PSB Holdings, Inc.

## ADAPTING TO <br> CHANGING NEEDS

## 2020 ANNUAL REPORT

## PSB HOLDINGS, INC. 2020 ANNUAL REPORT

Peoples continually seeks new opportunities to bring our unique brand of banking to new markets to support increased shareholder value and returns.

Peoples' customers say they appreciate our employees' customer service and the value the customers receive in banking with us. Our brand is built on providing superior banking products backed by expert assistance to help customers achieve their financial success. No matter how they bank with us, through our digital platforms, walking in, driving up. or by phone, they find a warm smile and thank you for banking at Peoples.

## PSB Holdings, Inc.



## REACHING NEW HEIGHTS



33 Wisconsin counties
with $\$ 1$ million+ in
loan commitments

## PRESIDENT'S <br> LETTER

We all agree 2020 was a historic year. Like the rest of the world, we prepared for and weathered a pandemic, but we never lost our focus. Our team overcame their concerns regarding COVID-19 to work together for the good of our customers. Taking recommended safety precautions, we reopened our bank lobbies as soon as the Wisconsin Safer at Home Order was lifted, so customers had the option to come in, use drive-ups, bank online.


## \$170.2 million

 in net local deposit growth$\$ 119.8$ million commercial net loan growth

Scott M. Cattanach<br>President \&<br>Chief Executive Officer

PSB Holdings Inc. \&
Peoples State Bank
or set appointments both in-person and virtual. We continue to keep the needs of our customers, employees, and shareholders at the forefront of our decislon-making. Thanks to our solld foundation, responsme planning, and forward-thinking, we stand today, more vital than ever and ready to continue growing.

## GOALS AND GROWTH

Thls year, we reached a long-time bank goal of \$1 billion In total assets, which you can read more about on pages 10 and II. An essential step in achleving this millestone came through the tireless work of our commercial bankers and loan processing team during the pandernic. Together with the Small Business Administration (SBA). we helped 737 small- and mid-slze businesses impacted by COVID-19 with $\$ 117$ million In Paycheck Protection Program (PPP) loans to continue payroll for thelr nearly 12,000 employees. Of publicly traded Wisconsin banks, PSB originated the second largest amount of PPP loans relative to our existing portfolio. The SBA guarantees PPP loans, and customers who spend the loan proceeds on authorized uses (primarly continuing payroll) recelve debt forglveness from the SBA who repays the loan directly to Peoples.

Our mortgage team also played a cruclal role in helping customers by lowering monthly housing costs. Thanks to record-low mortgage loan rates and our tearn's can-do attitude, they helped more than 1,200 familles purchase or refinance thelr homes. That's double our previous five-year average and a new record

Our full-service bank in West Alls opened in March despite the state-wide shut-down and serves

Total Assets, Loans, and Deposits - December 31

customers in southeastern WIsconsin. By the end of the year, the new location had already attracted \$16.9 million in deposits along with the existing $\$ 105$ million loan portfolio. This full-service location offers personal and commerclal banking products and services, Including checking and savings accounts, mortgages, small- and mild-sized business loans, and commerclal treasury management services.

And we're excited about the pending acquisition of Waukesha based Sunset Bank \& Savings to continue our growth In southeastern Wisconsin. Following the acquisition, Sunset customers will see a conversion to the Peoples brand. It's an exciting step for Peoples when it comes to mergers and acquisitions. The combined bank is expected to have over $\$ 1.25$ billion In total assets, including $\$ 250$ million of assets in southeastern Wisconsin.

Part of the uncertalnty in the banking industry Is related to future pandemic related loan losses, both the timing and extent of losses. Therefore, we Increased our financlal strength during 2020 through


## SIGNIFICANT STEPS FORWARD

After months of renovation work, our West Allis bank locationat 10725 West National Avenueopened in March. The bank opened with little fanfare, but West Allis residents didn't seem to mind. Growth has been steady, with new customers telling us they appreciate
 our customer service. And our existing customers are excited to have a location they can visit to meet and talk to one of our banking experts.

Branch Manager Barbara Jones and her team built upon the already successful lending office established in Wauwatosa in 2016. "I have no doubt customers who choose Peoples will feel the difference in the style of banking," said Jones. "Peoples truly does care about its customers and the communities they serve."
"Success in the Milwaukee area is more about making an impact in the region," said Peoples Southeastern Market President Jeff Musa, who established the bank's presence in 2016 with the commercial banking team. *Our community banking model provides the impetus to do what's right for people every day."

In December 2020, PSB Holdings, Inc. announced an agreement to purchase Sunset Bank \& Savings of Waukesha and its parent company Waukesha Bankshares, Inc., meaning an additional bank location in the Milwaukee suburbs. Sunset was formed in 1999 and has grown to be a $\$ 140$ million asset bank.
"This merger is another example of our growth strategy into southeastern Wisconsin," said Peoples President and CEO Scott Cattanach. *We're confident in the benefits to Sunset's customers through our robust lending capabilities and treasury management services while creating value for our shareholders."
robust loan loss reserve provisioning of $\$ 5.6$ million compared to $\$ 850,000$ In 2019, growing our total allowance for loan losses to $\$ 10.8$ million, or $1.30 \%$ of loan principal. Much of the additional loan loss provisions were offset by Increased residential mortgage income of $\$ 5.7$ million in 2020 compared to $\$ 1.9$ million in 2019.

PSB Holdings, Inc. (parent of Peoples State Bank) bottom-line performance saw 2020 earnings of $\$ 2.40$ per share, down $4 \%$ from $\$ 2.51$ per share in 2019. Our 2020 return on equity of $10.83 \%$ remained in the top $33 \%$ percent of slmilar-sized banks. Unfortunately small bank stock prices were driven lower this past year due to concerns over uncertain pandemic loan losses. PSB was among them, as our stock price decilined $25 \%$ to $\$ 20.57$ per share on December 31, 2020, despite our strong financlal performance. Shareholder dividends continued thelr 28 -year run of Increases and were \$0.42 per share in 2020, up 5\% over that pald in 2019.

As we continue to grow, we've focused our efforts to spread the Peoples story with potential new investors to increase share purchase demand and reach a stock price that appropriately reflects our past earnings and future growth potential.

## CUSTOMER SERVICE HIGHLICHTS

The COVID-19 pandernic allowed us a unique opportunity to help our communitles, and we provided temporary interest-only payment modifications or full principal and interest payment deferral periods for many of our business customers experlencing stress. This flexibility helped customers weather the storm. Actions made to support our customers' longterm goals are one reason that most of our customers would recommend us to a friend or colleague. Our annual customer satisfaction survey continues to indicate our customers are over $50 \%$ more likely to recommend Peoples than customers of a typlcal bank.

Survey responses indicate customers are pleased with our digital banking capabilitles, Including online banking and the Bank Peoples mobile app. Following our 2019 updates to digital bank platforms, we were wellpositioned to weather COVID 19 social distancing requirements. Our digital
platforms saw thousands of transactions completed each day, and mobile phone deposits Increased $61 \%$ since April 2020, now averaging over \$5 million per month. Customers were also able to set up inperson or virtual appointments with a banker through bankpeoples.com.

We'll continue to adapt and enhance these offerings as our customer's needs evolve. We belleve it Is essential to provide multiple channels of interaction through which customers can get their needs met while allowing our customers to decide which channel or channels work best for them.

## COMMITMENT TO COMMUNITY

As a community bank, we are not successful unless our communitles are also successful. It is vital for our employees to give back, and 2020 was no different.

The Wausau Dally Herald's readers voted Peoples State Bank "Best Bank or Credit Union" and "Best Mortgage Company" In their 2020 Best of Marathon County Awards. And readers voted Peoples Wealth Management "Best Financial Planning" It's the second stralght year Peoples was honored with all three awards and the ninth year In a row that Peoples has been honored as the best bank.

PSB Holdings, Inc. was ranked as the topperforming community bank in Wisconsin for 2020 by American Banker Magazine. Their 'Top 200 Community Banks" list noted PSB as the $60^{\text {h }}$ top-performing bank In the nation, the highest-ranking of any WIsconsin bank thls year. It's the $11^{\text {lh }}$ consecutive year PSB


Stock Price/Tanglble Net Book Value - December 31


Holdings, Inc. has made the list. This continued ranking recognizes our approach that doing the right things for our customers with valuable banking products supports community growth and drives above-average return on equilty for shareholders.

Peoples continued our generous support of nonprofit organizations, schools, and other agencles with over $\$ 240,000$ in total contributions and public support. These beneficlarles included Rhinelander's recently constructed Hodag Dome as a Platinum Sponsor and the MC United Soccer Club, as the sponsor of the player uniforms or "kit" as they're called in the soccer world. We highlight more of our community Involvement on page 13.

## LOOKING FORWARD

Along with maintaining our strong market share in northcentral Wisconsin, we will focus on growth opportunities In southeastern Wisconsin following our planned Sunset Bank and Savings acquistion-a substantial area of loan growth the past few years. To diversify our future growth opportunittes, we continue to research new markets and new banking partners to achleve the size and scale necessary to meet customer and commurity needs whille expanding investor interest in PSBQ

Thank you for your ongoing Investment in and support of Peoples State Bank, and we look forward to working with you throughout 2021.

Sincerely.


Scott M. Cattanach President \& Chist Exacutive Orricer PSB Holdings Inc. \& Peoplos State Bark

## AMERICAN BANKER

BEST BANKS TO WORK FOR
American Banker magazine named Peoples as one of the Best Banks to Work For in 2020. It's the second year in a row Peoples has been honored, and our \#55 ranking is

14 spots better than in 2019.

## AMERICAN BANKER

TOP 200 COMMUNITY BANK
American Banker magazine ranked PSB Holdings, Inc. as a Top 200 Community Bank for 11 stralght years. In 2020, we're ranked as the $60^{\text {th }}$ top performing community bank in the nation.


BEST OF MARATHON COUNTY Wausau Dally Herald readers rated Peoples as the "Best Bank or Credit Union" and the "Best Mortgage Company" in 2020. The honor marks the ninth year in a row Peoples has been named as best bank.


## BOARD OF DIRECTORS



William J. Fish Chairman of PSB Holdings, inc. \& pooples stato Bark Retired presildent Bllco, inc.


Charles A. Ghidorzi Managing Member chidorzi Construction Company, UC


Lee A. Guenther Rotirad CEO TA. Solberg Ca, Inc.


Kevin J. Kraft
Managing Dirrector
Managing Direct
Partiers, LIZC


Corey B. Vanderpoel Managing Director a owner Taurean Group, LLC

## HELPING BUSINESSES SURVIVE

As Earl Faulkner, Jr. tells the story, there's no doubt in his mind that without the assistance of Peoples State Bank, his halr salons would be out of business. "During the COVID-19 statewide shutdown, I found my halr salons at zero revenue, while all my expenses kept accumulating." sald Faulkner, G-F Corporation/ADC Presldent. "My employees had farnilles to feed; we were all in terrible shape." Faulkner owns more than 15 Cost Cutters and The Barbers halr salons throughout Wisconsin.

Faulkner was Just one of many business owners who recelved assistance from Peoples State Bank on the Small Business Administration's (SBA) Paycheck Protection Program (PPP) loans during the pandemic.

Peoples helped 737 businesses throughout Wisconsin-Including a few outside of the state-with the PPP loans. During the shutdown, the commerclal banking and loan processing team assisted with $\$ 117$ million in loans, with an average \$159,000 loan Some of the team worked right through the Easter weekend, ensuring loan documents were uploaded to the SBA's website for processing.

Business owners had strict guidelines to follow regarding their use of the money. A majority had to be
used to pay employees and keep them pald during the shutdown. Businesses that followed the guidelines would have their loan forgiven. The companles that Peoples assisted had close to 12,000 people employed, who may have lost their jobs if not for the PPP loans.

Faulkner used the money to pay his halr salon employees. "Peoples stepped up and helped us through the PPP application process," sald Faulkner. "It seems as though Peoples staff antikipated our needs before we even knew what we might need. I had hope that my businesses would survive, and Peoples made that happen."
"Our PPP success is a testament to the hard work of our entire commercial banking and processing team," sald Peoples SVP Commercial Divislon Leader Pat Heler. "Our custorner-driven focus helped our entire team respond, with assistance from several young tech-savvy employees who provided signiffcant assistance to the entire tearn"

Of publicly traded Wisconsin banks, PSB originated the 2nd largest number of PPP loans relative to our existing portfollo. And the hard work continued with another round of PPP loans through the SBA made avallable to businesses in early 2021.


## SENIOR MANAGEMENT

THE 2020 LEADERSHIP TEAM

## RETIREMENTS

Community banking is a people business, and we recognize some long-time colleagues who retired in 2020. Thank you, and we wish you all the best!

## Dan "Morty" Mortensen <br> VP Mortgage Lender <br> 23 years of service

## Stuart Krause

Facilitles Speclalist
17 years of service

## Sandy Dreger

Customer Service Representative 17 years of service

Scott Cattanach Prosidont Chilof Executive officer

Tim Dively Chlof Operating officer

Pat Heier
Sentor Vice Prosidont Group Leader Commercial Banking

Maureen Jorgensen sentor Vioe Prosidont


Robert McPherson Vice Prosident Disk Managoment


Mark Oldenberg Mce Prosidont Chiof Financlal Officor

Donna Staples
Senlor Vice Proaldent Hurran Posources Director

## Jan Mueller

Retall Sales \& Business
Development Officer
16 years of service

## Donna Staples

SVP Human Resources
14 years of service

## Lynn Kosina

Executive Administrative Assistant 12 years of service

## Val Dreger

VP Mortgage Lender
11 years of service
Terry Geurink
VP Commerclal Banker
7 years of service

## STEADY GROWTH TO \$1 BILLION

Pecples achieved a significant milestone in 2020, reaching \$1 billion In total assets. The achievement is due to our customers' trust and patronage and the hard work of our employees and board of directors. It's an important milestone for our shareholders, as it prowides opportunitles for the bank while showing our stability as a well-managed operation.
"It's notJust the bank's current employees who should be proud of this milestone,' sald Scott Cattanach, Peoples State Bank President $\&$ CEO. We recognize the more than 700 employees, bank leaders, and board members throughout the bank's 58 -year history. Growing from a single location on Wausau's west side with $\$ 450,000$ in original shareholder investment shows the hard work and dedication throughout our history:

Our digital banking platforms have become a workhorse for customers who prefer to do their banking online instead of in-person. We continue to look for opportunities to enhance and improve our digital banking tools by providing the flexibility and customer service to help our customers reach their financlal goals. And we have our eye on growing and expanding our footprint to serve our current and new customers better.

Our focus on knowing and helping our customers isn't going to change as we grow. Our employees will continue to go the extra mile to help customers throughout the pandemic. Our dedication to our customers' success was our focus back in 1962 when we opened our doors right up until today.

1991
Marathon location opened

> 1967
> Reached
> $\$ 10$ million in total assets location opened


1998
Rhinelander
location
opened

##  <br> 2005 $\$ 500$ million in total assets <br> Weston location <br> opened

2004
Minocqua
location opened
Stewart Avenue
home office
rebuilt


## 2020

Reached \$1 billion in total assets

West Allis location opened

Announcement to purchase Waukesha's Sunset Bank \& Savings

2018
Stevens Point Lending Office
opened

## HARDWORKING MORTGAGETEAM

To say the Peoples' mortgage department was busy in 2020 is an understatement. What started as an average year turned into an even more critical time to help customers. Coupled with the typical sping thaw home purchase demand, Interest rates dropped In tandem with the stock market downturn in March, spurring customers in home purchases and refinancing existing mortgages. By the end of 2020, our mortgage lending team finished the year with $\$ 288$ million in new loan volume for all real estate originations, double the average of the previous five years.

Throughout the COVID-19 shutdown, our mortgage staff was inundated with requests to review refinancing options, as well as the purchase season that comes with warmer temps. In all, they hel ped 957 famillies or Indivduals with refinancing during the year. In addition to the rate drop in March, Interest rates trended downward through the year and held conslderably lower than years past throughout the second half of the year.

The rates are as low as l've ever seen In my years In the business," sald Jeffrey Saxton, Peoples' vice president mortgage lending. Those low rates kept our lenders, underwitters, and loan processing staff busy all year long." Peoples prides Itself on running a very efficient operation, and the mortgage team is no different. The mortgage department had been taking advantage of technology far In advance of COVID-19. StIll, the pandemic forced many aspects of the process to go paperless or develop unique ways to close loans.

The department answered the bell and the demand for what customers needed to help them in the middle of the pandemic.

Of the $\$ 288$ million noted in the first paragraph, the Peoples mortgage team closed $\$ 83$ million in home purchases and $\$ 160$ million in first lien refinance transactions in 2020. Customers refinanced to lower their payments or cash out some of their home's equity to provide money for remodeling or other projects. And the home mortgages were not Just first-time buyers but

Included familles looking to add a vacation home or move into a larger house with more affordable payments.

With the Initial rate drop in March 2020, an estimated more than $80 \%$ of the nation's homeowners could see significant savings through refinancing," sald Saxton. "And early in 2021, we are still seelng customers asking about rates, refinancing, and beginning the home purchase process, so our work isn't done yet. I'm very proud of this group. And I'm fortunate to have such a dynamic, hardworking team.'



SUPPORTING ONE ANOTHER
We have a big heart. Peoples and our employees geve both fin anclally and through volunteer efforts In 2020. The pandemic changed many aspects of our community efforts with fewer events and fundralsers. Our employees donated 5,675 hours of time helping others through religlous, school, sports, or non-profit organizations.


Peoples teamed up with the Federal Home Loan Bank of Chicago-of which weire a member-to provide \$45,000 in donations to non-profits and businesses in Wisconsin impacted by the pandemic.

## PHILANTHROPY

## MC UNITED

MC United Soccer Club serves the entire Wausau metro area offering both developmental and competitive soccer programs. Peoples State Bank serves as the officlal unlform-or "klt" as they are called in soccer-sponsor, helping offset the cost to familles to purchase.


## HODAG DOME

Peoples donated \$100,000 to the Hodag Dome, one of the largest domed athletic complexes in the upper Midwest. The dome was built and inflated in late 2020, just in time to be used this past Winter. It allows Rhinelander area youth, student-athletes, their families, and citizens of the Northwoods a chance to stay active during the cold, snowy months.

## STATS AT A GLANCE



SUMMARY STATEMENTS OF INCOME
(dollars in thousands, except per share data)

|  | 2020 | 2019 | 2018 |
| :---: | :---: | :---: | :---: |
| Net interest income | \$31,879 | \$31,283 | \$28,828 |
| Provision for loan losses | 5,575 | 850 | 130 |
| Net interest income after loan loss provision | 26,304 | 30.433 | 28,698 |
| Noninterest income | 11,413 | 7.661 | 6.476 |
| Operating expenses | 23,744 | 23,296 | 21,713 |
| Net income before income taxes | 13.973 | 14.798 | 13.461 |
| Provision for income taxes | 3.284 | 3.551 | 3,149 |
| NET INCOME | \$10,689 | \$11,247 | \$10,312 |
| Diluted earnings per share | \$2.40 | \$2.51 | \$2.29 |
| Cash dividends per share | \$0.42 | \$0.40 | \$0.36 |
| Average common shares outstanding | 4,455,670 | 4,481,251 | 4.496,525 |
| Return on average assets | 1.01\% | 1.22\% | 1.19\% |
| Return on average equity | 10.83\% | 12.77\% | 13.41\% |

## STATS AT A GLANCE

## SUMMARY BALANCE SHEETS

December 31, 2020, 2019 and 2018. (dollars In thousands, except per share data)

| Assets | $\underline{2020}$ | $\underline{2019}$ | $\underline{2018}$ |
| :--- | ---: | ---: | ---: |
| Cash and cash equivalents | $\$ 38,528$ | $\$ 49,028$ | $\$ 43,978$ |
| Securities | 229,527 | 179,431 | 175,108 |
| Loans receivable, net | 821,910 | 708,196 | 658,839 |
| Premises and equipment, net | 10,920 | 10,457 | 10,209 |
| Other assets | 31,070 | 27,781 | 27,864 |
| TOTAL ASSETS | $\mathbf{\$ 1 , 1 3 1 , 9 5 5}$ | $\mathbf{\$ 9 7 4 , 8 9 3}$ | $\mathbf{\$ 9 1 5 , 9 9 8}$ |

## Liabilities

| Total deposits | $\$ 932,137$ | $\$ 781,790$ | $\$ 725,826$ |
| :--- | ---: | ---: | ---: |
| Federal Home Loan Bank advances | 62,000 | 73,496 | 81,071 |
| Other borrowings | 12,239 | 6.131 | 8.379 |
| Senior subordinated notes | 2,500 | 2,500 | 2,500 |
| Junior subordinated debentures | 7,732 | 7,732 | 7.732 |
| Other liabilities | 10.920 | 10,553 | 9.650 |
| Stockholders' equity | 104,427 | 92,691 | 80,840 |
|  |  |  |  |
| TOTAL LIABILITIES AND | $\mathbf{\$ 1 , 1 3 1 , 9 5 5}$ | $\mathbf{\$ 9 7 4 , 8 9 3}$ | $\mathbf{\$ 9 1 5 , 9 9 8}$ |
| STOCKHOLDERS EQUITY | $\mathbf{\$ 2 3 . 4 3}$ | $\$ 20.72$ | $\$ 17.98$ |

## REACHING NEW HEIGHTS



