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April 10, 2019

Dear Shareholders,

When we set out to reposition TeraGo for growth we knew changing the trajectory in our core business would take time, but we also understood that there was significant hidden value in our millimetre wave spectrum assets that could be unlocked. We were very pleased to see the market recognize some of this value in 2018, as TeraGo returned 143% for the year and was one of the best performing stocks on the Toronto Stock Exchange.

In 2018, our goals were to stabilize the Connectivity business and grow Cloud and Colocation while preserving Adjusted EBITDA generation and cash flow. Throughout the year, we made steady progress to stabilize the Connectivity business by consistently growing ARPU and reducing churn. This reflects the improvements we made in the customer experience and our continued focus on higher value mid-sized business customers. In Cloud and Colocation, we achieved near double digit growth of 9.7%, adjusting for changes in revenue classification from IFRS 15. The improvement in Cloud and Colocation is a result of the sales investments made in the prior year, along with significant enhancements to our public and private cloud offering to provide a full range of enterprise class hybrid IT solutions. Although total revenue for the full year declined by 2.0%, Adjusted EBITDA grew 0.8% as a result of pro-active cost control.

In 2019, our core business objectives remain similar but with an increased focus on improving sales efficiency. To increase the effectiveness of our sales teams, we have shifted from having sales professionals sell all products and services to specialized sales teams for Connectivity and Cloud enabling greater focus by lines of business. Additionally, we have supplemented and aligned our inside sales resources to service our smaller customers, allowing our direct sales resources more time to focus on closing higher value opportunities. To lead our sales effort, we have onboarded a new Executive sales leader and we have introduced a newly created Business Development Lead role with a mandate to develop and execute new markets such as a Channel Partnerships strategy.

Within the mid-sized business market, we continue to see significant growth potential for Cloud and Colocation and cross selling additional services within our customer base. Executing against these opportunities will help to stabilize our top line as we invest and prepare for the higher growth opportunities ahead in 5G.

# MILLIMETRE WAVE SPECTRUM AND 5G FIXED WIRELESS

In 2018, we also took important steps to surface greater value from our millimetre wave spectrum assets. In June, we completed a public bought deal offering raising gross proceeds of \$6.9 million, which was used to acquire Mobilexchange Spectrum Inc. (MSI) in November. The acquisition added 24 GHz spectrum licences totalling 960 MHz in Canada's six largest cities covering approximately 3.1 billion MHz-Pop. These licences were previously leased from MSI and the effective purchase price was approximately \$0.0018 per MHz-Pop. This is well below the valuation Verizon paid for StraightPath's millimetre wave spectrum, the spectrum sold in metropolitan markets in the recent 28 GHz spectrum auction in the United States, and the price trends in the 24 GHz spectrum auction now in progress in the United States, suggesting a very strong return on our investment.

In October 2018, we began a technical trial in the Greater Toronto Area using fixed wireless 5G millimetre wave equipment from PHAZR Inc. In February 2019, the trial was completed and we saw performance of up to 700 Mbps per customer end point with an aggregate of over 2 Gbps from the provider base station and latency in the 3-4ms range, proving that fiber-like service with a variety of different package configurations is definitely possible. We are now working with the equipment provider on enhancements to

the radio and software management platform with a second technical trial expected in the third quarter focused on optimizing back office and provisioning processes. Following the completion of the second technical trial, we expect to begin customer trials, targeting both enterprise and residential broadband connectivity applications.

TeraGo has spectrum licences in the 24 and 38 GHz bands in 19 metropolitan markets covering approximately 8.6 billion MHz/Pops, or more than two thirds of the country's population. As one of the largest holders of millimetre wave spectrum in Canada, we have a unique time to market advantage and we look forward to exploring the business opportunities surrounding fixed wireless broadband services based on 5G.

Lastly, TeraGo remains free cash flow positive and has sufficient balance sheet flexibility to address its strategic growth needs in 2019. We ended the year unchanged with \$29.0 million in debt net of cash and access to an additional \$35.0 million in unused credit facilities to fund investment initiatives.

In summary, I believe we have the right strategy in place with unique assets and a great opportunity to create long-term value for our shareholders. I would like to thank the employees of TeraGo for their dedication and efforts, our customers, and you – the shareholders, for your ongoing commitment.

Thank you.

(signed) "Antonio Ciciretto"

Antonio (Tony) Ciciretto
President & Chief Executive Officer

#### **TERAGO INC.**

# MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL RESULTS FOR THE THREE MONTHS AND FISCAL YEARS ENDED DECEMBER 31, 2018 AND 2017

The following Management's Discussion and Analysis ("MD&A") is intended to help the reader understand the results of operations and financial condition of TeraGo Inc. All references in this MD&A to "TeraGo", the "Company", "we", "us", "our" and "our company" refer to TeraGo Inc. and its subsidiaries, unless the context requires otherwise. This MD&A is dated February 21, 2019 and should be read in conjunction with our audited consolidated financial statements for the year ended December 31, 2018 and the notes thereto. Additional information relating to TeraGo, including our most recently filed Annual Information Form ("AIF"), can be found on SEDAR at <a href="www.sedar.com">www.sedar.com</a> and our website at <a href="www.terago.ca">www.terago.ca</a>. For greater certainty, the information contained on our website is not incorporated by reference or otherwise into this MD&A. All dollar amounts included in this MD&A are in Canadian dollars unless otherwise indicated.

Certain information included herein is forward-looking and based upon assumptions and anticipated results that are subject to uncertainties. Should one or more of these uncertainties materialize or should the underlying assumptions prove incorrect, actual results may vary significantly from those expected. For a description of material factors that could cause our actual results to differ materially, see the "Forward-Looking Statements" section and the "Risk Factors" section in this MD&A. This MD&A also contains certain industry-related non-GAAP and additional GAAP measures that management uses to evaluate performance of the Company. These non-GAAP and additional GAAP measures are not standardized and the Company's calculation may differ from other issuers. See "Definitions – Key Performance Indicators, IFRS, Additional GAAP and Non-GAAP Measures".

#### FORWARD-LOOKING STATEMENTS

This MD&A includes certain forward-looking statements that are made as of the date hereof only and based upon current expectations, which involve risks and uncertainties associated with our business and the economic environment in which the business operates. All such statements are made pursuant to the 'safe harbour' provisions of, and are intended to be forward-looking statements under, applicable Canadian securities laws. Any statements contained herein that are not statements of historical facts may be deemed to be forward-looking statements. For example, the words anticipate, believe, plan, estimate, expect, intend, should, may, could, objective and similar expressions are intended to identify forward-looking statements. This MD&A includes, but is not limited to, forward looking statements regarding TeraGo's growth strategy, strategic plan, the growth in TeraGo's cloud and data centre businesses, retention campaign and initiatives to improve customer service, additional capital expenditures, investments in data centres, products and other IT services, and the Company's 5G technical trials and strategy. By their nature, forward-looking statements require us to make assumptions and are subject to inherent risks and uncertainties. We caution readers of this document not to place undue reliance on our forward-looking statements as a number of factors could cause actual future results, conditions, actions or events to differ materially from the targets, expectations, estimates or intentions expressed with the forward-looking statements. When relying on forward-looking statements to make decisions with respect to the Company, you should carefully consider the risks, uncertainties and assumptions, including the risk that TeraGo's growth strategy and strategic plan will not generate the result intended by management, cross-selling of TeraGo's cloud services may not succeed, retention efforts decreasing profit margins, opportunities for expansion and acquisition not being available or at unfavourable terms, TeraGo's "go-to-market" strategy may not materialize, trends in the global cloud and data centre sectors may not be accurately projected, the outcome of the ISED 5G Consultation may not be favourable to the Company, the partnership with AWS not resulting in a favourable outcome, ISED decisions in the various Consultations that the Company has participated in being unfavourable to the Company, the technical 5G trial the Company is currently conducting may not generate the results intended, new market opportunities for 5G may not exist or require additional capital that may not be available to the Company, and those risks set forth in the "Risk Factors" section of this MD&A and other uncertainties and potential events. In particular, if any of the risks materialize, the expectations, and the predictions based on them, of the Company may need to be re-evaluated. Consequently, all of the forward-looking statements in this MD&A are expressly qualified by these cautionary statements and other cautionary statements or factors contained herein, and there can be no assurance that the actual results or developments anticipated by the Company will be realized or, even if substantially realized, that they will have the expected consequences for the Company.

Except as may be required by applicable Canadian securities laws, we do not intend, and disclaim any obligation, to update or revise any forward-looking statements whether in words, oral or written as a result of new information, future events or otherwise.

# **OVERVIEW**

#### **Financial Highlights**

- Total revenue decreased 5.0% to \$12.9 million for the three months ended December 31, 2018 compared to \$13.5 million for the same period in 2017. The decrease in revenue is primarily driven by lower connectivity revenue which decreased 4.8% to \$8.4 million compared to \$8.8 million for the same period in 2017. In addition, cloud and colocation revenue decreased 5.3% to \$4.5 million compared to \$4.7 million for the same period in 2017. The decreases were attributable to churn exceeding provisioning as a result of lower sales volume. Total revenue decreased 2.0% to \$54.3 million for the year ended December 31, 2018, compared to \$55.4 million for the same period in 2017. The decrease was driven by the factors described above.
- Net loss was \$2.0 million for the three months ended December 31, 2018 compared to a net loss of \$4.1 million for the same period in 2017. The decrease in net loss was primarily driven by a reduction in impairment charge on certain network assets, property and equipment and intangible assets recorded compared to 2017. The lower book value of assets contributed to lower depreciation & amortization in the year which further contributed to the decrease in net loss. In addition, the Company saw a decrease in cost of sales as a result of lower revenue and a decrease in operating costs as a result of cost reduction efforts during the year. For the year ended December 31, 2018, net loss was \$4.8 million compared to a net loss of \$7.3 million for the same period in 2017. The decrease in net loss was driven by the factors described above.
- Adjusted EBITDA<sup>(1)(2)</sup> increased 6.2% to \$3.1 million for the three months ended December 31, 2018 compared to \$2.9 million for the same period in 2017. The increase was primarily driven by the lower cost of sales and selling, general, and administrative costs as a result of the cost reduction efforts discussed above. These efforts include a reduction in headcount in the fourth quarter to improve operational efficiencies to address the reduction in revenue and loss in customers. For the year ended December 31, 2018, Adjusted EBITDA<sup>(1)</sup> increased to \$13.0 million compared to \$12.9 million for the same period in 2017. The increase in Adjusted EBITDA was driven by the factors discussed above.

# **Key Developments**

- On June 18, 2018, the Company closed its bought deal offering (the "Offering"), including the exercise in full of the underwriters' over-allotment option. The Company issued and sold an aggregate of 1,302,950 Common Shares at a price of \$5.30 per Common Share for gross proceeds of \$6,905,635.
- On September 18, 2018, TeraGo entered into a share purchase agreement to acquire all of the issued and outstanding shares of Mobilexchange Spectrum Inc. and its parent holding company Mobilexchange Spectrum Holdings Inc. (collectively, "MSI") for aggregate cash consideration of \$5.6 million. The acquisition was funded through the net proceeds of TeraGo's bought deal equity offering which previously closed on June 18, 2018. On November 9, 2018, TeraGo completed its acquisition of MSI which is a holder of six 24 GHz spectrum licenses in Calgary, Edmonton, Montreal, Ottawa, Toronto, and Vancouver covering approximately 3.1 billion MHz-Pop. Prior to the acquisition, TeraGo was a lessee to such spectrum of MSI and held subordinate licenses.
- On October 10, 2018, the Company announced that it will be initiating a technical trial in the Greater Toronto Area utilizing fixed wireless 5G millimeter wave equipment from PHAZR Inc.

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<sup>(1)</sup> Adjusted EBITDA is a Non-GAAP measure. See "Definitions – Key Peformance Indicator, IFRS, Additional GAAP and Non-GAAP Measures.

<sup>(2)</sup> See "Adjusted EBITDA" for a reconciliation of net loss to Adjusted EBITDA

# **TERAGO OVERVIEW**

TeraGo provides businesses across Canada with cloud, colocation and connectivity services. The Company provides cloud Infrastructure as a Service ("laaS") computing and storage solutions, data centre colocation solutions, and operates five (5) data centres across Canada. With respect to the Company's connectivity services, it owns and operates a carrier-grade, Multi-Protocol Label Switching ("MPLS") enabled fixed wireless, IP communications network in Canada targeting businesses that require Internet access, private interconnection, and data connectivity services.

The Company provides enterprise-class cloud services to multiple high value, mid-market and enterprise customers across a variety of industry verticals, federal, provincial and municipal governments and agencies, as well as non-profit organizations. The Company is focussed on providing customers with tailored hybrid IT solutions, running their IT workloads with the appropriate mix of on-premise, data centre colocation, private and public cloud environments. It currently has strategic relationships with several technology partners that give it access to certain products and solutions to provide enterprise cloud services. The Company has aligned with Amazon Web Services ("AWS") in preparation to provide managed public cloud services and is an AWS Consulting Partner, part of the AWS APN partner network. TeraGo has since attained the Standard Partner tier in the AWS Partner Program.

The Company's subscription-based business model generally generates stable and predictable recurring revenue from cloud, colocation and connectivity services. Once a customer is obtained, TeraGo's strategy is to generate incremental recurring revenue from that customer by cross-selling to bundle customers with multiple services and up-selling within services provided.

Cloud Services	Colocation Services	Connectivity Services
<ul> <li>Private and hybrid cloud</li> <li>laaS utility computing on virtual and dedicated compute platforms</li> <li>High performance and secure data storage and archiving</li> <li>Business Continuity services for critical situations</li> <li>Managed Services for public and hybrid cloud offerings</li> </ul>	<ul> <li>Colocation services in partial, full, or customized cabinets</li> <li>Managed, Private Dedicated, and Co-location hosting services</li> <li>Private Vaults protected with biometrics for maximum security</li> <li>Other value added services such as hybrid cloud</li> </ul>	<ul> <li>National high performance, scalable Internet access principally via wireless and fibre optics</li> <li>Active redundancy capability with bundled connectivity solution</li> <li>Managed network service</li> </ul>

#### **TERAGO'S BUSINESS MODEL**

TeraGo's business strategy is to provide enterprise-class hybrid IT solutions tailored to the mid-market. The Company leverages its existing nationwide data centre footprint, VMware private/multi-tenant cloud and AWS, all underpinned by a resilient national carrier grade network infrastructure, to align with customers' current IT landscape. This allows customers to operate on platforms best suited for their workloads – on-premise, data centre colocation, TeraGo private and multi-tenant cloud, and AWS public cloud – all securely interconnected.

TeraGo's customers typically sign one, two or three-year contracts. Services are billed monthly over the term of the contract.

# **CONNECTIVITY SERVICES**

TeraGo owns and operates a carrier-grade Multi-Protocol Label Switching ("MPLS") enabled wireline and fixed wireless, Internet Protocol ("IP") communications network in Canada, providing businesses with high performance, scalable, and secure access and data connectivity services.

TeraGo's carrier grade IP communication network serves an important and growing demand among Canadian businesses for network access diversity by offering wireless services that are redundant to their existing wireline broadband connections.

TeraGo's IP network has been designed to eliminate single points of failure and the Company backs its services with customer service level commitments, including 99.9% service availability, industry leading mean time to repair, and 24 x 7 telephone and e-mail access to technical support specialists.

TeraGo offers Canadian businesses high performance unlimited and usage-based dedicated Internet access with upload and download speeds from 5 megabits per second ("Mbps") up to 1 gigabit per second ("Gbps"). Unlike asymmetrical DSL services offered by many of our competitors, TeraGo provides services that are symmetrical, hence customers can have the same high speed broadband performance whether uploading or downloading. TeraGo enhances service performance by minimizing the number of networks between our customers and their audiences, using peering arrangements with multiple tier-one carriers to connect to the Internet.

To deliver its services, the Company has built and operates a carrier-grade, IP network, using licensed and license-exempt spectrum and fibre-optic wireline infrastructure that supports commercially available equipment.

The Company owns and controls a national MPLS distribution network from Vancouver to Montreal that aggregates customer voice and data traffic and interconnects where necessary with carrier diverse leased fiber optic facilities. Major Internet peering and core locations are centralized in Vancouver, Toronto and Seattle, although Internet access is also available in all regional markets for further redundancy.

TeraGo offers a range of diverse Ethernet-based services over a secured wireless connection to customer locations up to 20 kilometres from a hub (provided line of sight or wireline networks exist) or through a fibre optic connection.

# **Quality of Service Capabilities**

TeraGo's MPLS network, including key high traffic hub sites, is equipped with Quality of Service ("QoS") capabilities to improve performance and traffic management. All of TeraGo's major national markets are end-to-end QoS enabled providing the foundation to support voice traffic and other potential future applications.

# **Radio Spectrum**

# 24-GHz and 38-GHz Wide-area Licences

The Company owns national spectrum portfolio of exclusive 24 GHz and 38 GHz wide-area spectrum licences which covers major regions throughout Canada including 2,120 MHz of spectrum across Canada's 6 largest cities. This spectrum is used to deploy point-to-point and point-to-multipoint microwave radio systems, interconnecting core hubs in ring architectures (where possible) to backhaul metro area network traffic and in the access network or "last mile" to deliver high capacity (speeds of 20Mbps to 1Gbps) IP-based services for business, government and mobile backhaul.

In June 2017, Innovation, Science and Economic Development Canada (ISED) issued the Consultation on Releasing Millimetre Wave Spectrum to Support 5G. This Consultation contemplates the future use of certain millimetre wave spectrum to support the deployment of 5th generation (5G) wireless networks and systems. The spectrum bands identified by ISED includes (amongst others) the 38 GHz band which TeraGo currently holds licences in. As of the date, hereof, the Company has submitted a comment letter and a subsequent reply comment letter in response to the Consultation and final decisions from ISED on this Consultation are yet to be released.

In June 2018, ISED published its overall approach and planned activities for spectrum over the next five years in a document titled *Spectrum Outlook 2018 to 2022*. In such document, ISED has confirmed that the 24 GHz band, among several others has been designated as Priority 2 for future release for commercial mobile use. A definitive timeline for the release of spectrum bands designated as Priority 2 and Priority 3 has not yet been confirmed by ISED. A timeline for the release of the 38 GHz band, which has been designated as a Priority 1 band has been set for the end of 2021.

For additional information on these Consultations and to review the response letter of the Company or other stakeholders, please refer to ISED's Consultation webpage: <a href="https://www.ic.gc.ca/eic/site/smt-ast.nsf/eng/h">https://www.ic.gc.ca/eic/site/smt-ast.nsf/eng/h</a> sf11245.html.

On November 9, 2018, TeraGo completed its acquisition of MSI which is a holder of six 24 GHz spectrum licenses in Calgary, Edmonton, Montreal, Ottawa, Toronto, and Vancouver. Prior to the acquisition, TeraGo was a lessee to such spectrum of MSI and held subordinate licenses. The transaction has been recorded directly in intangible assets as the assets acquired did not meet the definition of a business under IFRS 3, Business Combinations.

For further details on our licensed spectrums, please refer to the Company's 2018 AIF.

# **CLOUD SERVICES**

TeraGo provides cloud services that seek to meet the complex and evolving IT needs of our customers. TeraGo provides laaS for compute, storage, disaster recovery cloud solutions and other offerings. These solutions allow the Company to compete in the cloud services market.

TeraGo offers customized cloud storage and compute offerings to customers across Canada. TeraGo cloud can offer a virtualized computing environment whereby customers can access on-demand computing without the need to acquire and maintain expensive server equipment. TeraGo can also provide offsite cloud storage for key backup and disaster recovery situations, including utilizing partnerships with software and hardware vendors such as Veeam and Solidfire. The Company has strategic relationships and partnerships with technology leaders such as Amazon Web Services, IBM, Cisco, VMware, Microsoft, Mitel and others that gives it early access to intelligence, products and solutions to provide enterprise cloud services.

# **COLOCATION SERVICES**

TeraGo provides data centre colocation services that protect and connect our customers' valuable information assets. Customers can provision their computing equipment within shared partial cabinets or full, private cabinets, as well as customized caged space designed for their specific needs. TeraGo provides connectivity on redundant routes in and out of the facilities.

Hosting and colocation revenue is derived from set-up fees for new installations and monthly recurring charges based on the number of cabinets and/or the quantity of cage space, power requirements, managed services provided and Internet/data bandwidth requirements. Other services, such as disaster recovery services, are provided under custom contractual arrangements.

TeraGo also offers a variety of managed hosting solutions, which may require us to manage various aspects of a customer's hardware, software or operating systems in public or privately accessible environment. TeraGo offers disaster recovery services on a custom basis. These facilities can be provisioned at the data centre location and provide customers with the capability to restore office functionality with direct access to their information located in the data centre.

Our network can provide these customers Internet and/or secure private interconnections between the data centre facility and the customer's office location(s).

Data centre services customers typically include national government agencies, financial services companies, IT service providers, content and network service providers, and small and medium businesses which rely on TeraGo to store and manage their critical IT equipment and provide the ability to directly connect to the networks that enable our information-driven economy.

# **Data Centre Facilities**

TeraGo's data centres provide IT solutions, including colocation and disaster recovery, to a roster of small and mediumsized businesses, enterprises, public sector and technology service providers. TeraGo has approximately 60,000 square feet of data centre capacity in the five (5) facilities it operates across Canada:

#### Mississauga, Ontario

TeraGo operates a 10,000 square foot AT 101 SOC2 Type 2 certified data centre facility in Mississauga, Ontario that was previously managed by BlackBerry Limited and built to a tier 3 standard. This facility predominantly serves the Greater Toronto Area.

# Vaughan, Ontario

TeraGo operates a 16,000 square foot AT 101 SOC2 Type 2 certified data centre facility in Vaughan, Ontario, serving the Greater Toronto Area.

# Kelowna, British Columbia

TeraGo operates its 18,000 square feet AT 101 SOC2 Type 2 certified data centre in Kelowna named the GigaCenter. The GigaCenter is built to a tier 3 standard and the location in Kelowna is considered ideal for a data centre as the region is considered a seismically stable geographic location, has a temperate climate and has a lower probability of both natural and man-made events that may be a risk.

#### Vancouver. British Columbia

TeraGo operates two AT 101 SOC2 Type 2 certified data centre facilities in downtown Vancouver. Its first facility is approximately 7,000 square feet. The facility has redundant fibre facilities between the data centre and the 'telco hotel'.

555 West Hastings, in downtown Vancouver. The second facility is 7,000 square feet and is served by TeraGo's fiber optic lines. Both facilities are used to service the Greater Vancouver Area.

# **SELECTED ANNUAL INFORMATION**

The following table displays a summary of our Consolidated Statements of Comprehensive Earnings (Loss) for the three months ended December 31, 2018 and 2017 and the years ended December 31, 2018, 2017 and 2016 and a summary of select Balance Sheet data as at December 31, 2018, 2017 and 2016.

(in thousands of dollars, except with respect to earnings (loss) per share)		Three months ended December 31			Years ended December 31		
		2018	<b>2017</b> <sup>(1)</sup>		2018	<b>2017</b> <sup>(1)</sup>	<b>2016</b> <sup>(1)</sup>
Revenue							
Cloud and colocation revenue	\$	4,475	4,727	\$	19,290	18,961	18,296
Connectivity revenue	_	8,393	8,816	_	35,005	36,431	40,790
Total Revenue		12,868	13,543		54,295	55,392	59,086
Expenses							
Cost of services		3,473	3,544		13,982	14,103	13,477
Salaries and related costs		4,641	4,495		19,132	19,088	21,195
Other operating expenses		3,265	5,583		12,010	13,573	10,845
Amortization of intangible assets		479	745		2,354	3,052	3,529
Depreciation of network assets, property and							
equipment	_	2,249	2,746	_	9,401	11,272	11,796
	_	14,107	17,113	_	56,879	61,088	60,842
Earnings (loss) from operations		(1,239)	(3,570)		(2,584)	(5,696)	(1,756)
Foreign exchange gain (loss)		(20)	15		(2)	50	16
Finance costs		(766)	(523)		(2,315)	(1,698)	(1,882)
Finance income	_	53	17	_	81	50	8
Earnings (loss) before income taxes	_	(1,972)	(4,061)	_	(4,820)	(7,294)	(3,614)
Income taxes							(700)
Income tax recovery (expense)	_		<u>-</u>	_			(700)
Net earnings (loss) and comprehensive earnings (loss)	\$	(1,972)	(4,061)	\$	(4,820)	(7,294)	(4,314)
Deficit, beginning of year (1)	Φ_	(72,323)	(66,376)	Φ_	(69,475)	(63,143)	(58,829)
Deficit, end of year	φ -	(72,323) (74,295)	(70,437)	φ –	(74,295)	(70,437)	
	\$_			\$_		<u> </u>	(63,143)
Basic earnings (loss) per share	\$	(0.13)	(0.28)	\$	(0.32)	(0.51)	(0.30)
Diluted earnings (loss) per share Basic weighted average number of shares	\$	(0.13)	(0.28)	\$	(0.32)	(0.51)	(0.30)
outstanding		15,756	14,335		15,123	14,307	14,177
Diluted weighted average number of shares		13,730	14,555		13,123	14,507	14,177
outstanding		15,756	14,335		15,123	14,307	14,177
Selected Balance Sheet Data			As	at De	cember 31		<u></u>
		2018			<b>2017</b> <sup>(1)</sup>		<b>2016</b> <sup>(1)</sup>
Cash and cash equivalents	\$	3,918	\$		6,986	\$	13,034
Accounts receivable	\$	3,604	\$		3,389	\$	3,673
Prepaid expenses and other assets	***	996	\$		2,516	\$	3,150
Network assets, property and equipment	\$	35,346	\$		38,822	\$	44,161
Total Assets	<b>\$</b>	84,349 5.781	<b>\$</b>		87,858	<b>\$</b>	102,837
Accounts payable and accrued liabilities Long-term debt	Φ	5,781 32,294	Ф		8,519 36,183	Φ	11,027 40.778
Other long-term liabilities	Φ	32,294 1,092	φ <b>¢</b>		475	φ <b>¢</b>	1,567
Shareholders' equity	φ \$	44,643	***		41,917	***	48,648
Charonoldoro equity	Ψ	טדט,דד	Ψ		71,017	Ψ	70,070

<sup>(1)</sup> The Company has applied IFRS 15 on January 1, 2018 using the cumulative effect method. Under this method, the comparative information is not restated. See "Accounting Pronouncements Adopted in 2018" for further information.

# **RESULTS OF OPERATIONS**

Comparison of the three months and year ended December 31, 2018 and 2017 (in thousands of dollars, except with respect to gross profit margin, earnings per share, Backlog MRR, and ARPU)

	Three months ended December 31			D	Year ended ecember 31
	<u>2018</u>	<b>2017</b> <sup>(3)</sup>		<u>2018</u>	<u>2017</u> <sup>(3)</sup>
Financial					
Cloud and Colocation Revenue	\$ 4,475	4,727	\$	19,290	18,961
Connectivity Revenue	\$ <u>8,393</u>	<u>8,816</u>	\$	<u>35,005</u>	<u>36,431</u>
Total Revenue	\$ 12,868	13,543	\$	54,295	55,392
Cost of Services <sup>(1)</sup>	\$ 3,473	3,543	\$	13,982	14,103
Selling, General, & Administrative Costs	\$ 7,906	10,078		31,142	32,661
Gross profit margin (1)	73.0%	73.8%		74.2%	74.5%
Adjusted EBITDA(1)(2)	\$ 3,119	2,937	\$	12,964	12,864
Net loss	\$ (1,972)	(4,061)	\$	(4,820)	(7,294)
Basic loss per share	\$ (0.13)	(0.28)	\$	(0.32)	(0.51)
Diluted loss per share	\$ (0.13)	(0.28)	\$	(0.32)	(0.51)
Operating					
Backlog MRR <sup>(1)</sup>					
Connectivity	\$ 64,659	84,191	\$	64,659	84,191
Cloud & Colocation	\$ 31,742	291,698	\$	31,742	291,698
Churn Rate <sup>(1)</sup>					
Connectivity	1.4%	1.6%		1.5%	1.6%
Cloud & Colocation	1.3%	1.4%		1.9%	1.6%
ARPU <sup>(1)</sup>					
Connectivity	\$ 1,054	996	\$	1,053	980
Cloud & Colocation	\$ 3,138	3,027	\$	3,147	3,106

<sup>(1)</sup> See "Definitions - Key Performance Indicators, IFRS, Additional GAAP and Non-GAAP Measures"

# Refer to "Definitions – Key Performance Indicators, IFRS, Additional GAAP and Non-GAAP Measures" for a description of the components of relevant line items below.

#### Revenue

Total revenue decreased 5.0% to \$12.9 million for the three months ended December 31, 2018 compared to \$13.5 million for the same period in 2017. Total revenue decreased 2.0% to \$54.3 million for the year ended December 31, 2018, compared to \$55.4 million for the same period in 2017. The decrease was attributable to churn exceeding provisioning.

# Connectivity Revenue

For the three months ended December 31, 2018, connectivity revenue decreased 4.8% to \$8.4 million compared to \$8.8 million for the same period in 2017. Connectivity revenues were impacted by a variety of factors, including churn and certain customers renewing long term contracts at lower current market rates partially offset by the positive impact of reclassifications as a result of first time adoption of IFRS 15. Excluding the impact of IFRS 15 classification of revenue from cloud and colocation to connectivity, connectivity revenue for the three months ended December 31, 2018 would have been \$8.0 million or 9.3% decrease compared to \$8.8 million for the same period in 2017.

For the year ended December 31, 2018, connectivity revenue decreased 3.9% to \$35.0 million compared to \$36.4 million for the same period in 2017. The decrease was driven by factors described above. Excluding the impact of IFRS 15 classification of revenue from cloud and colocation to connectivity, connectivity revenue for the year ended

<sup>(2)</sup> See "Adjusted EBITDA" for a reconciliation of net loss to Adjusted EBITDA

<sup>(3)</sup> The Company has applied IFRS 15 on January 1, 2018 using the cumulative effect method. Under this method, the comparative information is not restated. See "Accounting Pronouncements Adopted in 2018" for further information.

December 31, 2018 would have been \$33.5 million or 8.1% decrease compared to \$36.4 million for the same period in 2017.

#### Cloud and Colocation Revenue

For the three months ended December 31, 2018, cloud and colocation revenue decreased 5.3% to \$4.5 million compared to \$4.7 million for the same period in 2017. The decrease was attributable to churn, partially offset by provisioning. Excluding the impact of IFRS 15 classification of revenue from cloud and colocation to connectivity, cloud and colocation revenue for the three months ended December 31, 2018 would have been \$4.9 million or 3.3% increase compared to \$4.7 million for the same period in 2017.

For the year ended December 31, 2018, cloud and colocation revenue increased 1.7% to \$19.3 million compared to \$19.0 million for the same period in 2017. The increase was driven by the beneficial impact of non-recurring customer termination fees. Excluding the impact of IFRS 15 classification of revenue from cloud and colocation to connectivity, cloud and colocation revenue for the year ended December 31, 2018 would have been \$20.8 million or 9.7% increase compared to \$19.0 million for the same period in 2017.

#### Salaries and related costs and other operating expenses ("SG&A")

For the three months ended December 31, 2018, SG&A decreased 21.6% to \$7.9 million compared to \$10.1 million for the same period in 2017. The increase was primarily driven by lower impairment charges recognized to adjust the carrying value of assets to their recoverable amount. In addition, the Company had lower cost of sales due to lower revenues as well as lower personnel costs, marketing costs, data centre costs, and maintenance costs due cost reduction efforts. In addition, there was an increase in proportion of capital labour activities.

For the year ended December 31, 2018, SG&A decreased 4.6% to \$31.2 million compared to \$32.7 million for the same period in 2017. The decrease was a result of lower marketing spend, recruiting fees, employee travel/meals costs, telephone costs, and lower personnel costs due to cost reduction efforts. Similarly, there was an increase in proportion of capital labour activities compared to the same period in 2017. These reductions were partially offset by restructuring related charges for headcount reductions that occurred in the quarter.

#### Net loss

Net loss was \$2.0 million for the three months ended December 31, 2018 compared to a net loss of \$4.1 million for the same period in 2017. The decrease in net loss was primarily driven by a reduction in the impairment charge on certain network assets, property and equipment and intangible assets recorded compared to 2017. The lower book value of assets contributed to lower depreciation & amortization in the year which further contributed to the decrease in net loss. In addition, the Company saw a decrease in cost of sales as a result of lower revenue and a decrease in operating costs as a result of cost reduction efforts during the year. For the year ended December 31, 2018, net loss was \$4.8 million compared to a net loss of \$7.3 million for the same period in 2017. The decrease in net loss was driven by the factors described above.

# Adjusted EBITDA(1)

Adjusted EBITDA increased to \$3.1 million for the three months ended December 31, 2018 compared to \$2.9 million for the same period in 2017. The increase was primarily driven by lower cost of sales and SG&A as a result of cost reduction efforts discussed in detail above. These efforts include a reduction in headcount to improve operational efficiencies to address the reduction in revenue and loss in customers.. Adjusted EBITDA increased to \$13.0 million for the year ended December 31, 2018 compared to \$12.9 million for the same period in 2017. The increase was primarily driven by the factors described above.

The table below reconciles net loss to Adjusted EBITDA<sup>(1)</sup> for the three months and year ended December 31, 2018 and 2017.

(in thousands of dollars)	 	nths ended cember 31	. <u>.</u>		ear ended cember 31
	<u>2018</u>	<b>2017</b> <sup>(2)</sup>		<u>2018</u>	<b>2017</b> <sup>(2)</sup>
Net earnings (loss) for the period	\$ (1,972)	(4,061)	\$	(4,820)	(7,294)
Foreign exchange loss (gain)	20	(15)		2	(50)
Finance costs	766	523		2,315	1,698
Finance income	 (53)	(17)	. <u> </u>	(81)	(50)
Earnings (loss) from operations	(1,239)	(3,570)		(2,584)	(5,696)
Add: Depreciation of network assets, property and equipment and amortization of intangible assets	2,728	3,492		11,755	14,324
Loss on disposal of network assets	397	15		757	109
Impairment of Assets and Related Charges	333	2,851		764	2,851
Stock-based Compensation Expense (Recovery) Restructuring, acquisition-related, integration costs and	279	156		963	201
other	 621	(7)		1,309	1,075
Adjusted EBITDA <sup>(1)</sup>	\$ 3,119	2,937	\$	12,964	12,864

<sup>(1)</sup> See "Definitions - Key Performance Indicators, IFRS, Additional GAAP and Non-GAAP Measures"

#### Backlog MRR

Cloud and colocation backlog MRR was \$31,742 as at December 31, 2018 compared to \$291,698 as at December 31, 2017. The decrease is driven by the provisioning of large colocation customers acquired in the prior year, partially offset by new customer backlog.

Connectivity backlog MRR was \$64,659 as at December 31, 2018, compared to \$84,191 as at December 31, 2017. The change in backlog MRR is driven primarily by bookings and the timing of customer provisioning.

# ARPU

For the three months ended December 31, 2018 cloud and colocation ARPU was \$3,138 compared to \$3,027 for the same period in 2017. Excluding the impact of IFRS 15 classification of revenue from cloud and colocation to connectivity, ARPU for the three months ended December 31, 2018 would have been \$3,413, representing growth of 12.8% compared to the prior period. The increase was driven by the provisioning of large customers in the first half of 2018, as well as planned churn of low value cloud customers. For the year ended December 31, 2018 cloud and colocation ARPU was \$3,147 compared to \$3,106 for the same period in 2017. The increase was driven by factors described above.

For the three months ended December 31, 2018 Connectivity ARPU was \$1,054 compared to \$996 for the same period in 2017. The ARPU is consistent with prior year period as the Company continues to churn low value ARPU customers. Excluding the impact of IFRS 15 on the classification of revenue from cloud and colocation to connectivity, connectivity ARPU for the three months ended December 31, 2018 would have been \$1,004, which represents an increase of 0.8% compared to the prior year period. For the year ended December 31, 2018 connectivity ARPU was \$1,053 compared to \$980 for the same period in 2017. The increase was driven by factors described above.

#### Churn

For the three months ended December 31, 2018, cloud and colocation churn was 1.3% compared to 1.4% for the same period in 2017. The decrease was a result of churn management efforts. For the year ended December 31, 2018, cloud and colocation churn was 1.9% compared to 1.6% for the same period in 2017. The increase was driven by low value customer churn on legacy and end of life services that the Company ceased early in 2018.

For the three months ended December 31, 2018, connectivity churn was 1.4% compared to 1.6% for the same period in 2017. For the year ended December 31, 2018, connectivity churn was 1.5% compared to 1.6% for the same period in 2017. The decrease was driven by favourable impacts of the Company's investment in developing a robust customer experience framework.

# Finance costs

For the three months ended December 31, 2018, finance costs increased 46.5% to \$0.8 million compared to \$0.5 million for the same period in 2017. The increase was a result of an unfavourable valuation of the Company's interest rate swaps. For the year ended December 31, 2018, finance costs increased 36.3% to \$2.3 million compared to \$1.7

<sup>(2)</sup> The Company has initially applied IFRS 15 using the cumulative effect method. Under this method, the comparative information is not restated.

million for the same period in 2017. The increase was a result of the factors mentioned above.

#### Depreciation and amortization

For the three months ended December 31, 2018, depreciation of network assets, property and equipment and amortization of intangibles decreased 21.9% to \$2.7 million compared to \$3.5 million for the same period in 2017. The decrease is mainly attributed to impairment charges, disposals, and assets reaching zero net book value earlier in the year. For the year ended December 31, 2018, depreciation of network assets, property and equipment and amortization of intangibles decreased 17.9% to \$11.8 million compared to \$14.3 million for the same period in 2017. The decrease was a result of the factors described above.

# **Summary of Quarterly Results**

All financial results are in thousands, with the exception of earnings per share, Backlog MRR, and ARPU

	Q4-18	Q3-18	Q2-18	Q1-18	Q4-17 <sup>(2)</sup>	Q3-17 <sup>(2)</sup>	Q2-17 <sup>(2)</sup>	Q1-17 <sup>(2)</sup>
Financial								
Revenue	\$ 12,868	14,004	13,683	13,740	13,543	13,680	13,892	14,277
Gross Profit Margin % (1)	73.0%	75.1%	74.7%	74.1%	73.8%	74.3%	74.3%	75.6%
Adjusted EBITDA (1)	\$ 3,119	3,593	3,123	3,129	2,937	3,213	3,003	3,711
Net income/(loss)	\$ (1,972)	(47)	(1,489)	(1,312)	(4,061)	(1,047)	(1,131)	(1,055)
Basic income/(loss) per share	\$ (0.13)	(0.00)	(0.10)	(0.09)	(0.28)	(0.07)	(0.08)	(0.07)
Diluted income/(loss) per share	\$ (0.13)	(0.00)	(0.10)	(0.09)	(0.28)	(0.07)	(0.08)	(0.07)
Basic weighted average number of shares outstanding	15,756	15,736	14,588	14,391	14,335	14.334	14,283	14,258
Diluted weighted average number of shares outstanding	15,756	15,736	14,588	14,391	14,335	14.334	14,283	14,258
Operating								
Backlog MRR <sup>(1)</sup>								
Connectivity	\$ 64,659	71,659	60,750	58,336	84,191	98,345	76,254	69,518
Cloud & Colocation	\$ 31,742	30,172	67,747	133,687	291,698	134,283	39,977	33,962
Churn Rate <sup>(1)</sup>								
Connectivity	1.4%	1.4%	1.4%	1.6%	1.6%	1.5%	1.7%	1.7%
Cloud & Colocation <u>ARPU</u> <sup>(1)</sup>	1.3%	1.0%	1.5%	3.1%	1.4%	1.5%	2.2%	1.2%
Connectivity	\$ 1,054	1,071	1,062	1,041	996	984	972	968
Cloud & Colocation	\$ 3,138	3,049	3,336	3,084	3,027	3,112	3,124	3,160

- (1) See "Definitions Key Performance Indicators, IFRS, Additional GAAP and Non-GAAP Measures"
- (2) The Company has initially applied IFRS 15 using the cumulative effect method. Under this method, the comparative information is not restated.

#### Seasonality

The Company's net customer growth, with respect to its connectivity business, is typically impacted adversely by weather conditions as the majority of new customer locations require the installation of rooftop equipment. Typically, harsher weather in the first quarter of the year results in a reduction of productive installation days. In addition, certain customers using our cloud services may have higher usage during certain times of the year based on the seasonality of their respective businesses.

The Company's cash flow and earnings are typically impacted in the first quarter of the year due to several annual agreements requiring payments in the first quarter including annual rate increases in long-term contracts and the restart on January 1<sup>st</sup> of payroll taxes and other levies related to employee compensation.

# LIQUIDITY AND CAPITAL RESOURCES

TeraGo has historically financed its growth and operations through cash generated by operations, the issuance of equity securities and long-term debt.

The table below is a summary of cash inflows and outflows by activity.

(in thousands of dollars)	 	nths ended cember 31	Year ended December 31		
	<u>2018</u>	<u>2017</u>	<u>2018</u>	<u>2017</u>	
Statement of Cash Flows Summary					
Cash inflows and (outflows) by activity:					
Operating activities	\$ 2,503	4,459	10,756	10,362	
Investing activities	(6,651)	(3,201)	(14,195)	(10,294)	
Financing activities	 (1,422)	(1,398)	371	(6,116)	
Net cash inflows (outflows)	(5,570)	(140)	(3,068)	(6,048)	
Cash and cash equivalents, beginning of year	 9,488	7,126	6,986	13,034	
Cash and cash equivalents, end of year	\$ 3,918	6,986	3,918	6,986	

#### **Operating Activities**

For the three months ended December 31, 2018, cash generated from operating activities was \$2.5 million compared to cash from operations of \$4.5 million for the same period in 2017. The decrease in cash from operating activities is mainly due to favourable timing of payments in the prior year period. For the year ended December 31, 2018, cash generated from operating activities was \$10.8 million compared to \$10.4 million for the same period in 2017. The increase is primarily due to significant restructuring and severance related payments paid in 2017.

# **Investing Activities**

For the three months ended December 31, 2018, cash used in investing activities was \$6.7 million compared to cash used of \$3.2 million for the same period in 2017. The increase in cash used in investing activities was due to the acquisition of MSI and its spectrum licenses during the year, partially offset by more favourable changes in the timing of payments for purchases of capital expenditures in 2017 compared to 2018. For the year ended December 31, 2018, cash used in investing activities was \$14.2 million compared to \$10.3 million for the same period in 2017. The increase was due to the spectrum acquisition mentioned above, partially offset by lower operational capital expenditures during the year.

#### Financing Activities

For the three months ended December 31, 2018 cash used in financing activities was \$1.4 million compared to cash used in financing activities of \$1.4 million for the same period in 2017. For the year ended December 31, 2018, cash generated from finance activities was \$0.4 million compared to cash used in financing activities of \$6.1 million for the same period in 2017. The increase was due to the successful completion of the equity offering in the second quarter of 2018, which raised \$6.1 million, net of expenditures.

# Capital Resources

As at December 31, 2018, the Company had cash and cash equivalents of \$3.9 million and access to an undrawn revolving facility and acquisition funding capital as described in the subsequent section below, subject to the terms and conditions of the credit facilities.

The Company anticipates incurring additional capital expenditures for the purchase and installation of network, colocation and cloud assets and customer premise equipment. As economic conditions warrant, the Company may expand its network coverage into new Canadian markets and making additional investments in colocation, cloud and other IT services through acquisitions or expansion.

Management believes the Company's current cash, anticipated cash from operations, access to the undrawn portion of debt facilities and its access to additional financing in the form of debt or equity will be sufficient to meet its working capital and capital expenditure requirements for the foreseeable future.

#### Term Debt Facility

In June 2014, the Company entered into an agreement with a syndicate led by the National Bank of Canada ("NBC") to provide a \$50.0 million credit facility that is principally secured by a general security agreement over the Company's assets.

In March 2015, the Company entered into an amended agreement with the syndicate led by NBC that increased the credit facility by \$35.0 million (\$30.0 million increase to the term debt facility and \$5.0 million increase to the revolving facility) and extended the term from June 6, 2017 to June 30, 2018. Other terms were substantially consistent with the existing credit facilities.

In June 2017, the Company entered into a second amended agreement with the syndicate led by NBC that reduced the term debt facility from \$50.0 million to \$40.0 million (as a result of principal previously repaid), reduced the quarterly principal installment from \$1.25 million to \$1.0 million and extended the term from June 30, 2018 to June 14, 2021. Other terms were substantially consistent with the existing credit facilities.

The total \$75,000 facility that matures June 14, 2021 is made up of the following:

- \$10.0 million revolving facility which bears interest at prime plus a margin percent. As of December 31, 2018, \$nil amount is outstanding (2017 \$nil). Letters of credit issued under the facility totaled \$0.7 million as of December 31, 2018 (2017 \$0.7 million).
- \$40.0 million term facility which bears interest at prime or Banker's Acceptance (at the Company's option)
  plus a margin percent and is repayable in quarterly principal installments of \$1.0 million. This facility was fully
  drawn upon signing the second amended agreement.

On December 31, 2018, \$32.9 million of the term facility principal balance outstanding was in a Banker's Acceptance and the remaining \$0.2 million was at a floating rate. During 2018, the Company entered into two amended interest rate swap contracts that mature June 29, 2021. The interest rate swap contracts have not been designated as a hedge and will be marked-to-market each quarter. The fair value of the interest rate swap contracts at December 31, 2018 was a liability of \$0.1 million (December 31, 2017 – asset of \$0.03 million) and is recorded in other long-term assets/liabilities, with a corresponding charge (recovery) for the change in fair value recorded in finance costs. The effective interest rate on the Company's long-term debt at December 31, 2018 was 5.34% which represents the Company's interest on its Banker's Acceptance net of its interest swap contracts.

As at December 31, 2018, the Company prepaid interest in the amount of \$0.4 million which represents the net settlement of the Banker's Acceptance and is recorded as a reduction in the carrying value of the debt.

• \$25.0 million available for funding acquisitions and will bear interest at prime plus a margin percent and is repayable in quarterly principal installments of 2.5% of the aggregate amount outstanding. As of December 31, 2018, this facility remains undrawn.

Financing fees incurred as part of the Company's debt origination and modifications have been recorded as a reduction in the carrying amount of the debt and deferred and amortized using the effective interest method over the remaining term of the facility.

The NBC facility is subject to certain financial and non-financial covenants which the Company is in compliance with at December 31, 2018. Under this facility, the Company is subject to a cash flow sweep that could accelerate a certain amount of principal repayment based on a calculation outlined by the credit agreement not later than 120 days after the end of each fiscal year.

# **Equity Offering**

On June 18, 2018, the Company completed the Offering to issue and sell 1,303 common shares for gross proceeds of \$6.9 million. Proceeds net of actual and expected additional commissions, legal, accounting and listing fees was \$6.1 million. The Offering was carried out pursuant to an underwriting agreement dated June 4, 2018 with a syndicate of underwriters led by TD Securities Inc., and included Cormark Securities Inc. and Desjardins Securities Inc.

The Company used the net proceeds of the Offering to fund its acquisition of MSI as further described in Overview – Key Developments.

# **Contractual Obligations**

The Company is committed to leases for premises, office equipment, network real estate access, automobiles, telecommunication facilities and radio spectrum licenses. Annual minimum payments over the next five years and thereafter are as follows (in thousands):

	 Amount
2019	\$ 9,892
2020	6,534
2021	5,072
2022	3,594
2023	2,505
Thereafter	 8,952
	\$ 36,549

#### Off-balance Sheet Arrangements

As of December 31, 2018, the Company had no off-balance sheet arrangements apart from operating leases noted above.

#### Share Capital

TeraGo's authorized share capital consists of an unlimited number of Common Shares, an unlimited number of Class A Non-Voting Shares and two Class B Shares. A detailed description of the rights, privileges, restrictions and conditions attached to the authorized shares is included in the Company's 2018 Annual Information Form, a copy of which can be found on SEDAR at www.sedar.com.

As of February 21, 2019, there were 15,775 Common Shares issued and outstanding and two Class B Shares issued and outstanding. In addition, as of February 21, 2019, there were 47 Common Shares issuable upon exercise of TeraGo stock options.

# Financial Instruments

The Company initially measures financial instruments at fair value. Transaction costs that are directly attributable to the issuance of financial assets or liabilities are accounted for as part of the carrying value at inception (except for transaction costs related to financial instruments recorded as FVTPL financial assets which are expensed as incurred), and are recognized over the term of the assets or liabilities using the effective interest method.

Subsequent measurement and treatment of any gain or loss is recorded as follows:

- (i) Financial assets and financial liabilities at FVTPL are measured at fair value at the balance sheet date with any gain or loss recognized immediately in net loss. Interest and dividends earned from financial assets are also included in net loss for the period.
- (ii) Loans and receivables are measured at amortized cost using the effective interest method. Any gains or losses are recognized in net loss for the period.
- (iii) Other financial liabilities are measured at amortized cost using the effective interest method. Any gains or losses are recognized in net loss for the period.

#### Impairment of Financial Assets

The Company's financial assets measured at amortized cost consist of assets discussed in Note 19 of the financial statements.

Under IFRS 9, loss allowances are measured on either of the following bases:

- 12-month ECLs: these are expected credit losses ("ECLs") that result from possible default events within the 12 months after the reporting date; and
- lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument.

The Company measures loss allowances for trade receivables and any contract assets at an amount equal to lifetime ECLs. When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Company considers reasonable and supportable information that is relevant and

available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience and informed credit assessment and including forward-looking information.

Loss allowances on financial assets measured at amortized cost are deducted from the gross carrying amount of the asset and the related impairment loss is recorded separately on the statement of comprehensive income.

The following is a summary of the Company's significant categories of financial instruments as at December 31, 2018:

Financial Instrument	Classification and measurement method
Financial Assets	
Cash and cash equivalents	Amortized cost
Accounts Receivable	Amortized cost
Financial liabilities	
Accounts payable	Amortized cost
Accrued Liabilities	Amortized cost
Long-term debt	Amortized cost
Derivatives <sup>1</sup>	
Interest rate swap	FVTPL

<sup>&</sup>lt;sup>1</sup>Derivatives can be in an asset or liability position at a point in time historically or in the future

#### Other financial liabilities

The Company recognizes debt securities issues and subordinated liabilities on the date that they originated. All other financial liabilities are recognized initially on the date that the Company becomes a party to the contractual provisions. The Company has the following non-derivative financial liabilities: current and long-term debt, accounts payable and accrued liabilities, and current portion and long-term portion of other long term liabilities.

Such liabilities are recognized initially at fair value less any directly attributable transaction costs. Subsequent to initial recognition these financial liabilities are measured at amortized cost using the effective interest method.

Interest on loans and borrowings is expensed as incurred unless capitalized for qualifying assets in accordance with IAS 23, Borrowing Costs. Loans and borrowings are classified as a current liability unless the Company has an unconditional right to defer settlement for at least 12 months after the end of the year.

#### Derivative instruments

The Company uses an interest rate swap contract to manage the risk associated with the fluctuations of interest rates on its long-term debt. Management does not apply hedge accounting on the interest rate swap contract. As a result, the interest rate swap contract is marked to market each period, resulting in a gain or loss in net loss for the year.

#### **Financial Instrument Risks**

#### Fair value of financial instruments

The Company has determined the estimated fair values of its financial instruments based on appropriate valuation methodologies. Where quoted market values are not readily available, the Company may use considerable judgment to develop estimates of fair value. Accordingly, any estimated values are not necessarily indicative of the amounts the Company could realize in a current market exchange and could be materially affected by the use of different assumptions or methodologies. The Company classifies its fair value measurements within a fair value hierarchy,

which reflects the significance of the inputs used in making the measurements as defined in IFRS 9 - Financial Instruments - Disclosures.

- Level 1 Unadjusted quoted prices in active markets for identical assets or liabilities;
- Level 2 Inputs other than quoted prices included in Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 Unobservable inputs for the asset or liability which are supported by little or no market activity

The fair values of cash and cash equivalents, short-term investments and restricted cash, which are primarily money market and fixed income securities, are based on quoted market values. The fair values of short-term financial assets and liabilities, including accounts receivable, accounts payable and accrued liabilities, as presented in the consolidated statements of financial position, approximate their carrying amounts due to their short-term maturities. The fair value of long-term debt approximates its carrying value because management believes the interest rates approximate the market interest rate for similar debt with similar security. The fair value of our interest rate swap contract is based on broker quotes and therefore, these contracts are measured using Level 2 inputs. Similar contracts are traded in an active market and the quotes reflect the actual transactions in similar instruments.

#### Credit risk

The Company's cash and cash equivalents and restricted cash subject the Company to credit risk. The Company maintains cash and investment balances at large Canadian financial institutions. The Company's maximum exposure to credit risk is limited to the amount of cash and cash equivalents.

Credit risk related to our interest rate swap contract arises from the possibility that the counter party to the agreement may default on their obligation. The Company assesses the creditworthiness of the counterparty to minimize the risk of counterparty default. The interest rate swap is held by National Bank Financial.

The Company, in the normal course of business, is exposed to credit risk from its customers and the accounts receivable are subject to normal industry risks. The Company attempts to manage these risks by dealing with credit worthy customers. If available, the Company reviews credit bureau ratings, bank accounts and industry references for all new customers. Customers that do not have this information available are typically placed on a pre-authorized payment plan for service or provide deposits to the Company. This risk is minimized as the Company has a diverse customer base located across various provinces in Canada.

As at December 31, 2018 and 2017, the Company had no material past due trade accounts receivable.

#### Interest rate risk

The Company is subject to interest rate risk on its cash and cash equivalents and long-term debt. The Company is exposed to interest rate risk on its operating line of credit since the interest rates applicable are variable and is, therefore, exposed to cash flow risks resulting from interest rate fluctuations. As at December 31, 2018, the operating line of credit balance was \$nil. The drawn term facility as at December 31, 2018 was \$33.0 million, \$32.9 million of which was held in a Bankers Acceptance. In 2018, the Company entered into amended interest rate swap contracts to manage interest rate risk on its term facility. The interest rate on the Banker's Acceptance at December 31, 2018 was 5.24%. The remaining \$0.1 million drawn under this facility bears interest for the period at prime rate plus a margin.

# Liquidity risk

The Company believes that its current cash and cash equivalents and anticipated cash from operations will be sufficient to meet its working capital and capital expenditure requirements for the foreseeable future. As at December 31, 2018, the Company had cash and cash equivalents of \$3.9 million. The Company has access to the \$34.3 million undrawn portion of its \$75 million credit facilities after consideration of outstanding letters of credit, subject to certain financial and non-financial covenants.

# SIGNIFICANT ACCOUNTING ESTIMATES

The preparation of financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Estimates and assumptions are reviewed on an ongoing

basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

Key areas of estimation and information about critical judgments in applying accounting policies that have the most significant effect on amounts recognized in the consolidated financial statements are:

- (i) Estimates of useful lives of network assets, property and equipment and intangible assets: Management's judgment involves consideration of intended use, industry trends and other factors in determining the expected useful lives of depreciable assets, to determine depreciation methods, the asset's residual value and whether an asset is a qualifying asset for the purposes of capitalizing borrowing costs.
- (ii) Capitalization of costs:

Judgments and estimates are used in assessing the direct labour and other costs capitalized to network assets, property and equipment.

- (iii) Cash generating units:
  - Judgment is required to assess the Company's determination of cash generating units for the purpose of impairment testing.
- (iv) Impairment of non-financial assets:

  The process to calculate the recoverable amount of our cash generating unit requires use of valuation methods such as the discounted cash flow method which uses assumptions of key variables including

future cash flows, discount rate and terminal growth rates.

- (v) Valuation Allowance on Trade Receivables:
  In developing the estimates for an allowance against existing receivables, the Company considers general and industry economic and market conditions as well as credit information available for the customer and the aging of the account. The Company applies the IFRS 9 model to record valuation allowances on Trade Receivables. See Note 3(c) in the Financial Statements for more detail.
- (vi) Stock-based compensation:

Estimating fair value for stock-based payments requires determining the most appropriate valuation model for a grant, which is dependent on the terms and conditions of the grant. In valuing stock options, the Company uses the Black-Scholes option pricing model. Several assumptions are used in the underlying calculation of fair values of the Company's stock options using the Black-Scholes option pricing model including the expected life of the option, risk-free interest rate and volatility of the underlying stock.

(vii) Business combination:

The amount of goodwill initially recognized as a result of a business combination, the fair value estimate of any contingent consideration and the determination of the fair value of the identifiable assets acquired and the liabilities assumed is based, to a considerable extent, on management's estimate of future cash flows expected to be derived from the assets acquired.

- (viii) Income taxes:
  - A deferred tax asset is recognized for unused losses, tax credits and deductible temporary differences to the extent that it is probable that future taxable income will be available against which they can be utilized. Significant estimates are required in evaluating the recoverability of deferred tax assets. The Company's assessment is based on existing tax laws, estimates of future profitability and tax planning strategies.
- (ix) Provisions:

Judgment is required to assess the likelihood of an outflow of the economic benefits to settle contingencies, such as litigations or decommissioning and restoration obligations, which may require a liability to be recognized. Significant judgments include assessing estimates of future cash flows, selection of discount rates and the probability of the occurrence of future events.

(x) Revenue from contracts with customers:

The enforceable term of contracts requires estimating average contract terms based on available historical data. Significant judgements are also made in determining whether the promises to deliver certain services are considered distinct and represent separate performance obligations. In

addition, evaluating whether costs incurred to obtain a contract are incremental and expected to be recoverable requires judgment based on conditions of each individual contract.

#### **RISK FACTORS**

TeraGo is exposed to a number of risks and uncertainties that are common to other companies engaged in the same or similar businesses. The following is a summary of the material risks that could significantly affect the financial condition, operating results or business of TeraGo.

#### Revenues and Operating Results Can Fluctuate

Our revenue in past periods may not be indicative of future performance from quarter to quarter or year to year. In addition, our operating results may not follow any past trends. The factors affecting our revenue and results, many of which are outside of our control, include:

- competitive conditions in the industry, including strategic initiatives by us or our competitors, new services, service announcements and changes in pricing policy by us or our competitors:
- market acceptance of our services;
- timing and contractual terms of orders for our services, which may delay the recognition of revenue;
- the discretionary nature of purchase and budget cycles of our customers and changes in their budgets for, and timing of, services orders;
- strategic decisions by us or our competitors, such as acquisitions, divestitures, spin-offs, joint ventures, strategic investments or changes in business strategy;
- general weakening of the economy resulting in a decrease in the overall demand for telecommunications, data centre, cloud or IT services or otherwise affecting the capital investment levels of medium-sized and enterprise businesses:
- timing of the development of new service offerings;
- no assurance that the Company's current and future competitors will not be able to develop data centre or cloud services or other infrastructure expertise comparable or superior to those developed by the Company or to adapt more quickly than the Company to new technologies, evolving industry standards or customer requirements; and
- seasonal factors which may cause certain cloud service customers to increase or decrease their usage based services.

#### Transition of the Company to a Multi-Product IT Services Company

In the past, the core business of the Company was to provide internet access services. The Company has in recent years transitioned to a multi-product IT services company focused on the management of its customer's data flow. In doing so, TeraGo is offering colocation services through its data centres and is offering cloud storage and cloud related managed/professional services. If TeraGo is unable to execute on its business strategy and to grow the business, either as a result of the risks identified in this section or for any other reason, the business, prospects, financial condition and results of operations will be materially and adversely affected.

#### Reliance on Certain Third Parties

We rely on third-party suppliers, in some cases sole suppliers or limited groups of suppliers, to provide us with components necessary for the operation and upgrading of our network and infrastructure. If we are unable to obtain sufficient allocations of components, our network expansion will be delayed, we may lose customers and our profitability will be affected. Reliance on suppliers also reduces our control over costs, delivery schedules, reliability and quality of components. Any inability to obtain timely deliveries of quality components, or any other circumstances that would require us to seek alternative suppliers, could adversely affect our ability to expand and maintain our network or infrastructure.

In addition, the Company relies on third party partners, agents and resellers to carry out its business. If these third parties do not honour their contractual commitments or cease to do business, it may have a significant impact on our business. Replacements for such third parties may require a lengthy period of time in order to establish a commercially comparable relationship.

The Company has recently aligned with AWS in preparation to provide managed public cloud services. The benefits of such partnership has not yet been proven and an early termination of the partnership or any unanticipated setbacks may have a material impact on the Company's business and strategic plan.

# Regulatory Environment

We are subject to the laws of Canada and to regulations set by regulatory authorities of the Canadian government, primarily the CRTC and Innovation, Science, Economic Development Canada ("ISED", formerly Industry Canada). Regulatory authorities may adopt new laws, policies or regulations, or change their interpretation of existing laws, policies or regulations, that could cause our existing authorizations to be changed or cancelled, require us to incur additional costs, or otherwise adversely affect our operations, revenue or cost of capital.

Any currently held regulatory approvals or licences may be subject to rescission and non-renewal. Additional approvals or licences may be necessary that we may not be able to obtain on a timely basis or on terms that are not unduly burdensome. Further, if we fail to obtain or maintain particular approvals on acceptable terms, such failure could delay or prevent us from continuing to offer some or all of our current or new services, or offer new services, and adversely affect our results of operations, business prospects and financial condition. Even if we were able to obtain the necessary approvals, the licences or other approvals we obtain may impose significant operational restrictions. The acquisition, lease, maintenance and use of spectrum are extensively regulated in Canada.

These regulations and their application are subject to continual change as new legislation, regulations or amendments to existing regulations are adopted from time to time by governmental or regulatory authorities, including as a result of judicial interpretations of such laws and regulations. Current regulations directly affect the breadth of services we are able to offer and may impact the rates, terms and conditions of our services.

The breach of the conditions of a licence or applicable law, even if inadvertent, can result in the revocation, suspension, cancellation or reduction in the term of a licence or the imposition of fines. In addition, regulatory authorities may grant new licences to third parties, resulting in greater competition in markets where we already have rights to licenced spectrum. In order to promote competition, licences may also require that third parties be granted access to our bandwidth, frequency capacity, facilities or services. We may not be able to obtain or retain any required licence, and we may not be able to renew our licences on favourable terms, or at all.

Our internet access services may become subject to greater regulation in the future. If we become subject to proceedings before the CRTC or ISED with respect to our compliance with the relevant legislation and regulations relating to restrictions on foreign ownership and control, we could be materially adversely affected, even if it were ultimately successful in such a proceeding. There can be no assurance that a future CRTC or ISED determination or events beyond our control will not result in our ceasing to comply with the relevant legislation or regulations. If this occurs, our ability to operate as a Canadian carrier under the *Telecommunications Act* or to hold, renew or secure licences under the *Radio communication Act* could be jeopardized and our business, operating results and financial condition could be materially adversely affected.

#### Obtaining and Maintaining Licenced Spectrum in Certain Markets

To offer our internet services using licenced spectrum in Canada, we depend on our ability to acquire and maintain sufficient rights to use spectrum through ownership or long-term leases in each of the markets in which we operate or intend to operate. Obtaining the necessary amount of licenced spectrum can be a long and difficult process that can be costly and require a disproportionate amount of our resources. We may not be able to acquire, lease or maintain the spectrum necessary to execute our business strategy. In addition, we may spend significant resources to acquire spectrum licences, even if the amount of spectrum actually acquired in certain markets is not adequate to deploy our network on a commercial basis in all such markets.

Using licenced spectrum, whether owned or leased, poses additional risks to us, including:

- inability to satisfy build-out or service deployment or research and development requirements upon which our spectrum licences or leases are, or may be, conditioned;
- adverse changes to regulations or licence conditions governing our spectrum rights;
- inability to use the spectrum we have acquired or leased due to interference from licenced or licence-exempt operators in our band or in adjacent bands;
- refusal by ISED to recognize our acquisition or lease of spectrum licences from others or our investments in other licence holders:
- inability to offer new services (including 5G) or to expand existing services to take advantage of new capabilities of our network resulting from advancements in technology due to regulations governing our spectrum rights;
- inability to control leased spectrum due to contractual disputes with, or the bankruptcy or other reorganization of, the licence holders:
- failure of ISED to renew our spectrum licences as they expire and our failure to obtain extensions or renewals of spectrum leases before they expire;

- imposition by ISED of new or amended conditions of licence, or licence fees, upon the renewal of our spectrum licences or in other circumstances;
- potentially significant increases in spectrum prices, because of increased competition for the limited supply of licenced spectrum in Canada; and
- invalidation of our authorization to use all or a significant portion of our spectrum, resulting in, among other things, impairment charges related to assets recorded for such spectrum.

In particular, in June 2017, ISED issued the Consultation on *Releasing Millimetre Wave Spectrum to Support 5G*. This Consultation contemplates the future use of certain millimetre wave spectrum to support the deployment 5G wireless networks and systems. The spectrum bands identified by ISED includes (amongst others) the 38 GHz band which the Company currently holds licences in. As of the date hereof, the Company has submitted a comment letter and a reply comment letter in response to the Consultation and final decisions from ISED on this Consultation are yet to be released. The final decisions made by ISED may have a negative and material impact on the Company if there is a decision to not renew the Company's spectrum licences in the 38 GHz band, or a renewal is only permitted for a portion of such licences, all such outcomes currently contemplated via the abovementioned Consultation. If the 38 GHz licences are not permitted to be renewed beyond their current licencing term ending in 2025, the value of such licences may decrease and the Company will be forced to seek alternative spectrum and bands, and may incur significant costs to continue to provide certain of its connectivity services.

For additional information on the Consultation and to review the response letter of the Company or other stakeholders, please refer to ISED's Consultation webpage: <a href="https://www.ic.gc.ca/eic/site/smt-gst.nsf/eng/h">https://www.ic.gc.ca/eic/site/smt-gst.nsf/eng/h</a> sf11245.html.

While the 38 GHz spectrum band has been identified by ISED as one of the bands contemplated for future use to support the deployment of 5G through a Consultation, a similar Consultation has not been issued for the 24 GHz band. The Company's 24 GHz licences have a set expiry date in 2025. There are no guarantees that such licences will be renewed beyond 2025 or won't be subject to any potential claw back by ISED. If the licences are not renewed or a material portion of the licences are required to be return to ISED, the Company may be forced to seek alternative spectrum and bands, discontinue existing services, and/or may incur significant costs to continue to provide certain of its connectivity services.

As of the date hereof, decisions from ISED on the Consultation on Releasing Millimetre Wave Spectrum to Support 5G have yet to be released and there can be no assurances that the particular 38 GHz and 24 GHz band licences that the Company holds or leases will be identified in the future for potential 5G use. If either of the 38 GHz and 24 GHz licences that the Company holds are determined by ISED to not qualify for 5G use, or does qualify but with stringent conditions and terms of use, it may have a negative effect on the value of these licences and therefore impact negatively on the value of the Company and its common shares.

We expect ISED to make additional spectrum available from time to time. Additionally, other companies hold spectrum rights that could be made available for lease or sale. The availability of additional spectrum in the marketplace could change the market value of spectrum rights generally and, as a result, may adversely affect the value of our spectrum assets.

We also use radio equipment under individual radio licences issued by ISED, and subject to annual renewal. We may not be able to obtain the licences we require thereby jeopardizing our ability to reliably deliver our internet services. ISED may decline to renew our licences, or may impose higher fees upon renewal, or impose other conditions that adversely affect us. ISED may decide to reassign the spectrum in the bands we use to other purposes, and may require that we discontinue our use of radio equipment in such bands.

#### Licence-exempt Spectrum

We presently utilize licence-exempt spectrum in connection with a majority of our internet customers. Licence-exempt or "free" spectrum is available to multiple simultaneous users and may suffer bandwidth limitations, interference and slowdowns if the number of users exceeds traffic capacity. The availability of licence-exempt spectrum is not unlimited and others do not need to obtain permits or licences to utilize the same licence-exempt spectrum that we currently or may in the future utilize, threatening our ability to reliably deliver or expand our services. Moreover, the prevalence of licence-exempt spectrum creates low barriers to entry in our business, creating the potential for heightened competition.

# Potential Use of 5G Equipment and Business Case

In 2018, the Company began a technical trial in the Greater Toronto Area involving fixed wireless 5G millimetre wave equipment from PHAZR Inc. This is preliminary testing of new technology and equipment by the Company and the results of these technical trials for 5G equipment may not be satisfactory. In addition, the opportunities and business case for a 5G-related business has not yet been developed nor fully explored, and therefore no assumptions or assurances can be made that TeraGo will develop or provide 5G-services on a commercial basis. Moreover, the

Company has not yet determined the capital needs, and whether such capital is available to provide 5G-related services, or whether equipment suppliers like PHAZR and its competitors could be relied on to supply such equipment in a manner that would support a 5G-related opportunity.

# Integration and Anticipated Benefits Pursuant to Past Acquisitions

On March 27, 2015, the Company completed the acquisition of RackForce and on November 9, 2018 the Company completed its acquisition of MSI (collectively the "Acquisitions"). The Company may not be able to fully realize the anticipated future benefits and synergies of the Acquisitions on a timely basis or at all. The Acquisitions involve challenges and risks, including risks that the transactions do not advance TeraGo's business strategy or that the Company will not realize a satisfactory return. The potential failure of the due diligence processes to identify significant problems, liabilities or other shortcomings or challenges with respect to assets of RackForce, BoxFabric and the Hosting Business including customer contracts, condition of the equipment acquired, intellectual property, revenue recognition or other accounting practices, taxes, corporate governance and internal controls, regulatory compliance, employee, supplier or partner disputes or issues and other legal and financial contingencies could decrease or eliminate the anticipated benefits and synergies of the Acquisitions and could negatively affect the Company's future business and financial results.

The overall success of the Acquisitions will depend, in part, on the Company's ability to realize the anticipated benefits and synergies from combining and integrating the acquired businesses into TeraGo's existing business. Integration of acquisitions require significant management attention and expansion of TeraGo's staff in operations, marketing, sales and general and administrative functions. The Company may have difficulties in the integration of the acquired company's departments, systems, including accounting, human resource and other administrative systems, technologies, books and records, and procedures, as well as in maintaining uniform standards, controls, including internal control over financial reporting required by Canadian securities laws and related procedures and policies. If we cannot integrate the acquisitions successfully, it could have a material adverse impact on our business, financial condition and results of operations.

As part of the Company's business strategy, TeraGo may also continue to acquire additional companies, assets or technologies principally related to, or complementary to, our current operations. Any such acquisitions will be accompanied by certain risks including but not limited to exposure to unknown liabilities of acquired companies, higher than anticipated acquisition costs and expenses, the difficulty and expense of integrating operations, systems, and personnel of acquired companies, disruption of the Company's ongoing business, inability to retain key customers, distributors, vendors and other business partners of the acquired company, diversion of management's time and attention; and possible dilution to shareholders.

# Price Sensitive Market

The competitive market in which the Company conducts its business could require the Company to reduce its prices. If competitors offer discounts on certain products or services in an effort to recapture or gain market share or to sell other products, the Company may be required to lower prices or offer other favourable terms to compete successfully. Any such changes would likely reduce the Company's margins and could adversely affect operating results. Some of the Company's competitors may bundle services that compete with the Company for promotional purposes or as a long-term pricing strategy or provide guarantees of prices and product implementations. These practices could, over time, limit the prices that the Company can charge for its products. If the Company cannot offset price reductions with a corresponding increase in volume, bundling of services or with lower spending, then the reduced revenues resulting from lower prices would adversely affect the Company's margins and operating results.

#### Market Demand for Available Capacity

The Company currently has available capacity in its data centres and intends to expand its footprint in the cloud and data centre market. There can be no assurance that the existing or future market demand will be sufficient to fill this capacity. Should the demand for the Company's cloud and data centre services decline or fail to increase, this may negatively affect the Company's ability to capitalize on its high operating leverage and may adversely affect the Company's future financial performance.

Reductions in the amount or cancellations of customers' orders would adversely affect our business, results of operations and financial condition.

# Cyber Security Risk

Our network security, data centre security and the authentication of our customer credentials are designed to protect unauthorized access to data on our network and to our data centre premises. Because techniques used to obtain unauthorized access to or to sabotage networks (including DDoS attacks) change frequently and may not be recognized until launched against a target, we may be unable to anticipate or implement adequate preventive measures against unauthorized access or sabotage. Consequently, unauthorized parties may overcome our network security and obtain access to confidential, customer or employee data on our network, including on a device connected to our network. In

addition, because we own and operate our network, unauthorized access or sabotage of our network could result in damage to our network and to the computers or other devices used by our customer. An actual or perceived breach of network security or data centre security could harm public perception of the effectiveness of our security measures, adversely affect our ability to attract and retain customers, expose us to significant liability and adversely affect our business and revenue prospects.

The Company aims to mitigate and manage certain cyber security risks by employing specific policies and procedures, carrying out IT security-related audits, establishing internal controls relevant to mitigating security risks, performing certain "penetration" tests either internally or with help of third party consultants, obtaining IT security-related compliance certificates, designating a security officer that oversees the IT security of the Company, designating a privacy officer that is accountable for the Company's compliance with applicable privacy laws, using DDoS mitigation, tools and services, utilizing back-up and disaster recovery services and maintaining specific cyber liability insurance coverage to insure against cyber security incidents. The Audit Committee of Company has been tasked to periodically review the various measures management and the Company has undertaken to manage its cyber security risks.

#### **Excessive Customer Churn**

The successful implementation of our business strategy depends upon controlling customer churn. Customer churn is a measure of customers who stop using our services. Customer churn could increase as a result of:

- billing errors and/or reduction in the quality of our customer service;
- interruptions to the delivery of services to customers;
- the availability of competing technology and other emerging technologies, some of which may, from time to time, be less expensive or technologically superior to those offered by us; and
- competitive conditions in the industry, including strategic initiatives by us or our competitors, new services, service announcements and changes in pricing policy by us or our competitors.

An increase in customer churn can lead to slower customer growth, increased costs and a reduction in revenue. Given the current economic environment, there is risk that churn levels could increase in the future.

#### Insufficient Capital

The continued growth and operation of our business may require additional funding for working capital, debt service, the enhancement and upgrade of our network, the build-out of infrastructure to expand the coverage area of our services, possible acquisitions and possible bids to acquire spectrum licences. We may be unable to secure such funding when needed in adequate amounts or on acceptable terms, if at all.

To execute our business strategy, we may issue additional equity securities in public or private offerings, potentially at a price lower than the market price at the time of such issuance. Similarly, we may seek debt financing and we may be forced to incur significant interest expense. If we cannot secure sufficient funding, we may be forced to forego strategic opportunities or delay, scale back or eliminate network deployments, operations, acquisitions, spectrum acquisitions and other investments.

# Reliance on Credit Facilities and Restrictive Debt Covenants

The Company relies on its Credit Facilities to operate its business, including for the maintenance of a certain level of liquidity and to carry out its strategy. There can be no assurance that the Company will continue to have access to appropriate Credit Facilities on reasonable terms and conditions, if at all beyond the maturity date of June 14, 2021 for the existing Credit Facilities. An inability to draw down upon the Credit Facilities could have a material adverse effect on the Company's business, liquidity, financial condition and results of operations.

Covenants in our Credit Facilities with our lenders impose operating and financial restrictions on us. A breach of any of these covenants could result in a default under our Credit Facilities. These restrictions may limit our ability to obtain additional financing, withstand downturns in our business and take advantage of business opportunities. Moreover, we may be required to seek additional debt financing on terms that include more restrictive covenants, may require repayment on an accelerated schedule or may impose other obligations that limit our ability to grow our business, acquire needed assets, or take other actions we might otherwise consider appropriate or desirable.

# Key Competitors are More Established and Have More Resources

The market for internet access, data connectivity, cloud and data centre services is highly competitive and we compete with several other companies within each of our markets. Many of our competitors are better established or have greater financial resources than we have. Our competitors include:

• ILECs and CLECs providing DSL and fibre-optic enabled services over their existing wide, metropolitan and local area networks and who have started to provide cloud and colocation services;

- Utelcos offering or planning to offer internet and data connectivity over fibre optic networks;
- Large cloud service providers and IT companies;
- Colocation and disaster recovery service providers;
- cable operators offering high-speed Internet connectivity services and voice communications;
- wireless Internet service providers using licenced or licence-exempt spectrum;
- satellite and fixed wireless service providers offering or developing broadband Internet connectivity and VoIP;
- resellers providing wireless Internet or other wireless services using infrastructure developed and operated by others.

Many of our competitors are well established with larger and better developed networks and support systems, longer standing relationships with customers and suppliers, greater name recognition and greater financial, technical and marketing resources than we have. Our competitors may subsidize competing services with revenue from other sources and, thus, may offer their products and services at prices lower than ours. We may not be able to reduce our prices which may make it more difficult to attract and retain customers.

We expect other existing and prospective competitors to adopt technologies and/or business plans similar to ours, or seek other means to develop services competitive with ours, particularly if our services prove to be attractive in our target markets.

#### Acquisitions and Other Strategic Transactions

We may from time to time make strategic acquisitions of other assets and businesses. Any such transactions can be risky, may require a disproportionate amount of our management and financial resources and may create unforeseen operating difficulties or expenditures, including:

- difficulties in integrating acquired businesses and assets into our business while maintaining uniform standards, controls, policies and procedures;
- obligations imposed on us by counterparties in such transactions that limit our ability to obtain additional financing, our ability to compete in geographic areas or specific lines of business or other aspects of our operational flexibility;
- increasing cost and complexity of assuring the implementation and maintenance of adequate internal control
  and disclosure controls and procedures;
- difficulties in consolidating and preparing our financial statements due to poor accounting records, weak
  financial controls and, in some cases, procedures at acquired entities not based on IFRS, particularly those
  entities in which we lack control; and
- inability to predict or anticipate market developments and capital commitments relating to the acquired company, business or assets.

If we do not successfully address these risks or any other problems encountered in connection with an acquisition, the acquisition could have a material adverse effect on our business, results of operations and financial condition. In addition, if we proceed with an acquisition, our available cash may be used to complete the transaction, diminishing our liquidity and capital resources, or additional equity may be issued which could cause significant dilution to existing shareholders.

# Changes to Technologies and Standards

The industries TeraGo operates is characterized by rapidly changing technology, evolving industry standards and increasingly sophisticated customer requirements. The introduction of new or alternative technology and the emergence of new industry standards may render our existing network, equipment and/or infrastructure obsolete and our services unmarketable and may exert price pressures on existing services. It is critical to our success that we be able to anticipate changes in technology or in industry standards and ensure that we can leverage such new technologies and standards in a timely and cost-effective manner to remain competitive from a service and cost perspective. Rapid changes in business demands may also affect the Company's internal processes where certain software tools, processes, and standards may become inefficient or obsolete. The Company may fail to keep pace with changes in these technologies and practices which may result in operational breakdowns and/or financial losses.

# Investments in Development of New Technologies, Products and Services

The Company has and will continue to make significant investments in the development and introduction of new products and services that make use of the Company's network, infrastructure and equipment. There is no assurance that the Company will be successful in implementing and marketing these new products and services (including 5G) in a reasonable time, or that they will gain market acceptance. Development could be delayed for reasons beyond our control. Alternatively, we may fail to anticipate or satisfy the demand for certain products or services, or may not be able to offer or market these new products or services successfully to customers. The failure to attract customers to new products or services, cross-sell service to our existing customer base or failure to keep pace with changing consumer preferences for products or services would slow revenue growth and could have a materially adverse effect on our business, results of operations and financial condition.

#### Expanding, Upgrading and Maintaining Network and Infrastructure

We expect to allocate significant resources in expanding, maintaining and improving our network. Additionally, as the number of our customer locations increases, as the usage habits of our customers change and as we increase our service offerings, we may need to upgrade our network to maintain or improve the quality of our services. If we do not successfully implement upgrades to our network, the quality of our services may decline and our churn rate may increase.

We may experience quality deficiencies, cost overruns and delays with the expansion, maintenance and upgrade of our network and existing infrastructure including the portions of those projects not within our control. Expansion of our network or infrastructure may require permits and approvals from governmental bodies and third parties. Failure to receive approvals in a timely fashion can delay expansion of our network. In addition, we are typically required to obtain rights from land, building and tower owners to install the antennas and other equipment that provide our internet access service to our customers. We may not be able to obtain, on terms acceptable to us or at all, the rights necessary to expand our network or existing infrastructure.

We also may face challenges in managing and operating our network and existing infrastructure. These challenges include ensuring the availability of customer equipment that is compatible with our network and managing sales, advertising, customer support, and billing and collection functions of our business while providing reliable network service that meets our customers' expectations. Our failure in any of these areas could adversely affect customer satisfaction, increase churn, increase our costs, decrease our revenue and otherwise have a material adverse effect on our business, prospects, financial condition and results of operations.

#### Foreign Exchange

While the majority of the Company's revenues are earned in Canadian dollars, a portion of its costs, including for certain capital expenditures are paid in U.S. dollars. As a result, the Company is exposed to currency exchange rate risks. A change in the currency exchange rate may increase or decrease the amount of Canadian dollars required to be paid by the Company for its U.S. expenditures. The Company does not currently have any foreign exchange contracts to manage the foreign exchange risk. As a result, there can be no assurance that currency fluctuations will not have a material adverse effect on the Company.

#### Physical Inventory

The nature of our business requires the Company to procure, deploy, track, and maintain large volumes of specialized network and datacentre equipment purchased in Canada and abroad. Equipment is frequently moved between provinces in Canada as part of provisioning. As a result, the Company is subject to inventory risk due to delays in inventory movement as well as process breakdowns in provisioning and deploying inventory to a customer site, network site, or datacenter facility. These delays may result in unintended backlog and inventory losses. The Company relies heavily on the ability of our vendors to supply us in a timely manner as well as the diligence of the Company's internal process owners to ensure provisioning and inventory management is effective.

#### Interest Rates

As the Company currently borrows funds through its credit facility, certain portions of the facility are based on a variable interest rate. A significant rise in interest rates may materially increase the cost of either its revolving or non-revolving credit facilities. The Company mitigates a portion of the underlying interest rate risk with respect to the non-revolving term credit facility by entering into an interest rate swap contract to effectively fix the underlying interest rate on a variable rate debt. Similar interest rate swap contracts have not been entered into for the other portions of the credit facility. To the extent funds have been drawn down from such facilities, the Company will be exposed to interest rate fluctuations.

# Interruption or Failure of Information Technology and Communications Systems

We have experienced service interruptions in some markets in the past and may experience service interruptions or system failures in the future. Our services depend on the continuing operation of our cloud and data centre, information technology and communications systems. Any service interruption adversely affects our ability to operate our business and could result in an immediate loss of revenue. If we experience frequent or persistent system, power or network failures, our reputation and brand could be permanently harmed. We may make significant capital expenditures to increase the reliability and security of our systems, but these capital expenditures may not achieve the results we expect.

Our systems and data centres are vulnerable to damage or interruption from earthquakes, terrorist attacks, floods, fires, power loss, telecommunications failures, computer viruses, computer denial of service attacks or other attempts to harm our systems, and similar events. Some of our systems are not fully redundant and our disaster recovery planning may not be adequate. The occurrence of a natural disaster or unanticipated problems at our network centres or data centres could result in lengthy interruptions in our service and adversely affect our operating results. The Company could also be required to make significant expenditures if the Company's systems were damaged or destroyed, or pay damages if the delivery of the Company's services to its customers were delayed or stopped by any of these occurrences.

#### Retention and Motivation of Personnel

We depend on the services of key technical, sales, marketing and management personnel. The loss of any of these key persons could have a material adverse effect on our business, results of operations and financial condition. Our success is also highly dependent on our continuing ability to identify, hire, train, motivate and retain highly qualified technical, sales, marketing and management personnel.

Competition for such personnel can be intense and we cannot provide assurance that we will be able to attract or retain highly qualified technical, sales, marketing and management personnel in the future. Our inability to attract and retain the necessary technical, sales, marketing and management personnel may adversely affect our future growth and profitability. It may be necessary for us to increase the level of compensation paid to existing or new employees to a degree that our operating expenses could be materially increased.

If we cannot hire, train and retain motivated and well-qualified individuals, we may face difficulties in attracting, recruiting and retaining various sales and support personnel in the markets we serve, which may lead to difficulties in growing our subscriber base.

# Leased Data Centre Facilities

The Company's data centres are located in leased premises and there can be no assurance that the Company will remain in compliance with the Company's leases, that the landlord will continue to support the operation of the Company's data centre and that the leases will not be terminated despite negotiation for long term lease periods and renewal provisions. Termination of a lease could have a material adverse effect on the Company's business, results of operations and financial condition.

#### **Electrical Power and Outages**

The Company's data centres are susceptible to regional variations in the cost of power, electrical power outages, planned or unplanned power outages and limitations on availability of adequate power resources. Power outages can harm, and in the past, have harmed the Company's customers and its business, including the loss of customers' data and extended service interruptions. While the Company attempts to limit exposure to system downtime by using backup generators and power supplies, the Company cannot limit the Company's exposure entirely even with these protections in place. With respect to any increase in energy costs, the Company may not always be able to pass these increased costs on to the Company's customers which could have a material adverse effect on the Company's business, results of operations and financial condition.

# Litigation Risk and Intellectual Property Claims

Competitors or other persons may independently develop, patent technologies or copyright software that are substantially equivalent or superior to those we currently use or plan to use or that are necessary to permit us to deploy and operate our network, data centres or provide cloud services. Some of these patents, copyrights or rights may grant very broad protection to the owners. We cannot determine with certainty whether any existing third party intellectual property or the issuance of any third party intellectual property would require us to alter technology or software we use, obtain licences or cease certain activities. Defending against infringement claims, even meritless ones, would be time consuming, distracting and costly.

If we are found to be infringing the proprietary rights of a third party, we could be enjoined from using such third party's rights, may be required to pay substantial royalties and damages, and may no longer be able to use the intellectual

property subject to such rights on acceptable terms or at all. Failure to obtain licences to intellectual property held by third parties on reasonable terms, or at all, could delay or prevent us from providing services to customers and could cause us to expend significant resources to acquire technology which includes non-infringing intellectual property.

If we have to negotiate with third parties to establish licence arrangements, or to renew existing licences, it may not be successful and we may not be able to obtain or renew a licence on satisfactory terms or at all. If required licences cannot be obtained, or if existing licences are not renewed, litigation could result.

#### Operating Losses

We have incurred a net loss in the past several fiscal years. We cannot anticipate with certainty what our earnings, if any, will be in any future period. However, we could incur further net losses as we continue to expand our network into new and existing markets and pursue our business strategy in providing cloud and data centre services. Accordingly, our results of operations may fluctuate significantly, which may adversely affect the value of an investment in our Common Shares. We may also invest significantly in our business before we expect cash flow from operations to be adequate to cover our anticipated expenses.

#### Economic and Geopolitical Risk

The market for our services depends on economic and geopolitical conditions affecting the broader market. Economic conditions globally are beyond our control. In addition, acts of terrorism and the outbreak of hostilities and armed conflicts between countries can create geopolitical uncertainties that may affect the global economy. Downturns in the economy or geopolitical uncertainties may cause customers to delay or cancel projects, reduce their overall capital or operating budgets or reduce or cancel orders for our services, which could have a material adverse effect on our business, results of operations and financial condition.

#### Regulation of Internet

Regulation of the Internet and the content transmitted through that medium is a topic that receives considerable political discussion from time to time, from both a "pro-regulation" and an "anti-regulation" perspective, including discussions on whether all internet traffic should be delivered equally. It is unclear as to what impact decisions made on either side of this issue by various political and governing bodies could have on us and our business or on the ability of our customers to utilize our internet services.

# **ACCOUNTING PRONOUNCEMENTS ADOPTED IN 2018**

# a) IFRS 15 Revenue from Contracts with Customers

Effective January 1, 2018, the Company adopted IFRS 15 Revenue from Contracts with Customers. IFRS 15 supersedes the existing standards and interpretations including IAS 18, Revenue and IFRIC 13, Customer Loyalty Programmes. IFRS 15 introduces a single model for recognizing revenue from contracts with customers with the exception of certain contracts under other IFRSs. The standard requires revenue to be recognized in a manner that depicts the transfer of promised goods or services to a customer and at an amount that reflects the expected consideration receivable in exchange for transferring those goods or services. This is achieved by applying the following five steps:

- 1. Identify the contract with a customer;
- 2. Identify the performance obligations in the contract;
- 3. Determine the transaction price;
- 4. Allocate the transaction price to the performance obligations in the contract; and
- 5. Recognize revenue when (or as) the entity satisfies a performance obligation.

IFRS 15 also provides guidance relating to the treatment of contract acquisition and contract fulfillment costs.

The Company adopted IFRS 15 using the cumulative effect method, i.e. by recognizing the cumulative effect of initially applying IFRS 15 as an adjustment to the opening balance of retained earnings at January 1, 2018. Therefore, comparative information has not been restated and continues to be reported under IAS 18.

The Company has implemented several processes and policies to ensure the consistent, timely, and appropriate allocation of revenue between performance obligations in contracts with customers.

The adoption of IFRS 15 did not affect the Company's cash flows from operating, investing, or financing activities. Furthermore, the impact on timing of revenue recognition was not material as the treatment of revenue for services rendered over time, which is the method under which Company satisfies the majority of its performance obligations, is consistent under IFRS 15 and IAS 18. The details of the significant changes and quantitative impact of the changes are outlined in Note 4 of the Consolidated Financial Statements for the year ended December 31, 2018.

#### i) Sale of Bundled Services

The Company offers customers bundled connectivity, colocation, and cloud services. Revenue from these arrangements were previously classified on the nature of the contract. Under IFRS 15, total consideration in contracts with customers are allocated to distinct performance obligations based on their stand-alone selling prices. The Company determined the stand-alone selling price to be the list price at which the Company sells connectivity, and colocation & cloud services. As a result of the allocation of performance obligations under IFRS 15, certain amounts that would have been classified as cloud & colocation revenue are now presented as connectivity revenue.

#### ii) Service Credits

The Company has obligations for credits under its contracts with customers when certain criteria are met. Credits are recognized net of revenue recognized and presented in total revenue on the statement of comprehensive income.

# iii) Contract Costs

IFRS 15 requires certain contract acquisition costs to be recognized as an asset on the statement of financial position and amortized into income over time. The Company typically incurs internal or external sales commissions fees to obtain contracts with customers. Prior to the adoption of IFRS 15, the Company had expensed all commission costs as incurred. The Company now capitalizes these commission fees as costs of obtaining a contract when they are incremental and expected to be recovered. These costs are amortized consistently with the pattern of revenue for the related contracts and are recorded in salaries and related costs on the statement of comprehensive loss.

Contract costs are presented separately as an asset on the consolidated statement of financial position. The Company has opted not to use practical expedients under the cumulative effect method and as a result, the current portion of contract costs are presented in current assets. The current portion represent amounts expected to be amortized in the next 12 months. The Company had to make significant judgments and estimates when estimating certain contract costs incurred in prior years that continue to be incremental and recoverable in the current period.

# iv) Contract Assets

Contract assets arise primarily as a result of services offered and provided in advance of payments received from a customer. From time to time, the Company will offer promotions which will give rise to contract assets. These arrangements are recorded in other long-term assets on the balance sheet with current and long-term amounts presented separately on the statement of financial position. The current portion represents the performance obligation to be satisfied and recognized as revenue in the next twelve months.

# v) Contract Liabilities

Contract liabilities arise primarily as a result of payment made in advance of providing services to a customer. The Company had previously presented these arrangements as deferred revenue. These payments are now presented as contract liabilities with current and long-term amounts presented separately on the statement of financial position. The current portion represents the performance obligation to be satisfied and recognized in revenue in the next 12 months.

#### vi) Impacts on Financial results

The following table highlights some of the key impacts on our financial metrics discussed in the MD&A:

				nths ended ecember 31			Year ended ecember 31
Financial	-	2018 (As reported)	2018 (Without adoption of IFRS 15)	<u>%</u> Change	 2018 (As reported)	2018 (Without adoption of IFRS 15)	<u>%</u> Change
Cloud and Colocation Revenue	\$	4,475	4,881	-8.3%	\$ 19,290	20,802	-7.3%
Connectivity Revenue	\$	8,393	8,000	4.9%	\$ 35,005	33,495	4.5%
Total Revenue	\$	12,868	12,881	-	\$ 54,295	54,297	-
Adjusted EBITDA(1)(2)	\$	3,119	3,249	-4.0%	\$ 12,964	12,912	0.4%
Net Income (Loss)	\$	(1,972)	(1,842)	7.1%	\$ (4,820)	(4,872)	-1.1%
Operating							
Backlog MRR <sup>(1)</sup>							
Connectivity	\$	64,659	63,624	1.6%	\$ 64,659	63,624	1.6%
Cloud & Colocation	\$	31,742	32,777	-3.2%	\$ 31,742	32,777	-3.2%
ARPU <sup>(1)</sup>							
Connectivity	\$	1,054	1,004	5.0%	\$ 1,053	1,010	4.3%
Cloud & Colocation	\$	3,138	3,413	-8.1%	\$ 3,147	3,411	-7.7%

<sup>(1)</sup> See "Definitions - Key Performance Indicators, IFRS, Additional GAAP and Non-GAAP Measures"

#### vii) Use of estimates

The Company used estimates in the following areas:

- Determining the enforceable term of contracts required estimating average contract terms based on available historical data
- Significant judgments in determining whether the promises to deliver certain services are considered distinct and represent separate performance obligations
- Evaluating whether costs incurred to obtain a contract were incremental and expected to be recoverable

# b) IFRS 9 Financial Instruments

Effective January 1, 2018, the Company adopted IFRS 9 Financial Instruments. IFRS 9 sets out requirements for recognizing and measuring financial assets, financial liabilities and some contracts to buy or sell non-financial items. This standard replaces IAS 39 Financial Instruments: Recognition and Measurement.

The adoption of this standard did not have a material effect on our consolidated financial statements.

# i) Impairment of financial assets

IFRS 9 replaces the 'incurred loss' model in IAS 39 with an 'expected credit loss' (ECL) model. The new impairment model applies to financial assets measured at amortized cost, contract assets and debt investments at FVOCI, but not to investments in equity instruments. Under IFRS 9, credit losses are recognized earlier than under IAS 39.

The Company's financial assets measured at amortized cost consist of trade receivables.

Under IFRS 9, loss allowances are measured on either of the following bases:

- 12-month ECLs: these are expected credit losses ("ECLs") that result from possible default events within the
   12 months after the reporting date; and
- lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial
  instrument.

<sup>(2)</sup> See "Adjusted EBITDA" for a reconciliation of net loss to Adjusted EBITDA

The Company measures loss allowances for trade receivables and any contract assets at an amount equal to lifetime ECLs. When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information.

At each reporting date, the Company assesses whether financial assets carried at amortized cost are credit-impaired.

# ii) Measurement of loss allowances

For trade receivables, the Company uses historic actual credit losses as the basis for estimating ECLs and uniformly applies this estimate to its gross balance net of balances already fully impaired at each reporting date. The Company believes this amount to best estimate the expected credit losses.

#### iii) Presentation of loss allowances

Loss allowances on financial assets measured at amortized cost are deducted from the gross carrying amount of the asset and the related impairment loss is recorded separately on the statement of comprehensive income.

#### UPCOMING ACCOUNTING PRONOUNCEMENTS NOT YET ADOPTED

Certain new standards, interpretations, amendments and improvements to existing standards have been issued by the IASB. The standards impacted that may be applicable to the Company are as follows:

#### **IFRS 16 Leases**

On January 13, 2016, the IASB issued the final publication of the IFRS 16 standard, which will supersede the current IAS 17, Leases standard. Under IFRS 16, a lease will exist when a customer controls the right to use an identified asset as demonstrated by the customer having exclusive use of the asset for a period of time. IFRS 16 introduces a single accounting model for lessees and all leases will require an asset and liability to be recognized on the statement of financial position at inception.

The standard is effective for annual periods beginning on or after January 1, 2019 with early adoption permitted, but only if the entity is also applying IFRS 15. The Company has a dedicated team to assess the impact of IFRS 16 and the team has gathered a significant portion of the information necessary to evaluate the impact of the standard. The team is expected to quantify the impact of the standard upon completion of their assessment. The Company expects the standard to have a significant impact on the Consolidated Statements of Financial Position as the Company will be required to recognize a right-of-use asset and corresponding lease liability for its network sites, datacenters, and office leases. Furthermore, the Company expects a decrease in other operating expenses, an increase in depreciation expense (as the right-of-use asset is depreciated), and an increase in finance costs (due to accretion of the lease liability). This impact will have a positive impact on Adjusted EBITDA as both depreciation and finance costs are added back in its calculation.

# INTERNAL CONTROL OVER FINANCIAL REPORTING AND DISCLOSURE CONTROLS AND PROCEDURES

Our President and Chief Executive Officer and Chief Financial Officer, designed or caused to be designed under their supervision, TeraGo's disclosure controls and procedures and internal control over financial reporting.

TeraGo's disclosure controls and procedures are designed to provide reasonable assurance that material information relating to TeraGo is made known to management by others, particularly during the period in which the interim filings are being prepared and that information required to be disclosed by TeraGo in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time periods specified in securities legislation. TeraGo's disclosure controls and procedures includes controls and procedures designed to ensure that information required to be disclosed by TeraGo in its annual filings, interim filings or other reports filed or submitted under securities legislation is accumulated and communicated to management, as appropriate to allow timely decisions regarding required disclosure.

TeraGo's internal control over financial reporting are designed to provide reasonable assurance regarding reliability of financial reporting and the preparation of financial statements for external purposes in accordance with GAAP. TeraGo's internal control over financial reporting includes those policies and procedures that: (i) pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of the assets of TeraGo; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with GAAP, and that receipts and expenditures of TeraGo are being made only in accordance with authorizations of management and directors of TeraGo; and (iii) are designed to provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of TeraGo's assets that could have a material effect on TeraGo's financial statements.

The control framework used to design TeraGo's internal control over financial reporting is based on the Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO 2013).

Due to its inherent limitations, internal control over financial reporting may not prevent or detect all misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may change.

There were no changes in the Company's internal controls over financial reporting for the year ended December 31, 2018 that have materially affected or are reasonably likely to materially affect internal controls over financial reporting. Management has concluded that there are no material weaknesses relating to the design of TeraGo's internal controls over financial reporting as of December 31, 2018. In accordance with Section 3.3 of National Instrument 52-109 — Certificate of Disclosure in Issuers' Annual and Interim Filings, the Company has limited the design of disclosure controls and procedures and internal controls over financial reporting to exclude controls, policies and procedures of MSI which was acquired not more than 365 days before the end of year ended December 31, 2018. The table below shows a summary of the financial information for MSI which is included in the year end consolidated financial statements of the Company as at December 31, 2018:

Non-current assets: \$5.6 million

# **EXECUTIVE MANAGEMENT CHANGES**

Effective January 1, 2018, Mark Lau was appointed as Vice President, Legal & General Counsel, having previously served as General Counsel to the Company.

Effective May 15, 2018, Christine Gauthier, Vice President of Sales, is no longer with the Company.

Effective August 15, 2018, Christopher Taylor was appointed as Vice President, Product Management and Business Development, having previously served as Director, Product Management to the Company.

# DEFINITIONS - KEY PERFORMANCE INDICATORS, IFRS, ADDITIONAL GAAP AND NON-GAAP MEASURES

#### **IFRS Measures**

#### Cost of services

Cost of services consists of expenses related to delivering service to customers and servicing the operations of our networks. These expenses include costs for the lease of intercity facilities to connect our cities, internet transit and peering costs paid to other carriers, network real estate lease expense, spectrum lease expenses and lease and utility expenses for the data centres and salaries and related costs of staff directly associated with the cost of services.

# Gross profit margin %

Gross profit margin % consists of gross profit margin divided by revenue where gross profit margin is revenue less cost of services.

#### Other operating expenses

Other operating expenses includes sales commission expense, advertising and marketing expenses, travel expenses, administrative expenses including insurance and professional fees, communication expenses, maintenance expenses and rent expenses for office facilities.

# Foreign exchange gain (loss)

Foreign exchange gain (loss) relates to the translation of monetary assets and liabilities into Canadian dollars using the exchange rate in effect at that date. The resulting foreign exchange gains and losses are included in net income in the period.

#### Finance costs

Finance costs consist of interest charged on our short- and long-term debt, amortization of deferred financing costs including expenses associated with closing our long-term debt facility and accretion expense on the Company's decommissioning and restoration obligations. The deferred financing costs are amortized using the effective interest method over the term of the loan.

#### Finance income

Finance income consists of interest earned on our cash and cash equivalent and short-term investment balances.

# **Additional GAAP Measures**

#### Earnings (loss) from operations

Earnings (loss) from operations exclude foreign exchange gain (loss), income taxes, finance costs and finance income. We include earnings (loss) from operations as an additional GAAP measure in our consolidated statement of earnings. We consider earnings (loss) from operations to be representative of the activities that would normally be regarded as operating for the Company. We believe this measure provides relevant information that can be used to assess the consolidated performance of the Company and therefore, provides meaningful information to investors.

# **Non-GAAP Measures**

#### Adjusted EBITDA

The term "EBITDA" refers to earnings before deducting interest, taxes, depreciation and amortization. The Company believes that Adjusted EBITDA is useful additional information to management, the Board and investors as it provides an indication of the operational results generated by its business activities prior to taking into consideration how those activities are financed and taxed and also prior to taking into consideration asset depreciation and amortization and it excludes items that could affect the comparability of our operational results and could potentially alter the trends analysis in business performance. Excluding these items does not necessarily imply they are non-recurring, infrequent or unusual. Adjusted EBITDA is also used by some investors and analysts for the purpose of valuing a company. The Company calculates Adjusted EBITDA as earnings before deducting interest, taxes, depreciation and amortization, foreign exchange gain or loss, finance costs, finance income, gain or loss on disposal of network assets, property and equipment, impairment of property, plant, & equipment and intangible assets, stock-based compensation and restructuring, acquisition-related and integration costs. Investors are cautioned that Adjusted EBITDA should not be construed as an alternative to operating earnings or net earnings determined in accordance with IFRS as an indicator of our financial performance or as a measure of our liquidity and cash flows. Adjusted EBITDA does not take into account the impact of working capital changes, capital expenditures, debt principal reductions and other sources and uses of cash, which are disclosed in the consolidated statements of cash flows.

Adjusted EBITDA does not have any standardized meaning under GAAP. TeraGo's method of calculating Adjusted EBITDA may differ from other issuers and, accordingly, Adjusted EBITDA may not be comparable to similar measures presented by other issuers. See "Results of Operations – Adjusted EBITDA" for reconciliation of net loss to Adjusted EBITDA.

# **Key Performance Indicators**

#### Backlog MRR

The term "Backlog MRR" is a measure of contracted monthly recurring revenue (MRR) from customers that have not yet been provisioned. The Company believes backlog MRR is useful additional information as it provides an indication of future revenue. Backlog MRR is not a recognized measure under IFRS and may not translate into future revenue, and accordingly, investors are cautioned in using it. The Company calculates backlog MRR by summing the MRR of new customer contracts and upgrades that are signed but not yet provisioned, as at the end of the period. TeraGo's method of calculating backlog MRR may differ from other issuers and, accordingly, backlog MRR may not be comparable to similar measures presented by other issuers.

# **ARPU**

The term "ARPU" refers to the Company's average revenue per customer per month in the period. The Company believes that ARPU is useful supplemental information as it provides an indication of our revenue from an individual customer on a per month basis. ARPU is not a recognized measure under IFRS and, accordingly, investors are cautioned that ARPU should not be construed as an alternative to revenue determined in accordance with IFRS as an indicator of our financial performance. The Company calculates ARPU by dividing our total revenue before revenue from early terminations by the number of customers in service during the period and we express ARPU as a rate per month. TeraGo's method of calculating ARPU has changed from the Company's past disclosures to exclude revenue from early termination fees, where ARPU was previously calculated as revenue divided by the number of customers in service during the period. TeraGo's method may differ from other issuers, and accordingly, ARPU may not be comparable to similar measures presented by other issuers.

#### Churn

The term "churn" or "churn rate" is a measure, expressed as a percentage, of customer cancellations in a particular month. The Company calculates churn by dividing the number of customer cancellations during a month by the total number of customers at the end of the month before cancellations. The information is presented as the average monthly churn rate during the period. The Company believes that the churn rate is useful supplemental information as it provides an indication of future revenue decline and is a measure of how well the business is able to renew and keep existing customers on their existing service offerings. Churn and churn rate are not recognized measures under IFRS and, accordingly, investors are cautioned in using it. TeraGo's method of calculating churn and churn rate may differ from other issuers and, accordingly, churn may not be comparable to similar measures presented by other issuers.

# MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying consolidated financial statements of TeraGo Inc. and its subsidiaries and all the information in Management's Discussion and Analysis are the responsibility of management and have been approved by the Board of Directors.

The consolidated financial statements have been prepared by management in accordance with International Financial Reporting Standards. The consolidated financial statements include certain amounts that are based on the best estimates and judgments of management and in their opinion present fairly, in all material respects, TeraGo Inc.'s financial position, results of operations and cash flows. Management has prepared the financial information presented elsewhere in the Management's Discussion and Analysis and has ensured that it is consistent with the consolidated financial statements, or has provided reconciliations where inconsistencies exist.

Management of TeraGo Inc., in furtherance of the integrity of the consolidated financial statements, has developed and maintains a system of internal controls. Management believes the internal controls provide reasonable assurance that transactions are properly authorized and recorded, financial records are reliable and form a proper basis for the preparation of consolidated financial statements and that TeraGo Inc.'s material assets are properly accounted for and safeguarded. The internal control processes include management's communication to employees of policies that govern ethical business conduct.

The Board of Directors is responsible for overseeing management's responsibility for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements. The Board carries out this responsibility through its Audit Committee.

The Audit Committee meets periodically with management and the Company's independent auditors to review the Company's reported financial performance and to discuss audit, internal controls, accounting policies, and financial reporting matters; and to review Management's Discussion and Analysis, the consolidated financial statements and the external auditors' report. The Audit Committee reports its findings to the Board of Directors for consideration when approving the consolidated financial statements for issuance to the shareholders. The Audit Committee also considers, for review by the Board of Directors and approval by the shareholders, the engagement or re-appointment of the external auditors.

The consolidated financial statements have been audited by KPMG LLP, the external auditors, in accordance with Canadian generally accepted auditing standards on behalf of the shareholders. KPMG LLP has full and free access to the Audit Committee.

February 21, 2019	
"Antonio Ciciretto"	"David Charron"
President and Chief Executive Officer	Chief Financial Officer



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## INDEPENDENT AUDITORS' REPORT

To the Shareholders of TeraGo Inc.

## **Opinion**

We have audited the consolidated financial statements of TeraGo Inc. (the Entity), which comprise:

- the consolidated statements of financial position as at December 31, 2018 and 2017
- the consolidated statements of comprehensive loss for the years then ended
- the consolidated statements of changes in equity for the years then ended
- the consolidated statements of cash flows for the years then ended
- and notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the Entity as at December 31, 2018 and December 31, 2017, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with International Financial Reporting Standards (IFRS).

## **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



## **Emphasis of Matter**

We draw attention to note 4(a) to the financial statements which indicates that the Entity has changed its accounting policy for revenue, as a result of the adoption of IFRS 15, Revenue from Contracts with Customers, and has applied that change using the cumulative effect method.

Our opinion is not modified in respect of this matter.

### Other Information

Management is responsible for the other information. Other information comprises:

- the information included in Management's Discussion and Analysis filed with the relevant Canadian Securities Commissions.
- the information, other than the financial statements and the auditors' report thereon, included in a document likely to be entitled "2018 Annual Report".

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit and remain alert for indications that the other information appears to be materially misstated.

We obtained the information included in Management's Discussion and Analysis filed with the relevant Canadian Securities Commissions as at the date of this auditors' report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in the auditors' report.

We have nothing to report in this regard.

The information, other than the financial statements and the auditors' report thereon, included in a document likely to be entitled "2018 Annual Report" is expected to be made available to us after the date of this auditors' report. If, based on the work we will perform on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact to those charged with governance.



## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards (IFRS), and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

## Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

#### We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
  - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.



- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other
  matters, the planned scope and timing of the audit and significant audit findings,
  including any significant deficiencies in internal control that we identify during our
  audit.
- Provide those charged with governance with a statement that we have complied
  with relevant ethical requirements regarding independence, and communicate
  with them all relationships and other matters that may reasonably be thought to
  bear on our independence, and where applicable, related safeguards.

Chartered Professional Accountants, Licensed Public Accountants

The engagement partner on the audit resulting in this auditors' report is Kevin James Fisher.

Vaughan, Canada

KPMG LLP

February 21, 2019

# TERAGO INC. Consolidated Statements of Financial Position (In thousands)

	Note	_	December 31 2018		December 31 2017*
Assets		_			
Cash and cash equivalents	7(a)	\$	3,918	\$	6,986
Accounts receivable	7(b)		3,604		3,389
Prepaid expenses and other assets			996		2,516
Current portion of contract costs	6(b)		501		-
Current portion of other long-term assets	11(a)	_	37		27
Total current assets			9,056		12,918
Network assets, property and equipment	8		35,346		38,822
Intangible assets	9		20,043		16,699
Goodwill	9		19,419		19,419
Contract costs	6(b)		452		-
Other long-term assets	11(a)	_	33		-
Total non-current assets			75,293		74,940
Total Assets		\$	84,349	\$	87,858
Liabilities					
Accounts payable and accrued liabilities		\$	5,781	\$	8,519
Current portion of deferred revenue			-		282
Current portion of contract liabilities	6(c)		178		-
Current portion of long-term debt	10		4,000		4,000
Current portion of other long-term liabilities	11(b)	_	186		56_
Total current liabilities			10,145		12,857
Decommissioning and restoration obligations	12		277		277
Deferred revenue			<del>-</del>		205
Contract liabilities	6(c)		84		<del>-</del>
Long-term debt	10		28,294		32,183
Other long-term liabilities	11(b)	_	906		419
Total non-current liabilities			29,561		33,084
Total Liabilities		_	39,706		45,941
Shareholders' Equity					
Share capital			93,262		86,653
Contributed surplus			25,676		25,701
Deficit			(74,295)		(70,437)
Total Shareholders' Equity		\$_	44,643	\$_	41,917
Total Liabilities and Shareholders' Equity		\$ _	84,349	\$	87,858

<sup>\*</sup>The Company retrospectively applied IFRS 15 using the cumulative effect method. Under this method, the comparative information is not restated. See Note 4(a).

On behalf of the Board:	
(signed) "Matthew Gerber"	(signed) "Gary Sherlock"
Director	Director

TERAGO INC.
Consolidated Statements of Comprehensive Loss (In thousands, except per share amounts)

	Note		Year ended December 31 2018		Year ended December 31 2017*
Revenue	6	\$	54,295	\$	55,392
Expenses					
Cost of services			13,982		14,103
Salaries and related costs			19,132		19,088
Other operating expenses			12,010		13,573
Depreciation of network assets, property and equipment	8		9,401		11,272
Amortization of intangible assets	9		2,354		3,052
			56,879		61,088
Loss from operations			(2.594)		(F 606)
Foreign exchange gain (loss)			(2,584) (2)		(5,696) 50
Finance costs			(2,315)		(1,698)
Finance income			(2,313)		(1,090)
Loss before income taxes		\$	(4,820)	\$	(7,294)
Logs before meeting taxes		Ψ_	(4,020)	Ψ	(1,204)
Income taxes					
Income tax expense		_	-		<del>-</del>
Net loss and comprehensive loss		\$_	(4,820)	\$	(7,294)
Deficit, beginning of year**		\$	(69,475)	\$	(63,143)
Deficit, end of year		\$	(74,295)	\$	(70,437)
Basic loss per share	16	\$	(0.32)	\$	(0.51)
Diluted loss per share	16	\$	(0.32)	\$	(0.51)
Basic weighted average number of shares outstanding			15,123		14,307
Diluted weighted average number of shares outstanding			15,123		14,307

<sup>\*</sup>The Company retrospectively applied IFRS 15 using the cumulative effect method. Under this method, the comparative information is not restated.

<sup>\*\*</sup>Adjusted for the adoption of IFRS 15 on January 1, 2018 (Note 4(a)(i))

TERAGO INC.
Consolidated Statements of Cash Flows (In thousands)

	Note	Year ended December 31 2018	Year ended December 31 2017*
Operating Activities			
Net loss for the year		\$ (4,820)	(7,294)
Adjustments to reconcile net loss to net cash provided by operating activities:			
Severance, acquisition, and other costs		1,310	1,076
Depreciation of network assets, property and equipment	8	9,401	11,272
Amortization of intangible assets	9	2,354	3,052
Stock-based compensation expense	15	963	201
Finance costs		2,315	1,698
Finance income		(81)	(50)
Loss on adjustments and disposal of network assets	8	75 <b>7</b>	109
Impairment of assets and related charges	8, 9, 6(b)	764	2,851
Severance, acquisition, and other costs paid		(1,450)	(3,233)
Stock-based compensation paid		· -	(644)
Changes in non-cash working capital items:			, ,
Accounts receivable		(285)	284
Prepaid expenses		1,520	634
Accounts payable and accrued liabilities		(1,690)	529
Deferred revenue		· -	(123)
Contract liabilities		(162)	· · ·
Contract costs		(140)	-
Cash from Operating Activities		10,756	10,362
Investing Activities			
Purchase of network assets, property and equipment	8	(7,314)	(8,490)
Purchase of intangible assets	9	(5,720)	(754)
Change in non-cash working capital related to network		• • •	. ,
assets, property and equipment and intangible assets		(1,161)	(1,050)
Cash used in Investing Activities		(14,195)	(10,294)
Financing Activities		 ,	, ,
Proceeds from exercise of stock options		_	196
Proceeds from equity offering	14	6,906	_
Equity offering costs incurred	14	(858)	_
Interest paid, net of received		(1,677)	(1,604)
Repayment of long-term debt		(4,000)	(4,420)
Financing costs incurred		· · · · · · · · · · · · · · · · · · ·	(288)
Cash from (used in) Financing Activities		 371	(6,116)
Net change in cash and cash equivalents, during the year		 (3,068)	(6,048)
Cash and cash equivalents, beginning of year		6,986	13,034
Cash and cash equivalents, end of year		\$ 3,918	6,986
Jour		 0,010	0,000

<sup>\*</sup>The Company retrospectively applied IFRS 15 using the cumulative effect method. Under this method, the comparative information is not restated.

# TERAGO INC. Consolidated Statements of Changes in Equity (In thousands)

	Share Capital		Contributed					
	Number		Amount		Surplus		Deficit	Total
Balance, January 1, 2018	14,365	\$	86,653	\$	25,701	\$	(70,437)	\$ 41,917
Adjustments on adoption of IFRS 15*	-		-		-		962	962
Adjusted Balance at January 1, 2018	14,365		86,653		25,701		(69,475)	42,879
Issuance of shares upon exercise of options	41		115		(114)		-	1
Stock-based compensation	-		-		89		-	89
Issuance of shares for directors' fees	59		446		-		-	446
Issuance of shares for equity offering - net of issuance costs (Note 14)	1,303		6,048		-		-	6,048
Net loss and comprehensive loss	-		-		-		(4,820)	(4,820)
Balance, December 31, 2018	15,768	\$	93,262	\$	25,676	\$	(74,295)	\$ 44,643

	Share Capital		Contributed					
	Number		Amount		Surplus		Deficit	Total
Balance, January 1, 2017**	14,250	\$	86,171	\$	25,620	\$	(63,143)	\$ 48,648
Issuance of shares upon exercise of options	49		196		-		-	196
Stock-based compensation	-		-		81		-	81
Issuance of shares for directors' fees	66		286		-		-	286
Net loss and comprehensive loss	-		-		-		(7,294)	(7,294)
Balance, December 31, 2017**	14,365		86,653		25,701		(70,437)	41,917

<sup>\*</sup>See Note 4(a)(i).

See Note 14 – Share capital for classes of shares.

<sup>\*\*</sup>The Company retrospectively applied IFRS 15 using the cumulative effect method. Under this method, the comparative information is not restated.

## Notes to the Consolidated Financial Statements (In thousands, except for per share amounts)

#### 1. Reporting Entity

TeraGo Inc. (the "Company") provides businesses across Canada with connectivity services, colocation services and enterprise infrastructure cloud services. The Company's head office is located in Canada at Suite 800 – 55 Commerce Valley Drive West, Thornhill, Ontario. The Company was incorporated under the Canada Business Corporations Act on December 21, 2000 and owns and operates a carrier-grade, fixed wireless, fibre-based, IP communications network, as well as cloud and colocation facilities in Canada targeting enterprise customers that require cloud, colocation, and connectivity services. The Company's common shares are listed on the Toronto Stock Exchange (TSX) under the symbol TGO.

#### 2. Basis of Preparation and Presentation

#### (a) Basis of preparation

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

The Board of Directors authorized the consolidated financial statements for issue on February 21, 2019.

#### (b) Basis of Measurement

The consolidated financial statements have been prepared on a historical cost basis except for the following material items in the statement of financial position:

- financial instruments at fair value through profit (loss) ("FVTPL") are measured at fair value through net income or loss
- liabilities for cash-settled stock-based payment arrangements are measured at fair value

#### (c) Functional and Presentation Currency

These consolidated financial statements are presented in Canadian dollars, which is the Company's functional currency.

#### (d) Use of Estimates and Judgments

The preparation of financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Estimates and assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

Key areas of estimation and information about critical judgments in applying accounting policies that have the most significant effect on amounts recognized in the consolidated financial statements are:

- (i) Estimates of useful lives of network assets, property and equipment and intangible assets: Management's judgment involves consideration of intended use, industry trends and other factors in determining the expected useful lives of depreciable assets, to determine depreciation methods, the asset's residual value and whether an asset is a qualifying asset for the purposes of capitalizing borrowing costs.
- (ii) Capitalization of costs:

Judgments and estimates are used in assessing the direct labour and other costs capitalized to network assets, property and equipment.

- (iii) Cash generating units:
  - Judgment is required to assess the Company's determination of cash generating units for the purpose of impairment testing.
- (iv) Impairment of non-financial assets:
  - The process to calculate the recoverable amount of our cash generating unit requires use of valuation methods such as the discounted cash flow method which uses assumptions of key variables including future cash flows, discount rate and terminal growth rates.
- (v) Valuation allowance on Trade Receivables:
   In developing the estimates for an allowance against existing receivables, the Company considers general and

## Notes to the Consolidated Financial Statements (In thousands, except for per share amounts)

industry economic and market conditions as well as credit information available for the customer and the aging of the account. Changes in the carrying amount due to changes in economic and market conditions could significantly affect the loss for the period. The Company applies the IFRS 9 model to record valuation allowances on Trade Receivables. See Note 3(c) for more detail.

#### (vi) Stock-based compensation:

Estimating fair value for stock-based payments requires determining the most appropriate valuation model for a grant, which is dependent on the terms and conditions of the grant. In valuing stock options, the Company uses the Black-Scholes option pricing model. Several assumptions are used in the underlying calculation of fair values of the Company's stock options using the Black-Scholes option pricing model including the expected life of the option, risk-free interest rate and volatility of the underlying stock.

#### (vii) Business combination:

The amount of goodwill initially recognized as a result of a business combination, the fair value estimate of any contingent consideration and the determination of the fair value of the identifiable assets acquired and the liabilities assumed is based, to a considerable extent, on management's estimate of future cash flows expected to be derived from the assets acquired.

#### (viii) Income taxes:

A deferred tax asset is recognized for unused losses, tax credits and deductible temporary differences to the extent that it is probable that future taxable income will be available against which they can be utilized. Significant estimates are required in evaluating the recoverability of deferred tax assets. The Company's assessment is based on existing tax laws, estimates of future profitability and tax planning strategies.

#### (ix) Provisions:

Judgment is required to assess the likelihood of an outflow of the economic benefits to settle contingencies, such as litigations or decommissioning and restoration obligations, which may require a liability to be recognized. Significant judgments include assessing estimates of future cash flows, selection of discount rates and the probability of the occurrence of future events.

#### (x) Revenue from contracts with customers:

The enforceable term of contracts requires estimating average contract terms based on available historical data. Significant judgements are also made in determining whether the promises to deliver certain services are considered distinct and represent separate performance obligations. In addition, evaluating whether costs incurred to obtain a contract are incremental and expected to be recoverable requires judgment based on conditions of each individual contract.

### 3. Significant Accounting Policies

#### (a) Revenue Recognition

The Company earns revenue by providing cloud, colocation, and connectivity services. Revenue is measured at the fair value of the consideration received or receivable for services, net of discounts and sales taxes. Revenue is recognized as the related services are provided to customers. The Company applies the five step *IFRS 15 Revenue from Contracts with Customers* model (Note 4(a)) in determining the appropriate treatment of its various sources of revenue. The principal sources of revenue to the Company and recognition of these revenues are as follows:

- Monthly recurring revenue (MRR) from cloud, colocation, and connectivity are recognized as service revenue ratably over the enforceable term of individual contracts which is typically the stated term. The Company satisfies its performance obligation as these services are made available over time. The Company believes this method to be the best representation of transfer of services as it is consistent with industry practice to measure satisfaction through passage of time. In addition, many of the Company's contractual terms are consistent with a monthly passage of time model as services are provided.
- Revenue from installation services, which are not treated as distinct performance obligations, are recognized over the enforceable term of individual contracts consistent with the schedule of MRR discussed above.
- Usage revenue (overage and consumption-based services) is recorded as service revenue in the month the
  usage is incurred/service is consumed by the customer, based on a fixed agreed upon amount per unit
  consumed.
- Payment is typically due at the beginning of each month for MRR services and at the end of each month for usage revenue.

# Notes to the Consolidated Financial Statements (In thousands, except for per share amounts)

#### (i) Sale of Bundled Services

The Company offers certain customers bundled connectivity, colocation, and cloud services. Revenue from these arrangements were previously classified based on the nature of the contract. Under IFRS 15, total consideration in contracts with customers are allocated to distinct performance obligations based on their stand-alone selling prices. The Company determined the stand-alone selling price to be the list price at which the Company sells connectivity, and colocation and cloud services. As a result of the allocation of performance obligations under IFRS 15, certain amounts that would have been classified as cloud and colocation revenue are now presented as connectivity revenue.

#### (ii) Service Credits

The Company has obligations for credits under its contracts with customers when certain criteria are met. Credits are measured at agreed upon contractual rates and are recognized net of revenue and presented in total revenue on the statement of comprehensive loss.

#### (iii) Contract Costs

IFRS 15 requires certain contract acquisition costs to be recognized as an asset on the statement of financial position and amortized into income over time. The Company typically incurs internal or external sales commissions to obtain contracts with customers. Prior to the adoption of IFRS 15, the Company expensed all commission costs as incurred. The Company now capitalizes these commission fees as costs of obtaining a contract when they are incremental and expected to be recovered. These costs are amortized consistently with the pattern of revenue for the related contracts and are recorded in salaries and related costs on the statement of comprehensive loss.

Contract costs are presented separately as an asset on the consolidated statement of financial position. The Company has opted not to use practical expedients under the cumulative effect method and as a result, the current portion of contract costs are presented in current assets. The current portion represent amounts expected to be amortized in the next 12 months. The Company uses significant judgments and estimates when estimating certain contract costs incurred in prior years that continue to be incremental and recoverable in the current period.

#### (iv) Contract Assets

Contract assets arise primarily as a result of services offered and provided in advance of payments received from a customer. From time to time, the Company will offer promotions which will give rise to contract assets. These arrangements are recorded in other long-term assets on the balance sheet with current and long-term amounts presented separately on the statement of financial position. The current portion represents the performance obligation to be satisfied and recognized as revenue in the next twelve months.

### (v) Contract Liabilities

Contract liabilities arise primarily as a result of payment received in advance of providing services to a customer; for example, when a customer pays for a service up-front on a multi-year contract. The Company had previously presented these arrangements as deferred revenue. These payments are now presented as contract liabilities with current and long-term amounts presented separately on the statement of financial position. The current portion represents the performance obligation to be satisfied and recognized as revenue in the next twelve months.

#### (b) Basis of Consolidation

The consolidated financial statements include the accounts of TeraGo Inc. and its wholly owned subsidiaries TeraGo Networks Inc., Mobilexchange Spectrum Holdings Inc., and Mobilexchange Spectrum Inc. (collectively, the Company). A subsidiary is an entity that is controlled by another entity, known as the parent. Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. All intercompany transactions between subsidiaries are eliminated on consolidation.

#### (c) Financial Instruments

The Company initially measures financial instruments at fair value. Transaction costs that are directly attributable to the issuance of financial assets or liabilities are accounted for as part of the carrying value at inception (except for transaction costs related to financial instruments recorded as fair value through profit or loss (FVTPL) financial assets which are expensed as incurred), and are recognized over the term of the assets or liabilities using the effective interest method.

The classification and methods of measurement subsequent to initial recognition of our financial assets and financial liabilities are as follows:

Financial Instrument	Classification and measurement method		
Financial Assets			
Cash and cash equivalents	Amortized cost		
Accounts Receivable	Amortized cost		
Financial liabilities			
Accounts payable	Amortized cost		
Accrued Liabilities	Amortized cost		
Long-term debt	Amortized cost		
Derivatives <sup>1</sup>			
Interest rate swap	FVTPL		

<sup>&</sup>lt;sup>1</sup>Derivatives can be in an asset or liability position at a point in time historically or in the future

#### Impairment of Financial Assets

The Company's financial assets measured at amortized cost consist of assets discussed in Note 19.

Under IFRS 9, loss allowances are measured on either of the following bases:

- 12-month ECLs: these are expected credit losses ("ECLs") that result from possible default events within the 12 months after the reporting date; and
- *lifetime ECLs*: these are ECLs that result from all possible default events over the expected life of a financial instrument.

The Company measures loss allowances for trade receivables and any contract assets at an amount equal to lifetime ECLs. When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience and informed credit assessment and including forward-looking information.

Loss allowances on financial assets measured at amortized cost are deducted from the gross carrying amount of the asset and the related impairment loss is recorded separately on the statement of comprehensive loss. The Company subsequently writes off financial assets where it is not economical to pursue recovery and when all reasonable legal avenues of pursuit for material assets have been exhausted.

#### (d) Network Assets, Property and Equipment

Network assets, property and equipment are recorded at cost less accumulated depreciation and impairment charges, if any. These costs include expenditures directly attributable to the acquisition of the asset. The cost of self-constructed network assets includes the cost of materials and direct labour and any other costs directly attributable to bringing the assets to a working condition for their intended purpose. This includes direct costs to design, acquire and build the asset and include directly attributable internally and externally generated engineering and construction costs and equipment onhand. They also include the cost of dismantling and removing items and restoring the site on which they are located and specifically attributable borrowing costs on qualifying assets. Subsequent costs are included in the asset's carrying amount or recognized as a separate asset only when it is probable that future economic benefits associated with the item will flow to the Company and the costs of the item can be reliably measured. All other expenditures are charged to operating expenses as incurred.

# Notes to the Consolidated Financial Statements (In thousands, except for per share amounts)

When major components of an item of network assets and property and equipment have different useful lives, they are accounted for as separate items. Depreciation of network assets and property and equipment is based on the estimated useful life of the assets as follows:

Estimated useful life/ Asset depreciation method

6 to 25 years straight line 10 to 15 years straight line 3 years straight line 5 years straight line over the term of lease 30% declining balance

Network assets Cloud and Data centre infrastructure Computer equipment Office furniture and equipment Leasehold improvements Vehicles

Depreciation methods, useful lives and residual values are reviewed at least annually. Adjustments, if necessary, are recognized prospectively.

#### (e) Goodwill and Intangible Assets

Intangible assets include the following:

#### Radio Spectrum Licenses

Radio spectrum licenses are classified as indefinite life intangible assets and are not amortized but are tested for impairment on an annual basis. It is difficult to determine the period over which these assets are expected to generate future net cash inflows to the Company and it is common industry practice for established telecommunications companies to treat these licenses as indefinite life.

#### Computer Software

Computer software is recorded at cost less accumulated amortization and amortized on a straight-line basis over 3 years or where there is a term license for the software, over the shorter of the term of the license or the useful life of the software.

#### Customer Relationships, Brand, Non-compete agreements, and Acquired Real Estate Leases

Customer relationships, brand, non-compete agreements and vendor's real estate leases are recorded at cost less accumulated amortization, initially measured at fair value on the acquisition date if acquired in a business combination. Customer relationships are amortized on a straight-line basis over a range of 5 to 10 years, brands are amortized over a period of 5 to 20 years, non-compete agreements are amortized on a straight-line basis in accordance with the term of the contracts and acquired real estate leases are amortized over the term of the lease.

Amortization methods, useful lives and residual values are reviewed at least annually. Adjustments, if necessary, are recognized prospectively.

#### Goodwill

Goodwill is the amount that results when the fair value of consideration transferred for an acquired business exceeds the net fair value of the identifiable assets and liabilities acquired. When the Company enters into a business combination, the acquisition method of accounting is used. Goodwill is assigned, as of the date of the business combination, to cash generating units that are expected to benefit from the business combination.

#### (f) Impairment of non-financial assets

The Company monitors events and changes in circumstances that may require an assessment of the recoverability of its non-financial long-lived assets. When an impairment test is performed, the recoverable amount is assessed by reference to the higher of i) the net present value of the expected future cash flows (value-in-use) and ii) the fair value less cost to sell. If the recoverable amount is estimated to be less than the carrying amount, the carrying amount of the asset is reduced to its recoverable amount and an impairment loss is charged to operations in the period in which the impairment is identified. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows ("cash generating units" or "CGUs").

The carrying values of identifiable intangible assets with indefinite lives and goodwill are tested at minimum annually for impairment. Goodwill and indefinite life intangible assets are allocated to CGUs for the purpose of impairment testing based on the level at which management monitors it, which is not higher than an operating segment. The allocation is made to those CGUs that are expected to benefit from the business combination in which the goodwill arose. The Company currently has assessed that it has a single CGU.

# Notes to the Consolidated Financial Statements (In thousands, except for per share amounts)

The carrying values of non-financial assets with finite useful lives, such as network assets, property and equipment and intangible and other assets subject to amortization, are assessed for impairment whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. If any such indication exists, the recoverable amount of the asset must be determined. Such assets are impaired if their recoverable amount is lower than their carrying amount. If it is not possible to estimate the recoverable amount of an individual asset, the recoverable amount of the CGU to which the asset belongs is tested for impairment.

#### (g) Business Combinations

Acquisitions of businesses are accounted for using the acquisition method. The consideration for each acquisition is measured at the aggregate of the fair values (at the date of exchange) of assets given, liabilities incurred or assumed, and equity instruments issued by the Company in exchange for control of the acquiree. Acquisition-related costs are recognized in loss in the period incurred.

Where applicable, the consideration for the acquisition includes any asset or liability resulting from a contingent consideration arrangement, measured at its acquisition-date fair value. Subsequent changes in such fair values are adjusted against the cost of acquisition where they qualify as measurement period adjustments. All other subsequent changes in the fair value of contingent consideration classified as an asset or liability are accounted for in accordance with relevant IFRS sections. Changes in the fair value of contingent consideration initially classified as equity are not recognized.

Where a business combination is achieved in stages, the Company's previously held interests in the acquired entity are remeasured to fair value at the acquisition date (i.e. the date the Company attains control) and the resulting gain or loss, if any, is recognized in profit or loss. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognized in other comprehensive income are reclassified to profit or loss, where such treatment would be appropriate if that interest were disposed.

The acquiree's identifiable assets, liabilities and contingent liabilities that meet the conditions for recognition under IFRS 3 are recognized at their fair value at the acquisition date.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Company reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period or additional assets or liabilities are recognized, to reflect new information obtained about facts and circumstances that existed as of the acquisition date that, if known, would have affected the amounts recognized as of that date.

The measurement period is the period from the date of acquisition to the date the Company obtains complete information about facts and circumstances that existed as of the acquisition date and is subject to a maximum period of one year.

#### (h) Leases

Leases entered into by the Company as lessee that transfer substantially all the benefits and risks of ownership to the Company are recorded as finance leases and are included in property and equipment and obligations under finance leases. Obligations under finance leases are reduced by lease payments net of imputed interest. All other leases are classified as operating leases under which lease payments are expensed on a straight-line basis over the term of the lease. Lease incentives received are recognized as an integral part of the total lease cost, over the term of the lease. Contingent lease payments are accounted for in the period incurred.

#### (i) Provisions

A provision is recognized if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Where the impact is significant, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects the current market assessments of the time value of money and the risk specific to the liability. The unwinding of the discount is recognized as a finance cost.

#### **Decommissioning and Restoration Obligations:**

In the course of the Company's operations, network and other assets are utilized on leased premises. Often costs are expected to be incurred associated with decommissioning these assets and restoring the location where these assets are situated upon ceasing their use on those premises.

These decommissioning and restoration provisions are calculated on the basis of the identified costs for the current financial year, extrapolated into the future based on management's best estimates of future trends in prices, inflation, and

# Notes to the Consolidated Financial Statements (In thousands, except for per share amounts)

other factors, and are discounted to present value at a risk-adjusted rate specifically applicable to the liability. Assumptions related to the amount and timing of cash flows required to satisfy the Company's future legal obligations include labour costs based on current marketplace wages and the rate of inflation over expected years to settlement; the length of facility lease renewal periods and probability of such renewals; and the appropriate discount rate to present value the future cash flows. Forecasts of estimated future provisions are reviewed periodically in light of future changes in business conditions or technological requirements.

The Company records these decommissioning and restoration costs as Network Assets, Property and Equipment, and subsequently allocates them to expense using a systematic and rational method over the asset's useful life. The Company records the accretion of the liability (unwinding of the discount) as a charge to finance costs.

#### (j) Foreign Currency Translation

Foreign currency accounts are translated into Canadian dollars as follows: At the transaction date, each asset, liability, revenue, and expense is translated into Canadian dollars using the exchange rate in effect at that date. At the year-end date, monetary assets and liabilities are translated into Canadian dollars by using the exchange rate in effect at that date. The resulting foreign exchange gains and losses are included in net loss in the current year.

#### (k) Finance income and finance costs

Finance income comprises interest income on funds invested, dividend income, gains on sale of available-for-sale financial assets, and changes in fair value of financial assets at FVTPL.

Finance costs comprise interest expense on borrowings, accretion of discounts on provisions, and changes in fair value of financial assets at FVTPL. Borrowing costs that are not directly attributable are recognized in loss for the year.

#### (I) Income Taxes

Income taxes on losses include current and deferred taxes. Income taxes are recognized in loss except to the extent that it relates to business combinations, or items recognized directly in equity or in other comprehensive income. Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is generally recognized in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax assets and liabilities are measured, on an undiscounted basis, at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

Deferred tax assets and liabilities are recognized where the carrying amount of an asset or liability in the consolidated statement of financial position differs from its tax base, except for differences arising on:

- the initial recognition of goodwill;
- the initial recognition of an asset or liability in a transaction which is not a business combination and at the time
  of the transaction affects neither accounting or taxable profit; and
- investments in subsidiaries, branches and associates, and interests in joint ventures where the Company is able to control the timing of the reversal of the difference and it is probable that the difference will not reverse in the foreseeable future.

A deferred tax asset is recognized to the extent it is probable that it will be realized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent it is no longer probable the related tax benefit will be realized.

#### (m) Government incentives

From time to time, the Company applies for government incentive programs such as investment tax credits. Government incentives are recognized when there is reasonable assurance of realization and reflected as a reduction of the expenditure to which the incentive relates. In the event the investment tax credits received differs from the amount claimed, the difference will be reflected in operations in the year in which it is determined.

#### (n) Stock-based Compensation Plans

The Company has equity-settled and cash-settled stock-based compensation plans.

The grant date fair values of equity settled stock-based payment awards to employees and directors are recognized as compensation cost, with a corresponding increase to equity, over the vesting period of the award. For cash-settled awards, the awards are classified as a liability and are re-measured to fair value at each reporting date. The Company accounts

# Notes to the Consolidated Financial Statements (In thousands, except for per share amounts)

for the effects of service and non-market performance conditions in measuring the fair value of the liability in cash-settled awards by adjusting the number of rights to receive cash that are expected to satisfy any service and non-market performance conditions on a best estimate basis.

Awards with graded vesting are valued and recognized as compensation cost based on the respective vesting tranche. The amount of compensation cost recognized is adjusted to reflect the number of awards expected to vest based on continued employment vesting conditions, such that the amount ultimately recognized as compensation cost is based on the number of awards that vest.

The Employee share purchase plan allows employees to voluntarily participate in a share purchase plan. Under the terms of the plan, employees can contribute a specified percentage of their regular earnings through payroll deductions and the Company makes a contribution match which is recorded as compensation expense.

#### (o) Operating Segments

Management has determined that the Company operates in a single reportable operating segment. The Company provides cloud, colocation, and connectivity services and earns revenues primarily in Canada. As at December 31, 2018 substantially all of the Company's identifiable assets are located in Canada.

#### (p) Loss Per Share

The basic loss per share has been computed by dividing the net loss for the year by the weighted average number of common shares outstanding during the year. Diluted loss per share is computed by adjusting the net loss attributable to common shareholders for the year and the weighted average number of common shares outstanding for the period for the effects of all potentially dilutive common shares including shares subject to the exercise of stock options, where dilutive. The Company uses the treasury stock method for calculating diluted loss per share.

#### 4. Accounting Pronouncements Adopted in 2018

#### a) IFRS 15 Revenue from Contracts with Customers

Effective January 1, 2018, the Company adopted IFRS 15 Revenue from Contracts with Customers. IFRS 15 supersedes the existing standards and interpretations including IAS 18, Revenue and IFRIC 13, Customer Loyalty Programmes. IFRS 15 introduces a single model for recognizing revenue from contracts with customers with the exception of certain contracts under other IFRSs. The standard requires revenue to be recognized in a manner that depicts the transfer of promised goods or services to a customer and at an amount that reflects the expected consideration receivable in exchange for transferring those goods or services. This is achieved by applying the following five steps:

- 1. Identify the contract with a customer;
- Identify the performance obligations in the contract;
- 3. Determine the transaction price;
- 4. Allocate the transaction price to the performance obligations in the contract; and
- 5. Recognize revenue when (or as) the entity satisfies a performance obligation.

IFRS 15 also provides guidance relating to the treatment of contract acquisition and contract fulfillment costs.

The Company adopted IFRS 15 using the cumulative effect method, i.e. by recognizing the cumulative effect of initially applying IFRS 15 as an adjustment to the opening balance of retained earnings at January 1, 2018. Therefore, comparative information has not been restated and continues to be reported under IAS 18.

The Company has implemented several processes and policies to ensure the consistent, timely, and appropriate allocation of revenue between performance obligations in contracts with customers.

The adoption of IFRS 15 did not affect the Company's cash flows from operating, investing, or financing activities. Furthermore, the impact on timing of revenue recognition was not material as the treatment of revenue for services rendered over time, which is the method under which Company satisfies the majority of its performance obligations, is consistent under IFRS 15 and IAS 18. The details of the significant changes and quantitative impact of the changes are outlined below.

The treatment of costs incurred in acquiring customer contracts is affected as IFRS 15 requires certain contract acquisition

costs (such as sales commissions) to be recognized as an asset and amortized into operating expenses over time (note 3(a)). Previously, such costs were expensed as incurred.

In addition, new assets and liabilities have been recognized on our Consolidated Statements of Financial Position. Specifically, a contract asset and contract liability is recognized to account for any timing differences between the revenue recognized and the amounts billed to the customer.

The Company used estimates in the following areas:

- Determining the enforceable term of contracts required estimating average contract terms based on available historical data
- Significant judgments in determining whether the promises to deliver certain services are considered distinct and represent separate performance obligations
- Evaluating whether costs incurred to obtain a contract were incremental and expected to be recoverable

#### i) Impacts on Consolidated Financial Statements

#### Impact on Consolidated Statement of Financial Position

		As at D	ecember 31 2018		As a	at January 1 2018
	As Reported	Adjust.	Balances without adoption of IFRS 15	Balance after adoption of IFRS 15	Adjust.	Balances without adoption of IFRS 15
Assets					•	
Cash and cash equivalents	3,918	-	3,918	6,986	-	6,986
Accounts receivable	3,604	70	3,674	3,389	-	3,389
Prepaid expenses and other assets	996	-	996	2,516	-	2,516
Other long-term assets	70	(70)	-	27	-	27
Network assets, property and equipment	35,346	-	35,346	38,822	-	38,822
Intangible assets	20,043	-	20,043	16,699	-	16,699
Goodwill	19,419	-	19,419	19,419	-	19,419
Contract costs	953	(953)	-	899	(899)	-
Total Assets	84,349	(953)	83,396	88,757	(899)	87,858
Liabilities						
Accounts payable and accrued liabilities	5,781	-	5,781	8,519	-	8,519
Deferred revenue	-	323	323	-	487	487
Contract liabilities	262	(262)	-	424	(424)	-
Long-term debt	32,294	-	32,294	36,183	-	36,183
Other long-term liabilities	1,092	-	1,092	475	-	475
Decommissioning and restoration obligations	277	-	277	277	-	277
Total Liabilities	39,706	61	39,767	45,878	63	45,941
Shareholders' Equity						
Share capital	93,262	_	93,262	86,653	_	86,653
Contributed surplus	25,676	_	25,676	25,701	_	25,701
Deficit	(74,295)	(1,014)	(75,309)	(69,475)	(962)	(70,437)
Total Shareholders' Equity	84,349	(953)	83,396	88,757	(899)	87,858

#### Impact on Consolidated Statement of Comprehensive Income

	Year ended December 31						
			2018				
			<b>Balances</b>				
			without				
	As		adoption				
	Reported	Adjust.	of IFRS 15				
Revenue	54,295	2	54,297				
Cost of services	(13,982)	-	(13,982)				
Salaries and related costs	(19,132)	(140)	(19,272)				
Other operating expenses	(12,010)	86	(11,924)				
Depreciation of network assets, property and	(0.404)		(0.404)				
equipment	(9,401)	-	(9,401)				
Amortization of intangible assets	(2,354)	-	(2,354)				
Foreign exchange gain	(2)	-	(2)				
Finance costs	(2,315)	-	(2,315)				
Finance income	81	-	81				
Income tax expense		-					
Net loss and comprehensive loss	(4,820)	(52)	(4,872)				
Basic loss per share	(0.32)	-	(0.32)				
Diluted loss per share	(0.32)	-	(0.32)				

#### Impact on Consolidated Statement of Cash Flows

_	Year ended December 31 2018					
	As Reported	Adjust.	Balances without adoption of IFRS 15			
Operating Activities						
Net loss for the year Adjustments to reconcile net loss to net cash provided by (used in) operating	(4,820)	(52)	(4,872)			
activities Changes in non-cash working capital items:	16,333	(86)	16,247			
Accounts receivable	(285)	-	(285)			
Prepaid expenses	1,520	-	1,520			
Accounts payable and accrued liabilities	(1,690)		(1,690)			
Deferred revenue	-	(164)	(164)			
Contract liabilities	(162)	162	-			
Contract costs	(140)	140				
Cash from Operating Activities	10,756	-	10,756			
Cash used in Investing Activities	(14,195)	-	(14,195)			
Cash from Financing Activities	371	-	371			
Net change in cash and cash equivalents, during the period Cash and cash equivalents, beginning of	(3,068)	-	(3,068)			
period	6,986	-	6,986			
Cash and cash equivalents, end of period	3,918	-	3,918			

### b) IFRS 9 Financial Instruments

Effective January 1, 2018, the Company adopted IFRS 9 Financial Instruments. IFRS 9 sets out requirements for recognising and measuring financial assets, financial liabilities and some contracts to buy or sell non-financial items. This standard replaces IAS 39 Financial Instruments: Recognition and Measurement.

# Notes to the Consolidated Financial Statements (In thousands, except for per share amounts)

The adoption of this standard did not have a material effect on our consolidated financial statements.

Below is a summary showing the classification and measurement bases of the Company's financial instruments as at January 1, 2018 as a result of adopting IFRS 9 (along with a comparison to IAS 39).

Financial Instrument	IAS 39	IFRS 9
Financial Assets		
Cash and cash equivalents	Loans and receivables (amortized cost)	Amortized Cost
Accounts Receivable	Loans and receivables (amortized cost)	Amortized Cost
Financial liabilities		
Accounts payable	Other financial liabilities (amortized cost)	Amortized Cost
Accrued Liabilities	Other financial liabilities (amortized cost)	Amortized Cost
Long-term debt	Other financial liabilities (amortized cost)	Amortized Cost
Derivatives		
Interest rate swap	Held-for-trading (FVTPL)	FVTPL

#### i) Impairment of financial assets

IFRS 9 replaces the 'incurred loss' model in IAS 39 with an 'expected credit loss' (ECL) model. The new impairment model applies to financial assets measured at amortised cost, contract assets and debt investments at FVOCI, but not to investments in equity instruments. Under IFRS 9, credit losses are recognised earlier than under IAS 39.

The Company's financial assets measured at amortized cost consist of assets discussed in Note 19.

Under IFRS 9, loss allowances are measured on either of the following bases:

- 12-month ECLs: these are expected credit losses ("ECLs") that result from possible default events within the 12 months after the reporting date; and
- lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument.

The Company measures loss allowances for trade receivables and any contract assets at an amount equal to lifetime ECLs. When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience and informed credit assessment and including forward-looking information.

At each reporting date, the Company assesses whether financial assets carried at amortized cost are credit-impaired.

#### ii) Measurement of loss allowances

For trade receivables, the Company uses historic actual credit losses as the basis for estimating ECLs and uniformly applies this estimate to its gross balance net of balances already fully impaired at each reporting date. The Company believes this amount to best estimate the expected credit losses.

### iii) Presentation of loss allowances

Loss allowances on financial assets measured at amortized cost are deducted from the gross carrying amount of the asset and the related impairment loss is recorded separately on the statement of comprehensive income.

#### 5. Upcoming accounting pronouncements not yet adopted

The IASB has issued new standards and amendments to existing standards. These changes are not yet adopted as at December 31, 2018 and could have an impact on future periods.

# Notes to the Consolidated Financial Statements (In thousands, except for per share amounts)

#### **IFRS 16 Leases**

On January 13, 2016, the IASB issued the final publication of the IFRS 16 standard, which will supersede the current IAS 17, Leases standard. Under IFRS 16, a lease will exist when a customer controls the right to use an identified asset as demonstrated by the customer having exclusive use of the asset for a period of time. IFRS 16 introduces a single accounting model for lessees and all leases will require an asset and liability to be recognized on the statement of financial position at inception.

The standard is effective for annual periods beginning on or after January 1, 2019 with early adoption permitted, but only if the entity is also applying IFRS 15. The Company has a dedicated team to assess the impact of IFRS 16 and the team has gathered a significant portion of the information necessary to evaluate the impact of the standard. The team is expected to quantify the impact of the standard upon completion of their assessment. The Company expects the standard to have a significant impact on the Consolidated Statements of Financial Position as the Company will be required to recognize a right-of-use asset and corresponding lease liability for its network sites, datacenter, and office leases. Furthermore, the Company expects a decrease in other operating expenses, an increase in depreciation expense (as the right-of-use asset is depreciated), and an increase in finance costs (due to accretion of the lease liability).

#### 6. Revenue

The Company's operations, main sources of revenue, and methods for recognition are those described in Note 3. The Company's revenue is primarily derived from contracts with customers.

The effect of initially applying IFRS 15 on the Company's financial statements is disclosed in Note 4.

#### a) Disaggregation of revenue

In the following table and in accordance with IFRS 15, the Company's disaggregates revenue into two primary categories that depict the nature of its revenue streams.

	Year ended December 31			
	2018	2017*		
Cloud and Colocation Revenue Connectivity Revenue	\$ 19,290	18,961		
	35,005	36,431		
	\$ 54,295	55,392		

<sup>\*</sup>The Company has initially applied IFRS 15 using the cumulative effect method. Under this method, the comparative information is not restated.

# Notes to the Consolidated Financial Statements (In thousands, except for per share amounts)

#### b) Contract Costs

The following table summarizes the change in contract costs during the year ended December 31, 2018:

	2018
Balance, January 1, 2018	\$ 899
Incremental commissions capitalized	782
Impairment charges from contract terminations	(86)
Amortization	(642)
Balance, December 31, 2018	953
Less: current	\$ (501)
	452

#### c) Contract Liabilities

The following is a table that summarizes the change in contract liabilities during the year ended December 31, 2018:

	2018
Balance, January 1, 2018	\$ 424
Additions from provisioning	413
Revenue recognized for services provided	(539)
Impairments from contract terminations	 (36)
Balance, December 31, 2018	262
Less: current	\$ (178)
	84

### d) Unsatisfied Performance Obligations

The aggregate amount of transaction price allocated to performance obligations that are unsatisfied as of December 31, 2018 was \$69,498. This represents contractual service obligations that the Company has yet to fulfill under its contracts with customers. The Company expects to recognize this revenue over the next 3 years which represents the average remaining contractual terms prior to renewals. This amount excludes obligations owing for month-to-month contracts as the unsatisfied term is calculated monthly.

#### 7. Current Assets

Details of selected current asset balances are as follows:

#### a) Cash and cash equivalents

The Company's cash and cash equivalents are comprised of bank balances at major Canadian financial institutions.

#### b) Accounts receivable

The Company's accounts receivable is comprised of the following:

		December 31	December 31
	. <u>-</u>	2018	2017
Trade receivables	\$	3,519	\$ 3,137
Loss allowances (Note 19(b))		(47)	(21)
Other	. <u>-</u>	132	273
	\$	3,604	\$ 3,389

#### 8. Network Assets, Property and Equipment

Cost		Network Assets	Cloud & Datacentre Infrastructure	Computer Equipment	Office Furniture and Equipment	Leasehold Improvements	Vehicles	Total
Balance, January 1, 2018	\$	117,170	14,578	2,770	2,357	2,330	49	139,254
Additions / reclassifications		6,107 \$	384 \$	\$ 9	\$ 1	\$ 813	\$ - \$	7,314
Disposals		(2,338)	(281)	(11)	(12)	(37)	-	(2,679)
Reclassifications / Adjustments		643	(2,946)	2,293	10	-	-	-
Impairment	_	(1,557)	-	(73)	-	(7)	-	(1,637)
Balance, December 31, 2018	\$	120,025 \$	11,735	\$ 4,988	\$ 2,356	\$ 3,099	\$ 49 \$	142,252
Accumulated Depreciation								
Balance, January 1, 2018	\$	90,454 \$	3,902	\$ 2,542	\$ 2,222	\$ 1,263	\$ 49 \$	100,432
Depreciation for the period		7,189	877	844	49	442	-	9,401
Disposals		(1,742)	(145)	(9)	(9)	(17)	-	(1,922)
Reclassifications / Adjustments		(38)	(1,428)	1,463	3	-	-	-
Impairment	_	(939)		(64)	-	(2)	-	(1,005)
Balance, December 31, 2018	\$	94,924 \$	3,206	\$ 4,776	\$ 2,265	\$ 1,686	\$ 49 \$	106,906
Net Book Value, December 31, 2018	\$	25,101 \$	8,529	\$ 212	\$ 91	\$ 1,413	\$ - \$	35,346

Cost		Network Assets	Cloud & Datacentre Infrastructure	Computer Equipment	Office Furniture and Equipment	Leasehold Improvements	Vehicles	Total
Balance, January 1, 2017	\$	118,609 \$	14,386	\$ 2,660 \$	2,332	\$ 1,648	\$ 49 \$	139,684
Additions / reclassifications		7,007	620	156	25	682	-	8,490
Disposals / Adjustments		(1,121)	(7)	-	-	-	-	(1,128)
Impairment	_	(7,325)	(421)	(46)	-	-	-	(7,792)
Balance, December 31, 2017	\$	117,170 \$	14,578	\$ 2,770 \$	2,357	\$ 2,330	\$ 49 \$	139,254
Accumulated Depreciation								
Balance, January 1, 2017	\$	87,527 \$	2,479	\$ 2,245 \$	2,172	\$ 1,051	\$ 49 \$	95,523
Depreciation for the period		9,158	1,531	321	50	212	-	11,272
Disposals / Adjustments		(1,024)	(3)	-	-	-	-	(1,027)
Impairment	_	(5,207)	(105)	(24)	-	-	-	(5,336)
Balance, December 31, 2017	\$	90,454 \$	3,902	\$ 2,542 \$	2,222	\$ 1,263	\$ 49 \$	100,432
Net Book Value, December 31, 2017	\$	26,716 \$	10,676	\$ 228 \$	135	\$ 1,067	\$ - \$	38,822

For the year ended December 31, 2018, the Company recorded reclassifications to adjust the presentation of certain computer equipment and network assets that were recorded in cloud & datacentre infrastructure. This change had no impact on the financial statements.

For the years ended December 31, 2018 and 2017, the Company had additions of capitalized wages and other directly attributable costs of \$2,537 and \$2,157, respectively, in network assets.

During 2018, the Company wrote off assets with net book value of \$757 (Cost of \$2,679 less accumulated depreciation of \$1,922) which primarily represents replaced assets and obsolete assets disposed of for negligible value. During 2017, the Company wrote off assets with a net book value of \$104 (Cost of \$331 less accumulated depreciation of \$227). The corresponding loss on disposal is included in other operating expenses.

#### Impairment of Property, Plant, and Equipment

The annual impairment test of Network assets, property and equipment was performed on December 31, 2018 and a charge of \$632 was recorded in other operating expenses on the statement of comprehensive loss (December 31, 2017 – \$2,456).

The Company tests assets for impairment when events or circumstances may indicate the carrying value is no longer

# Notes to the Consolidated Financial Statements (In thousands, except for per share amounts)

recoverable. The asset is impaired when the recoverable amount is less than the net book value. The recoverable amount is the higher of (i) an asset's fair value less costs to sell and (ii) its value-in-use. In performing the annual impairment test the Company identified evidence of impairment in certain assets and an analysis was done on the recoverable amount.

During the annual review, the Company determined that the recoverable amount of certain network assets, cloud and data centre infrastructure, and computer equipment was less than their carrying values. This was the result of the loss of certain connectivity customers, changes in services demanded and provided to certain customers in primarily connectivity offerings, and assets not expected to be deployed. The fair value less costs to sell (or salvage value) for the impaired assets was insignificant.

#### 9. Intangible Assets and Goodwill

Cost		Radio spectrum licenses	Computer Software	Customer relationships	Other	Total Intangibles	Goodwill	Total Intangibles and Goodwill
Balance, January 1, 2018	\$	7,041	\$ 9,803	\$ 17,690	\$ 4,831 \$	39,365	\$ 19,419	\$ 58,784
Additions		5,608	112	-	-	5,720	-	5,720
Impairment	_	-	(75)	_	-	(75)	-	(75)
Balance, December 31, 2018	\$	12,649	\$ 9,840	\$ 17,690	\$ 4,831 \$	45,010	\$ 19,419	\$ 64,429
Accumulated Depreciation								
Balance, January 1, 2018	\$	2,371	\$ 8,584	\$ 9,177	\$ 2,534 \$	22,666	\$ -	\$ 22,666
Amortization for the period		-	645	1,420	289	2,354	-	2,354
Impairment	_	-	(53)	-	-	(53)	-	(53)
Balance December 31, 2018	\$	2,371	\$ 9,176	\$ 10,597	\$ 2,823 \$	24,967	\$ -	\$ 24,967
Net Book Value, December 31, 2018	\$	10,278	\$ 664	\$ 7,093	\$ 2,008 \$	20,043	\$ 19,419	\$ 39,462

Cost		Radio spectrum licenses	Computer Software	Customer relationships	Other	Total Intangibles	Goodwill	Total Intangibles and Goodwill
Balance, January 1, 2017	\$	7,041	\$ 9,056	\$ 18,241	\$ 4,880 \$	39,218	\$ 19,419 \$	58,637
Additions		-	754	-	-	754	-	754
Disposals / Adjustments		-	(7)	4	(5)	(8)	-	(8)
Impairment	_	-	-	(555)	(44)	(599)	-	(599)
Balance, December 31, 2017	\$	7,041	\$ 9,803	\$ 17,690	\$ 4,831 \$	39,365	\$ 19,419 \$	58,784
Accumulated Depreciation								
Balance, January 1, 2017	\$	2,371	\$ 7,999	\$ 7,481	\$ 1,967 \$	19,818	\$ - \$	19,818
Amortization for the period		-	585	1,866	601	3,052	-	3,052
Impairment	_	-	-	(170)	(34)	(204)	-	(204)
Balance December 31, 2017	\$	2,371	\$ 8,584	\$ 9,177	\$ 2,534 \$	22,666	\$ - \$	22,666
Net Book Value, December 31, 2017	\$_	4,670	\$ 1,219	\$ 8,513	\$ 2,297 \$	16,699	\$ 19,419 \$	36,118

#### **Spectrum Purchase**

On September 18, 2018, TeraGo entered into a share purchase agreement to acquire all of the issued and outstanding shares of Mobilexchange Spectrum Inc. and its parent holding company Mobilexchange Spectrum Holdings Inc. (collectively, "MSI") for aggregate cash consideration of \$5,608. The acquisition was funded through the net proceeds of TeraGo's bought deal equity offering which previously closed on June 18, 2018. On November 9, 2018, TeraGo completed its acquisition of MSI which is a holder of six 24 GHz spectrum licenses in Calgary, Edmonton, Montreal, Ottawa, Toronto, and Vancouver. Prior to the acquisition, TeraGo was a lessee to such spectrum of MSI and held subordinate licenses. The acquisition of MSI was not determined to be a business combination under IFRS 3, and accordingly the Company reflected the acquisition as a purchase of spectrum licenses under intangible assets.

#### Impairment of Intangible Assets

The annual impairment test of intangible assets was performed on December 31, 2018 and a charge of \$22 was recorded

## **Notes to the Consolidated Financial Statements** (In thousands, except for per share amounts)

in other operating expenses on the statement of comprehensive loss (December 31, 2017 - \$395).

The Company tests assets for impairment when events or circumstances may indicate the carrying value is no longer recoverable. The asset is impaired when the recoverable amount is less than the net book value. The recoverable amount is the higher of (i) an asset's fair value less costs to sell and (ii) its value-in-use. In performing the annual impairment test the Company identified evidence of impairment in certain assets and an analysis was done on the recoverable amount.

During the annual review, the Company determined that the recoverable amount of certain customer relationships and brand assets was less than their carrying value. This was the result of a strategic shift in cloud product offerings and the strategic focus made on the Company's customer base.

#### Impairment of Goodwill

The annual impairment test of goodwill and indefinite life intangible assets was performed on December 31, 2018 and December 31, 2017 and did not result in any goodwill impairment loss.

The recoverable amount is the higher of (i) an asset's or CGU's fair value less costs to sell and (ii) its value-in-use. In performing the annual impairment test for the Company's single CGU, the Company measured the value-in-use of the CGU using certain key management assumptions. Cash flow projections, which were made over a five-year period, were based primarily on the financial budget reviewed by the Board of Directors plus a terminal value using a 3% terminal growth rate. The Company discounted these estimates of future cash flows to their present value using an after-tax discount rate of 10.4% which reflects the entity's weighted average cost of capital. The fair value less costs to sell, primarily based on the Company's market capitalization as at December 31, 2018, also significantly exceeded the net carrying amount of the CGU.

### 10. Long-term Debt

	December 31 2018		December 31 2017
Term debt facility	\$ 32,600	\$	36,611
less: financing fees	(306)		(428)
	 32,294	,	36,183
less: current portion	(4,000)		(4,000)
	\$ 28,294	\$	32,183

#### **Term Debt Facility**

In June 2014, the Company entered into an agreement with a syndicate led by the National Bank of Canada ("NBC") to provide a \$50,000 credit facility that is principally secured by a general security agreement over the Company's assets.

In March 2015, the Company entered into an amended agreement with the syndicate led by NBC that increased the credit facility by \$35,000 (\$30,000 increase to the term debt facility and \$5,000 increase to the revolving facility) and extended the term from June 6, 2017 to June 30, 2018. Other terms were substantially consistent with the existing credit facilities.

In June 2017, the Company entered into a second amended agreement with the syndicate led by NBC that reduced the term debt facility from \$50,000 to \$40,000 (as a result of principal previously repaid), reduced the quarterly principal installment from \$1,250 to \$1,000 and extended the term from June 30, 2018 to June 14, 2021. Other terms were substantially consistent with the existing credit facilities.

The total \$75,000 facility that matures June 14, 2021 is made up of the following:

- \$10,000 revolving facility which bears interest at prime plus a margin percent. As of December 31, 2018, \$nil amount is outstanding (2017 - \$nil). Letters of credit issued under the facility totaled \$655 as of December 31, 2018 (2017 -
- \$40,000 term facility which bears interest at prime or Banker's Acceptance (at the Company's option) plus a margin percent and is repayable in quarterly principal installments of \$1,000. This facility was fully drawn upon signing the second amended agreement.

On December 31, 2018, \$32,900 of the term facility principal balance outstanding was in a Banker's Acceptance and

# Notes to the Consolidated Financial Statements (In thousands, except for per share amounts)

the remaining \$100 was at a floating rate. During 2018, the Company entered into two amended interest rate swap contracts that mature June 29, 2021. The interest rate swap contracts have not been designated as a hedge and will be marked-to-market each quarter. The fair value of the interest rate swap contracts at December 31, 2018 was a liability of \$245 (December 31, 2017 – asset of \$27) and is recorded in other long-term assets/liabilities (Note 11), with a corresponding charge (recovery) for the change in fair value recorded in finance costs. The effective interest rate on the Company's long-term debt at December 31, 2018 was 5.34% which represents the Company's interest on its Banker's Acceptance net of its interest swap contracts.

As at December 31, 2018, the Company prepaid interest in the amount of \$400 which represents the net settlement of the Banker's Acceptance and is recorded as a reduction in the carrying value of the debt.

• \$25,000 available for funding acquisitions and will bear interest at prime plus a margin percent and is repayable in quarterly principal installments of 2.5% of the aggregate amount outstanding. As of December 31, 2018, this facility remains undrawn.

Financing fees incurred as part of the Company's debt origination and modifications have been recorded as a reduction in the carrying amount of the debt and deferred and amortized using the effective interest method over the remaining term of the facility.

The NBC facility is subject to certain financial and non-financial covenants which the Company is in compliance with at December 31, 2018. Under this facility, the Company is subject to a cash flow sweep that could accelerate a certain amount of principal repayment based on a calculation outlined by the credit agreement not later than 120 days after the end of each fiscal year.

#### 11. Other Long-Term Assets/Liabilities

#### (a) Other long-term assets

	De	ecember 31 2018	December 31 2017
Interest rate swap contract (Note 10)	\$	-	\$ 27
Contract Asset		70	-
	·	70	27
less: current portion		(37)	 (27)
	\$	33	\$ 

#### (b) Other long-term liabilities

		December 31 2018	December 31 2017
Performance based share units (Note 15(c))	\$	70	\$ 43
Restricted share units (Note 15(b))		573	171
Interest rate swap contract (Note 10)		245	-
Lease inducement liability	_	204	261
	_	1,092	475
less: current portion		(186)	(56)
	\$	906	\$ 419

#### 12. Decommissioning and Restoration Obligations

The Company's hub sites are established in leased or licensed premises. As part of these arrangements, the Company is liable for all restoration costs to ensure that the space is returned to its original state upon termination of the leases. The decommissioning and restoration obligations related to future site restoration costs related to these arrangements or licenses. The decommissioning and restoration obligations were determined using a discount rate of 10.4% over a range of periods from 2025 to 2045. As at December 31, 2018, the estimated amount of undiscounted cash flows required to settle this liability was \$1,282.

The following table presents the reconciliation of the beginning and ending aggregate carrying amount of the decommissioning and restoration obligations associated with the retirement of network assets:

Obligation, beginning of year
Accretion expense included in finance costs
Changes in assumptions
Obligation, end of vear

December 31 2018	December 31 2017
\$ 277	\$ 207
27	19
(27)	51
\$ 277	\$ 277

# Notes to the Consolidated Financial Statements (In thousands, except for per share amounts)

#### 13. Income Taxes

#### (a) Income tax expense (recovery)

		December 31 2018		December 31 2017
Profit (Loss) before income taxes (recovery)	\$	(4.820)	\$	(7,294)
(333.5.7)		( ', )		(1,=1,)
Income taxes at enacted rate of 26.4%		(1,275)		(1,933)
Non-deductible expenses and permanent differences		155		109
Change in unrecognized deductible temporary differences		1,388		1,672
True-up adjustment and other	_	(268)	_	152
	\$	-	\$	

#### (b) Recognized deferred tax assets and liabilities

Deferred tax assets and liabilities are attributable to the following:

		December 31 2018		December 31 2017
Deferred Tax Assets:	_		•	
Income tax loss carryforwards	\$	88	\$	-
Deferred Tax Liabilities:				
Contract Costs	_	(88)		<u>-</u> _
	\$	-	\$	

The Company has recognized deferred tax assets of \$88 (2017 – nil) related to income tax loss carryforwards and recognized deferred tax liabilities in the amount of \$88 related to true-up of opening balance in contract costs as a result of the adoption of IFRS 15.

The net movement of the deferred tax assets and liabilities was as follows:

	December 31		December 31	
	_	2018	2017	
Deferred Tax Asset – net, beginning of year	\$	-	\$ -	
Income tax loss carryforward		(88)	-	
Contract costs (IFRS 15 opening balance adjustment)	_	88		
Deferred Tax asset – net, end of year	\$_	-	\$ 	

### (c) Unrecognized deferred tax assets

Deferred tax assets have not been recognized in respect of the following items because they do not meet the criteria for recognition.

		December 31 2018	December 31 2017
Excess of tax value of network assets, property and equipment, and intangible assets over net book value	\$	2,184	\$ 5,351
Non-capital tax loss carryforwards		11,653	7,354
Other deductible temporary differences	_	1,692	1,436
	\$	15,529	\$ 14,141

### (d) Reconciliation of effective tax rate

	_	December 31 2018				ember 31 2017
			%			%
Loss before Income taxes	\$	(4,820)		\$	(7,294)	
Income tax recovery at statutory rates		(1,275)	26.4%		(1,933)	26.5%
Permanent differences		155	(3.2%)		109	(1.5%)
Unrecognized deferred tax assets		1,388	(28.8%)		1,672	(22.9%)
Provision to return adjustment for prior year	_	(268)	5.6%	_	152	(2.1%)
Income tax expense (recovery)	\$	-	-	\$	-	_

### (e) Tax loss expiry schedule

The non-capital tax losses carried forward are available to reduce future taxable income in Canada and expire as follows:

2030	\$	1,386
2031		1,356
2032		-
2033		647
2034		674
2035		1,651
2036		2,640
2037		20,828
2038 and later	_	14,552
	\$	43,734

### 14. Share Capital

#### **Authorized**

Unlimited Common Shares

Two Class B Shares, non-transferable unless approved by the Board, non-participating and redeemable. Holder of Class B shares are entitled to nominate and elect one director for each Class B Share held.

	_		In \$	
<u>Issued</u>	Number of Common Shares	Common Shares	Share Issue Costs	Total
Balance, January 1, 2017	14,250	92,621	(6,450)	86,171
Issuance of common shares on exercise of stock options	49	196	-	196
Issuance of common shares for directors' fees	66	286	-	286
Balance, December 31, 2017	14,365	93,103	(6,450)	86,653
Issuance of common shares on exercise of stock options	41	115	-	115
Issuance of common shares for directors' fees	59	446	-	446
Issuance of common shares for bought deal	1,303	6,906	(858)	6,048
Balance, December 31, 2018	15,768	100,570	(7,308)	93,262

# Notes to the Consolidated Financial Statements (In thousands, except for per share amounts)

#### **Equity Offering**

On June 18, 2018, the Company completed an equity offering to issue and sell 1,303 common shares for gross proceeds of \$6,906 (the "Offering"). Proceeds net of commissions, legal, accounting and listing fees was \$6,048. The Offering was carried out pursuant to an underwriting agreement dated June 4, 2018 with a syndicate of underwriters led by TD Securities Inc., and included Cormark Securities Inc. and Desjardins Securities Inc.

#### **Dividends**

Dividends are payable in an equal amount on each common share if declared by the Board of Directors of the Company. No dividends were declared for the years ended December 31, 2018 and 2017.

#### 15. Stock-Based Compensation

#### (a) Stock Options

The company adopted its current option plan on June 18, 2007 (the "2007 Option Plan") which is available to directors, officers, employees and other persons approved by the Board from time to time. On closing of the Company's initial public offering, 833 common shares were reserved for issuance under the 2007 Option Plan. The options granted under the 2007 Option Plan expire 10 years from the date of grant and vest over three years. All options under the 2007 Option Plan will vest immediately on a change of control of the Company. As of December 31, 2018, there are 55 (2017 – 588) options outstanding under the 2007 option plan.

For the years ended December 31, 2018 and 2017, the Company recorded stock-based compensation related to stock options of \$89 and \$81, respectively.

A summary of the status of the Company's stock option plan as at December 31, 2018 and 2017 is presented below.

		2018		2017
	Number of Options	Weighted Average Exercise Price	Number of Options	Weighted Average Exercise Price
Outstanding - January 1	588	\$5.58	672	\$5.99
Granted	-	-	101	\$4.40
Exercised	(517)	\$5.74	(49)	\$4.00
Forfeited / Expired	(16)	\$4.52	(136)	\$7.26
Outstanding - December 31	55	\$4.40	588	\$5.58
Exercisable	13	\$4.40	501	\$5.78

As at December 31, 2018, the range of exercise prices, the weighted average exercise price and the weighted average remaining contractual life are as follows:

	=	Options Outstanding Options Exerc		standing Options		Options Outstanding Options Ex	
Range of exercise prices	Number outstanding	Weighted average remaining contractual life (years)	Weighted average exercise price	Number exercisable	Weighted average exercise price		
\$4.01 - \$5.50	55	8.64	\$4.40	13	\$4.40		
	55	8.64	4.40	13	4.40		

# Notes to the Consolidated Financial Statements (In thousands, except for per share amounts)

### (b) Restricted Share Units (RSUs)

On March 12, 2009, the Company established an RSU Plan which is available to the directors, officers, and full-time employees approved by the Board. The value of one RSU is equal to the value of one Common Share. Plan participants are granted a specific number of RSUs for a given period based on their position and level of contribution which generally vest over a three-year period. At the end of the vesting period, the RSUs vest if the plan participant is employed by the Company. Vested RSUs are expected to be paid in cash or Common Shares purchased on the open market, or a combination of both.

In 2018, the Company granted 151 RSUs to certain executives (2017 - 180). In 2018, no RSUs vested (2017 - 150 RSUs vested and the Company paid cash of \$587).

For the year ended December 31, 2018 and December 31, 2017, the Company recorded compensation expense of \$401 and \$51, respectively, related to the RSUs granted. As of December 31, 2018, a liability of \$573 (2017 - \$171) related to the RSUs granted is included in other long-term liabilities (Note 11(b)).

The following table is a summary of the number of outstanding RSU as at:

December 31 December 31	per 3 i
2018	2017
Opening Balance, January 1, 2018	162
Granted 151	180
Forfeited (18)	(43)
Vested and paid	(150)
Ending Balance, December 31, 2018 282	149

#### (c) Performance Based Share Units (PSUs)

Plan participants are granted a specific number of PSUs for a given period based on their role within the Company and level of performance which generally vest over a three-year period. PSUs are also issued pursuant to the RSU Plan. At the end of the vesting period, the PSUs vest if the plan participant is employed by the Company and certain performance criteria are met. Vested PSUs are expected to be paid in cash or Common Shares purchased on the open market, or a combination of both. The PSUs are re-measured to fair value each reporting period. The value of one PSU is equal to the value of one Common Share.

There were no PSUs granted in 2018 or 2017. In 2018, no PSUs vested (2017 - 12 PSUs vested and the Company paid cash of \$58).

For the year ended December 31, 2018 and December 31, 2017, the Company recorded stock-based compensation expense (recovery) of \$27 and (\$217), respectively, related to the PSUs outstanding. As at December 31, 2018, a liability of \$70 (2017 - \$43) related to the PSUs granted is included in the other long-term liabilities (Note 11(b)).

The following table is a summary of the number of outstanding PSUs as at:

	December 31	December 31
	2018	2017
Opening Balance, January 1, 2018	19	195
Granted	-	-
Vested and paid	-	(12)
Forfeited / Expired	<u> </u>	(164)
Ending Balance, December 31, 2018	19	19

#### (d) Stock-Based Compensation Summary

The following table is a summary of the stock-based compensation expense (recovery):

	Year ended December 31	Year ended December 31
	2018	2017
Restricted share units	\$ 401	\$ 51
Performance-based share units	27	(217)
Stock options	89	81
Directors' fees paid in shares	446	286
	\$ 963	\$ 201

#### 16. Loss Per Share

The following table sets forth the calculation of basic and diluted loss per share.

		Year ended December 31	Year ended December 31
	_	2018	2017
Numerator for basic and diluted loss per share:	_		
Net loss for the period	\$	(4,820)	\$ (7,294)
Denominator for basic and diluted loss per share:			
Basic weighted average number of shares outstanding		15,123	14,307
Effect of stock options, RSUs and PSUs	_	-	-
Diluted weighted average number of shares outstanding		15,123	14,307
Loss per share:			
Basic	\$	(0.32)	\$ (0.51)
Diluted	\$	(0.32)	\$ (0.51)

For the year ended December 31, 2018, the impact of all options, RSUs and PSUs totaling 401 (2017 – 859) were excluded in the calculation of diluted loss per share because they were antidilutive.

### 17. Key Management Personnel Compensation

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, including the directors of the Company.

Key management personnel compensation, including directors, is as follows:

	_	Year ended December 31 2018	_	Year ended December 31 2017
Salaries, fees and benefits	\$	2,254	\$	1,787
Termination expense		330		1,126
Share-based compensation expense	_	963		201
	\$	3,547	\$	3,114

#### 18. Commitments

The Company is committed to leases for premises, office equipment, network real estate access, telecommunication facilities and radio spectrum licenses. Annual minimum payments over the next five years and thereafter are as follows:

	 Amount
2019	\$ 9,892
2020	6,534
2021	5,072
2022	3,594
2023	2,505
Thereafter	 8,952
	\$ 36,549

For the year ended December 31, 2018, the Company recorded rent expense of \$7,648 (2016 - \$7,777) relating to data centre, premises and network real estate access leases.

It is common practice for the Company to re-negotiate network real estate access lease or license arrangements as they become due for renewal. Included in the amounts above are estimates for the renewal of leases or licenses that are currently due for renewal or are due for renewal in 2019 as well as escalations.

The Company is required to pay, under a CRTC-administered regime, a percentage (2018 - 0.54%, 2017 – 0.60%) of its adjusted Canadian telecommunications service revenue (as defined by CRTC and excluding retail Internet revenue) into a fund administered by CRTC.

#### 19. Fair value of financial instruments

The Company has determined the estimated fair values of its financial instruments based on appropriate valuation methodologies. Where quoted market values are not readily available, the Company may use considerable judgment to develop estimates of fair value. Accordingly, any estimated values are not necessarily indicative of the amounts the Company could realize in a current market exchange and could be materially affected by the use of different assumptions or methodologies. The Company classifies its fair value measurements within a fair value hierarchy, which reflects the significance of the inputs used in making the measurements as defined in IFRS 7 – Financial Instruments – Disclosures.

- Level 1 Unadjusted quoted prices in active markets for identical assets or liabilities;
- Level 2 Inputs other than quoted prices included in Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 Unobservable inputs for the asset or liability which are supported by little or no market activity

The fair values of cash and cash equivalents is based on quoted market values. The fair values of short-term financial assets and liabilities, including accounts receivable, accounts payable and accrued liabilities, as presented in the consolidated statements of financial position, approximate their carrying amounts due to their short-term maturities. The fair value of long-term debt approximates its carrying value because management believes the interest rates approximate the market interest rate for similar debt with similar security. The fair value of our interest rate swap contract is based on broker quotes and therefore, these contracts are measured using Level 2 inputs. Similar contracts are traded in an active market and the quotes reflect the actual transactions in similar instruments.

The following table outlines the carrying amounts and fair value of its financial assets and financial liabilities including their level in the fair value hierarchy. Cash and cash equivalents, accounts receivable, accounts payable, and accrued liabilities are not shown below as the carrying value of these financial instruments approximates their fair value due to their short-term maturities.

#### a) Classification and fair values

	_	(	Carry	ying Amount	_	Fa	air Va	alue (Level 2)
	_	December 31 2018		December 31 2017	_	December 31 2018		December 31 2017
Financial Assets	_		_	_	_		_	_
Interest rate swap contract	\$	-	\$	27	\$	-	\$	27
Financial Liabilities								
Interest rate swap contract	\$	245	\$	-	\$	245	\$	-
Long-term debt		32,294		36,183		32,294		36,183

#### b) Credit risk

The Company's cash and cash equivalents and restricted cash subject the Company to credit risk. The Company maintains cash and investment balances at large Canadian financial institutions. The Company's maximum exposure to credit risk is limited to the amount of cash and cash equivalents.

Credit risk related to our interest rate swap contract arises from the possibility that the counter party to the agreement may default on their obligation. The Company assesses the creditworthiness of the counterparty to minimize the risk of counterparty default. The interest rate swap is held by National Bank Financial.

The Company, in the normal course of business, is exposed to credit risk from its customers and the accounts receivable are subject to normal industry risks. The Company attempts to manage these risks by dealing with credit worthy customers. If available, the Company reviews credit bureau ratings, bank accounts and industry references for all new customers. Customers that do not have this information available are typically placed on a pre-authorized payment plan for service or provide deposits to the Company. This risk is minimized as the Company has a diverse customer base located across various provinces in Canada.

As at December 31, 2018 and 2017, the Company had no material trade receivable accounts that were not expected to be collected. The following table provides the aging of the trade accounts receivable:

	December 31		December 31
_	2018		2017
\$	2,666	\$	2,311
	692		608
	128		103
_	33	_	115
\$_	3,519		3,137
	· 	\$ 2018 \$ 2,666 692 128 33	\$ 2018 \$ 2,666 \$ 692 128 33

During 2018 the change in the credit loss allowance in respect of trade receivables was as follows:

	December 31
	2018
Opening Balance, January 1, 2018	21
Amounts written off	(21)
Remeasurement of loss allowance	47
Ending Balance, December 31, 2018	47

#### c) Interest rate risk

The Company is subject to interest rate risk on its cash and cash equivalents and long-term debt. The Company is exposed to interest rate risk on its operating line of credit since the interest rates applicable are variable and is, therefore, exposed to cash flow risks resulting from interest rate fluctuations. As at December 31, 2018, the operating line of credit balance was \$nil. The drawn term facility as at December 31, 2018 was \$33,000, \$32,900 of which was held in a Bankers Acceptance. In 2018, the Company entered into amended fixed-interest swap contracts to manage interest rate risk on its term facility. As a result, the Company is exposed to potential interest rate risk should rates rapidly decline and maintain low for extended periods of time. The interest rate on the Banker's Acceptance net of swap contracts at December 31, 2018 was 5.24%. The remaining \$100 drawn under this facility bears interest for the period at prime rate plus a margin.

#### d) Liquidity Risk

The Company believes that its current cash and cash equivalents and anticipated cash from operations will be sufficient to meet its working capital and capital expenditure requirements for the foreseeable future. The Company continues to manage liquidity by ensuring trade turnover is consistent with the objectives of the organization as well as through cost management strategies. As at December 31, 2018, the Company had cash and cash equivalents of \$3,918. The Company has access to the \$34,300 undrawn portion of its \$75,000 credit facilities after consideration of outstanding letters of credit.

The Company's financial liabilities that have contractual maturities are summarized below:

	_	Less than 1 year	2 - 3 years	Total
Long-term debt	\$	4,000	\$ 28,294	\$ 32,294
Accounts payable		1,447	-	1,447
Stock-based compensation <sup>(1)</sup>		130	513	643
Total	\$	5,577	\$ 28,807	\$ 34,384

<sup>(1)</sup> Represents recognized amounts for cash-settled stock-based compensation arrangements (See Note 15). Settlement is subject to achievement of vesting criteria.

#### e) Currency Risk

The Company has suppliers that are not based in Canada which gives rise to a risk that earnings and cash flows may be adversely affected by fluctuations in foreign currency exchange rates. The Company is primarily exposed to the fluctuations in the dollar. The Company believes this risk is minimal and does not use financial instruments to hedge these risks. A one cent appreciation in the U.S. dollar to Canadian dollar foreign exchange rate would have resulted in a decrease (increase) in income of \$6. Balances denominated in foreign currencies that are considered financial instruments are as follows:

			December 31	December 31
	Currency	_	2018	 2017
Cash and cash equivalents	USD	\$	79	\$ 336
Accounts payable and accrued liabilities	USD		397	915

#### 20. Capital Risk Management

The Company's objectives when managing capital are:

- (a) to ensure that the Company will continue as a going concern so that it can continue to provide services to its customers and offer a return on investment to its shareholders;
- (b) to maintain a capital structure which optimizes the cost of capital while providing flexibility and diversity of funding sources and timing of debt maturities along with adequate anticipated liquidity for future growth; and
- (c) to comply with debt covenants.

The Company defines capital that it manages as the aggregate of its cash and cash equivalents, short-term investments, debt facilities including finance leases and equity comprising of share capital, contributed surplus and deficit.

	_	December 31 2018	 December 31 2017
Cash and cash equivalents	\$	(3,918)	\$ (6,986)
Long term debt		32,294	36,183
Share capital		93,262	86,653
Contributed surplus		25,676	25,701
Deficit		(74,295)	 (70,437)
	\$ _	73,019	\$ 71,114

The Company manages its capital structure and makes adjustments to it in light of economic conditions. The Company, upon approval from its Board of Directors, will make changes to its capital structure as deemed appropriate under the specific circumstances.

The Company's overall strategy with respect to management of capital remains unchanged from the year ended December 31, 2018.

## CORPORATE INFORMATION

#### **DIRECTORS**

**Matthew Gerber** 

Chairman, TeraGo Inc.

Chief Executive Officer, Rohinni LLC

**Antonio Ciciretto** 

President & Chief Executive Officer, TeraGo Inc.

Michael Martin

Senior Executive. IBM Canada

Richard Brekka

Managing Partner, Second Alpha Partners

Jim Sanger

Managing Partner, Second Alpha Partners

**Gary Sherlock** 

Corporate Director

**Laurel Buckner** 

Senior Vice President, ATN International

#### SENIOR LEADERSHIP TEAM

**Antonio Ciciretto** 

President & Chief Executive Officer

**David Charron** 

Chief Financial Officer

Ron Perrotta

Vice President, Marketing & Strategy

**Duncan McGregor** 

Vice President, Engineering & Operations

**Geoff Kereluik** 

Vice President, Sales

**Christopher Taylor** 

Vice President, Product Management &

**Business Development** 

Mark Lau

Vice President, Legal, General Counsel & Corporate Secretary

**Candice Levy** 

Director, Human Resources

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YEAR END

December 31

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Vaughan, Ontario, Canada

TRANSFER AGENT

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Toronto, Ontario, Canada

