# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

### **FORM 10-K**

(Mark one)

## [X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Fiscal Year Ended December 31, 2019

	or	•
[] TRANSITION REPORT PURSUANT TO 1934	SECTION 13 OR 15(D) OF	THE SECURITIES EXCHANGE ACT OF
For the transition period from	to	
C	COMMISSION FILE NUMBER 001-14793	3
(EXACT NAM	FIRST BANCORP. THE OF REGISTRANT AS SPECIFIED IN IT	• TS CHARTER)
Puerto Rico		66-0561882
(State or other jurisdiction of		(I.R.S. Employer
incorporation or organization)		Identification No.)
1519 Ponce de León Avenue, Stop 23		00908
Santurce, Puerto Rico		(Zip Code)
(Address of principal executive office)		
Regist	trant's telephone number, including area	code:
	<u>(787) 729-8200</u>	
Securitie	es registered pursuant to Section 12(b) of	the Act:
Title of each class Common Stock (\$0.10 par value)	Trading Symbol(s) FBP	Name of each exchange on which registered New York Stock Exchange
7.125% Noncumulative Per 8.35% Noncumulative Per 7.40% Noncumulative Perp 7.25% Noncumulative Perpe	ities registered pursuant to Section 12(g) of the rpetual Monthly Income Preferred Stock, Seri- rpetual Monthly Income Preferred Stock, Serio- rpetual Monthly Income Preferred Stock, Serie tual Monthly Income Preferred Stock, Series rpetual Monthly Income Preferred Stock, Series	ies A (CUSIP: 318672201); es B (CUSIP: 318672300); es C (CUSIP: 318672409); D (CUSIP: 318672508); and
Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in	Rule 405 of the Securities Act. Yes $\square$ No $\square$	
Indicate by check mark if the registrant is not required to file reports pursuant to Section	on 13 or 15(d) of the Act. Yes □No 🗷	
Indicate by check mark whether the registrant (1) has filed all reports required to be f registrant was required to file such reports), and (2) has been subject to such filing requ		e Act of 1934 during the preceding 12 months (or for such shorter period that the
Indicate by check mark whether the registrant has submitted electronically every Intemonths (or for such shorter period that the registrant was required to submit such files)		Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company."		mpany, or an emerging growth company. See the definitions of "large accelerated
Large accelerated filer ✓		Accelerated filer □
Non-accelerated filer $\square$		Smaller reporting company □
		Emerging growth company □
If an emerging growth company, indicate by check mark if the registrant has elected to 13 (a) of the Exchange Act. $\Box$	ot to use the extended transition period for complying	with any new or revised financial accounting standards provided pursuant to Section
Indicate by check mark whether the registrant is a shell company (as defined in Rule	12b-2 of the Act). Yes □No 🗷	
The aggregate market value of the voting common equity held by non-affiliates of the based on the closing price of \$11.04 per share of the registrant's common stock on the purposes of the foregoing calculation only, the registrant has defined affiliates to inclus shareholder, including the registrant's employee benefit plans but excluding sharehold of the registrant as of June 30, 2019. The registrant's response to this item is not intend	New York Stock Exchange on June 30, 2019. The reg de (a) the executive officers named in Part III of this A lers that file on Schedule 13G, known to the registrant	gistrant had no nonvoting common equity outstanding as of June 30, 2019. For the Annual Report on Form 10-K; (b) all directors of the registrant; and (c) each to be the beneficial owner of 5% or more of the outstanding shares of common stoc
Indicate the number of shares outstanding of each of the registrant's classes of common	on stock, as of the latest practicable date: 217,358,625	shares as of February 14, 2020.
Documents incorporated by reference: Portions of the definitive proxy statement relativitiems $10,11,12,13$ and $14$ of Part III of this Form $10\text{-}K$ .	ng to the registrant's annual meeting of stockholders so	scheduled to be held on May 20, 2020 are incorporated by reference in response to

# FIRST BANCORP. 2019 ANNUAL REPORT ON FORM 10-K

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#### **Forward Looking Statements**

This Form 10-K contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), which are subject to the safe harbor created by such sections. When used in this Form 10-K or future filings by First BanCorp. (the "Corporation," "we," "us," or "our") with the U.S. Securities and Exchange Commission (the "SEC"), in the Corporation's press releases or in other public or stockholder communications made by the Corporation, or in oral statements made on behalf of the Corporation by, or with the approval of, an authorized executive officer, the words or phrases "would," "intends," "will," "expect," "should," "anticipate," "look forward," "believes," and other terms of similar meaning or import in connection with any discussion of future operating, financial or other performance are meant to identify "forward-looking statements."

First BanCorp. cautions readers not to place undue reliance on any such "forward-looking statements," which speak only as of the date made, and advises readers that these forward-looking statements are not guarantees of future performance and involve certain risks, uncertainties, estimates, and assumptions by us that are difficult to predict. Various factors, some of which are beyond our control, could cause actual results to differ materially from those expressed in, or implied by, such forward-looking statements.

Factors that could cause results to differ from those expressed in the Corporation's forward-looking statements include, but are not limited to, risks described or referenced below in Part I, Item 1A, "Risk Factors," and the following:

- risks, uncertainties and other factors related to the proposed acquisition of Banco Santander Puerto Rico ("BSPR"), including the ability to obtain regulatory approvals and meet other closing conditions to the acquisition on a timely basis; the risk that deposit attrition, customer loss and/or revenue loss prior to or following the acquisition may exceed expectations; the risk that significant costs, expenses, and resources associated with or in funding the acquisition may be higher than expected; the ability to successfully complete the integration of systems, procedures, and personnel of BSPR into FirstBank Puerto Rico ("FirstBank" or the "Bank") that are necessary to make the transaction economically successful; the risk that the Corporation may not be able to effectively integrate BSPR into the Corporation's internal control over financial reporting; and the risk that the cost savings and any other synergies from the acquisition may not be fully realized or may take longer to realize than expected;
- uncertainty as to the ultimate outcomes of actions taken, or those that may be taken, by the Puerto Rico government, or the oversight board
  established by the Puerto Rico Oversight, Management, and Economic Stability Act ("PROMESA") to address the Commonwealth of Puerto
  Rico's financial problems, including the court-supervised debt restructuring process similar to U.S. bankruptcy protection undertaken pursuant to
  Title III of PROMESA, the designation by the PROMESA oversight board of Puerto Rico municipalities as instrumentalities covered under
  PROMESA, the effects of measures included in the Puerto Rico government fiscal plan, or any revisions to it, on our clients and loan portfolios,
  and any potential impact from future economic or political developments in Puerto Rico;
- changes in general economic and business conditions, including those caused by past or future natural disasters, such as the recent earthquakes that
  have affected Puerto Rico's southern coast, that may directly or indirectly affect the financial health of the Corporation's customer base in the
  geographic areas we serve and may result in increased costs or losses of property and equipment and other assets;
- the actual pace and magnitude of economic recovery in the Corporation's service areas that were affected by Hurricanes Irma and Maria during 2017 compared to management's current views on the economic recovery;
- uncertainty as to the timing of the receipt of disaster relief funds allocated to Puerto Rico;
- a decrease in demand for the Corporation's products and services, resulting in lower revenues and earnings because of the continued economic recession in Puerto Rico;
- uncertainty as to the availability of certain funding sources, such as brokered certificates of deposit ("brokered CDs");

- the weakness of the real estate markets and of the consumer and commercial sectors and their impact on the credit quality of the Corporation's
  loans and other assets, which have contributed and may continue to contribute to, among other things, higher than targeted levels of nonperforming assets, charge-offs and provisions for loan and lease losses, and may subject the Corporation to further risk from loan defaults and
  foreclosures;
- the impact of changes in accounting standards or assumptions in applying those standards, including the new credit loss accounting standard that is
  effective in 2020;
- the ability of FirstBank to realize the benefits of its net deferred tax assets;
- the ability of FirstBank to generate sufficient cash flow to make dividend payments to the Corporation;
- adverse changes in general economic conditions in Puerto Rico, the United States (the "U.S."), the U.S. Virgin Islands (the "USVI"), and the
  British Virgin Islands (the "BVI"), including the interest rate environment, market liquidity, housing absorption rates, real estate prices, and
  disruptions in the U.S. capital markets, which may reduce interest margins, affect funding sources and demand for all of the Corporation's products
  and services, and reduce the Corporation's revenues and earnings and the value of the Corporation's assets;
- uncertainty related to the likely discontinuation of the London Interbank Offered Rate ("LIBOR") at the end of 2021;
- an adverse change in the Corporation's ability to attract new clients and retain existing ones;
- the risk that additional portions of the unrealized losses in the Corporation's investment portfolio are determined to be other-than-temporary, including additional impairments on the Corporation's remaining \$8.2 million exposure to the Puerto Rico government's debt securities held as part of the available-for-sale securities portfolio;
- uncertainty about legislative, tax or regulatory changes that affect financial services companies in Puerto Rico, the U.S., the USVI and the BVI, which could affect the Corporation's financial condition or performance and could cause the Corporation's actual results for future periods to differ materially from prior results and anticipated or projected results;
- changes in the fiscal and monetary policies and regulations of the U.S. federal government and the Puerto Rico and other governments, including
  those determined by the Board of the Governors of the Federal Reserve System (the "Federal Reserve Board"), the Federal Reserve Bank of New
  York (the "New York FED" or "Federal Reserve"), the Federal Deposit Insurance Corporation (the "FDIC"), government-sponsored housing
  agencies, and regulators in Puerto Rico and the USVI and BVI;
- the risk of possible failure or circumvention of the Corporation's internal controls and procedures and the risk that the Corporation's risk management policies may not be adequate;
- the Corporation's ability to identify and address cyber-security risks, such as data security breaches, malware, "denial of service" attacks,
   "hacking" and identity theft, a failure of which could disrupt our business and may result in misuse or misappropriation of confidential or
   proprietary information, and could result in the disruption or damage to our systems, increased costs and losses or an adverse effect to our
   reputation;
- the risk that the FDIC may increase the deposit insurance premium and/or require special assessments to replenish its insurance fund, causing an additional increase in the Corporation's non-interest expenses;

- the impact on the Corporation's results of operations and financial condition of business acquisitions, such as the pending acquisition of BSPR, and dispositions;
- a need to recognize impairments on the Corporation's financial instruments, goodwill and other intangible assets relating to business acquisitions;
- the effect of changes in the interest rate environment on the Corporation's businesses, business practices and results of operations;
- the risk that the impact of the occurrence of any of these uncertainties on the Corporation's capital would preclude further growth of the Bank and preclude the Corporation's Board of Directors from declaring dividends;
- uncertainty as to whether FirstBank will be able to continue to satisfy its regulators regarding, among other things, its asset quality, liquidity plans, maintenance of capital levels and compliance with applicable laws, regulations, and related requirements; and
- general competitive factors and industry consolidation.

The Corporation does not undertake, and specifically disclaims any obligation, to update any "forward-looking statements" to reflect occurrences or unanticipated events or circumstances after the date of such statements, except as required by the federal securities laws.

Investors should refer to Item 1A. Risk Factors, in this Annual Report on Form 10-K, for a discussion of these factors and certain risks and uncertainties to which the Corporation is subject.

#### PART I

First BanCorp., incorporated under the laws of the Commonwealth of Puerto Rico, is sometimes referred to in this Annual Report on Form 10-K as "the Corporation," "we," "our" or "the registrant."

#### Item 1. Business

#### **GENERAL**

First BanCorp. is a publicly owned financial holding company that is subject to regulation, supervision and examination by the Federal Reserve Board. The Corporation was incorporated under the laws of the Commonwealth of Puerto Rico to serve as the bank holding company for FirstBank. The Corporation is a full-service provider of financial services and products with operations in Puerto Rico, the U.S., the USVI and the BVI. As of December 31, 2019, the Corporation had total assets of \$12.6 billion, total deposits of \$9.3 billion, and total stockholders' equity of \$2.2 billion.

The Corporation provides a wide range of financial services for retail, commercial and institutional clients. The Corporation has two wholly-owned subsidiaries: FirstBank and FirstBank Insurance Agency, Inc. ("FirstBank Insurance Agency"). FirstBank is a Puerto Rico-chartered commercial bank, and FirstBank Insurance Agency is a Puerto Rico-chartered insurance agency.

FirstBank is subject to the supervision, examination and regulation of both the Office of the Commissioner of Financial Institutions of Puerto Rico ("OCIF") and the FDIC. Deposits are insured through the FDIC Deposit Insurance Fund (the "DIF"). In addition, within FirstBank, the Bank's USVI operations are subject to regulation and examination by the United States Virgin Islands Banking Board; its BVI operations are subject to regulation by the British Virgin Islands Financial Services Commission; and its operations in the state of Florida are subject to regulation and examination by the Florida Office of Financial Regulation. The Consumer Financial Protection Bureau ("CFPB") regulates FirstBank's consumer financial products and services. FirstBank Insurance Agency is subject to the supervision, examination and regulation of the Office of the Insurance Commissioner of the Commonwealth of Puerto Rico and the Division of Banking and Insurance Financial Regulation in the USVI and operates four offices in Puerto Rico and two offices in the USVI.

FirstBank conducts its business through its main office located in San Juan, Puerto Rico, 46 banking branches in Puerto Rico, 11 banking branches in the USVI and the BVI, and 10 banking branches in the state of Florida (USA). FirstBank has 5 wholly owned subsidiaries with operations in Puerto Rico: First Federal Finance Corp. (d/b/a Money Express La Financiera), a finance company specializing in the origination of small loans with 28 offices in Puerto Rico; First Management of Puerto Rico, a domestic corporation, which holds tax-exempt assets; FirstBank Overseas Corporation, an international banking entity organized under the International Banking Entity Act of Puerto Rico; and two other dormant companies formerly engaged in the operation of certain other real estate owned ("OREO") properties.

#### **BUSINESS SEGMENTS**

The Corporation has six reportable segments: Commercial and Corporate Banking; Mortgage Banking; Consumer (Retail) Banking; Treasury and Investments; United States Operations; and Virgin Islands Operations. These segments are described below, as well as in Note 36, "Segment Information," to the consolidated financial statements for the year ended December 31, 2019 included in Item 8 of this Form 10-K.

#### Commercial and Corporate Banking

The Commercial and Corporate Banking segment consists of the Corporation's lending and other services for large customers represented by specialized and middle-market clients and the public sector in the Puerto Rico region. FirstBank has developed expertise in a wide variety of industries. The Commercial and Corporate Banking segment offers commercial loans, including commercial real estate and construction loans, and floor plan financings, as well as other products, such as cash management and business management services. A substantial portion of the commercial and corporate banking portfolio is secured by the underlying value of the real estate collateral and the personal guarantees of the borrowers.

#### Mortgage Banking

The Mortgage Banking operations consist of the origination, sale, and servicing of a variety of residential mortgage loan products and related hedging activities in the Puerto Rico region. Originations are sourced through different channels, such as FirstBank branches and purchases from mortgage bankers, and in association with new project developers. The Mortgage Banking segment focuses on originating residential real estate loans, some of which conform to the U.S. Federal Housing Administration (the "FHA"), the U.S. Veterans Administration (the "VA") and Rural Development (the "RD") standards. Originated loans that meet the FHA's standards qualify for the FHA's insurance program whereas loans that meet the standards of the VA and RD are guaranteed by those respective federal agencies.

Mortgage loans that do not qualify under the FHA, VA, or RD programs are referred to as conventional loans. Conventional real estate loans can be conforming or non-conforming. Conforming loans are residential real estate loans that meet the standards for sale under the U.S. Federal National Mortgage Association ("FNMA") and the U.S. Federal Home Loan Mortgage Corporation ("FHLMC") programs. Loans that do not meet FNMA or FHLMC standards are referred to as non-conforming residential real estate loans. The Corporation's strategy is to penetrate markets by providing customers with a variety of high-quality mortgage products to serve their financial needs through a faster and simpler process and at competitive prices. The Mortgage Banking segment also acquires and sells mortgages in the secondary markets. Residential real estate conforming loans are sold to investors like FNMA and FHLMC. Most of the Corporation's residential mortgage loan portfolio consists of fixed-rate, fully amortizing, full documentation loans. The Corporation has commitment authority to issue Government National Mortgage Association ("GNMA") mortgage-backed securities ("MBS"). Under this program, the Corporation has been selling FHA/VA mortgage loans into the secondary market since 2009.

#### Consumer (Retail) Banking

The Consumer (Retail) Banking segment consists of the Corporation's consumer lending and deposit-taking activities conducted mainly through FirstBank's branch network in the Puerto Rico region. Loans to consumers include auto loans, finance leases, boat and personal loans, credit cards, and lines of credit. Deposit products include interest-bearing and non-interest bearing checking and savings accounts, Individual Retirement Accounts ("IRA") and retail certificates of deposit ("retail CDs"). Retail deposits gathered through each branch of FirstBank's retail network serve as one of the funding sources for the lending and investment activities. This segment also includes the Corporation's insurance agency activities in the Puerto Rico region.

#### Treasury and Investments

The Treasury and Investments segment is responsible for the Corporation's treasury and investment management functions. The treasury function, which includes funding and liquidity management, lends funds to the Commercial and Corporate Banking, Mortgage Banking, the Consumer (Retail) Banking and the United States operations segments to finance their respective lending activities and borrows from those segments. The Treasury and Investment segment also obtains funding through function wholesale channels, such as brokered deposits, advances from the Federal Home Loan Bank ("FHLB"), and repurchase agreements involving investment securities, among others.

#### **United States Operations**

The United States Operations segment consists of all banking activities conducted by FirstBank on the U.S. mainland. FirstBank provides a wide range of banking services to individual and corporate customers, primarily in southern Florida through 10 banking branches. The United States Operations segment offers an array of both consumer and commercial banking products and services. Consumer banking products include checking, savings and money market accounts, retail CDs, internet banking services, residential mortgages, home equity loans, and lines of credit. Retail deposits, as well as FHLB advances and brokered CDs assigned to this segment, serve as funding sources for its lending activities.

The commercial banking services include checking, savings and money market accounts, retail CDs, internet banking services, cash management services, remote data capture, and automated clearing house, or ACH, transactions. Loan products include the traditional commercial and industrial and commercial real estate products, such as lines of credit, term loans and construction loans.

#### Virgin Islands Operations

The Virgin Islands Operations segment consists of all banking activities conducted by FirstBank in the USVI and BVI regions, including retail and commercial banking services, with a total of 11 banking branches serving the islands in the USVI of St. Thomas, St. Croix, and St. John, and the island of Tortola in the BVI. The Virgin Islands Operations segment is driven by its consumer, commercial lending and deposit-taking activities.

Loans to consumers include auto and boat loans, lines of credit, and personal and residential mortgage loans. Deposit products include interest-bearing and non-interest bearing checking and savings accounts, IRAs, and retail CDs. Retail deposits gathered through each branch serve as the funding sources for its own lending activities.

#### **Employees**

As of February 1, 2020, the Corporation and its subsidiaries had 2,674 full-time equivalent employees. None of its employees is represented by a collective bargaining group. The Corporation considers its employee relations to be good.

#### SIGNIFICANT EVENTS SINCE THE BEGINNING OF 2019

#### Potential Acquisition of Banco Santander Puerto Rico

On October 21, 2019, the Corporation announced the signing of a stock purchase agreement between FirstBank and Santander Holdings USA, Inc., pursuant to which FirstBank will acquire Santander Bancorp ("Santander Bancorp"), a wholly-owned subsidiary of Santander Holdings USA, Inc. and the holding company of Banco Santander Puerto Rico ("BSPR"). The purchase price is based on a formula set forth in the stock purchase agreement and is subject to adjustment based on Santander BanCorp's consolidated balance sheet as of the closing date of the acquisition (the "Closing"). Using Santander BanCorp's balance sheet as of September 30, 2019, the purchase price would be approximately \$1.255 billion. That estimated purchase price consists of a base purchase price of \$440 million (which equals 117.5% of Santander BanCorp's core tangible common equity of \$375 million as of September 30, 2019 and a \$65 million premium on core tangible common equity) plus \$815 million (which equals 100% of the deemed excess capital of Santander BanCorp as of September 30, 2019 and does not reflect any premium on that excess capital). The transaction is structured as an all-cash acquisition of all of the issued and outstanding common stock of Santander Bancorp, the sole shareholder of BSPR, a corporation incorporated under the laws of the Commonwealth of Puerto Rico and sole shareholder of Santander Insurance Agency, Inc. (together with Santander Bancorp and BSPR, collectively the "Acquired Companies"). Immediately following the Closing, Santander Bancorp (a direct wholly-owned subsidiary of FirstBank following the Closing) will merge with and into FirstBank (the "HoldCo Merger"), with FirstBank surviving the HoldCo Merger (the "Surviving Bank"). Immediately following the effectiveness of the HoldCo Merger, BSPR (a direct wholly-owned subsidiary of the Surviving Bank following the effectiveness of the HoldCo Merger) will merge with and into FirstBank, with FirstBank as the surviving entity in the merger.

Prior to the Closing, Santander Holdings USA, Inc., agreed to sell or otherwise transfer to Santander Holdings USA, Inc., any of its affiliates or any other third party (other than any Acquired Company) (i) all non-performing assets (along with all collateral and rights to collection related thereto) of BSPR (the "Non-Performing Assets Transfer"), and (ii) Santander Asset Management, LLC, a limited liability company organized under the laws of the Commonwealth of Puerto Rico and a direct wholly-owned subsidiary of Santander Bancorp (the "Reorganization"). The Closing is conditioned on, among other things, consummation of the Non-Performing Assets Transfer, the Reorganization, and receipt of all required regulatory approvals.

In addition, the parties are working on a plan (the "Transition Plan") for preparing the Acquired Companies for the transition of their respective business operations, facilities, employees and other assets to FirstBank, including from any dependency or reliance on services, systems or processes provided by Santander Holdings, USA, Inc. or its affiliates, or any of their respective third party service providers to FirstBank effective as of the Closing. The Transition Plan will describe the specific mutually agreed tasks, activities, and projects, and the timing for each of the foregoing, to be completed by each party in order to complete such transition in an orderly and efficient manner, as well as such plans and actions as may be required to prepare for the provision of services by Santander Holdings, USA, Inc. or its affiliates to the Acquired Companies or FirstBank, or from the Acquired Companies to Santander Holdings, USA, Inc. or its affiliates. As of December 31, 2019, the Corporation has incurred in approximately \$11.4 million in merger and restructuring costs in connection with the pending acquisition of BSPR, which are presented as Merger and Restructuring costs in the consolidated statement of income for the year ended December 31, 2019. Merger and restructuring costs primarily included advisory, legal, valuation, and other professional service fees, as well as a \$3.4 million charge related to a voluntary separation program (the "VSP") offered to eligible employees at FirstBank during the fourth quarter of 2019 in connection with initiatives to capitalize on expected operational efficiencies from the acquisition. A total of 56 employees elected to participate in the VSP on or before December 6, 2019, the due date established for participation in the program, which represented a participation rate of 53% of eligible employees, with employment separations occurring no later than February 29, 2020.

The transaction has been unanimously approved by both companies' Boards of Directors. The transaction is expected to close in the middle of 2020, subject to the satisfaction of customary closing conditions, including, as previously mentioned, receipt of all required regulatory approvals. There can be no assurance that the regulatory approvals received will not contain a condition or requirement that results in a failure to satisfy the conditions to closing set forth in the stock purchase agreement.

For further information, reference is made to the Form 8-K filed by the Company with the SEC on October 22, 2019.

#### Increase in the quarterly cash common stock dividends

On October 25, 2019, the Corporation declared a quarterly cash dividend of \$0.05 per share, which represented a \$0.02 per common share, or 67%, increase from the prior quarter's dividend level.

#### Continuing effects of natural disasters affecting First BanCorp. financial results

Two strong hurricanes affected the Corporation's service areas during September 2017. The following summarizes the more significant continuing financial repercussions of these natural disasters on the financial results of the Corporation and its major subsidiary, FirstBank, financial results.

Allowance for Loan and Lease Losses

During the first quarter of 2019, the Corporation recorded a loan loss reserve release of approximately \$6.4 million in connection with revised estimates associated with the effects of the hurricanes. The revised estimates were primarily attributable to updated payment patterns and probability of default credit risk analyses applied to consumer borrowers, and updated assessments of financial performance and repayment prospects of certain individually-assessed commercial credits.

The significant overall uncertainties in the early assessments of hurricane-related credit losses have been largely addressed and the hurricanes' effect on credit quality is now reflected in the normal process for determining the allowance for loan and lease losses and not through a separate hurricane-related qualitative reserve.

#### Casualty Losses and Insurance Claims

During 2019, the Corporation reached settlements on certain claims arising from the hurricanes. As a result, the Corporation received insurance proceeds of approximately \$4.1 million, primarily involving repairs and maintenance costs, and impairments related to facilities in the USVI and BVI. The insurance proceeds were recorded against incurred losses or previously-established accounts receivable. Insurance recoveries are recorded in the same income statement caption as incurred losses. The Corporation recorded through the income statement a net benefit from hurricane-related insurance recoveries of \$1.9 million in 2019. As of December 31, 2019, the Corporation had an insurance claim receivable of \$0.6 million (December 31, 2018 - \$3.4 million).

In addition, during the first quarter of 2019, the Corporation recorded a \$2.3 million credit against employees' compensation and benefits expenses related to an employee retention benefit payment (the "Benefit") received by the Corporation by virtue of the Disaster Tax Relief and Airport Extension Act of 2017, as amended (the "Act"). The Benefit was available to eligible employers affected by Hurricanes Irma and Maria.

#### Earthquakes in Puerto Rico

At the end of December 2019 and in early January 2020, the southwestern part of Puerto Rico was struck by a series of seismic events. The largest and most damaging of these events occurred on January 7, 2020, an earthquake that had a magnitude of 6.4 on the Modified Mercalli intensity scale. This earthquake and related aftershocks damaged several structures, including residences, historical buildings, and high-rise buildings in the affected areas. Electricity was lost immediately after the largest earthquake and was restored over a period of a week. A power plant that supplied over a quarter of Puerto Rico's energy was significantly damaged and was shut down, with repairs estimated to take at least a year. Damages on the Corporation's facilities and OREO properties in the affected areas were minor and we do not believe that any damages would be material to our financial position.

In working with borrowers affected by these events, the Corporation established a relief program that may provide deferred repayment arrangements, on a case by case basis, to those consumer and residential mortgage borrowers who were current or less than 90 days delinquent as of January 7, 2020 (less than 29 days delinquent for credit cards and other consumer credit lines), as well as commercial customers current in payments as of December 31, 2019. As of the date hereof, the Corporation has entered into deferred payment arrangements on 726 consumer loans totaling \$14.5 million, 59 residential mortgage loans totaling \$9.2 million, and two commercial mortgage loan of \$55.7 million.

#### WEBSITE ACCESS TO REPORT

The Corporation makes available annual reports on Form 10-K, quarterly reports on Form 10-Q, and current reports on Form 8-K, and amendments to those reports, and proxy statements on Schedule 14A, filed or furnished pursuant to section 13(a), 14(a) or 15(d) of the Exchange Act, free of charge on or through its internet website at www.1firstbank.com (under "Investor Relations"), as soon as reasonably practicable after the Corporation electronically files such material with, or furnishes it to, the SEC.

The Corporation also makes available the Corporation's corporate governance guidelines and principles, the charters of the audit, asset/liability, compensation and benefits, credit, compliance, risk, corporate governance and nominating committees and the codes of conduct and independence principles mentioned below, free of charge on or through its internet website at www.lfirstbank.com (under "Investor Relations"):

- Code of Ethics for CEO and Senior Financial Officers
- Code of Ethics applicable to all employees
- Corporate Governance Guidelines and Principles
- Independence Principles for Directors

The corporate governance guidelines and principles and the aforementioned charters and codes may also be obtained free of charge by sending a written request to Mr. Lawrence Odell, Executive Vice President and General Counsel, PO Box 9146, San Juan, Puerto Rico 00908.

#### MARKET AREA AND COMPETITION

Puerto Rico, where the banking market is highly competitive, is the main geographic service area of the Corporation. As of December 31, 2019, the Corporation also had a presence in the state of Florida and in the USVI and BVI. Puerto Rico banks are subject to the same federal laws, regulations and supervision that apply to similar institutions in the United States mainland.

Competitors include other banks, insurance companies, mortgage banking companies, small loan companies, automobile financing companies, leasing companies, brokerage firms with retail operations, credit unions and certain retailers that operate in Puerto Rico, the Virgin Islands and the state of Florida, as well as emerging competition from digital platforms. The Corporation's businesses compete with these other firms with respect to the range of products and services offered and the types of clients, customers and industries served.

The Corporation's ability to compete effectively depends on the relative performance of its products, the degree to which the features of its products appeal to customers, and the extent to which the Corporation meets clients' needs and expectations. The Corporation's ability to compete also depends on its ability to attract and retain professional and other personnel, and on its reputation.

The Corporation encounters intense competition in attracting and retaining deposits and in its consumer and commercial lending activities. The Corporation competes for loans with other financial institutions, some of which are larger and have greater resources available than those of the Corporation. Management believes that the Corporation has been able to compete effectively for deposits and loans by offering a variety of account products and loans with competitive features, by pricing its products at competitive interest rates, by offering convenient branch locations, and by emphasizing the quality of its service. The Corporation's ability to originate loans depends primarily on the rates and fees charged and the service it provides to its borrowers in making prompt credit decisions. There can be no assurance that in the future the Corporation will be able to continue to increase its deposit base or originate loans in the manner or on the terms on which it has done so in the past.

#### SUPERVISION AND REGULATION

Most of the regulations required under the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 (the "Dodd-Frank Act") have now been adopted. Although there is a possibility of additional Dodd-Frank Act-related regulations in the future, the pace of new regulations under the Dodd-Frank Act is expected to abate. Future legislation, however, may increase the regulation and oversight of the Corporation and FirstBank, although it is also possible that future legislation could reduce the regulatory compliance obligations of FirstBank and the Corporation. Any change in applicable laws or regulations, however, may have a material adverse effect on the business of commercial banks and bank holding companies, including FirstBank and the Corporation.

#### Dodd-Frank Act

The Dodd-Frank Act significantly changed the regulation of financial institutions and the financial services industry. The Dodd-Frank Act includes numerous provisions that have affected the regulation of large and small financial institutions alike, including banks and bank holding companies, and will continue to affect how they will be regulated in the future. As a result of the Dodd-Frank Act, there has been and will be in the future additional regulatory oversight and supervision of the Corporation and its subsidiaries.

The Dodd-Frank Act, among other things, imposed new capital requirements on bank holding companies; provides that a bank holding company must serve as a source of financial and managerial strength to each of its subsidiary banks and have on hand committed resources to support each of the subsidiaries; changed the base for FDIC insurance assessments to a bank's average consolidated total assets minus average tangible equity, rather than its deposit base, and permanently raised the standard deposit insurance limit to \$250,000; and expands the FDIC's authority to raise insurance premiums. The legislation also requires the FDIC to raise the ratio of reserves to insured deposits from 1.15% to 1.35% for deposit insurance purposes by September 30, 2020 and to "offset the effect" of increased assessments on insured depository institutions with assets of less than \$10 billion.

The CFPB, which was created by the Dodd-Frank Act, has broad rulemaking, supervisory and enforcement authority over consumer financial products and services, including deposit products, residential mortgages, home-equity loans and credit cards, and has authority over mortgage-related matters such as steering incentives and determinations as to a borrower's ability to repay the principal amount and prepayment penalties.

The CFPB has primary examination and enforcement authority over FirstBank and other banks with over \$10 billion in assets with respect to consumer financial products and services.

The Dodd-Frank Act also limits interchange fees payable on debit card transactions. The Federal Reserve Board's current debit card interchange rule caps a debit card issuer's base fee at 21 cents per transaction and allows an additional 5 basis-point charge per transaction to help cover fraud losses. The debit card interchange rule has reduced our interchange fee revenue in line with industry-wide expectations since 2011.

The Dodd-Frank Act includes provisions that affect corporate governance and executive compensation at all publicly-traded companies and allows financial institutions to pay interest on business checking accounts. The legislation also restricts proprietary trading, places restrictions on the ownership and sponsorship of hedge and private equity funds, and regulates the derivatives activities of banks and their affiliates.

Section 171 of the Dodd-Frank Act (the "Collins Amendment"), among other things, eliminates certain trust-preferred securities ("TRuPs") from Tier 1 capital. Preferred securities issued under the U.S. Treasury's Troubled Asset Relief Program ("TARP") are exempt from this change. Bank holding companies, such as the Corporation, were required to fully phase out these instruments from Tier 1 capital by January 1, 2016; however, these instruments may remain in Tier 2 capital until the instruments are redeemed or mature.

#### Regulatory Capital and Liquidity Coverage Developments.

As required by the Dodd-Frank Act, the federal banking agencies adopted new rules for U.S. banks that revise important aspects of the minimum regulatory capital requirements, the components of regulatory capital, and the risk-based capital treatment of bank assets and off-balance sheet exposures. The final rules, which currently apply to the Corporation and FirstBank, generally are intended to align U.S. regulatory capital requirements with international regulatory capital standards adopted by the Basel Committee on Banking Supervision ("Basel Committee"), in particular, the most recent international capital accord adopted in 2010 (and revised in 2011) known as "Basel III." The current rules increase the quantity and quality of capital required by, among other things, establishing a minimum common equity capital requirement and an additional common equity Tier 1 capital conservation buffer. In addition, the current rules revise and harmonize the bank regulators' rules for calculating risk-weighted assets to enhance risk sensitivity and address weaknesses that have been identified, by applying a variation of the Basel III "standardized approach" for the risk-weighting of bank assets and off-balance sheet exposures to all U.S. banking organizations other than large internationally active banks.

Consistent with Basel III and the Collins Amendment, the current rules also establish a more conservative standard for including an instrument such as TRuPs as Tier 1 capital for bank holding companies with total consolidated assets of \$15 billion or more as of December 31, 2009. Bank holding companies such as the Corporation were required to fully phase out these instruments from Tier 1 capital by January 1, 2016, although qualifying TRuPs may be included as Tier 2 capital until the instruments are redeemed or mature. As of December 31, 2019, the Corporation had \$178.6 million in TRuPs that were subject to a full phase-out from Tier 1 capital under the final regulatory capital rules discussed above.

The current capital rules became effective for the Corporation and our subsidiary bank on a multi-year transitional basis starting on January 1, 2015, and, in general, reached the fully phased-in requirements on January 1, 2019, although the full effectiveness of certain elements of Basel III has been deferred by the federal banking agencies up to April 1, 2020. The rules have increased our regulatory capital requirements and require us to hold more capital against certain of our assets and off-balance sheet exposures. The Corporation's estimated pro-forma common equity Tier 1 ratio, Tier 1 capital ratio, total capital ratio, and the leverage ratio under the Basel III rules, giving effect as of December 31, 2019, to all the provisions that were deferred, were 21.24%, 21.63%, 24.83%, and 16.15%, respectively. These ratios would exceed the fully phased-in minimum capital ratios under Basel III.

These regulatory capital requirements are discussed in further detail in "Regulation and Supervision – Bank and Bank Holding Company Regulatory Capital Requirements."

#### International Regulatory Capital and Liquidity Coverage Developments.

International regulatory developments can affect the regulation and supervision of U.S. banking organizations, including the Corporation and FirstBank. Both the Basel Committee and the Financial Stability Board (established in April 2009 by the Group of Twenty Finance Ministers and Central Bank Governors) have agreed to take action to strengthen regulation and supervision of the financial system with greater international consistency, cooperation, and transparency, including the adoption of Basel III and a commitment to raise capital standards and liquidity buffers within the banking system under Basel III.

In late 2014, the Basel Committee issued its final requirements for a Net Stable Funding Ratio ("NSFR"). The NSFR compares the amount of an institution's available stable funding ("ASF", the ratio's numerator) to its required stable funding ("RSF", the ratio's denominator) to measure how the institution's asset base is funded. ASF is defined as the portion of capital and liabilities expected to be reliable over the time horizon considered by the NSFR, which extends to one year. While the NSFR is intended to be applied to large, internationally active banks, at the discretion of national supervisors it can be applied to other banking organizations or classes of banking organizations. As proposed by the U.S. federal banking agencies in May 2016, however, the NSFR requirements would not apply to the Corporation.

#### Consumer Financial Protection Bureau.

CFPB regulations issued over the past few years implement the Dodd-Frank Act amendments to the Equal Credit Opportunity Act, the Truth in Lending Act ("TILA"), and the Real Estate Settlement Procedures Act ("RESPA"). In general, among other changes, these regulations collectively: (i) require lenders to make a reasonable good faith determination of a prospective residential mortgage borrower's ability to repay based on specific underwriting criteria and set standards related to the determination by mortgage lenders of a consumer's ability to repay the mortgage; (ii) require stricter underwriting of "qualified mortgages," discussed below, that presumptively satisfies the ability to pay requirement (thereby providing the lender a safe harbor from non-compliance claims); (iii) specify new limitations on loan originator compensation and establish criteria for the qualifications of, and registration or licensing of, loan originators; (iv) expand the coverage of the Home Ownership and Equity Protections Act of 1994 to high-cost mortgage loans; (v) expand mandated loan escrow accounts for certain loans; (vi) establish appraisal requirements under the Equal Credit Opportunity Act and require lenders to provide a free copy of all appraisals to applicants for first lien loans; (vii) establish appraisal standards for most "higher-risk mortgages" under TILA; (viii) combine in a single form required loan disclosures under TILA and RESPA; (ix) define a "qualified mortgage" for purposes of the Dodd Frank Act; and (x) afford safe harbor legal protections for lenders making qualified loans that are not "higher priced."

The CFPB also has issued regulations setting forth new mortgage servicing rules that apply to the Bank. The regulations affect notices given to consumers as to delinquency, foreclosure alternatives and loss mitigation, modification applications, interest rate adjustments and options for avoiding "force-placed" insurance. Servicers are prohibited from processing foreclosures when a loan modification is pending, and must wait until a loan is more than 120 days delinquent before initiating a foreclosure action. The servicer must provide direct and ongoing access to its personnel, and provide prompt review of any loss mitigation application. Servicers must maintain accurate and accessible mortgage records for the life of a loan and until one year after the loan is paid off or transferred.

In October 2016, the CFPB adopted further changes to these mortgage servicing rules. These changes generally clarify and amend provisions regarding force-placed insurance notices, policies and procedures, early intervention, loss mitigation requirements and periodic statement requirements under the CFPB mortgage servicing rules. The amendments also address proper compliance regarding certain servicing requirements when a consumer is a potential or confirmed successor in interest, is in bankruptcy, or sends a cease communication request under the Fair Debt Collection Practices Act. In general, these amendments became effective in October 2017, although provisions relating to successors-in-interest and periodic statements when a consumer is in bankruptcy became effective in April 2018. These mortgage servicing standards added to our costs of conducting a mortgage servicing business.

The Dodd-Frank Act directs the CFPB to publish rules and forms that combine certain disclosures that consumers receive in connection with applying for and closing on a mortgage loan under the TILA and the RESPA. Consistent with this requirement, the CFPB amended Regulation X (Real Estate Settlement Procedures Act) and Regulation Z (Truth in Lending) to establish disclosure requirements and forms in Regulation Z for most closed-end consumer credit transactions secured by real property. In addition to combining the existing disclosure requirements and implementing new requirements imposed by the Dodd-Frank Act, the rule provides extensive guidance regarding compliance with those requirements.

Upon changes in administration and leadership in the current administration, the CFPB has taken and may continue to take regulatory actions that may have material deregulatory effects, including the reconsideration of existing CFPB regulations, and an assessment of the effectiveness of other regulatory actions. The nature, scope and impact of these actions, however, and their impact on the Corporation and FirstBank, cannot be predicted at this time.

#### Economic Growth, Regulatory Relief, and Consumer Protection Act.

In May 2018, President Trump signed into law the Economic Growth, Regulatory Relief, and Consumer Protection Act ("EGRRCPA"). EGRRCPA makes a number of changes to the Dodd-Frank Act and other federal banking laws that were generally intended to be deregulatory in nature. While many of the more significant changes apply to large banking organizations and not to mid-size banking organizations such as the Corporation, other provisions of EGRRCPA make changes to certain banking law requirements that we believe will help reduce our regulatory burden, including:

- Prohibiting federal banking regulators from imposing higher regulatory capital requirements on High Volatility Commercial Real Estate exposures unless they are for acquisition, development or construction ("ADC"), and clarifying ADC status;
- Exempting from federal mortgage appraisal requirements certain transactions involving real property in rural areas and valued at less than \$400,000; and
- Directing the CFPB to provide guidance on the applicability of the TILA-RESPA Integrated Disclosure rule to mortgage assumption transactions and construction-to-permanent home loans, as well the extent to which lenders can rely on model disclosures that do not reflect recent regulatory changes.

Since EGRRCPA's enactment, the federal banking agencies (e.g., the Federal Reserve Board, FDIC and the Office of the Comptroller of the Currency ("OCC")) have taken rulemaking and other actions to implement the legislation's requirements, and are expected to continue doing so in 2020. Despite these changes, most provisions of the Dodd-Frank Act and its implementing regulations remain in place and will continue to result in additional operating and compliance costs that could have a material adverse effect on our business, financial condition, results of operation.

#### Dodd-Frank Act Stress Tests ("DFAST").

On July 6, 2018, bank regulatory agencies issued a joint interagency statement regarding the impact of EGRRCPA on, among other things, the Dodd-Frank Act stress-testing requirements applicable to bank holding companies and other financial companies. According to the interagency statement, EGRRCPA gave immediate relief from the company-run stress testing requirements for bank holding companies with total consolidated assets of less than \$100 billion, but the agencies extended the deadlines for all regulatory requirements related to company-run stress testing for depository institutions with average total consolidated assets of less than \$100 billion until November 25, 2019. In turn, the federal banking agencies have proposed rule changes that, among other things, fully implement the asset threshold increase for company-run stress tests. Pursuant to direction from the regulators, the Corporation was provided similar relief and is no longer required to submit company-run annual stress tests. Notwithstanding these amendments to the stress testing requirements, the federal banking agencies indicated through interagency guidance that the capital planning and risk management practices of institutions with total of assets of less than \$100 billion would continue to be reviewed through the regular supervisory process. Although the Corporation will continue to monitor its capital consistent with the safety and soundness expectations of the federal regulators, the Corporation will no longer conduct company-run stress testing as a result of the legislative and regulatory amendments. The Corporation continues to use customized stress testing to support the business and as part of its capital planning process.

#### The Volcker Rule.

This section of the Dodd-Frank Act, subject to important exceptions, generally prohibits a banking entity such as the Corporation or FirstBank from acquiring or retaining any ownership in, or acting as sponsor to, a hedge fund or private equity fund ("covered fund"). The Volcker Rule also prohibits these entities from engaging, for their own account, in short-term proprietary trading of certain securities, derivatives, commodity futures and options on these instruments.

Final regulations implementing the Volcker Rule have been adopted by the financial regulatory agencies and are now generally effective.

The Corporation and the Bank are not engaged in proprietary trading as defined in the Volcker Rule. In addition, a review of the Corporation's investments was undertaken to determine if any meet the Volcker Rule's definition of covered funds. Based on that review, the Corporation's investments are not considered covered funds under the Volcker Rule.

#### Community Reinvestment Act and Home Mortgage Disclosure Act Regulations.

The Community Reinvestment Act ("CRA") encourages banks to help meet the credit needs of the local communities in which the banks offer their services, including low- and moderate-income individuals, consistent with the safe and sound operation of the bank.

The CRA requires the federal supervisory agencies, as part of the general examination of supervised banks, to assess the bank's record of meeting the credit needs of its community, assign a performance rating, and take such record and rating into account in their evaluation of certain applications by such bank. The CRA also requires all institutions to make public disclosure of their CRA ratings. FirstBank received a "satisfactory" CRA rating in its most recent examination by the FDIC.

Failure to adequately serve the communities could result in the denial by the regulators of proposals to merge, consolidate or acquire new assets, as well as expand or relocate branches.

The federal bank regulatory agencies have amended their respective CRA regulations primarily to conform to changes made by the CFPB to Regulation C, which implements the Home Mortgage Disclosure Act.

Since 1995, the Federal Reserve Board, the FDIC, and the Office of the Comptroller of the Currency have conformed certain definitions in their respective CRA regulations to the scope of loans reported under Regulation C and believe that continuing to do so produces a less burdensome CRA performance evaluation process. In particular, the agencies have amended their CRA regulations to revise the definitions of "home mortgage loan" and "consumer loan," as well as the public file content requirements. These revisions maintain consistency between the CRA regulations and amendments to Regulation C, which generally became effective on January 1, 2018.

In addition, the final rule contains technical corrections and removes obsolete references to the Neighborhood Stabilization Program.

These amendments to the CRA regulations also became effective on January 1, 2018.

In December 2019, the FDIC and the OCC proposed comprehensive revisions to the CRA's implementing regulations. These proposals are intended to modernize and update CRA regulations to better achieve the CRA's underlying purpose of encouraging banks to serve their communities, and make the regulatory framework more objective, transparent, consistent, and easy to understand. These proposals would, among other things, expand the types of banking activities that qualify for CRA credit, create additional CRA assessment areas tied to deposits, and create a more objective means to measure CRA performance through the creation of activity thresholds as a percentage of domestic deposits. The nature and timing of further action, if any, on these proposals cannot be determined at this time.

#### Future Legislation and Regulation.

While the federal financial regulatory agencies have adopted regulations that implement many requirements of the Dodd-Frank Act, important regulatory actions (e.g., the adoption of rules regarding the compensation of financial institutions executives) that could have an impact on the Corporation and the Bank remain to be taken. Additional consumer protection laws may be enacted, and the FDIC, Federal Reserve and CFPB have adopted and may adopt in the future new regulations that address, among other things, banks' credit card, overdraft, collection, privacy and mortgage lending practices. Additional consumer protection regulatory activity is possible in the future.

Any proposals and legislation, if finally adopted and implemented, would change banking laws and our operating environment and that of our subsidiaries in ways that could be substantial and unpredictable. We cannot determine whether such proposals and legislation will be adopted, or the ultimate effect that such proposals and legislation, if enacted, or regulations issued to implement the same, would have upon our financial condition or results of operations.

#### Bank Holding Company Activities and Other Limitations

The Corporation is registered and subject to regulation under the Bank Holding Company Act of 1956, as amended (the "Bank Holding Company Act" or "BHC Act"). Under the provisions of the Bank Holding Company Act, a bank holding company must obtain Federal Reserve Board approval before it acquires direct or indirect ownership or control of more than 5% of the voting shares of another bank, or merges or consolidates with another bank holding company. The Federal Reserve Board also has authority under certain circumstances to issue cease and desist orders, and assess substantial civil money penalties, against bank holding companies and their non-bank subsidiaries. In addition, the Corporation is subject to ongoing regulation, supervision, and examination by the Federal Reserve Board, and is required to file with the Federal Reserve Board periodic and annual reports and other information concerning its own business operations and those of its subsidiaries.

A bank holding company is prohibited under the Bank Holding Company Act, with limited exceptions, from engaging, directly or indirectly, in any business unrelated to the businesses of banking or managing or controlling banks. One of the exceptions to these prohibitions permits ownership by a bank holding company of the shares of any corporation if the Federal Reserve Board, after due notice and opportunity for hearing, by regulation or order has determined that the activities of the corporation in question are so closely related to the businesses of banking or managing or controlling banks as to be a proper incident thereto.

The Bank Holding Company Act also permits a bank holding company to elect to become a financial holding company and engage in a broad range of activities that are financial in nature. The Corporation elected to be a financial holding company under the Bank Holding Company Act. Financial holding companies may engage, directly or indirectly, in any activity that is determined to be (i) financial in nature, (ii) incidental to such financial activity, or (iii) complementary to a financial activity and does not pose a substantial risk to the safety and soundness of depository institutions or the financial system generally. The Bank Holding Company Act specifically provides that the following activities have been determined to be "financial in nature": (a) lending, trust and other banking activities; (b) insurance activities; (c) financial or economic advice or services; (d) pooled investments; (e) securities underwriting and dealing; (f) domestic activities permitted for existing bank holding company; and (h) merchant banking activities.

A financial holding company that ceases to meet certain standards is subject to a variety of restrictions, depending on the circumstances, including precluding the undertaking of new financial activities or the acquisition of shares or control of other companies. Until compliance is restored, the Federal Reserve Board has broad discretion to impose appropriate limitations on the financial holding company's activities. If compliance is not restored within 180 days, the Federal Reserve Board may ultimately require the financial holding company to divest its depository institutions or, in the alternative, to discontinue or divest any activities that are not permitted to non-financial holding companies. The Corporation and FirstBank must be well-capitalized and well-managed for regulatory purposes, and FirstBank must earn "satisfactory" or better ratings on its periodic CRA examinations to preserve the financial holding company status.

The potential restrictions are different if the lapse pertains to the CRA. In that case, until all the subsidiary institutions are restored to at least a "satisfactory" CRA rating status, the financial holding company may not engage, directly or through a subsidiary, in any of the additional financial activities permissible under the Bank Holding Company Act or make additional acquisitions of companies engaged in the additional activities. However, the Bank Holding Company Act does not require divestiture of completed acquisitions and affiliations initiated prior to such lapse.

Under provisions of the Dodd-Frank Act and Federal Reserve Board policy, a bank holding company such as the Corporation is expected to act as a source of financial and managerial strength to its banking subsidiaries and to commit support to them. This support may be required at times when, absent such policy, the bank holding company might not otherwise provide such support. In the event of a bank holding company's bankruptcy, any commitment by the bank holding company to a federal bank regulatory agency to maintain capital of a subsidiary bank will be assumed by the bankruptcy trustee and be entitled to a priority of payment.

In addition, any capital loans by a bank holding company to any of its subsidiary banks must be subordinated in right of payment to deposits and to certain other indebtedness of such subsidiary bank. As of December 31, 2019, and the date hereof, FirstBank was and is the only depository institution subsidiary of the Corporation. The Dodd-Frank Act directs the Federal Reserve Board to adopt regulations implementing the statutory source-of-strength requirements, however, such regulations have not yet been proposed.

#### USA PATRIOT Act and Other Anti-Money Laundering Requirements.

As a regulated depository institution, FirstBank is subject to the Bank Secrecy Act, which imposes a variety of reporting and other requirements, including the requirement to file suspicious activity and currency transaction reports that are designed to assist in the detection and prevention of money laundering, terrorist financing and other criminal activities. In addition, under Title III of the USA PATRIOT Act of 2001, also known as the International Money Laundering Abatement and Anti-Terrorism Financing Act of 2001, all financial institutions are required to, among other things, identify their customers, adopt formal and comprehensive anti-money laundering programs, scrutinize or prohibit altogether certain transactions of special concern, and be prepared to respond to inquiries from U.S. law enforcement agencies concerning their customers and their transactions.

Regulations implementing the Bank Secrecy Act and the USA PATRIOT Act are published and primarily enforced by the Financial Crimes Enforcement Network ("FinCEN"), a bureau of the U.S. Treasury. Failure of a financial institution, such as the Corporation or the Bank, to comply with the requirements of the Bank Secrecy Act or the USA PATRIOT Act could have serious legal and reputational consequences for the institution, including the possibility of regulatory enforcement or other legal action, including significant civil money penalties. The Corporation also is required to comply with federal economic and trade sanctions requirements enforced by the Office of Foreign Assets Control ("OFAC"), a bureau of the U.S. Treasury. The Corporation has adopted appropriate policies, procedures and controls to address compliance with the Bank Secrecy Act, USA PATRIOT Act and economic/trade sanctions requirements, and to implement banking agency, U.S. Treasury and OFAC regulations.

On May 11, 2016, FinCEN issued its final rules under the Bank Secrecy Act to clarify and strengthen customer due diligence requirements for: Banks; brokers or dealers in securities; mutual funds; and futures commission merchants and introducing brokers in commodities (the "Rule"). The Rule contains explicit customer due diligence requirements and includes a requirement to identify and verify the identity of beneficial owners of legal entity customers, subject to certain exclusions and exemptions. Under the Rule, covered financial institutions must establish procedures to:

- Identify each natural person that directly or indirectly owns 25% or more of the equity interests of a legal entity customer (the "ownership prong");
- Identify one natural person with "significant responsibility to control, manage, or direct" a legal entity customer (the "control prong"), which may
  be a person reported under the ownership prong; and,
- Verify the identities of those persons according to risk-based procedures, which procedures must include the elements currently required under the Customer Identification Rule at a minimum. Identification of those beneficial owners must be conducted at the time a new account is opened.

Compliance with the Rule's requirements was mandatory by May 11, 2018 (the "Applicability Date"). FirstBank implemented the Rule by the Applicability Date.

#### State Chartered Non-Member Bank and Banking Laws and Regulations in General

FirstBank is subject to regulation and examination by the OCIF, the CFPB and the FDIC, and is subject to comprehensive federal and state (Commonwealth of Puerto Rico) regulations that regulate, among other things, the scope of their businesses, their investments, their reserves against deposits, the timing and availability of deposited funds, and the nature and amount of collateral for certain loans. In addition to the impact of regulations, commercial banks are affected significantly by the actions of the Federal Reserve Board as it attempts to control the money supply and credit availability in order to influence the economy. Among the instruments used by the Federal Reserve Board to implement these objectives are open market operations in U.S. government securities, adjustments of the discount rate and target Federal Funds rate, and changes in reserve requirements against bank deposits. These instruments are used in varying combinations to influence overall economic growth and the distribution of credit, bank loans, investments and deposits. Their use also affects interest rates charged on loans or paid on deposits. The monetary policies and regulations of the Federal Reserve Board have had a significant effect on the operating results of commercial banks in the past and are expected to continue to do so in the future. The effects of such policies upon our future business, earnings and growth cannot be predicted.

There are periodic examinations by the OCIF, the CFPB and the FDIC of FirstBank to test the Bank's conformance to safe and sound banking practices and compliance with various statutory and regulatory requirements. This regulation and supervision establish a comprehensive framework and oversight of activities in which a banking institution can engage. The regulation and supervision by the FDIC are intended primarily for the protection of the FDIC's insurance fund and depositors. The regulatory structure also gives the regulatory authorities discretion in connection with their supervisory and enforcement activities and examination policies, including policies with respect to the classification of assets and the establishment of adequate loan loss reserves for regulatory purposes. This enforcement authority includes, among other things, the ability to assess civil money penalties, issue cease-and-desist or removal orders and initiate injunctive actions against banking organizations and institution-affiliated parties. In general, these enforcement actions may be initiated for violations of laws and regulations and for engaging in unsafe or unsound practices. In addition, certain bank actions are required by statute and implementing regulations. Other actions or failure to act may provide the basis for enforcement action, including the filing of misleading or untimely reports with regulatory authorities.

#### **Dividend Restrictions**

The Federal Reserve Board's "Applying Supervisory Guidance and Regulations on the Payment of Dividends, Stock Redemptions, and Stock Repurchases at Bank Holding Companies" (the "Supervisory Letter") discusses the ability of bank holding companies to declare dividends and to repurchase equity securities. The Supervisory Letter is generally consistent with prior Federal Reserve supervisory policies and guidance, although it places greater emphasis on discussions with the regulators prior to dividend declarations and redemption or repurchase decisions even when not explicitly required by the regulations. The Federal Reserve Board provides that the principles discussed in the letter are applicable to all bank holding companies.

The Federal Reserve Board has also issued a policy statement that, as a matter of prudent banking, a bank holding company should generally not maintain a given rate of cash dividends unless its net income available to common shareholders has been sufficient to fund fully the dividends and the prospective rate of earnings retention appears to be consistent with the organization's capital needs, asset quality, and overall financial condition. The Corporation is subject to certain restrictions generally imposed on Puerto Rico corporations with respect to the declaration and payment of dividends (i.e., that dividends may be paid out only from the Corporation's capital surplus or, in the absence of such excess, from the Corporation's net earnings for such fiscal year and/or the preceding fiscal year).

The principal source of funds for the Corporation's parent holding company is dividends declared and paid by its subsidiary, FirstBank. The ability of FirstBank to declare and pay dividends on its capital stock is regulated by the Puerto Rico Banking Law, the Federal Deposit Insurance Act (the "FDIA"), and FDIC regulations. In general terms, the Puerto Rico Banking Law provides that when the expenditures of a bank are greater than receipts, the excess of expenditures over receipts shall be charged against undistributed profits of the bank and the balance, if any, shall be charged against the required reserve fund of the bank. If the reserve fund is not sufficient to cover such balance in whole or in part, the outstanding amount must be charged against the bank's capital account. The Puerto Rico Banking Law provides that, until said capital has been restored to its original amount and the reserve fund to 20% of the original capital, the bank may not declare any dividends. In general terms, the FDIA and the FDIC regulations restrict the payment of dividends when a bank is undercapitalized (as discussed in *Prompt Corrective Action* below), when a bank has failed to pay insurance assessments, or when there are safety and soundness concerns regarding such bank.

On November 14, 2018, for the first time since July 2009, the Corporation's Board of Directors, after receiving regulatory approval, declared a quarterly cash dividend of \$0.03 per common share, which was paid in December 2018. Since then, the Corporation has continued to pay a quarterly cash dividend on shares of common stock, and, on October 25, 2019, the Corporation declared a quarterly cash dividend of \$0.05 per share, which represented a \$0.02 per common share, or 67%, increase from the prior quarter's dividend level. In addition, since December 2016, the Corporation has been making monthly dividend payments on its outstanding shares of Series A through E Preferred Stock. The Corporation intends to continue to pay monthly dividend payments on non-cumulative perpetual monthly income preferred stock and quarterly dividends on common stock. So long as any shares of preferred stock remain outstanding, we cannot declare, set apart or pay any dividends on shares of our common stock unless any accrued and unpaid dividends on our preferred stock for the twelve monthly dividend periods ending on the immediately preceding dividend payment date have been paid or are paid contemporaneously and the full monthly dividend on our preferred stock for the then-current month has been or is contemporaneously declared and paid or declared and set apart for payment. The Corporation is no longer required to obtain the approval of the Federal Reserve Bank before paying dividends, receiving dividends from the Bank, making payments on subordinated debt or trust preferred securities, incurring or guaranteeing debt or purchasing or redeeming any corporate stock.

#### Financial Privacy and Cybersecurity

The federal financial institution regulations limit the ability of banks and other financial institutions to disclose non-public information about consumers to non-affiliated third parties. These limitations require disclosure of privacy policies to consumers and, in some circumstances, allow consumers to prevent disclosure of certain personal information to a non-affiliated third party. These regulations affect how consumer information is used in diversified financial companies and conveyed to outside vendors. In addition, consumers may also prevent disclosure of certain information among affiliated companies that is assembled or used to determine eligibility for a product or service, such as that shown on consumer credit reports and application information. Consumers also have the option to direct banks and other financial institutions not to share information about transactions and experiences with affiliated companies for the purpose of marketing products or services.

The federal banking regulators regularly issue guidance regarding cybersecurity intended to enhance cyber risk management standards among financial institutions. A financial institution is expected to establish multiple lines of defense and to ensure their risk management processes address the risk posed by potential threats to the institution. A financial institution's management is expected to maintain sufficient processes to effectively respond and recover the institution's operations after a cyber-attack. A financial institution is also expected to develop appropriate processes to enable recovery of data and business operations if a critical service provider of the institution falls victim to this type of cyber-attack. The Corporation's Information Security Program reflects these requirements.

#### Limitations on Transactions with Affiliates and Insiders

Certain transactions between FDIC-insured banks financial institutions such as FirstBank and its affiliates are governed by Sections 23A and 23B of the Federal Reserve Act and by Federal Reserve Regulation W. An affiliate of a bank is, in general, any corporation or entity that controls, is controlled by, or is under common control with the bank.

In a holding company context, the parent bank holding company and any companies that are controlled by such parent bank holding company are affiliates of the bank. Generally, Sections 23A and 23B of the Federal Reserve Act (i) limit the extent to which the bank or its subsidiaries may engage in "covered transactions" (defined below) with any one affiliate to an amount equal to 10% of such bank's capital stock and surplus, and contain an aggregate limit on all such transactions with all affiliates to an amount equal to 20% of such bank's capital stock and surplus and (ii) require that all "covered transactions" be on terms substantially the same, or at least as favorable to the bank or affiliate, as those provided to a non-affiliate. The term "covered transaction" includes the making of loans, purchase of assets, issuance of a guarantee and other similar transactions. In addition, loans or other extensions of credit by the bank to the affiliate are required to be collateralized in accordance with the requirements set forth in Section 23A of the Federal Reserve Act. The Dodd-Frank Act added derivatives and securities lending and borrowing transactions to the list of "covered transactions" subject to Section 23A restrictions.

In addition, Sections 22(h) and (g) of the Federal Reserve Act, implemented through Regulation O, place restrictions on commercial bank loans to executive officers, directors, and principal stockholders of the bank and its affiliates. Under Section 22(h) of the Federal Reserve Act bank loans to a director, an executive officer, a greater than 10% stockholder of the bank, and certain related interests of these persons, may not exceed, together with all other outstanding loans to such persons and affiliated interests, the bank's loans to one borrower limit, generally equal to 15% of the bank's unimpaired capital and surplus. Section 22(h) of the Federal Reserve Act also requires that loans to directors, executive officers, and principal stockholders be made on terms substantially the same as offered in comparable transactions to other persons and also requires prior board approval for certain loans. In addition, the aggregate amount of extensions of credit by a bank to insiders cannot exceed the bank's unimpaired capital and surplus. Furthermore, Section 22(g) of the Federal Reserve Act places additional restrictions on loans to executive officers.

#### **Executive Compensation**

In 2010, the federal banking agencies adopted interagency guidance governing incentive-based compensation programs, which applies to all banking organizations regardless of asset size. This guidance uses a principles-based approach to ensure that incentive-based compensation arrangements appropriately tie rewards to longer-term performance and do not undermine the safety and soundness of banking organizations or create undue risks to the financial system. The interagency guidance is based on three major principles: (i) balanced risk-taking incentives; (ii) compatibility with effective controls and risk management; and (iii) strong corporate governance. The guidance further provides that, where appropriate, the banking agencies will take supervisory or enforcement action to ensure that material deficiencies that pose a threat to the safety and soundness of the organization are promptly addressed.

In May 2016, as required under section 956 of the Dodd-Frank Act, the federal banking agencies, along with other federal regulatory agencies, proposed regulations (first proposed in 2011) governing incentive-based compensation practices at covered banking institutions, which would include, among others, all banking organizations with assets of \$1 billion or greater. These proposed rules are intended to better align the financial rewards for covered employees with an institution's long-term safety and soundness. Portions of these proposed rules would apply to the Corporation and FirstBank. Those applicable provisions would generally (i) prohibit types and features of incentive-based compensation arrangements that encourage inappropriate risk because they are "excessive" or "could lead to material financial loss" at the banking institution; (ii) require incentive-based compensation arrangements to adhere to three basic principles: (1) a balance between risk and reward; (2) effective risk management and controls; and (3) effective governance; and (iii) require appropriate board of directors (or committee) oversight and recordkeeping and disclosures to the banking institution's primary regulatory agency. The nature and substance of any final action to adopt these proposed rules, and the timing of any such action, are not known at this time.

#### Bank and Bank Holding Company Regulatory Capital Requirements

The Federal Reserve Board has adopted risk-based and leverage capital adequacy guidelines pursuant to which it assesses the adequacy of capital in examining and supervising a bank holding company and in analyzing applications to it under the Bank Holding Company Act. The Federal Reserve Board's historical risk-based capital guidelines were based upon the 1988 capital accord ("Basel I") of the Basel Committee. These historical requirements, however, which included a legacy simplified risk-weighting system for the calculations of risk-based assets, as well as lower leverage capital requirements, were superseded by new risk-based and leverage capital requirements that went into effect, on a multi-year transitional basis, on January 1, 2015. The FDIC has adopted substantively identical requirements that apply to insured banks under its regulation and supervision. These requirements are part of a revised regulatory capital framework for U.S. banking organizations (the "Basel III rules") adopted by the banking agencies that is based on international regulatory capital requirements adopted by the Basel Committee over the past several years.

The Basel III rules introduced new minimum capital ratios and capital conservation buffer requirements, change the composition of regulatory capital, require a number of new adjustments to and deductions from regulatory capital, and introduced a new "Standardized Approach" for the calculation of risk-weighted assets that replaced the risk-weighting requirements under prior U.S. regulatory capital rules. The new minimum regulatory capital requirements and the Standardized Approach for the calculation of risk-weighted assets became effective for the Corporation on January 1, 2015.

Although the Corporation and FirstBank became subject to the U.S. Basel III capital rules beginning on January 1, 2015, certain elements of the Basel III have been deferred by the federal banking agencies. The Corporation and FirstBank compute risk-weighted assets using the Standardized Approach required by the Basel III rules.

The Basel III rules require the Corporation to maintain an additional capital conservation buffer of 2.5% to avoid limitations on both (i) capital distributions (*e.g.*, repurchases of capital instruments, dividends and interest payments on capital instruments) and (ii) discretionary bonus payments to executive officers and heads of major business lines. The phase-in of the capital conservation buffer began on January 1, 2016 with a first year requirement of 0.625% of additional Common Equity Tier 1 Capital ("CET1"), which was progressively increased over a four-year period, increasing by that same percentage amount on each subsequent January 1 until it reached the fully phased-in 2.5% CET1 requirement on January 1, 2019.

Under the fully phased-in Basel III rules, in order to be considered adequately capitalized and not subject to the above-described limitations, the Corporation is required to maintain: (i) a minimum CET1 capital to risk-weighted assets ratio of at least 4.5%, plus the 2.5% "capital conservation buffer," resulting in a required minimum CET1 ratio of at least 7%; (ii) a minimum ratio of total Tier 1 capital to risk-weighted assets of at least 6.0%, plus the 2.5% capital conservation buffer, resulting in a required minimum Tier 1 capital ratio of 8.5%; (iii) a minimum ratio of total Tier 1 plus Tier 2 capital to risk-weighted assets of at least 8.0%, plus the 2.5% capital conservation buffer, resulting in a required minimum total capital ratio of 10.5%; and (iv) a required minimum leverage ratio of 4%, calculated as the ratio of Tier 1 capital to average on-balance sheet (non-risk adjusted) assets.

The Basel III rules also require that certain non-qualifying capital instruments, including cumulative preferred stock and TRuPs, be excluded from Tier 1 capital. In general, banking organizations such as the Corporation began to phase out TRuPs from Tier 1 capital on January 1, 2015. The outstanding balances owed on the Corporation's TRuPs were fully phased out from Tier 1 capital as of January 1, 2016. However, the Corporation's TRuPs may continue to be included in Tier 2 capital until the instruments are redeemed or mature.

The Federal Reserve Board, the FDIC, and the Office of the Comptroller of the Currency (collectively "the agencies") have issued several rulemakings over the last two years to simplify certain aspects of the capital rule. For example, the capital rule included transitional arrangements for certain requirements. Under such transitional arrangements in the capital rule, any amount of mortgage servicing assets, temporary difference deferred tax assets, and investments in the capital of unconsolidated financial institutions that a banking organization did not deduct from common equity tier 1 capital was risk weighted at 100 percent until January 1, 2018. In 2017, the agencies adopted a transition rule to allow non-advanced approaches banking organizations, such as the Corporation and FirstBank, to continue to apply the transition treatment in effect in 2017 (including the 100 percent risk weight for mortgage servicing assets, temporary difference deferred tax assets, and significant investments in the capital of unconsolidated financial institutions) while the agencies considered the simplifications proposal.

On July 9, 2019, the agencies adopted a final rule that supersedes the regulatory capital transition rules and eliminates the transition provisions that are no longer operative. The final rule will be generally effective April 1, 2020, and eliminates: (i) the 10 percent common equity tier 1 capital deduction threshold, which applies individually to holdings of mortgage servicing assets, temporary difference deferred tax assets, and significant investments in the capital of unconsolidated financial institutions in the form of common stock; (ii) the 15 percent common equity tier 1 capital deduction threshold, which applies to the aggregate amount of such items; (iii) the 10 percent threshold for non-significant investments, which applies to holdings of regulatory capital of unconsolidated financial institutions; and (iv) the deduction treatment for significant investments in the capital of unconsolidated financial institutions that are not in the form of common stock. Instead of the current capital rule's treatments for mortgage servicing assets, temporary difference deferred tax assets, and investments in the capital of unconsolidated financial institutions, the final rule requires non-advanced approaches banking organizations to deduct from common equity tier 1 capital any amount of mortgage servicing assets, temporary difference deferred tax assets, and investments in the capital of unconsolidated financial institutions that individually exceeds 25 percent of common equity tier 1 capital of the banking organization (the 25 percent common equity tier 1 capital deduction threshold). The final rule retains the deferred requirement that a banking organization must apply a 250 percent risk weight to non-deducted mortgage servicing assets or temporary difference deferred tax assets.

The Corporation and FirstBank compute risk-weighted assets using the Standardized Approach required by the Basel III rules. The Standardized Approach for risk-weightings has expanded the risk-weighting categories from the four major risk-weighting categories under the previous regulatory capital rules (0%, 20%, 50%, and 100%) to a much larger and more risk-sensitive number of categories, depending on the nature of the assets. In a number of cases, the Standardized Approach results in higher risk weights for a variety of asset categories. Specific changes to the risk-weightings of assets include, among other things: (i) applying a 150% risk weight instead of a 100% risk weight for high volatility commercial real estate acquisition, development and construction loans, (ii) assigning a 150% risk weight to exposures that are 90 days past due (other than qualifying residential mortgage exposures, which remain at an assigned risk-weighting of 100%), (iii) establishing a 20% credit conversion factor for the unused portion of a commitment with an original maturity of one year or less that is not unconditionally cancellable, in contrast to the 0% risk-weighting under the prior rules and (iv) requiring capital to be maintained against on-balance-sheet and off-balance-sheet exposures that result from certain cleared transactions, guarantees and credit derivatives, and collateralized transactions (such as repurchase agreement transactions).

#### Prompt Corrective Action.

The Prompt Corrective Action ("PCA") provisions of the FDIA require the federal bank regulatory agencies to take prompt corrective action against any undercapitalized insured depository institution. The FDIA establishes five capital categories: well-capitalized, adequately capitalized, undercapitalized, significantly undercapitalized. Well-capitalized insured depository institutions ("institutions") significantly exceed the required minimum level for each relevant capital measure. Adequately capitalized institutions include institutions that meet but do not significantly exceed the required minimum level for each relevant capital measure. Undercapitalized institutions consist of those that fail to meet the required minimum level for one or more relevant capital measures. Significantly undercapitalized institutions are those with capital levels significantly below the minimum requirements for any relevant capital measure. Critically undercapitalized institutions have minimal capital and are at serious risk for government seizure.

Under certain circumstances, a well-capitalized, adequately capitalized or undercapitalized institution may be treated as if the institution were in the next lower capital category. An institution is generally prohibited from making capital distributions (including paying dividends), or paying management fees to a holding company if the institution would thereafter be undercapitalized. Institutions that are adequately capitalized but not well-capitalized cannot accept, renew or roll over brokered deposits except with a waiver from the FDIC and are subject to restrictions on the interest rates that can be paid on such deposits. Undercapitalized institutions may not accept, renew or roll over brokered deposits.

The federal bank regulatory agencies are permitted or, in certain cases, required to take certain actions with respect to institutions falling within one of the three undercapitalized categories. Depending on the level of an institution's capital, the agencies' corrective powers include, among other things:

- prohibiting the payment of principal and interest on subordinated debt;
- prohibiting the holding company from making distributions without prior regulatory approval;
- placing limits on asset growth and restrictions on activities;
- placing additional restrictions on transactions with affiliates;
- restricting the interest rate the institution may pay on deposits;
- · prohibiting the institution from accepting deposits from correspondent banks; and
- in the most severe cases, appointing a conservator or receiver for the institution.

An institution that is undercapitalized is required to submit a capital restoration plan, and such a plan will not be accepted unless, among other things, the institution's holding company guarantees the plan up to a certain specified amount. Any such guarantee from an institution's holding company is entitled to a priority of payment in bankruptcy.

The banking agencies' Basel III rules, discussed above, revise the PCA requirements by (i) introducing a separate CET1 ratio requirement for each PCA capital category (other than critically undercapitalized) with the required CET1 ratio being 6.5% for well-capitalized status; (ii) increasing the minimum Tier 1 capital ratio requirement for each PCA capital category with the minimum Tier 1 capital ratio for well-capitalized status being 8% (as compared to the previous 6%); and (iii) eliminating the previous provision that allows a bank with a composite supervisory rating of 1 to have a 3% leverage ratio and still be adequately capitalized and maintaining the minimum leverage ratio for well-capitalized status at 5%. The Basel III rules do not change the total risk-based capital requirement (10% for well-capitalized status) for any PCA capital category. The PCA requirements became effective on January 1, 2015.

A bank's capital category, as determined by applying the prompt corrective action provisions of the law, may not constitute an accurate representation of the overall financial condition or prospects of a bank, such as the Bank, and should be considered in conjunction with other available information regarding the financial condition and results of operations of the bank.

Set forth below are the Corporation's and FirstBank's capital ratios as of December 31, 2019 based on Federal Reserve and FDIC guidelines:

		sidiary	
	First BanCorp.	FirstBank	Well-Capitalized Minimum
As of December 31, 2019			
Total capital (Total capital to			
risk-weighted assets)	25.22%	24.74%	10.00%
Common Equity Tier 1 Capital (Common Equity			
Tier 1 capital to risk-weighted assets)	21.60%	20.09%	6.50%
Tier 1 capital ratio (Tier 1 capital			
to risk-weighted assets)	22.00%	23.49%	8.00%
Leverage ratio (1)	16.15%	17.26%	5.00%
Total capital (Total capital to risk-weighted assets) Common Equity Tier 1 Capital (Common Equity Tier 1 capital to risk-weighted assets) Tier 1 capital ratio (Tier 1 capital to risk-weighted assets)	25.22% 21.60% 22.00%	24.74% 20.09% 23.49%	10 6 8

<sup>(1)</sup> Tier 1 capital to average assets.

#### **Deposit Insurance**

The increase in deposit insurance coverage to up to \$250,000 per customer, the FDIC's expanded authority to increase insurance premiums, as well as the increase in the number of bank failures after the 2008 financial crisis, resulted in an increase in deposit insurance assessments for all banks, including FirstBank. The Dodd-Frank Act changed the requirements for the DIF by requiring that the designated reserve ratio for the DIF for any year not be less than 1.35 percent of estimated insured deposits or the comparable percentage of the new deposit assessment base. In addition, the FDIC must take steps as necessary for the reserve ratio to reach 1.35 percent of estimated insured deposits by September 30, 2020. If the reserve ratio exceeds 1.5 percent, the FDIC must dividend to DIF members the amount above the amount necessary to maintain the DIF at 1.5 percent, but the FDIC Board of Directors may, in its sole discretion, suspend or limit the declaration of payment of dividends. The FDIC has adopted a Deposit Reserve Fund restoration plan that projects that the designated reserve ratio will reach 1.35 percent by the 2020 deadline. The FDIC has also adopted a final rule raising its industry target ratio of reserves to insured deposits to 2 percent, 65 basis points above the statutory minimum, but the FDIC does not project that goal to be met for several years.

The FDIC assessment rules currently define the assessment base for deposit insurance as required by the Dodd-Frank Act, specify assessment rates, implement the Dodd-Frank Act's DIF dividend provisions, and revise the risk-based assessment system for all large insured depository institutions (institutions with at least \$10 billion in total assets), such as FirstBank. In March 2016, the FDIC adopted a rule, which became effective on July 1, 2016, to increase the DIF to the statutorily required minimum level of 1.35 percent. Among other things, the rule imposes on banks with at least \$10 billion in assets (which includes the Bank) a surcharge of 4.5 cents per \$100 of their assessment base, after making certain adjustments.

On September 30, 2018, the DIF Reserve Ratio reached 1.36 percent, exceeding the statutorily required minimum reserve ratio of 1.35 percent ahead of the September 30, 2020, deadline required under the Dodd-Frank Act. FDIC regulations provide for two changes to deposit insurance assessments upon reaching the minimum: (1) surcharges on insured depository institutions with total consolidated assets of \$10 billion or more, such as FirstBank, which ceased in 2019; and (2) small banks will receive assessment credits for the portion of their assessments that contributed to the growth in the reserve ratio from between 1.15 percent and 1.35 percent, to be applied when the reserve ratio is at or above 1.38 percent.

#### FDIC Insolvency Authority

Under Puerto Rico banking laws (discussed below), the OCIF may appoint the FDIC as conservator or receiver of a failed or failing FDIC-insured Puerto Rican bank, such as the Bank, and the FDIA authorizes the FDIC to accept such an appointment. In addition, the FDIC has broad authority under the FDIA to appoint itself as conservator or receiver of a failed or failing state bank, including a Puerto Rican bank. If the FDIC is appointed conservator or receiver of a bank upon the bank's insolvency or the occurrence of other events, the FDIC may sell or transfer some, part or all of a bank's assets and liabilities to another bank, or liquidate the bank and pay out insured depositors, as well as uninsured depositors and other creditors to the extent of the closed bank's available assets. As part of its insolvency authority, the FDIC has the authority, among other things, to take possession of and administer the receivership estate, pay out estate claims, and repudiate or disaffirm certain types of contracts to which the bank was a party if the FDIC believes such contract is burdensome and its disaffirmance will aid in the administration of the receivership. In resolving the estate of a failed bank, the FDIC, as receiver, will first satisfy its own administrative expenses. The claims of holders of U.S. deposit liabilities also have priority over those of other general unsecured creditors.

#### Activities and Investments

The activities as "principal" of FDIC-insured, state-chartered banks, such as FirstBank, are generally limited to those that are permissible for national banks. Similarly, under regulations dealing with equity investments, an insured state-chartered bank generally may not directly or indirectly acquire or retain any equity investments of a type, or in an amount, that is not permissible for a national bank.

#### Federal Home Loan Bank System

FirstBank is a member of the FHLB system. The FHLB system consists of eleven regional FHLBs governed and regulated by the Federal Housing Finance Agency. The FHLBs serve as reserve or credit facilities for member institutions within their assigned regions. They are funded primarily from proceeds derived from the sale of consolidated obligations of the FHLB system, and they make loans (advances) to members in accordance with policies and procedures established by the FHLB system and the board of directors of each regional FHLB.

FirstBank is a member of the FHLB of New York and, as such, is required to acquire and hold shares of capital stock in the FHLB of New York in an amount calculated in accordance with the requirements set forth in applicable laws and regulations. FirstBank is in compliance with the stock ownership requirements of the FHLB of New York. All loans, advances and other extensions of credit made by the FHLB to FirstBank are secured by a portion of FirstBank's mortgage loan portfolio, certain other investments and the capital stock of the FHLB held by FirstBank.

#### Ownership and Control

Because of FirstBank's status as an FDIC-insured bank, as defined in the Bank Holding Company Act, the Corporation, as the owner of FirstBank's common stock, is subject to certain restrictions and disclosure obligations under various federal laws, including the Bank Holding Company Act and the Change in Bank Control Act (the "CBCA"). Regulations adopted pursuant to the Bank Holding Company Act and the CBCA generally require prior Federal Reserve Board or other federal banking agency approval or non-objection for an acquisition of control of an insured institution (as defined in the Act) or holding company thereof by any person (or persons acting in concert). Control is deemed to exist if, among other things, a person (or group of persons acting in concert) acquires 25% or more of any class of voting stock of an insured institution or holding company thereof. Under the CBCA, control is presumed to exist subject to rebuttal if a person (or group of persons acting in concert) acquires 10% or more of any class of voting stock and either (i) the corporation has registered securities under Section 12 of the Exchange Act, or (ii) no person (or group of persons acting in concert) will own, control or hold the power to vote a greater percentage of that class of voting securities immediately after the transaction. The concept of acting in concert is very broad and is subject to certain rebuttable presumptions, including, among others, that relatives, business partners, management officials, affiliates and others are presumed to be acting in concert with each other and their businesses. The regulations of the FDIC implementing the CBCA are generally similar to those described above.

The Puerto Rico Banking Law requires the approval of the OCIF for changes in control of a Puerto Rico bank. See "Puerto Rico Banking Law."

#### Standards for Safety and Soundness

The FDIA requires the FDIC and the other federal bank regulatory agencies to prescribe standards of safety and soundness, by regulations or guidelines, relating generally to operations and management, asset growth, asset quality, earnings, stock valuation, and compensation. The implementing regulations and guidelines of the FDIC and the other federal bank regulatory agencies establish general standards relating to internal controls and information systems, internal audit systems, loan documentation, credit underwriting, interest rate exposure, asset growth, and compensation, fees and benefits. In general, the regulations and guidelines require, among other things, appropriate systems and practices to identify and manage the risks and exposures specified in the guidelines. The regulations and guidelines prohibit excessive compensation as an unsafe and unsound practice and describe compensation as excessive when the amounts paid are unreasonable or disproportionate to the services performed by an executive officer, employee, director or principal shareholder. Failure to comply with these standards can result in administrative enforcement or other adverse actions against the bank.

#### **Brokered Deposits**

FDIC regulations adopted under the FDIA govern the receipt of brokered deposits by banks. Well-capitalized institutions are not subject to limitations on brokered deposits, while adequately-capitalized institutions are able to accept, renew or rollover brokered deposits only with a waiver from the FDIC and subject to certain restrictions on the interest paid on such deposits. Undercapitalized institutions are not permitted to accept brokered deposits. In December 2019, the FDIC proposed revisions to its brokered deposit regulations, but the impact on FirstBank of such changes, if they are adopted, cannot be determined at this time.

#### Puerto Rico Banking Law

As a commercial bank organized under the laws of the Commonwealth of Puerto Rico, FirstBank is subject to supervision, examination and regulation by the commissioner of OCIF (the "Commissioner") pursuant to the Puerto Rico Banking Law of 1933, as amended (the "Banking Law").

The Banking Law contains various provisions relating to FirstBank and its affairs, including its incorporation and organization, the rights and responsibilities of its directors, officers and stockholders and its corporate powers, lending limitations, capital requirements, and investment requirements. In addition, the Commissioner is given extensive rule-making power and administrative discretion under the Banking Law.

The Banking Law authorizes Puerto Rico commercial banks to conduct certain financial and related activities directly or through subsidiaries, including the leasing of personal property and the operation of a small loan business.

The Banking Law requires every bank to maintain a legal reserve, which shall not be less than twenty percent (20%) of its demand liabilities, except government deposits (federal, state and municipal) that are secured by actual collateral. The reserve is required to be composed of any of the following securities or a combination thereof: (1) legal tender of the United States; (2) checks on banks or trust companies located in any part of Puerto Rico that are to be presented for collection during the day following the day on which they are received; (3) money deposited in other banks provided said deposits are authorized by the Commissioner and subject to immediate collection; (4) federal funds sold to any Federal Reserve Bank and securities purchased under agreements to resell executed by the bank with such funds that are subject to be repaid to the bank on or before the close of the next business day; and (5) any other asset that the Commissioner identifies from time to time.

Section 17 of the Banking Law permits Puerto Rico commercial banks to make loans to any one person, firm, partnership or corporation in an aggregate amount of up to fifteen percent (15%) of the sum of: (i) the bank's paid-in capital; (ii) the bank's reserve fund; (iii) 50% of the bank's retained earnings, subject to certain limitations; and (iv) any other components that the Commissioner may determine from time to time. If such loans are secured by collateral worth at least twenty-five percent (25%) of the amount of the loan, the aggregate maximum amount may reach one-third (33.33%) of the sum of the bank's paid-in capital, reserve fund, 50% of retained earnings, subject to certain limitations, and such other components that the Commissioner may determine from time to time. There are no restrictions under the Banking Law on the amount of loans that may be wholly secured by bonds, securities and other evidences of indebtedness of the government of the United States, or of the Commonwealth of Puerto Rico, or by bonds, not in default, of municipalities or instrumentalities of the Commonwealth of Puerto Rico.

The Banking Law prohibits Puerto Rico commercial banks from making loans secured by their own stock, and from purchasing their own stock, unless such purchase is made pursuant to a stock repurchase program approved by the Commissioner or is necessary to prevent losses because of a debt previously contracted in good faith. The stock purchased by the Puerto Rico commercial bank must be sold by the bank in a public or private sale within one year from the date of purchase.

The Banking Law provides that no officer, director, agent or employee of a Puerto Rico commercial bank may serve as an officer, director, agent or employee of another Puerto Rico commercial bank, financial corporation, savings and loan association, trust corporation, corporation engaged in granting mortgage loans or any other institution engaged in the money lending business in Puerto Rico. This prohibition is not applicable to any such position with an affiliate of a Puerto Rico commercial bank.

The Banking Law requires that Puerto Rico commercial banks prepare each year a balance summary of their operations and submit such balance summary for approval at a regular meeting of stockholders, together with an explanatory report thereon. The Banking Law also requires that at least ten percent (10%) of the yearly net income of a Puerto Rico commercial bank be credited annually to a reserve fund until such reserve fund is in amount equal to the total paid-in-capital of the bank.

The Banking Law also provides that when the expenditures of a Puerto Rico commercial bank are greater than its receipts, the excess of the expenditures over receipts must be charged against the undistributed profits of the bank, and the balance, if any, charged against the reserve fund, as a reduction thereof. If there is no reserve fund sufficient to cover such balance in whole or in part, the outstanding amount must be charged against the capital account and no dividend may be declared until said capital has been restored to its original amount and the amount in the reserve fund equals twenty percent (20%) of the original capital.

The Banking Law requires the prior approval of the Commissioner with respect to a transfer of capital stock of a bank that results in a change of control of the bank. Under the Banking Law, a change of control is presumed to occur if a person or a group of persons acting in concert, directly or indirectly, acquires more than 5% of the outstanding voting capital stock of the bank. The Commissioner has interpreted the restrictions of the Banking Law as applying to acquisitions of voting securities of entities controlling a bank, such as a bank holding company. Under the Banking Law, the determination of the Commissioner whether to approve a change of control filing is final and non-appealable.

The Finance Board, which is composed of nine members from defined Puerto Rico Government agencies, instrumentalities and public corporations, including the Commissioner, has the authority to regulate the maximum interest rates and finance charges that may be charged on loans to individuals and unincorporated businesses in Puerto Rico. The current regulations of the Finance Board provide that the applicable interest rate on loans to individuals and unincorporated businesses, including real estate development loans but excluding certain other personal and commercial loans secured by mortgages on real estate properties, is to be determined by free competition. Accordingly, the regulations do not set a maximum rate for charges on retail installment sales contracts, small loans, and credit card purchases. Furthermore, there is no maximum rate set for installment sales contracts involving motor vehicles, commercial, agricultural and industrial equipment, commercial electric appliances and insurance premiums.

#### International Banking Center Regulatory Act of Puerto Rico ("IBE Act 52")

The business and operations of FirstBank International Branch ("FirstBank IBE" or the "IBE division of FirstBank") and FirstBank Overseas Corporation (the IBE subsidiary of FirstBank) are subject to supervision and regulation by the Commissioner. FirstBank and FirstBank Overseas Corporation were created under the IBE Act 52, which provides for total Puerto Rico tax exemption on net income derived by an international banking entity (an "IBE") operating in Puerto Rico on the specific activities identified in the IBE Act 52. An IBE that operates as a unit of a bank pays income taxes at the corporate standard rates to the extent that the IBE's net income exceeds 20% of the bank's total net taxable income. Under the IBE Act 52, certain sales, encumbrances, assignments, mergers, exchanges or transfers of shares, interests or participation(s) in the capital of an IBE may not be initiated without the prior approval of the Commissioner. The IBE Act 52 and the regulations issued thereunder by the Commissioner (the "IBE Regulations") limit the business activities that may be carried out by an IBE. Such activities are limited in part to persons and assets located outside of Puerto Rico.

Pursuant to the IBE Act 52 and the IBE Regulations, each of FirstBank IBE and FirstBank Overseas Corporation must maintain in Puerto Rico books and records of all of its transactions in the ordinary course of business. FirstBank IBE and FirstBank Overseas Corporation are also required thereunder to submit to the Commissioner quarterly and annual reports of their financial condition and results of operations, including annual audited financial statements.

The IBE Act 52 empowers the Commissioner to revoke or suspend, after notice and hearing, a license issued thereunder if, among other things, the IBE fails to comply with the IBE Act 52, the IBE Regulations or the terms of its license, or if the Commissioner finds that the business or affairs of the IBE are conducted in a manner that is not consistent with the public interest.

In 2012, the Puerto Rico government approved Act Number 273 ("Act 273"). Act 273 replaces, prospectively, IBE Act 52 with the objective of improving the conditions for conducting international financial transactions in Puerto Rico. An IBE existing on the date of approval of Act 273, such as FirstBank IBE and FirstBank Overseas Corporation, can continue operating under IBE Act 52, or, it can voluntarily convert to an International Financial Entity ("IFE") under Act 273 so it may broaden its scope of Eligible IFE Activities, as defined below, and obtain a grant of tax exemption under Act 273.

IFEs are licensed by the Commissioner, and authorized to conduct certain Act 273 specified financial transactions ("Eligible IFE Activities"). Once licensed, an IFE can request a grant of tax exemption ("Tax Grant") from the Puerto Rico Department of Economic Development and Commerce, which will enumerate and secure the following tax benefits provided by Act 273 as contractual rights (*i.e.*, regardless of future changes in Puerto Rico law) for a 15-year period:

- (i) to the IFE:
- a fixed 4% Puerto Rico income tax rate on the net income derived by the IFE from its Eligible IFE Activities; and
- full property and municipal license tax exemptions on such activities.
- (ii) to its shareholders:
- 6% income tax rate on distributions to Puerto Rico resident shareholders of earnings and profits derived from the Eligible IFE Activities; and
- full Puerto Rico income tax exemption on such distributions to non-Puerto Rico resident shareholders.

The primary purpose of IFEs is to attract Unites States and foreign investors to Puerto Rico. Consequently, Act 273 authorizes IFEs to engage in traditional banking and financial transactions, principally with non-residents of Puerto Rico. Furthermore, the scope of Eligible IFE Activities encompasses a wider variety of transactions than those previously authorized to IBEs.

Act 187, as amended, enacted on November 17, 2015, requires an IBE to obtain from the Commissioner a Certificate of Compliance every two years that certifies its compliance with the provisions of IBE Act 52.

As of the date of the issuance of this Annual Report on Form 10-K, FirstBank IBE and FirstBank Overseas Corporation are operating under IBE Act 52.

#### Puerto Rico Income Taxes

Under the Puerto Rico Internal Revenue Code of 2011, as amended (the "2011 PR Code"), the Corporation and its subsidiaries are treated as separate taxable entities and are not entitled to file consolidated tax returns and, thus, the Corporation is generally not entitled to utilize losses from one subsidiary to offset gains in another subsidiary. Accordingly, in order to obtain a tax benefit from a net operating loss ("NOL"), a particular subsidiary must be able to demonstrate sufficient taxable income within the applicable NOL carry-forward period. The 2011 PR Code provides a dividend received deduction of 100% on dividends received from "controlled" subsidiaries subject to taxation in Puerto Rico and 85% on dividends received from other taxable domestic corporations.

On December 10, 2018, the Governor of Puerto Rico signed Act 257 into law to amend some of the provisions of the of 2011PR Code. Act 257 introduced various changes to the current income tax regime applicable to individuals and corporations, and the sales and use taxes, which took effect on January 1, 2019, including, among others: (i) a reduction in the Puerto Rico maximum corporate tax rate from 39% to 37.5%; (ii) an increase in the net operating and capital losses usage limitation from 80% to 90%; (iii) amendments to the provisions related to "pass-through" entities that provide that corporations that own 50% or more of a partnership will not be able to claim a current or carryover non-partnership NOL deduction against a partnership distributable share, adversely impacting a tax action taken in 2017 under which the Corporation and the Bank were previously allowed to offset pass-through income earned by pass-through entities with non-partnership net operating losses at the parent company level, particularly connection with pass-through income earned by FirstBank Insurance; and (iv) other limitations on certain deductions, such as meals and entertainment deductions.

The Corporation has maintained an effective tax rate lower than the maximum statutory rate in Puerto Rico, which has resulted mainly from investments in government obligations and MBS exempt from U.S. and Puerto Rico income taxes and from doing business through an IBE unit of the Bank, and through the Bank's subsidiary, FirstBank Overseas Corporation, whose interest income and gain on sales is exempt from Puerto Rico income taxation.

#### **United States Income Taxes**

The Corporation is also subject to federal income tax on its income from sources within the United States and on any item of income that is, or is considered to be, effectively connected with the active conduct of a trade or business within the United States. The U.S. Internal Revenue Code provides for tax exemption of any portfolio interest received by a foreign corporation from sources within the United States; therefore, the Corporation is not subject to federal income tax on certain U.S. investments that qualify under the term "portfolio interest."

On December 22, 2017, the United States president signed H.R.1, The Tax Cuts and Jobs Acts, which was effective on January 1, 2018 and significantly revises individual, business and international taxes and has affected our branch operations in the U.S. and the USVI. The bill includes measures that reduce corporate taxes from 35% to 21%, repeal the corporate alternative minimum tax regime, change business deductions and NOLs, and impose a 15.5% tax on mandatory repatriation of liquid assets, a 10% tax on base erosion payments, and a minimum 10.5% tax on inclusion of global intangible low-tax income by U.S. shareholders, among other significant changes. The main provisions affecting our operations in the U.S. and the USVI include: the change in tax rate to 21%, the limitation on the amount certain financial institutions, including the Bank, may deduct for premiums paid to the FDIC, and changes in permanent differences, such as meals and entertainment deductions. Other significant provisions, such as the base erosion and anti-abuse tax, do not affect the Corporation's U.S. and USVI branch operations since these operations' receipts do not exceed the annual threshold of U.S. effectively connected gross receipts.

#### **Insurance Operations Regulation**

FirstBank Insurance Agency is registered as an insurance agency with the Insurance Commissioner of Puerto Rico and is subject to regulations issued by the Insurance Commissioner and the Division of Banking and Insurance Financial Regulation in the USVI relating to, among other things, the licensing of employees and sales and solicitation and advertising practices, and by the Federal Reserve as to certain consumer protection provisions mandated by the Gramm-Leach-Bliley Act and its implementing regulations.

#### Mortgage Banking Operations

In addition to FDIC and CFPB regulation, FirstBank is subject to the rules and regulations of the FHA, VA, FNMA, FHLMC, GNMA, and the U.S. Department of Housing and Urban Development ("HUD") with respect to originating, processing, selling and servicing mortgage loans and the issuance and sale of MBS. Those rules and regulations, among other things, prohibit discrimination and establish underwriting guidelines that include provisions for inspections and appraisals, require credit reports on prospective borrowers and fix maximum loan amounts, and, with respect to VA loans, fix maximum interest rates. Moreover, lenders such as FirstBank are required annually to submit audited financial statements to the FHA, VA, FNMA, FHLMC, GNMA and HUD and each regulatory entity has its own financial requirements. FirstBank's affairs are also subject to supervision and examination by the FHA, VA, FNMA, FHLMC, GNMA and HUD at all times to assure compliance with applicable regulations, policies and procedures. Mortgage origination activities are subject to, among other requirements, the Equal Credit Opportunity Act, Federal Truth-in-Lending Act, and the Real Estate Settlement Procedures Act and the regulations promulgated thereunder that, among other things, prohibit discrimination and require the disclosure of certain basic information to mortgagors concerning credit terms and settlement costs. FirstBank is licensed by the Commissioner under the Puerto Rico Mortgage Banking Law, and, as such, is subject to regulation by the Commissioner, with respect to, among other things, licensing requirements and the establishment of maximum origination fees on certain types of mortgage loan products.

Section 5 of the Puerto Rico Mortgage Banking Law requires the prior approval of the Commissioner for the acquisition of control of any mortgage banking institution licensed under such law. For purposes of the Puerto Rico Mortgage Banking Law, the term "control" means the power to direct or influence decisively, directly or indirectly, the management or policies of a mortgage banking institution. The Puerto Rico Mortgage Banking Law provides that a transaction that results in the holding of less than 10% of the outstanding voting securities of a mortgage banking institution is not considered to be a change in control.

#### Item 1A. Risk Factors

There follows a discussion about significant risks and uncertainties that could impact the Corporation's businesses, results of operations and financial condition, including by causing the Corporation's actual results to differ materially from those projected in any forward-looking statements. Other risks and uncertainties, including those not currently known to the Corporation or its management and those that the Corporation or its management currently deems to be immaterial, could also affect the Corporation in a materially adverse way in future periods. Thus, the following should not be considered a complete discussion of all of the risks and uncertainties the Corporation may face. See the discussion under "Forward-Looking Statements", in this Annual Report on Form 10-K.

#### RISKS RELATING TO THE CORPORATION'S BUSINESS

Our pending acquisition of BSPR exposes us to increased regulatory, business, reputational, and other risks that may adversely affect our business and our future results of operations.

Our pending acquisition of BSPR in an all cash stock purchase, which was announced on October 21, 2019, subjects us to increased risks, including the following:

- •our ability to obtain all necessary regulatory approvals for the acquisition on terms acceptable to us;
- •the risk that, during the time period when regulatory approval is being sought, customers of BSPR may establish relationships with different financial institutions or that prospective customers may delay engaging our services or seek alternative financial services;
- •significant costs, expenses, and resources associated with the acquisition and the diversion of our management's time and attention that could otherwise have been devoted to our existing operations or to alternative transactions;
  - •the risk that, if the acquisition is completed, the businesses will not be integrated successfully;
- •the risk that the cost savings and any other synergies from the acquisition may not be fully realized or may take longer to realize than expected;
- •potential disruption from the acquisition making it more difficult to maintain relationships with customers, employees or suppliers.

Achieving the anticipated benefits of the BSPR acquisition depends upon obtaining all necessary regulatory approvals. Such regulatory approvals may not be granted on terms that are acceptable to us, or at all. There can be no assurance as to when or whether these regulatory approvals will be received, or the conditions associated with any approval.

The financial services industry in the markets in which we operate is highly competitive. During the time period when regulatory approval is being sought, customers of BSPR may establish relationships with different banks or other financial institutions for a number of reasons, including any expectation of disruptions in customer service or uncertainty regarding how the acquisition will affect them. If that occurs, we may not obtain the number of customers from the acquisition that we currently anticipate obtaining. Further, potential customers may delay or defer engaging the Corporation's services or may seek out other banks or financial institutions due to the uncertainty of the acquisition of BSPR.

If the necessary regulatory approvals are obtained and the transaction closes, the acquisition will require integration of systems, procedures, and personnel of BSPR into FirstBank. This integration process is complicated and time consuming and may also be disruptive to the customers of BSPR. If the integration process is not conducted successfully and with minimal effect on the acquired business and its customers, the Corporation may lose customers or employees of BSPR, the Corporation may not realize the anticipated economic benefits of the acquisition within the expected time frame, or at all. The Corporation may also experience greater than anticipated customer losses even if the integration process is successful. In addition, the Corporation will have to integrate BSPR's internal controls into the Corporation's internal control over financial reporting, which may be difficult, may take longer than anticipated or may be ineffective.

The pending acquisition of BSPR has resulted in significant financial, legal and other professional service fees and has required substantial time and attention from our management, all of which could have been devoted to our existing operations or other opportunities. In addition, activities surrounding the satisfaction of all conditions to closing and other obligations under the purchase agreement, and the integration process may result in further significant expenses or may further divert our management's time and attention. Even if the Corporation is successful in its integration of BSPR, delays in the process could have a material adverse effect on our revenues, expenses, operating results and financial condition.

The Corporation made assumptions and estimates concerning the fair value of assets and liabilities to be acquired in evaluating the potential acquisition and the purchase price. Actual values of these assets and liabilities could differ from the Corporation's assumptions and estimates, which could result in the Corporation's inability to achieve the anticipated benefits of the transaction.

Lastly, events outside of our control, including changes in the regulatory environment and laws, as well as economic trends, could adversely affect our ability to realize the expected benefits from this acquisition.

The occurrence of any of these risks could adversely affect our business, revenue, expenses, operating results and financial condition.

#### Our level of non-performing assets may adversely affect our future results from operations.

As of December 31, 2019, we continued to have a high level of nonaccrual loans, even though the level decreased by \$121.4 million to \$210.7 million as of December 31, 2019, or 37%, from \$332.1 million as of December 31, 2018. Our nonaccrual loans represent approximately 2% of our \$9.0 billion loan portfolio as of December 31, 2019. In addition, we had a high level of total non-performing assets, even though they decreased by \$149.7 million to \$317.4 million as of December 31, 2019, or 32%, from \$467.1 million as of December 31, 2018. If we are unable to effectively maintain the quality of our loan portfolio, our financial condition and results of operations may be materially and adversely affected.

#### Certain funding sources may not be available to us and our funding sources may prove insufficient and/or costly to replace.

FirstBank relies primarily on customer deposits, the issuance of brokered CDs, and advances from the FHLB of New York to maintain its lending activities and to replace certain maturing liabilities. As of December 31, 2019, we had \$435.1 million in brokered CDs outstanding, representing approximately 5% of our total deposits, and a reduction of \$120.5 million from the year ended December 31, 2018. Approximately \$231.4 million in brokered CDs mature over the twelve months ending December 31, 2020, and the average term to maturity of the retail brokered CDs outstanding as of December 31, 2019 was approximately 1.3 years. None of these CDs are callable at the Corporation's option.

Although FirstBank has historically been able to replace maturing deposits and advances, we may not be able to replace these funds in the future if our financial condition or general market conditions change. The use of brokered deposits has been particularly important for the funding of our operations. If we are unable to issue brokered deposits, or are unable to maintain access to other funding sources, our results of operations and liquidity would be adversely affected.

Alternate sources of funding may carry higher costs than sources currently utilized. If we are required to rely more heavily on more expensive funding sources, profitability would be adversely affected.

We may determine to seek debt financing in the future to achieve our long-term business objectives. Additional borrowings, if sought, may not be available to us, or if available, may not be on acceptable terms. The availability of additional financing will depend on a variety of factors such as market conditions, the general availability of credit, our credit ratings and our credit capacity. In addition, the Bank may seek to sell loans as an additional source of liquidity. If additional financing sources are unavailable or are not available on acceptable terms, our profitability and future prospects could be adversely affected.

#### We depend on cash dividends from FirstBank to meet our cash obligations.

As a holding company, dividends from FirstBank have provided a substantial portion of our cash flow used to service the interest payments on our TRuPs and other obligations. Our banking subsidiary is limited by law in its ability to make dividend payments and other distributions to us based on its earnings and capital position. A failure by our banking subsidiary to generate sufficient cash flow to make dividend payments to us may have a negative impact on our results of operation and financial position. Also, a failure by the bank holding company to access sufficient liquidity resources to meet all projected cash needs in the ordinary course of business may have a detrimental impact on our financial condition and ability to compete in the market.

### Credit quality may result in additional losses.

The quality of our loans has continued to be under pressure as a result of continued recessionary conditions in the Puerto Rico region that have led to, among other things, high unemployment levels, low absorption rates for new residential construction projects and declines in property values. Our business depends on the creditworthiness of our customers and counterparties and the value of the assets securing our loans or underlying our investments. When the credit quality of the customer base materially decreases or the risk profile of a market, industry or group of customers changes materially, our business, financial condition, allowance levels, asset impairments, liquidity, capital and results of operations are adversely affected.

We had a commercial and construction loan portfolio held for investment in the amount of \$3.8 billion as of December 31, 2019. Due to their nature, these loans entail a higher credit risk than consumer and residential mortgage loans, since they are larger in size, concentrate more risk in a single borrower and are generally more sensitive to economic downturns. Furthermore, given the slowdown in the real estate market, the properties securing these loans may be difficult to dispose of if they are foreclosed. We may incur losses over the near term, either because of continued deterioration of the quality of loans or because of sales of problem loans, which would likely accelerate the recognition of losses. Any such losses would adversely impact our overall financial performance and results of operations.

Our allowance for credit losses may not be adequate to cover actual losses, and we may be required to materially increase our allowance, which may adversely affect our capital ratios, financial condition and results of operations.

We are subject, among other things, to the risk of loss from loan defaults and foreclosures with respect to the loans we originate and purchase. We recognize periodic credit loss expenses on loans, which leads to reductions in our income from operations, in order to maintain our allowance for credit losses on loans at a level that our management deems to be appropriate based upon an assessment of the quality of the loan and lease portfolios. Management may fail to accurately estimate the level of loan and lease losses or may have to increase our credit loss expense on loans in the future as a result of new information regarding existing loans, future increases in nonaccrual loans, foreclosure actions and loan modifications, changes in current and expected economic and other conditions affecting borrowers or for other reasons beyond our control. In addition, the bank regulatory agencies periodically review the adequacy of our allowance for credit losses on loans and may require an increase in the credit loss expense on loans or the recognition of additional classified loans and loan charge-offs, based on judgments that differ from those of management.

The level of the allowance reflects management's estimates based upon various assumptions and judgments as to specific credit risks, its evaluation of industry concentrations, loan loss experience, current loan portfolio quality, present economic, political and regulatory conditions, unidentified losses inherent in the current loan portfolio and, since the beginning of 2020, reasonable and supportable forecasts. The determination of the appropriate level of the allowance for credit losses on loans inherently involves a high degree of subjectivity and requires management to make significant estimates and judgments regarding current credit risks and future trends, all of which may undergo material changes. If our estimates prove to be incorrect, our allowance for credit losses on loans may not be sufficient to cover losses in our loan portfolio and our credit loss expense on loans could increase substantially.

Any such increases in our credit loss expense on loans or any loan losses in excess of our allowance for credit losses on loans would have an adverse effect on our future capital ratios, financial condition and results of operations.

#### Changes in collateral values of properties located in stagnant or distressed economies may require increased reserves.

Further deterioration of the value of real estate collateral securing our construction, commercial and residential mortgage loan portfolios would result in increased credit losses. As of December 31, 2019, approximately 1%, 16% and 33% of our loan portfolio held for investment consisted of construction, commercial mortgage and residential real estate loans, respectively.

Whether the collateral that underlies our loans is located in Puerto Rico, the USVI, the BVI, or the U.S. mainland, the performance of our loan portfolio and the collateral value backing the transactions are dependent upon the performance of and conditions within each specific real estate market. Puerto Rico, where most of the collateral is located, has been in an economic recession since 2006. Sustained weak economic conditions that have affected Puerto Rico over the last several years have resulted in declines in collateral values.

Construction and commercial loans, mostly secured by commercial and residential real estate properties, entail a higher credit risk than consumer and residential mortgage loans since they are larger in size, may have less collateral coverage, concentrate more risk in a single borrower and are generally more sensitive to economic downturns. As of December 31, 2019, our commercial mortgage and construction real estate loans held for investment in Puerto Rico amounted to \$1.0 billion, or 67% of the total \$1.6 billion commercial mortgage and construction real estate loans, which constituted 17% of the total loan portfolio held for investment.

We measure the impairment of a loan based on the fair value of the collateral, if collateral dependent, which is generally obtained from appraisals. Updated appraisals are obtained when we determine that loans are impaired and are updated annually thereafter. In addition, appraisals are also obtained for certain residential mortgage loans on a spot basis based on specific characteristics, such as delinquency levels, age of the appraisal and loan-to-value ratios. The appraised value of the collateral may decrease or we may not be able to recover collateral at its appraised value. A significant decline in collateral valuations for collateral dependent loans has required and, in the future, may require increases in our credit loss expense on loans. Any such increase would have an adverse effect on our future financial condition and results of operations.

#### The Corporation's force-placed insurance policies could be disputed by the customer.

The Corporation maintains force-placed insurance policies that have been put into place when a borrower's insurance policy on a property was canceled, lapsed or was deemed insufficient and the borrower did not secure a replacement policy. A borrower may make a claim against the Corporation under such force-placed insurance policy and the failure of the Corporation to resolve such a claim to the borrower's satisfaction may result in a dispute between the borrower and the Corporation, which if not adequately resolved, could have an adverse effect on the Corporation.

#### Interest rate shifts may reduce net interest income.

Shifts in short-term interest rates have reduced net interest income in the past and, in the future, may reduce net interest income, which is the principal component of our earnings. Net interest income is the difference between the amounts received by us on our interest-earning assets and the interest paid by us on our interest-bearing liabilities. Differences in the re-pricing structure of our assets and liabilities may result in changes in our profits when interest rates change.

#### Increases in interest rates may reduce demand for mortgage and other loans.

Higher interest rates increase the cost of mortgage and other loans to consumers and businesses and may reduce future demand for such loans, which may negatively impact our profits by reducing the amount of loan interest income due to declines in volume.

#### Accelerated prepayments may adversely affect net interest income.

In general, fixed-income portfolio yields would decrease if the re-investment of pre-payment amounts is at lower rates. Net interest income could also be affected by prepayments of MBS. Acceleration in the prepayments of MBS would lower yields on these securities, as the amortization of premiums paid upon the acquisition of these securities would accelerate. Conversely, acceleration in the prepayments of MBS would increase yields on securities purchased at a discount, as the accretion of the discount would accelerate. These risks are directly linked to future period market interest rate fluctuations. Also, net interest income in future periods might be affected by our investment in callable securities because decreases in interest rates might prompt the early redemption of such securities.

#### Changes in interest rates on loans and borrowings may adversely affect net interest income.

Basis risk is the risk of adverse consequences resulting from unequal changes in the difference, also referred to as the "spread" or basis, between the rates for two or more different instruments with the same maturity and occurs when market rates for different financial instruments or the indices used to price assets and liabilities change at different times or by different amounts. For example, the interest expense for liability instruments might not change by the same amount as interest income received from loans or investments. To the extent that the interest rates on loans and borrowings change at different rates and by different amounts, the margin between our variable rate-based assets and the cost of the interest-bearing liabilities might be compressed and adversely affect net interest income.

## If all or a significant portion of the unrealized losses in our investment securities portfolio on our consolidated statement of financial condition is determined to be related to credit factors, we would recognize a material charge to our earnings and our capital ratios would be adversely affected.

For the years ended December 31, 2017, 2018 and 2019, we recognized a total of \$12.2 million, \$50 thousand and \$0.5 million, respectively, in other-than-temporary impairments. To the extent that any portion of the unrealized or unrecognized losses in our investment securities portfolio of \$38.4 million as of December 31, 2019 is determined to be related to credit factors, we would recognize a charge to earnings in the quarter during which such determination is made and capital ratios could be adversely affected. Even if we do not determine that the unrealized losses associated with this portfolio is related to credit factors, increases in unrealized losses on available-for-sale securities adversely affect our tangible common equity ratio, which may adversely affect credit rating agency and investor sentiment towards us. Any negative perception also may adversely affect our ability to access the capital or credit markets or might increase our cost of capital. In addition, beginning on January 1, 2020, new authoritative accounting guidance requires the recognition of lifetime expected credit losses for certain assets measured at amortized cost, including held-to-maturity debt securities. Valuation and credit losses determinations will continue to be affected by external market factors including default rates, severity rates and macro-economic factors.

#### Downgrades in our credit ratings could further increase the cost of borrowing funds.

The Corporation's ability to access new non-deposit sources of funding could be adversely affected by downgrades in our credit ratings. The Corporation's liquidity is to a certain extent contingent upon its ability to obtain external sources of funding to finance its operations. The Corporation's current credit ratings and any downgrades in such credit ratings can hinder the Corporation's access to new forms of external funding and/or cause external funding to be more expensive, which could in turn adversely affect results of operations.

#### Defective and repurchased loans may harm our business and financial condition.

In connection with the sale and securitization of loans, we are required to make a variety of customary representations and warranties relating to the loans sold or securitized. Our obligations with respect to these representations and warranties are generally outstanding for the life of the loan, and relate to, among other things:

- compliance with laws and regulations;
- underwriting standards;
- the accuracy of information in the loan documents and loan files; and
- the characteristics and enforceability of the loan.

A loan that does not comply with these representations and warranties may take longer to sell, may impact our ability to obtain third-party financing for the loan, and may not be saleable or may be saleable only at a significant discount. If such a loan is sold before we detect non-compliance, we may be obligated to repurchase the loan and bear any associated loss directly, or we may be obligated to indemnify the purchaser against any loss, either of which could reduce our cash available for operations and liquidity. Management believes that it has established controls to ensure that loans are originated in accordance with the secondary market's requirements, but certain employees may make mistakes or may deliberately violate our lending policies.

#### We are subject to certain regulatory restrictions that may adversely affect our operations.

We are subject to supervision and regulation by the Federal Reserve Board and the FDIC. We are a bank holding company and a financial holding company under the Bank Holding Company Act of 1956, as amended. The Bank is also subject to supervision and regulation by the Puerto Rico Office of the Commissioner of Financial Institutions.

Under federal law, financial holding companies are permitted to engage in a broader range of "financial" activities than those permitted to bank holding companies that are not financial holding companies. A financial holding company that ceases to meet certain standards is subject to a variety of restrictions, depending on the circumstances, including the prohibition from undertaking new activities or acquiring shares or control of other companies. If we fail to comply with the requirements from our regulators, we may become subject to regulatory enforcement action and other adverse regulatory actions that might have a material and adverse effect on our operations.

# Our controls and procedures may fail or be circumvented, our risk management policies and procedures may be inadequate and operational risks could adversely affect our consolidated results of operations.

We may fail to identify and manage risks related to a variety of aspects of our business, including, but not limited to, operational risk, interest-rate risk, trading risk, fiduciary risk, legal and compliance risk, liquidity risk and credit risk. We have adopted and periodically improve various controls, procedures, policies and systems to monitor and manage risk. Any improvements to our controls, procedures, policies and systems, however, may not be adequate to identify and manage the risks in our various businesses. If our risk framework is ineffective, either because it fails to keep pace with changes in the financial markets or our businesses or for other reasons, we could incur losses, suffer reputational damage, or find ourselves out of compliance with applicable regulatory mandates or expectations.

We may also be subject to disruptions from external events that are wholly or partially beyond our control, which could cause delays or disruptions to operational functions, including information processing and financial market settlement functions. In addition, our customers, vendors and counterparties could suffer from such events. Should these events affect us, or the customers, vendors or counterparties with which we conduct business, our consolidated results of operations could be negatively affected. When we record balance sheet reserves for probable loss contingencies related to operational losses, we may be unable to accurately estimate our potential exposure, and any reserves we establish to cover operational losses may not be sufficient to cover our actual financial exposure, which may have a material impact on our consolidated results of operations or financial condition for the periods in which we recognize the losses.

Our operational or security systems or infrastructure, or those of third parties, could fail or be breached, which could disrupt our business and adversely impact our results of operations, liquidity, and financial condition, as well as cause legal or reputational harm.

The potential for operational risk exposure exists throughout our business and, as a result of our interactions with, and reliance on, third parties, is not limited to our own internal operational functions. Our operational and security systems and infrastructure, including our computer systems, data management, and internal processes, as well as those of third parties, are integral to our performance. We rely on our employees and third parties in our day-to-day and ongoing operations, who may, as a result of human error, misconduct, malfeasance, or failure, or breach of our or of third-party systems or infrastructure, expose us to risk. For example, our ability to conduct business may be adversely affected by any significant disruptions to us or to third parties with whom we interact or upon whom we rely. In addition, our ability to implement backup systems and other safeguards with respect to third-party systems is more limited than with respect to our own systems. Our financial, accounting, data processing, backup, or other operating or security systems and infrastructure may fail to operate properly or become disabled or damaged as a result of a number of factors, including events that are wholly or partially beyond our control, which could adversely affect our ability to process transactions or provide services. Such events may include sudden increases in customer transaction volume; electrical, telecommunications, or other major physical infrastructure outages; natural disasters such as earthquakes, hurricanes, and floods; disease pandemics; cyber-attacks; and events arising from local or larger scale political or social matters. In addition, we may need to take our systems offline if they become infected with malware or a computer virus or as a result of another form of cyberattack. In the event that backup systems are utilized, they may not process data as quickly as our primary systems and some data might not have been saved to backup systems, potentially resulting in a temporary or permanent loss of such data. We frequently update our systems to support our operations and growth and to remain compliant with applicable laws, rules, and regulations. This updating entails significant costs and creates risks associated with implementing new systems and integrating them with existing ones, including business interruptions. Implementation and testing of controls related to our computer systems, security monitoring, and retaining and training personnel required to operate our systems also entail significant costs. Operational risk exposures could adversely impact our operations, liquidity, and financial condition, as well as cause reputational harm. In addition, we may not have adequate insurance coverage to compensate for losses from a major interruption.

Third parties perform key aspects of our business operations, such as data processing, information security, recording and monitoring transactions, online banking interfaces and services, internet connections and network access. While we believe that we have selected these third-party vendors carefully, we do not control their actions. Any significant problems caused by these third parties, including those resulting from disruptions in communication services provided by a vendor, failure of a vendor to handle current or higher volumes, failure of a vendor to provide services for any reason, the provision by a vendor of poor performance of services, or failure of a vendor to notify us of a reportable event, could adversely affect our ability to deliver products and services to our customers and otherwise conduct our business. Financial or operational difficulties of a third-party vendor could also hurt our operations if those difficulties interfere with the vendor's ability to serve us. Replacing these third-party vendors could also create significant delay and expense. Accordingly, use of such third parties creates an inherent risk to our business operations.

#### Cyber-attacks, system risks and data protection breaches could present significant reputational, legal and regulatory costs.

Information security risks for financial institutions have significantly increased in recent years, especially as we continue to expand customer services via the internet and other remote service channels, and the sophistication and activities of organized crime, hackers, terrorists and other external parties have increased. These threats may derive from fraud or malice on the part of our employees or third-party providers, or may result from human error or accidental technological failure. These threats include cyber-attacks, such as computer viruses, malicious code, phishing attacks or information security breaches and could lead to the misappropriation of consumer account and other information.

We have a robust and thourough Information Security Program which continuously monitors cyber-related risks and ultimately ensures protection for the processing, transmission and storage of confidential, proprietary and other information in our computer systems and networks. Furthermore, a formal vendor management program is in place to oversee third-party and vendor risks. The Corporation's system of internal controls also incorporates an organization-wide protocol for the appropriate reporting and escalation of information security matters to management and the Corporation's Board of Directors, to ensure effective and efficient resolution and, if necessary, disclosure of any matters. The Corporation's Board of Directors is actively engaged in the oversight of the Corporation's continuous efforts to reinforce and enhance its operational resilience.

To date, we have not experienced any material impact related to cyber-attacks or other information security breaches. However, future attacks or breaches could lead to security breaches of the networks, systems or devices that our customers use to access our integrated products and services, which in turn could result in the unauthorized disclosure, release, gathering, monitoring, misuse, loss or destruction of confidential, proprietary and other information (including account data information) or data security compromises. A successful penetration or circumvention of system security could cause us serious negative consequences, including our loss of customers and business opportunities, costs associated with maintaining business relationships after an attack or breach; significant business disruption to our operations and business, misappropriation, exposure, or destruction of our confidential information, intellectual property, funds, and/or those of our customers; or damage to our or our customers' and/or third parties' computers or systems, and could result in a violation of applicable privacy laws and other laws, litigation exposure, regulatory fines, penalties or intervention, loss of confidence in our security measures, reputational damage, reimbursement or other compensatory costs, additional compliance costs, and could adversely impact our results of operations, liquidity and financial condition. In addition, we may not have adequate insurance coverage to compensate for losses from a cybersecurity event.

## Competition for our executives and other key employees is intense, and we may not be able to attract and retain the highly skilled people we need to support our business.

Our success depends, in large part, on our ability to attract and retain key people. Competition for the best people in most activities in which we engage can be intense, and we may not be able to hire people or retain them, particularly in light of uncertainty concerning compensation restrictions applicable to banks but not applicable to other financial services firms. The unexpected loss of services of one or more of our key personnel could adversely affect our business because of the loss of their skills, knowledge of our markets and years of industry experience and, in some cases, because of the difficulty of promptly finding qualified replacement employees. Similarly, the loss of our executives or other key employees, either individually or as a group, could result in a loss of customer confidence in our ability to execute banking transactions on their behalf.

Our compensation practices are subject to review and oversight by the Federal Reserve Board. We also may be subject to limitations on compensation practices by the FDIC or other regulators, which may or may not affect our competitors. Limitations on our compensation practices could have a negative impact on our ability to attract and retain talented senior leaders in support of our long-term strategy.

Our compensation practices are subject to oversight by the Federal Reserve Board and the FDIC. Any deficiencies in our compensation practices may be incorporated into our supervisory ratings, which can affect our ability to make acquisitions or perform other actions. In addition, the regulation of our compensation practices may change in the future.

Our compensation practices are subject to oversight by the Federal Reserve Board and the FDIC. As discussed above, the Corporation currently is subject to the 2010 interagency guidance governing the incentive compensation activities of regulated banks and bank holding companies. Our failure to satisfy these restrictions and guidelines could expose us to adverse regulatory criticism, lowered supervisory ratings, and restrictions on our operations and acquisition activities. In addition, the federal banking agencies have proposed new regulations under the Dodd-Frank Act that place restrictions on the incentive compensation practices of banking organizations with \$1 billion or more in assets.

The scope and content of the U.S. banking regulators' policies on executive compensation are continuing to develop and are likely to continue evolving in the future. It cannot be determined at this time whether compliance with such policies will adversely affect the ability of the Corporation and its subsidiaries to hire, retain and motivate their key employees.

## Further increases in the FDIC deposit insurance premium or in FDIC required reserves may have a significant financial impact on us.

The FDIC insures deposits at FDIC-insured depository institutions up to certain limits (currently, \$250,000 per depositor account). The FDIC charges insured depository institutions premiums to maintain the DIF. In the event of a bank failure, the FDIC takes control of a failed bank and, if necessary, pays all insured deposits up to the statutory deposit insurance limits using the resources of the DIF. The FDIC is required by law to maintain adequate funding of the DIF, and the FDIC may increase premium assessments to maintain such funding.

The Dodd-Frank Act requires the FDIC to increase the DIF's reserves against future losses, which will require institutions with assets greater than \$10 billion, such as FirstBank, to bear an increased responsibility for funding the prescribed reserve to support the DIF. Among other things, the Dodd-Frank Act requires the FDIC to bolster the DIF by increasing the required reserve ratio for the industry to 1.35 percent (the ratio of reserves to insured deposits) by September 30, 2020.

On September 30, 2018, the DIF Reserve Ratio reached 1.36 percent, exceeding the statutorily required minimum reserve ratio of 1.35 percent ahead of the September 30, 2020 deadline required under the Dodd-Frank Act. According to FDIC regulations upon reaching the minimum: (1) surcharges on insured depository institutions with total consolidated assets of \$10 billion or more, such as FirstBank, ceased during 2019; and (2) small banks received assessment credits for the portion of their assessments that contributed to the growth in the reserve ratio from between 1.15 percent and 1.35 percent.

The FDIC may increase FirstBank's premiums or impose additional assessments or prepayment requirements in the future. The Dodd-Frank Act removed the statutory cap for the reserve ratio, leaving the FDIC free to set this cap going forward.

#### Our businesses may be adversely affected by litigation.

From time to time, our customers, or the government on their behalf, makes claims and takes legal actions relating to our performance of fiduciary or contractual responsibilities. We have also faced employment lawsuits and other legal claims. In any such future claims or actions, demands for substantial monetary damages may be asserted against us, resulting in financial liability or an adverse effect on our reputation among investors or on customer demand for our products and services. We may be unable to accurately estimate our exposure to litigation risk when we record balance sheet reserves for probable loss contingencies. As a result, reserves we establish to cover any settlements or judgements may not be sufficient to cover our actual financial exposure, which has occurred in the past and may again occur, resulting in a material adverse impact on our consolidated results of operations or financial condition.

In the ordinary course of our business, we are also subject to various regulatory, governmental and law enforcement inquiries, investigations and subpoenas. These may be directed generally to participants in the businesses in which we are involved or may be specifically directed at us. In regulatory enforcement matters, claims for disgorgement, the imposition of penalties and the imposition of other remedial sanctions are possible.

In the past, following periods of volatility in the market price of a company's securities, securities class action litigation has often been instituted. A securities class action suit against us in the future could result in substantial costs, potential liabilities and the diversion of management's attention and resources.

The resolution of legal actions or regulatory matters, when unfavorable, has had and could in the future have a material adverse effect on our consolidated results of operations for the quarter in which such actions or matters are resolved or a reserve is established.

#### Our businesses may be negatively affected by adverse publicity or other reputational harm.

Our relationships with many of our customers are predicated upon our reputation as a fiduciary and a service provider that adheres to the highest standards of ethics, service quality and regulatory compliance. Adverse publicity, regulatory actions, litigation, operational failures, the failure to meet customer expectations and other issues with respect to one or more of our businesses could materially and adversely affect our reputation, or our ability to attract and retain customers or obtain sources of funding for the same or other businesses. Preserving and enhancing our reputation also depends on maintaining systems and procedures that address known risks and regulatory requirements, as well as our ability to identify and mitigate additional risks that arise due to changes in our businesses, the market places in which we operate, the regulatory environment and customer expectations. If we fail to promptly address matters that bear on our reputation, our reputation may be materially adversely affected and our business may suffer.

#### Changes in accounting standards issued by the Financial Accounting Standards Board may adversely affect our financial statements.

Our financial statements are subject to the application of U.S. Generally Accepted Accounting Principles ("GAAP"), which are periodically revised and expanded. Accordingly, from time to time, we are required to adopt new or revised accounting standards issued by the Financial Accounting Standards Board ("FASB"). The FASB has issued financial accounting and reporting standards that will govern key aspects of the Corporation's financial statements or interpretations thereof when those standards become effective, including those areas where the Corporation is required to make assumptions or estimates. For example, the FASB's new accounting standard on credit losses ("CECL"), which became effective for the Corporation on January 1, 2020, requires earlier recognition of credit losses on financial assets. The new accounting model requires that lifetime "expected credit losses" of financial assets not recorded at fair value through net income, such as loans and held-to-maturity securities, be recorded at inception of the financial asset, replacing the multiple existing impairment models under GAAP which generally require that a loss be "incurred" before it is recognized. Accordingly, the new accounting model presents operational challenges and requires the Corporation to change how it makes assumptions and estimates on loan and lease losses as well as other financial assets. The Corporation expects that the adoption of this new accounting standard will result in a combined increase of approximately \$93 million in our allowance for credit losses for all applicable on-balance sheet and off-balance sheet exposures and a corresponding decrease, net of applicable income taxes, in retained earnings as of January 1, 2020. For additional information on this and other accounting standards, see Note 1, "Nature of Business and Summary of Significant Accounting Policies" to the consolidated financial statements included in Item 8 of this Form 10-K.

Other changes to financial accounting or reporting standards or interpretations, whether promulgated or required by the FASB or regulators, could also present operational challenges and could require the Corporation to change certain of the assumptions or estimates it previously used in preparing its financial statements, which could negatively impact how it records and reports its financial condition and results of operations generally and/or with respect to particular businesses. For additional information on the key areas for which assumption and estimates are used in preparing the Corporation's financial statements, see Note 1, "Nature of Business and Summary of Significant Accounting Policies" of the consolidated financial statements included in Item 8 of this Form 10-K.

## Any impairment of our goodwill or amortizable intangible assets may adversely affect our operating results.

If our goodwill or amortizable intangible assets become impaired, we may be required to record a significant charge to earnings. Under GAAP, we review our amortizable intangible assets for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

Goodwill is tested for impairment at least annually. Factors that may be considered a change in circumstances, indicating that the carrying value of the goodwill or amortizable intangible assets may not be recoverable, include reduced future cash flow estimates and slower growth rates in the industry.

The goodwill impairment evaluation process requires us to make estimates and assumptions with regard to the fair value of our reporting units. Actual values may differ significantly from these estimates. Such differences could result in future impairment of goodwill that would, in turn, negatively impact our results of operations and the reporting unit to which the goodwill relates. We conducted our most recent evaluation of goodwill during the fourth quarter of 2019. As of December 31, 2019, the book value of our goodwill was \$28.1 million, which was recorded at the Bank.

If an impairment determination is made in a future reporting period, our earnings and book value of goodwill will be reduced by the amount of the impairment. If an impairment loss is recorded, it will have little or no impact on the tangible book value of our Common Stock, or our regulatory capital levels, but such an impairment loss could significantly reduce the Banks' earnings and thereby restrict the Bank's ability to make dividend payments to us without prior regulatory approval, because Federal Reserve policy states the bank holding company dividends should be paid from current earnings.

#### Recognition of deferred tax assets is dependent upon the generation of future taxable income by the Bank.

As of December 31, 2019, the Corporation had a deferred tax asset of \$264.8 million (net of a valuation allowance of \$86.6 million, including a valuation allowance of \$55.6 million against the deferred tax assets of the Corporation's banking subsidiary FirstBank). Under Puerto Rico law, the Corporation and its subsidiaries, including FirstBank, are treated as separate taxable entities and are not entitled to file consolidated tax returns. Accordingly, to obtain a tax benefit from NOLs, a particular subsidiary must be able to demonstrate sufficient taxable income. To obtain the full benefit of the applicable deferred tax asset attributable to NOLs, FirstBank and its pass-through entities must have sufficient taxable income within the applicable carryforward period. Pursuant to the 2011 PR Code, the carryforward period for NOLs incurred during taxable years that commenced after December 31, 2004 and ended before January 1, 2013 is 12 years; for NOLs incurred during taxable years commencing after December 31, 2012, the carryover period is 10 years. Accounting for income taxes requires that companies assess whether a valuation allowance should be recorded against their deferred tax asset based on an assessment of the amount of the deferred tax asset that is more likely than not to be realized. Due to significant estimates utilized in determining the valuation allowance and the potential for changes in facts and circumstances, in the future, the Corporation may not be able to reverse the remaining valuation allowance or may need to increase its current deferred tax asset valuation allowance.

## The Corporation's judgments regarding tax accounting policies and the resolution of tax disputes may impact the Corporation's earnings and cash flow.

Significant judgment is required in determining the Corporation's effective tax rate and in evaluating its tax positions. The Corporation provides for uncertain tax positions when such tax positions do not meet the recognition thresholds or measurement criteria prescribed by applicable GAAP.

Fluctuations in federal, state, local and foreign taxes or a change to uncertain tax positions, including related interest and penalties, may impact the Corporation's effective tax rate. When particular tax matters arise, a number of years may elapse before such matters are audited and finally resolved. In addition, the Puerto Rico Department of Treasury ("PRTD"), the U.S. Internal Revenue Service ("IRS") and the tax authorities in the jurisdictions in which we operate may challenge our tax positions and we may estimate and provide for potential liabilities that may arise out of tax audits to the extent that uncertain tax positions fail to meet the recognition standard under applicable GAAP. Unfavorable resolution of any tax matter could increase the effective tax rate and could result in a material increase in our tax expense. Resolution of a tax issue may require the use of cash in the year of resolution.

## Changes in the Tax Law in multiple jurisdictions can materially affect our operations, tax obligations and effective tax rate.

First BanCorp. is subject to Puerto Rico income tax on its income from all sources. As a Puerto Rico corporation, it is treated as a foreign corporation for U.S. and USVI income tax purposes and is generally subject to U.S. and USVI income tax only on its income from sources within the U.S. and USVI or income effectively connected with the conduct of a trade or business in those regions. The USVI jurisdiction imposes income taxes based on the U.S. Internal Revenue Code under the "mirror system" established by the Naval Service Appropriations Act of 1922. However, the USVI jurisdiction also imposes an additional 10% surtax on the USVI tax liability, if any.

These tax laws are complex and subject to different interpretations. We must make judgments and interpretations about the application of these inherently complex tax laws when determining our provision for income taxes, our deferred tax assets and liabilities, and our valuation allowance. In addition, legislative changes, particularly changes in tax laws, could adversely impact our results of operations.

On December 10, 2018, the Governor of Puerto Rico signed Act 257 into law to amend some of the provisions of the 2011PR Code. Act 257 introduced various changes to the current income tax regime applicable to individuals and corporations, and the sales and use taxes, which took effect on January 1, 2019, including, among others, (i) a reduction in the Puerto Rico corporate tax rate from 39% to 37.5%; (ii) an increase in the net operating and capital losses usage limitation from 80% to 90%; (iii) amendments to the provisions related to "pass-through" entities that provide that corporations that own 50% or more of a partnership will not be able to claim a current or carryover non partnership NOL deduction against a partnership distributable share; adversely impacting a tax action taken in 2017 for FirstBank Insurance under which the Corporation was previously allowed to offset pass-through income earned by FirstBank Insurance with net operating losses at the holding company level; and (iv) other limitations on certain deductions, such as meals and entertainment deductions. In the fourth quarter of 2018, the Corporation recorded a one-time charge of \$9.9 million related to the remeasurement of deferred tax assets resulting from the aforementioned reduction in the corporate tax rates (net of the \$5.6 million related impact in the valuation allowance).

Changes in applicable tax laws in Puerto Rico, the U.S. or other jurisdictions or tax authorities' new interpretations could result in increases in our overall taxes and the Corporation's financial condition or results of operations may be adversely impacted.

#### Our ability to use our net operating loss (NOL) carryforwards may be limited.

The Corporation has Puerto Rico, U.S. and USVI sourced NOL carryforwards. Section 382 of the U.S. Internal Revenue Code ("Section 382") limits the ability to utilize U.S. and USVI NOLs for income tax purposes, respectively, at such jurisdictions following an event of an ownership change. Generally, an "ownership change" occurs when certain shareholders increase their aggregate ownership by more than 50 percentage points over their lowest ownership percentage over a three-year testing period. Section 1034.04(u) of the 2011 PR Code is significantly similar to Section 382. However, Act 60-2019 amended the PR Code to repeal the corporate NOL carryover limitations upon change in control for taxable years beginning after December 31, 2018.

Upon the occurrence of a Section 382 ownership change, the use of NOLs attributable to the period prior to the ownership change is subject to limitations and only a portion of the U.S. and USVI NOLs, as applicable, may be used by the Corporation to offset the annual U.S. and USVI taxable income, if any. In 2017, the Corporation completed a formal ownership change analysis within the meaning of Section 382 covering a comprehensive period, and concluded that an ownership change, for U.S. and USVI purposes only, had occurred during such period. The Section 382 limitation has resulted in higher U.S. and USVI income tax liabilities than we would have incurred in the absence of such limitation.

Furthermore, it is possible that the utilization of our U.S. and USVI NOLs could be further limited due to future changes in our stock ownership, as a result of either sales of our outstanding shares or issuances of new shares that could separately or cumulatively trigger an ownership change and, consequently, a Section 382 limitation. Any further Section 382 limitations may result in greater U.S. and USVI tax liabilities than we would incur in the absence of such a limitation and any increased liabilities could adversely affect our earnings and cash flow. We may be able to mitigate the adverse effects associated with a Section 382 limitation in the U.S. and USVI to the extent that we could credit any resulting additional U.S. and USVI tax liability against our tax liability in Puerto Rico. However, our ability to reduce our Puerto Rico tax liability through such a credit or deduction will depend on our tax profile at each annual taxable period, which is dependent on various factors.

## We must respond to rapid technological changes, and these changes may be more difficult or expensive than anticipated.

If competitors introduce new products and services embodying new technologies, or if new industry standards and practices emerge, our existing product and service offerings, technology and systems may become obsolete. Furthermore, if we fail to adopt or develop new technologies or to adapt our products and services to emerging industry standards, we may lose current and future customers, which could have a material adverse effect on our business, financial condition and results of operations. The financial services industry is changing rapidly and, in order to remain competitive, we must continue to enhance and improve the functionality and features of our products, services and technologies. These changes may be more difficult or expensive to implement than we anticipate.

#### RISKS RELATING TO THE BUSINESS ENVIRONMENT AND OUR INDUSTRY

Continuation of the economic slowdown and decline in the real estate market in Puerto Rico could continue to harm our results of operations.

The residential mortgage loan origination business has historically been cyclical, enjoying periods of strong growth and profitability followed by periods of shrinking volumes and industry-wide losses. During periods of rising interest rates, the refinancing of many mortgage products tends to decrease as the economic incentives for borrowers to refinance their existing mortgage loans are reduced. In addition, the residential mortgage loan origination business is impacted by home values.

The actual rates of delinquencies, foreclosures and losses on loans have been higher during the economic slowdown in the U.S. in the late 2000s and early 2010s and in Puerto Rico since 2006. Unemployment, volatile interest rates and declines in housing prices have had a negative effect on the ability of borrowers to repay their mortgage loans. Any sustained period of increased delinquencies, foreclosures or losses could adversely affect our ability to sell loans, the prices we receive for loans, the values of mortgage loans held for sale or residual interests in securitizations, which could adversely affect our financial condition and results of operations. In addition, any additional material decline in real estate values would further weaken the loan-to-value ratios and increase the possibility of loss if a borrower defaults. In such event, we will be subject to the risk of loss on such real estate arising from borrower defaults to the extent not covered by third-party credit enhancement.

Hurricanes and other natural disaster or health epidemics events could cause a disruption in our operations or other consequences that have an adverse impact on our results of operations.

Our operations are located in regions susceptible to hurricanes and vulnerable to earthquakes and tsunamis. In the past, events such as the impact of Hurricanes Irma and Maria in 2017 have caused disruptions to our operations and have had adverse effects on our overall results of operations. At the end of December 2019 and in early January 2020, the southwestern part of Puerto Rico was struck by a series of seismic events. The largest and most damaging of these events occurred on January 7, 2020, an earthquake that had a magnitude of 6.4 on the Modified Mercalli intensity scale. This earthquake and related aftershocks damaged several structures, including residences, historical buildings, and high-rise buildings in the affected areas. However, damages to the Corporation's facilities and OREO properties in the affected areas were minor and we do not believe that such damages would be material to our financial position. While we maintain insurance for natural disasters, including coverage for profits and extra expense, there is no protection against any disruption to the markets that we serve resulting from any such a catastrophe. Further, natural disasters in any of our market areas could adversely impact the ability of borrowers to timely repay their loans and may adversely impact the value of any collateral held by us, and the value of properties and facilities of the Corporation, other real estate owned properties, or other assets. Although on extraordinary situations, certain of our clients may also be affected for the outbreak of health epidemics that could disrupt their operations.

The severity and impact of future hurricanes, earthquakes or other natural disaster or health epidemic event are difficult to predict and may be exacerbated by global climate change. The effects of future natural disaster events could have an adverse effect on our business, financial condition or results of operations. In addition, if our borrowers are adversely affected by health epidemics, or a health crisis affects economic growth, our financial condition and results of operations could be adversely affected, despite having no direct operations in the epicenter of an epidemic.

The Corporation's credit quality and the value of our portfolio of Puerto Rico government securities has been and in the future may be adversely affected by Puerto Rico's economic condition, and may be affected by actions taken by the Puerto Rico government or the PROMESA oversight board to address the ongoing fiscal and economic challenges in Puerto Rico.

A significant portion of our financial activities and credit exposure is concentrated in the Commonwealth of Puerto Rico, which has been in an economic recession since 2006. Based on the most recent information available included in the Fiscal Plan submitted by the Puerto Rico government and certified by the PROMESA oversight board on May 9, 2019 (the "New Fiscal Plan"), the Puerto Rico government projects growths in Puerto Rico's gross national product ("GNP") of 4.0% and 1.5% for fiscal years 2019 and 2020, respectively, and a contraction of 0.9% for fiscal year 2021.

The Puerto Rico Economic Activity Index (the "EDB-EAI") in November 2019 was 121.8, an increase of 0.3% compared to November 2018, the second year-over-year consecutive positive growth after four year-over-year consecutive declines, and increased by 0.1% when compared to October 2019. The EDB-EAI is a coincident index of economic activity for Puerto Rico made up of four indicators (cement sales, gasoline consumption, electric power generation and non-farm payroll employment). The cement sales for November 2019 totaled 1.2 million 94-pound bags, an increase of 4.0% over the prior month, and an annual increase of 1.6%. Estimated gasoline consumption in November 2019 was 73.7 million gallons, a 6.0% decrease when compared with October 2019, and a decrease of 9.1% compared to the same period in 2018. Electric power generation for November 2019 totaled 1,597.6 million kilowatthours, an increase of 0.3% over the prior month, and an annual increase of 4.4% compared with the same period in 2018. Total non-farm payroll employment for November 2019 averaged 874,600 employees, an upturn of 0.4% compared to October 2019, and an annual increase of 0.8% compared with the same period in 2018. The seasonally adjusted unemployment rate in Puerto Rico was 8.4% in December 2019, compared to 7.9% in November 2019. The average of the labor force participation rate in Puerto Rico was 44.7% from 1990 until 2019, reaching an all-time high of 49.8% in February 2007 and a record low of 38.5% in October 2017. The New Fiscal Plan projects that inflation rates will reach 1.09%, 1.43%, 1.47%, 1.46% and 1.47% for fiscal years 2020 through 2024, respectively.

Based on information published by the Puerto Rico Treasury, the net revenues of the Puerto Rico government's General Fund in November 2019 totaled approximately \$531 million, a decrease of approximately \$26 million, or 4.65%, when compared with November 2018. The net revenue to the General Fund for the first five months of the fiscal year 2019-20 (July – November) was \$4.2 billion, an increase of \$680 million or 19.2%, compared with the same period of the previous fiscal year.

The New Fiscal Plan approved by the PROMESA oversight board on May 9, 2019 uses a six-year horizon and projects an 8.4% decline in population over the next six years (when compared to Fiscal Year 2018), with the assumption that the low historical rate of immigration into Puerto Rico will continue. In addition, the New Fiscal Plan established an annual emergency reserve of \$130 million for 10 years. The New Fiscal Plan also assumes approximately \$83 billion in disaster relief funding and projects to create a temporary fiscal surplus through fiscal year 2024. The New Fiscal Plan includes and maintains a series of structural reforms in areas such as: (i) human capital and labor; (ii) ease of doing business; (iii) power sector reform; and (iv) infrastructure reform. The New Fiscal Plan projects that the \$83 billion of disaster relief funding from federal and private sources will be disbursed in the reconstruction effort. It will provide funding for individuals (e.g., for the reconstruction of houses, personal expenditures related to the hurricane, such as clothing and supplies) and the public (e.g., for the reconstruction of major infrastructure, roads, and schools), and will be used to cover part of the Commonwealth of Puerto Rico's (the "Commonwealth") share of the cost of disaster relief funding (recipients often must match some portion of federal public assistance spend). Approximately \$49 billion of the Commonwealth's share is estimated to come from the Federal Emergency Management Administration's Disaster Relief Fund for public assistance, hazard mitigation, mission assignments, and individual assistance. An estimated \$8 billion will come from private and business insurance payouts, and \$6 billion is related to other federal funding. The New Fiscal Plan includes approximately \$20 billion of funding from the Community Development Block Grants Disaster Relief program ("CDBG"), of which approximately \$2.4 billion is estimated to be allocated to offset the Commonwealth's and its entities' expected cost-share requirements. This portion of CDBG funding will go towards covering part of the approximate 10% cost share burden on expenditures attributable to the Commonwealth, the Puerto Rico Electric Power Authority ("PREPA"), Puerto Rico Aqueduct and Sewer Authority, and the Highways and Transportation Authority from fiscal year 2019 to fiscal year 2025, given statutory requirements regarding the timeline of CDBG spending. The New Fiscal Plan also allocates \$1.8 billion to the Commonwealth-funded cost share, which includes \$100 million per year from fiscal year 2020 to fiscal year 2025 to cover local costs in the event that fewer CDBG funds than anticipated become available.

As of December 31, 2019, the Corporation had \$204.5 million of direct exposure to the Puerto Rico government, its municipalities and public corporations, compared to \$214.6 million as of December 31, 2018. As of December 31, 2019, approximately \$182.5 million of the exposure consisted of loans and obligations of municipalities in Puerto Rico that are supported by assigned property tax revenues and for which, in most cases, the good faith, credit and unlimited taxing power of the applicable municipality have been pledged to their repayment, compared to \$191.9 million as of December 31, 2018. Approximately 76% of the Corporation's municipality exposure consisted primarily of senior priority obligations concentrated in three of the largest municipalities in Puerto Rico. The municipalities are required by law to levy special property taxes in such amounts as are required for the payment of all of their respective general obligation bonds and notes. During the second quarter of 2019, the PROMESA oversight board announced the designation of the Commonwealth's 78 municipalities as covered instrumentalities under PROMESA. Meanwhile, the latest fiscal plan certified by the PROMESA oversight board did not contemplate a restructuring of the debt of Puerto Rico's municipalities but the plan did call for the gradual elimination of budgetary subsidies provided to municipalities. Furthermore, municipalities are also likely to be affected by the negative economic and other effects resulting from expense, revenue or cash management measures taken to address the Puerto Rico government's fiscal and liquidity shortfalls, as well as measures included in fiscal plans of other government entities. In addition to municipalities, the total direct exposure also included a \$13.8 million loan to an affiliate of PREPA and obligations of the Puerto Rico government, specifically bonds of the Puerto Rico Housing Finance Authority (the "PRHFA"), at an amortized cost of \$8.2 million (fair value of \$7.3 million as of December 31, 2019) as part o

In addition, as of December 31, 2019, the Corporation had \$106.9 million in exposure to residential mortgage loans that are guaranteed by the PRHFA, compared to \$112.1 million as of December 31, 2018. Residential mortgage loans guaranteed by the PRHFA are secured by the underlying properties and the guarantees serve to cover shortfalls in collateral in the event of a borrower default. The Puerto Rico government guarantees up to \$75 million of the principal for all loans under the mortgage loan insurance program. According to the most recently-released audited financial statements of the PRHFA, as of June 30, 2016, the PRHFA's mortgage loans insurance program covered loans in an aggregate of approximately \$576 million. The regulations adopted by the PRHFA require the establishment of adequate reserves to guarantee the solvency of the mortgage loan insurance fund. As of June 30, 2016, the most recent date as to which information is available, the PRHFA had a restricted net position for such purposes of approximately \$77.4 million.

As of December 31, 2019, the Corporation had \$826.9 million of public sector deposits in Puerto Rico, compared to \$677.3 million as of December 31, 2018. Approximately 37% is from municipalities and municipal agencies in Puerto Rico and 63% is from public corporations and the central government and agencies in Puerto Rico.

Further deterioration in economic activity, delays in the receipt of disaster relief funds allocated to Puerto Rico, and the potential impact on asset values resulting from past or future natural disaster events, when added to Puerto Rico's ongoing fiscal crisis and recession, could materially adversely affect our business, financial condition, liquidity, results of operations and capital position.

## Continuation of the economic slowdown and decline in the U.S. Virgin Islands could continue to harm our results of operations.

The USVI government is experiencing a number of fiscal and economic challenges that could adversely affect the ability of its public corporations and instrumentalities to service their outstanding debt obligations. Preliminary data released by the U.S. Department of Commerce, Bureau of Economic Analysis, showed that the USVI real GDP increased 1.5% in 2018 after decreasing 0.6% in 2017. In mid- February 2017, the USVI was facing a financial crisis due to a very high debt level of \$2 billion and a structural budget deficit of \$110 million. Despite recent improvements in general fund revenues, several challenges remain present, including the need to close the USVI government structural deficit gap, implement measures to address the solvency of the USVI government employee retirement system, and regain access to capital markets at reasonable terms. In addition, the most senior bonds of the Virgin Islands Water and Power Authority were downgraded by Moody's to eight steps below investment grade. PROMESA does not apply to the USVI and, as such, there is currently no federal legislation permitting the restructuring of the debts of the USVI and its public corporations and instrumentalities.

To the extent that the fiscal condition of the USVI government continues to deteriorate, the U.S. Congress or the government of the USVI may enact legislation allowing for the restructuring of the financial obligations of the USVI government entities or imposing a stay on creditor remedies, including by making PROMESA applicable to the USVI.

As of December 31, 2019, the Corporation had \$64.1 million in loans to USVI government instrumentalities and public corporations, compared to \$55.8 million as of December 31, 2018. Of the amount outstanding as of December 31, 2019, public corporations of the USVI owed approximately \$40.8 million and an independent instrumentality of the USVI government owed approximately \$23.2 million. As of December 31, 2019, all loans were currently performing and up to date on principal and interest payments. The Corporation cannot predict at this time the ultimate effect that the current fiscal situation of the USVI government will have on the economic activity and the Corporation's clients. Adverse developments in the economic activity of this region could result in adverse effects on the Corporation's profitability and credit quality.

## Difficult market conditions have affected the financial industry and may adversely affect us in the future.

Given that most of our business is in Puerto Rico and the U.S. and given the degree of interrelation between Puerto Rico's economy and that of the U.S., we are exposed to downturns in the U.S. economy, including factors such as unemployment and underemployment levels in the U.S. and real estate valuations. The deterioration of these conditions adversely affected us in the past and, in the future, could adversely affect the credit performance of mortgage loans, and result in significant write-downs of asset values by financial institutions, including government-sponsored entities as well as major commercial banks and investment banks.

In particular, we may face the following risks:

- Our ability to assess the creditworthiness of our customers may be impaired if the models and approaches we use to select, manage, and
  underwrite the loans become less predictive of future behaviors.
- The models used to estimate losses inherent in the credit exposure, particularly those under the new credit loss accounting model which took effect on January 1, 2020, require difficult, subjective, and complex judgments, including forecasts of economic conditions and how these economic predictions might impair the ability of the borrowers to repay their loans, which may no longer be capable of accurate estimation and which may, in turn, impact the reliability of the models.
- Our ability to borrow from other financial institutions or to engage in sales of mortgage loans to third parties (including mortgage loan
  securitization transactions with government-sponsored entities and repurchase agreements) on favorable terms, or at all, could be adversely
  affected by further disruptions in the capital or credit markets or other events, including deteriorating investor expectations.
- Competitive dynamics in the industry could change as a result of consolidation of financial services companies in connection with current
  market conditions.
- · Expected future regulation of our industry may increase our compliance costs and limit our ability to pursue business opportunities.
- There may be downward pressure on our stock price.

Any future deterioration of economic conditions in the U.S. and disruptions in the financial markets could adversely affect our ability to access capital, our business, financial condition and results of operations.

#### Uncertainty Regarding the Possible Discontinuation of LIBOR after 2021

In July 2017, the United Kingdom's Financial Conduct Authority (the "FCA"), which regulates LIBOR, publicly announced that it intends to stop persuading or compelling banks to submit information to the administrator of LIBOR after 2021. The announcement indicates that the continuation of LIBOR on the current basis is not assured after 2021. Therefore, regulators and market participants in various jurisdictions have been working to recommend alternative rates to LIBOR for each respective currency that are compliant with the International Organization of Securities Commission's standards for transaction-based benchmarks. In the U.S., a group of market participants convened by the Federal Reserve, the Alternative Reference Rate Committee identified the Secured Overnight Financing Rate ("SOFR") as its recommended alternative to LIBOR. The Federal Reserve started to publish the SOFR in April 2018. The SOFR is a broad measure of the cost of overnight borrowings collateralized by Treasury securities. At this time, it is impossible to predict whether the SOFR will become an accepted alternative to LIBOR. The market transition away from LIBOR to an alternative reference rate, such as SOFR, is complex and could have a range of adverse effects on our business, financial condition and results of operations. In particular, any such transition could:

- Adversely affect the interest rates received or paid on, the revenue and expenses associated with or the value of the Corporation's LIBOR-based assets and liabilities, which include certain variable rate loans, primarily commercial and construction loans, private label MBSs, the Corporation's junior subordinated debentures, and certain other financial arrangements such as repurchase agreements, money market deposit accounts, and derivatives. As of December 31, 2019, the most significant of the Corporation's LIBOR-based assets and liabilities consists of \$1.7 billion of commercial and construction loans (approximately 44% of the Corporation's commercial and construction loan portfolio), approximately \$82 million of U.S. agencies debt securities and private label MBS held as part of the Corporation's available-for-sale investment securities portfolio, \$107.3 million of Puerto Rico municipalities bonds held as part of the Corporation's held-to-maturity investment securities portfolio, and \$184.2 million of junior subordinated debentures;
- Prompt inquiries or other actions from regulators in respect of the Corporation's preparation and readiness for the replacement of LIBOR with an alternative reference rate; and
- Result in disputes, litigation or other actions with counterparties regarding the interpretation and enforceability of certain fallback language in LIBOR-based contracts.

The transition away from LIBOR to an alternative reference rate will require the transition to, or development of, appropriate systems and analytics to effectively transition the Corporation's risk management and other processes from LIBOR-based products to those based on the applicable alternative reference rate, such as SOFR. The Corporation has developed a LIBOR Transition Working Group ("LTWG") to define the scope and potential impact that the replacement of LIBOR will have across the Corporation's LIBOR-based assets and liabilities outstanding. The LTWG is composed by officers of the major areas affected, including: Treasury, Legal, Corporate Loans, Credit, Operations, Systems, Asset-Liability Management, Risk, Accounting, Financial Reporting, Public Relations, and Strategic Planning. The LIBOR impacted areas are developing a LIBOR Transition workplan and timetable of their areas; identifying the systems, models, and applications impacted by the transition; and the resources necessary for the transition. There can be no guarantee that these efforts will successfully mitigate the operational risks associated with the transition away from LIBOR to an alternative reference rate.

The manner and impact of the transition from LIBOR to an alternative reference rate, as well as the effect of these developments on our funding costs, loan and investment securities portfolios, asset-liability management, and business, is uncertain.

#### The failure of other financial institutions could adversely affect us.

Our ability to engage in routine financing transactions could be adversely affected by future failures of financial institutions and the actions and commercial soundness of other financial institutions. Financial institutions are interrelated as a result of trading, clearing, counterparty and other relationships. We have exposure to different industries and counterparties and routinely execute transactions with counterparties in the financial services industry, including brokers and dealers, commercial banks, investment banks, investment companies and other institutional clients. In certain of these transactions, we are required to post collateral to secure the obligations to the counterparties. In the event of a bankruptcy or insolvency proceeding involving one of such counterparties, we may experience delays in recovering the assets posted as collateral, or we may incur a loss to the extent that the counterparty was holding collateral in excess of the obligation to such counterparty or under other circumstances.

In addition, many of these transactions expose us to credit risk in the event of a default by our counterparty or client. The credit risk may be exacerbated when the collateral held by us cannot be realized or is liquidated at prices not sufficient to recover the full amount of the loan or derivative exposure due to us. Any losses resulting from our routine funding transactions may materially and adversely affect our financial condition and results of operations.

# Legislative and regulatory actions taken now or in the future may increase our costs and impact our business, governance structure, financial condition or results of operations.

We and our subsidiaries are subject to extensive regulation by multiple regulatory bodies. These regulations may affect the manner and terms of delivery of our services. If we do not comply with governmental regulations, we may be subject to fines, penalties, lawsuits or material restrictions on our businesses in the jurisdiction where the violation occurred, which may adversely affect our business operations. Changes in these regulations can significantly affect the services that we are asked to provide, as well as our costs of compliance with such regulations. In addition, adverse publicity and damage to our reputation arising from the failure or perceived failure to comply with legal, regulatory or contractual requirements could adversely affect our ability to attract and retain customers.

The financial crisis of 2008 resulted in regulatory agencies and political bodies placing increased focus and scrutiny on the financial services industry. The U.S. government intervened on an unprecedented scale, responding by temporarily enhancing the liquidity support available to financial institutions, establishing a commercial paper funding facility, temporarily guaranteeing money market funds and certain types of debt issuances and increasing insurance on bank deposits.

These programs have subjected financial institutions to additional restrictions, oversight and costs. In addition, new proposals for legislation are periodically introduced in the U.S. Congress that, if encacted, could further substantially increase regulation of the financial services industry, impose restrictions on the operations and general ability of firms within the industry to conduct business consistent with historical practices, including in the areas of interest rates, financial product offerings and disclosures, and have an effect on bankruptcy proceedings with respect to residential real estate mortgages, among other things. Federal and state regulatory agencies also frequently adopt changes to their regulations or change the manner in which existing regulations are applied.

# Regulatory uncertainty caused by financial deregulation measures proposed by the Trump administration and members of the U.S. Congress may adversely affect our business, financial condition and results of operations.

The Trump administration's short-term legislative agenda includes certain deregulatory measures for the U.S. financial services industry, including changes to the Volcker Rule, the U.S. Risk Retention Rules, the Basel III capital requirements, the U.S. Treasury's Financial Stability Oversight Council's (the "FSOC's") authority and other aspects of the Dodd-Frank Act. On February 3, 2017, President Trump signed an executive order calling for the administration to review U.S. financial laws and regulations in order to determine their consistency with a set of core principles identified in the order. Limited scope financial services legislation enacted into law in May 2018 made some changes to the Dodd-Frank Act and other banking laws that were deregulatory in nature, but overall did not have a material impact on banking organizations with the Corporation's business and risk profile.

While the Senate is controlled by the Republican party, the Democratic party has control of the House of Representatives. In turn, whether additional financial services legislation will be enacted in the current session of Congress or signed by the president remains unclear. In the absence of legislative change, the Trump administration may seek to influence the substance of regulatory supervision through, among other things, the appointment of individuals to the Federal Reserve Board, the FDIC and the CFPB. The administration nominated, and the Senate confirmed, Jerome Powell as Chair of the Federal Reserve Board, and Randal Quarles as a Governor and new Vice Chairman for Supervision. Further, President Trump is expected to nominate persons to fill other of the Federal Reserve Board's seven seats. In turn, the appointment of new Federal Reserve Board members may increase the likelihood that the Federal Reserve Board will modify the capital and liquidity requirements for U.S. banking organizations to levels that are more stringent than those that have been agreed upon at the international level, including the Basel Committee on Banking Supervision's Basel III framework. The Trump administration also nominated, and the Senate confirmed, Jelena McWilliams, a former Senate Banking Committee senior staff member and banking industry executive, as Chair of the FDIC.

In addition, the Trump administration nominated, and the Senate confirmed, Kathy Kraninger, a former senior official at the Office of Management and Budget, as the new permanent director of the CFPB. Mick Mulvaney, director of the Office of Management and Budget, who, prior to Ms. Kraninger's appointment, was acting Director of the CFPB, took actions as acting Director that were largely consistent with the announced deregulatory agenda of the Trump administration and Ms. Kraninger may elect to continue pursuing that agenda. The impact of these and other future actions on the CFPB's regulatory and enforcement activities as they affect FirstBank, however, cannot be predicted with any certainty at this time.

Determining the full extent of the impact on us of any such potential financial reform legislation, or whether any such particular proposal will become law, or the impact of regulatory changes in the absence of legislation at this point in time is highly speculative. However, any such changes may impose additional costs on us, require the attention of our senior management or Board or result in limitations on the manner in which business is conducted.

#### Financial services legislation and regulatory reforms may have a significant impact on our business and results of operations and on our credit ratings.

As discussed above, the Dodd-Frank Act significantly changed the regulation of financial institutions and the financial services industry. The Dodd-Frank Act includes, and the regulations developed, and to be developed, thereunder include or will include, provisions affecting large and small financial institutions alike. In addition, U.S. banking organizations, including the Corporation and FirstBank, are subject to stringent regulatory capital requirements that generally increase the amounts of capital that we need to hold, as compared to pre-Dodd-Frank Act requirements.

As of December 31, 2019, the Corporation had \$178.6 million in TRuPs that are now subject to the full phase-out from Tier 1 capital under the final regulatory capital rules discussed above.

Although First BanCorp. and FirstBank were able to meet general well-capitalized capital ratios upon implementation of the requirements, and we expect both companies will continue to exceed the minimum risk-based and leverage capital ratio requirements for well-capitalized status under the current capital rules, we cannot assure that we will remain at such levels.

Additional regulatory proposals and legislation, if finally adopted, could change banking laws and our operating environment and that of our subsidiaries in substantial and unpredictable ways. The ultimate effect that such legislation, if enacted, or regulations would have on our financial condition or results of operations may be adverse.

# We are subject to regulatory capital adequacy guidelines, and, if we fail to meet these guidelines, our business and financial condition will be adversely affected.

Under regulatory capital adequacy guidelines, and other regulatory requirements, the Corporation and our banking subsidiary must meet guidelines that include quantitative measures of assets, liabilities and certain off balance sheet items, subject to qualitative judgments by regulators regarding components, risk weightings and other factors. If we fail to meet these minimum capital guidelines and other regulatory requirements, our business and financial condition will be materially and adversely affected. If we fail to maintain certain capital levels, or are deemed not well managed under regulatory exam procedures, or if we experience certain regulatory violations, our status as a financial holding company, and our ability to offer certain financial products will be compromised and our financial condition and results of operations could be adversely affected.

## Monetary policies and regulations of the Federal Reserve Board could adversely affect our business, financial condition and results of operations.

In addition to being affected by general economic conditions, our earnings and growth are affected by the policies of the Federal Reserve Board. An important function of the Federal Reserve Board is to regulate the money supply and credit conditions. Among the instruments used by the Federal Reserve Board to implement these objectives are open market operations in U.S. government securities, adjustments of the discount rate and changes in reserve requirements for bank deposits. These instruments are used in varying combinations to influence overall economic growth and the distribution of credit, bank loans, investments and deposits. Their use also affects interest rates charged on loans or paid on deposits.

The monetary policies and regulations of the Federal Reserve Board have had a significant effect on the operating results of commercial banks in the past and are expected to continue to do so in the future. The effects of such policies upon our business, financial condition and results of operations may be adverse.

We are subject to numerous laws designed to protect consumers, including the Community Reinvestment Act and fair lending laws, and failure to comply with these laws could lead to a wide variety of sanctions.

The Community Reinvestment Act, the Equal Credit Opportunity Act, the Fair Housing Act and other fair lending laws and regulations impose nondiscriminatory lending requirements on financial institutions. The U.S. Department of Justice and other federal agencies are responsible for enforcing these laws and regulations. A successful regulatory challenge to an institution's performance under the Community Reinvestment Act, the Equal Credit Opportunity Act, the Fair Housing Act or any of the other fair lending laws and regulations could result in a wide variety of sanctions, including damages and civil money penalties, injunctive relief, restrictions on mergers and acquisitions activity, restrictions on expansion and restrictions on entering new business lines. Private parties may also have the ability to challenge an institution's performance under fair lending laws in private class action litigation. Such actions could have a material adverse effect on our business, financial condition and results of operations.

#### We face a risk of noncompliance and enforcement action related to the Bank Secrecy Act and other anti-money laundering statutes and regulations.

The Bank Secrecy Act, the USA PATRIOT Act, and other laws and regulations require financial institutions, among other duties, to institute and maintain an effective anti-money laundering program and file suspicious activity and currency transaction reports as appropriate. The Financial Crimes Enforcement Network is authorized to impose significant civil money penalties for violations of those requirements and has recently engaged in coordinated enforcement efforts with the individual federal banking regulators, as well as the U.S. Department of Justice's Drug Enforcement Administration. We are also subject to increased scrutiny of our compliance with trade and economic sanctions requirements and rules enforced by OFAC. If our policies, procedures and systems are deemed deficient, we would be subject to liability, including fines and regulatory actions, which may include restrictions on our ability to pay dividends and the necessity to obtain regulatory approvals to proceed with certain aspects of our business plan, including our acquisition plans. Failure to maintain and implement adequate programs to combat money laundering and terrorist financing could also have serious reputational consequences for us. Any of these results could have a material adverse effect on our business, financial condition and results of operations.

#### RISKS RELATING TO AN INVESTMENT IN THE CORPORATION'S COMMON AND PREFERRED STOCK

Issuance of additional equity securities in the public markets and other capital management or business strategies that we may pursue could depress the market price of our common stock and could result in dilution of the interest of holders of our common stock.

Generally, we are not restricted from issuing additional equity securities, including common stock. We may choose to sell additional equity securities, or we could be required in the future to identify, consider and pursue additional capital management strategies to bolster our capital position. We may issue equity securities (including convertible securities, preferred securities, and options and warrants on our common or preferred stock securities) in the future for a number of reasons, including to finance our operations and business strategy, such as to make acquisitions, adjust our leverage ratio, address regulatory capital concerns, or restructure currently outstanding debt or equity securities. Future issuances of our equity securities, including common stock, in any transaction that we may pursue may dilute the interests of our existing holders of our common stock and preferred stock and cause the market price of our common stock to decline.

## The market price of our common stock may continue to be subject to significant fluctuations and volatility.

The stock markets have frequently experienced high levels of volatility since 2008. These market fluctuations have adversely affected, and may continue to adversely affect, the trading price of our common stock. In addition, the market price of our common stock has been subject to significant fluctuations and volatility because of factors specifically related to our businesses and may continue to fluctuate or may decline.

Factors that could cause fluctuations, volatility or a decline in the market price of our common stock, many of which could be beyond our control, include the following:

- uncertainties and developments related to the resolution of the Puerto Rico government's fiscal problems;
- any regulatory actions against us;
- changes or perceived changes in the condition, operations, results or prospects of our businesses and market assessments of these changes or perceived changes;
- announcements of strategic developments, acquisitions and other material events by us or our competitors, including any failures of banks;
- changes in governmental regulations or proposals, or new governmental regulations or proposals, affecting us;
- a continuing recession in the Puerto Rico market and a lack of growth in our other principal markets in the USVI, the BVI and the U.S.;
- the departure of key employees;
- changes in the credit, mortgage and real estate markets;
- operating results that vary from the expectations of management, securities analysts and investors;
- operating and stock price performance of companies that investors deem comparable to us;
- failure to obtain the regulatory approvals in connection with the pending acquisition of BSPR or failures to effectively complete the integration of operations and personnel of BSPR into FirstBank; and
- the public perception of the banking industry and its safety and soundness.

In addition, the stock market in general, and the NYSE and the other trading markets for the securities of commercial banks and other financial services companies in particular, have experienced significant price and volume fluctuations that sometimes have been unrelated or disproportionate to the operating performance of those companies. These broad market and industry factors may seriously harm the market price of our common stock, regardless of our operating performance or Puerto Rico's economic environment. In the past, following periods of volatility in the market price of a company's securities, securities class action litigation has often been instituted. A securities class action suit against us could result in substantial costs, potential liabilities and the diversion of management's attention and resources.

## Suspension of dividends may adversely affect our stock price and could result in the expansion of our Board of Directors.

The Corporation's ability to declare and pay dividends is dependent on certain Federal regulatory considerations, including the guidelines of the Federal Reserve Board regarding capital adequacy. If the Corporation does not pay preferred dividends in full for eighteen monthly dividend periods (whether consecutive or not), the holders of the Series A through E Preferred Stock as to which dividends have not been paid for eighteen-months, acting as a single class, will be entitled to appoint two additional members to our Board of Directors. Any member of the Board of Directors appointed by the holders of Series A through E Preferred Stock is required to vacate his or her office if the Corporation resumes the payment of dividends in full for twelve consecutive monthly dividend periods.

#### Item 1B. Unresolved Staff Comments

None.

#### Item 2. Properties

As of February 14, 2020, First BanCorp. owned the following three main offices located in Puerto Rico:

- Headquarters Located at First Federal Building, 1519 Ponce de León Avenue, Santurce, Puerto Rico, a 16-story office building. Approximately 51% of the building, including 100,000 square feet underground three level parking garage and an adjacent parking lot are owned by the Corporation.
- Service Center a building located on 1130 Muñoz Rivera Avenue, Hato Rey, Puerto Rico. These facilities accommodate branch operations, First Mortgage, Collections and Loss Mitigation, data processing and administrative and certain headquarter offices. The building houses 180,000 square feet of modern facilities, over 1,000 employees from operations, the FirstBank Insurance Agency headquarters and the customer service department. In addition, it has parking for 750 vehicles and 9 training rooms, including classrooms for training tellers and a computer room for interactive trainings, as well as a spacious cafeteria for employees and customers. This facility is fully occupied by the Corporation.
- Consumer Lending Center Within a 29,000 square feet three-story building with a three-level parking garage located at 876 Muñoz Rivera Avenue, Hato Rey, Puerto Rico. This facility is fully occupied by the Corporation. Other uses include a retail branch, Money Express, Auto Financing and Leasing and a First Insurance office, among other.

The Corporation owns 20 retail branches and 68 office premises and parking lots, and leases 50 branch premises, loan and office centers and other facilities. In certain situations, financial services such as mortgage and insurance businesses and commercial banking services are located in the same building. All of these premises are located in Puerto Rico, Florida and the USVI and the BVI. Management believes that the Corporation's properties are well maintained and are suitable for the Corporation's business as presently conducted.

## Item 3. Legal Proceedings

Reference is made to Note 33, "Regulatory Matters, Commitments and Contingencies," included in the Notes to consolidated financial statements in Item 8 of this Report, which is incorporated herein by reference.

## Item 4. Mine Safety Disclosure.

Not applicable.

#### Item 5. Market for Registrant's Common Equity and Related Stockholder Matters and Issuer Purchases of Equity Securities

#### Information about Market and Holders

The Corporation's common stock is traded on the NYSE under the symbol FBP. On February 14, 2020, there were 382 holders of record of the Corporation's common stock, not including beneficial owners whose shares are held in the name of brokers or other nominees.

On May 17, 2018, the U.S. Treasury exercised its warrant to purchase 1,285,899 shares of the Corporation's common stock on a cashless basis resulting in the issuance of 730,571 shares of common stock.

On May 10, 2017, the U.S. Treasury announced that it sold all of its remaining 10,291,553 shares of the Corporation's common stock. Since the U.S. Treasury did not recover the full amount of its original investment under TARP, 2,370,571 outstanding restricted shares held by the Corporation's employees were forfeited, resulting in a reduction in the number of common shares outstanding.

Effective April 1, 2013, the Corporation's Board of Directors determined to increase the salary amounts paid to certain executive officers, primarily by paying the increased salary amounts in the form of shares of the Corporation's common stock issued under the Omnibus Plan, instead of cash. During 2018, the Corporation issued 268,709 shares of common stock with a weighted average market value of \$6.51 as salary stock compensation. The Corporation withheld 96,377 shares from the common stock paid to certain senior officer as additional compensation to cover employee's payroll and income tax withholding liabilities in 2018; these shares are held as treasury shares. Effective July 1, 2018, the Corporation ceased paying additional salary amounts in the form of stock in accordance with a revised executive compensation program.

In 2019, the Corporation granted 314,212 shares of restricted stock to certain executive officers, other employees, and independent directors (2018 – 407,886 shares). In connection with the vesting of restricted stock in 2019, the Corporation withheld 176,015 shares of restricted stock (2018 – 337,689 shares) to cover employee's payroll and income tax withholding liabilities; these shares are also held as treasury shares.

As of December 31, 2019 and December 31, 2018, the Corporation had 4,744,384 and 4,554,369 shares held as treasury stock, respectively.

#### Dividends

On November 14, 2018, for the first time since July 2009, the Corporation's Board of Directors, after receiving regulatory approval, declared a quarterly cash dividend of \$0.03 per common share, which was paid in December 2018. Since then, the Corporation has continued to pay quarterly cash dividend on shares of common stock, and, on October 25, 2019, the Corporation declared a quarterly cash dividends of \$0.05 per share, which represented a \$0.02 per common share, or 67%, increase from the prior quarter's dividend level. In addition, since December 2016, the Corporation has been making monthly dividend payments on its outstanding shares of Series A through E Preferred Stock. The Corporation intends to continue to pay monthly dividend payments on non-cumulative perpetual monthly income preferred stock and quarterly dividends on common stock. So long as any shares of preferred stock remain outstanding, we cannot declare, set apart or pay any dividends on shares of our common stock unless any accrued and unpaid dividends on our preferred stock for the twelve monthly dividend periods ending on the immediately preceding dividend payment date have been paid or are paid contemporaneously and the full monthly dividend on our preferred stock for the then month current has been or is contemporaneously declared and paid or declared and set apart for payment. As aforementioned, the Corporation is no longer required to obtain the approval of the Federal Reserve Bank before paying dividends, receiving dividends from the Bank, making payments on subordinated debt or trust preferred securities, incurring or guaranteeing debt or purchasing or redeeming any corporate stock. See the discussion under "Dividend Restrictions" under Item 1 for additional information concerning restrictions on the payment of dividends that apply to the Corporation and FirstBank.

The 2011 PR Code, as amended, requires the withholding of income taxes from dividend income sourced within Puerto Rico to be received by any individual, resident of Puerto Rico or not, trusts and estates and by non-resident custodians, partnerships, and corporations.

## Residents of Puerto Rico

A special tax of 15% withheld at source is imposed, in lieu of a regular tax, on any eligible dividends paid to individuals, trusts, and estates. Eligible dividends include dividends paid by a domestic Puerto Rico corporation. However, the taxpayer can perform an election to be excluded from the 15% special tax and be taxed at regular rates. Once this election is made it is irrevocable. The election allows the taxpayer to include in ordinary income the eligible dividends received and take a credit for the amount of tax withheld in excess, if any.

Individuals that are residents of Puerto Rico are subject to an alternative minimum tax ("AMT") on the AMT Net Income if their regular tax liability is less than the alternative minimum tax liability. The AMT applies to individual taxpayers whose AMT Net taxable income exceeds \$25,000. The individual AMT rate ranges from 1% to 24% depending on the AMT Net Income. The AMT Net Income includes various categories of tax-exempt income and income subject to preferential rates as provided by the PR Code, such as dividends on the Corporation's common stock and long-term capital gains recognized on the disposition of the Corporation's common stock.

## Nonresident U.S. Citizens

Dividends paid to a U.S. citizen who is not a resident of Puerto Rico will be subject to a 15% income tax. Nonresident U.S. citizens have the right to partial or total exemptions when a Withholding Tax Exemption Certificate (PR Treasury Department Form AS 2732) is properly completed and filed with the Corporation. The Corporation, as withholding agent, is authorized to withhold a tax of 15% only from the excess of the income paid over the applicable tax-exempt amount.

#### Nonresident individuals that are non US citizens

Dividends paid to any individual who is not a citizen of the United States and who is not a resident of Puerto Rico will generally be subject to a 15% Puerto Rico income tax which will be withheld at source.

## Foreign Corporations and Partnerships

Corporations and partnerships not organized under Puerto Rico laws that have not engaged in a trade or business in Puerto Rico during the taxable year in which the dividend, if any, is paid are subject to the 10% dividend tax withholding. Corporations or partnerships not organized under the laws of Puerto Rico that have engaged in a trade or business in Puerto Rico are not subject to the 10% withholding, but they must declare any dividend as ordinary income on their Puerto Rico income tax return.

## Securities authorized for issuance under equity compensation plans

The following table summarizes equity compensation plans approved by security holders and equity compensation plans that were not approved by security holders as of December 31, 2019:

<u>Plan category</u>	(a)  Number of Securities to be Issued Upon Exercise of Outstanding Options, warrants and rights	(b) Weighted Average Exercise Price of Outstanding Options, warrants and rights	(c) Number of Securities Remaining Available for Future Issuance Under Equity Compensation Plans (Excluding Securities Reflected in Column (a))
Equity compensation plans, approved by stockholders	-	\$ -	6,597,643 (1)
Equity compensation plans			
not approved by stockholders	N/A	N/A	N/A
Total	-	\$ -	6,597,643

(1) Securities available for future issuance under the First BanCorp. 2008 Omnibus Incentive Plan (the "Omnibus Plan"), which was initially approved by stockholders on April 29, 2008. Most recently, on May 24, 2016, the Omnibus Plan was amended to, among other things, increase the number of shares of common stock reserved for issuance under the Omnibus Plan and extend the term of the Omnibus Plan to May 24, 2026. The Omnibus Plan provides for equity-based compensation incentives through the grant of stock options, stock appreciation rights, restricted stock, restricted stock units, performance shares, and other stock-based awards. As amended, this plan provides for the issuance of up to 14,169,807 shares of common stock, subject to adjustments for stock splits, reorganization and other similar events. As of December 31, 2019, 6,597,643 shares of Common Stock were available for future issuance under the Omnibus Plan.

## Purchase of equity securities by the issuer and affiliated purchasers

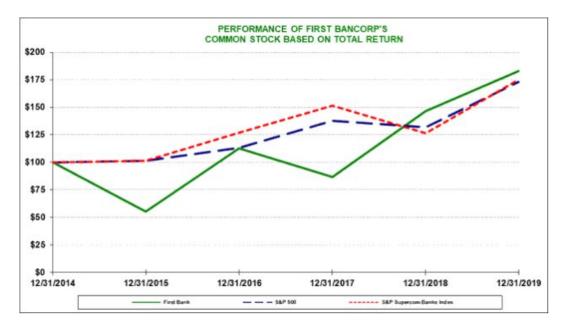
No shares of stock were purchased during the fourth quarter of 2019.

#### STOCK PERFORMANCE GRAPH

The following Performance Graph shall not be deemed incorporated by reference by any general statement incorporating by reference this Annual Report on Form 10-K into any filing under the Securities Act or the Exchange Act, except to the extent that First BanCorp. specifically incorporates this information by reference, and shall not otherwise be deemed filed under these Acts.

The graph below compares the cumulative total stockholder return of First BanCorp. during the measurement period with the cumulative total return, assuming reinvestment of dividends, the S&P 500 Index and the S&P Supercom Banks Index (the "Peer Group"). The Performance Graph assumes that \$100 was invested on December 31, 2014 in each of First BanCorp. common stock, the S&P 500 Index and the Peer Group. The comparisons in this table are set forth in response to SEC disclosure requirements, and are therefore not intended to forecast or be indicative of future performance of First BanCorp.'s common stock.

The cumulative total stockholder return was obtained by dividing (i) the cumulative amount of dividends per share, assuming dividend reinvestment since the measurement point, December 31, 2014 plus (ii) the change in the per share price since the measurement date, by the share price at the measurement date.



## Item 6. Selected Financial Data

The following table sets forth certain selected consolidated financial data for each of the five years in the period ended December 31, 2019. This information should be read in conjunction with the audited consolidated financial statements and the related notes thereto.

## SELECTED FINANCIAL DATA

		Year Ended December 31,								
(In thousands, except for per share information and financial ratios)	2019	2018		2017		2016		2015		
Condensed Income Statements:										
Total interest income	\$ 675,897	\$ 624,967	\$	588,423	\$	585,292	\$	605,50		
Total interest expense	108,816	99,854		96,872		101,174		103,30		
Net interest income	567,081	525,383		491,551		484,118		502,26		
Provision for loan and lease losses	40,225	59,253		144,254		86,733		172,04		
Non-interest income	90,572	82,310		62,387		87,954		81,32		
Non-interest expenses	378,056	357,802		347,701		355,080		383,83		
Income before income taxes	239,372	190,638		61,983		130,259		27,71		
Income tax expense (benefit)	71,995	(10,970)		(4,973)		37,030		6,41		
Net income	167,377	201,608		66,956		93,229		21,29		
Net income attributable to common stockholders	164,701	198,932		64,280		93,006		21,29		
Per Common Share Results:										
Net earnings per common share - basic	\$ 0.76	\$ 0.92	\$	0.30		0.44	\$	0.1		
Net earnings per common share - diluted	\$ 0.76	\$ 0.92	\$	0.30	\$	0.43	\$	0.1		
Cash dividends declared	\$ 0.14	\$ 0.03		-		-				
Average shares outstanding	216,614	215,709		213,963		212,818		211,45		
Average shares outstanding - diluted	217,134	216,677		216,118		215,794		212,97		
Book value per common share	\$ 10.08	\$ 9.25	\$	8.48	\$	8.05	\$	7.7		
Tangible book value per common share (1)	\$ 9.92	\$ 9.07	\$	8.28	\$	7.83	\$	7.4		
Dividend payout ratio (percent %)	18.41	3.25		-		-				
Balance Sheet Data:										
Total loans, including loans held for sale	\$ 9,041,682	\$ 8,901,309	\$	8,883,456	\$	8,936,879	\$	9,148,25		
Allowance for loan and lease losses	155,139	192,362		231,843		205,603		240,71		
Money market and investment securities	2,398,157	2,139,503		2,095,177		2,091,196		2,299,52		
Goodwill and other intangible assets	35,671	38,757		42,351		46,754		50,58		
Deferred tax asset, net	264,842	319,851		294,809		281,657		311,26		
Total assets	12,611,266	12,243,561		12,261,268		11,922,455		12,573,01		
Deposits	9,348,429	8,994,714		9,022,631		8,831,205		9,338,12		
Borrowings	854,150	1,074,236		1,223,635		1,186,187		1,381,49		
Total preferred equity	36,104	36,104		36,104		36,104		36,10		
Total common equity	2,185,205	2,049,015		1,853,608		1,784,529		1,685,77		
Accumulated other comprehensive income (loss), net of tax	6,764	(40,415)		(20,615)		(34,390)		(27,74		
Total equity	2,228,073	2,044,704		1,869,097		1,786,243		1,694,13		

	Year Ended December 31,									
	2019	2013	8	20	17		2016	2015		
Selected Financial Ratios (In Percent):										
Profitability:										
Return on Average Assets	1.34		1.65		0.56		0.75	0.17		
Return on Average Total Equity	7.75	1	0.64		3.63		5.28	1.26		
Return on Average Common Equity	7.88	1	0.85		3.71		5.39	1.29		
Average Total Equity to Average Total Assets	17.35	1	5.52		15.39		14.25	13.23		
Interest Rate Spread	4.38		4.15		4.07		3.88	3.94		
Net Interest Margin	4.85		4.55		4.36		4.14	4.15		
Interest Rate Spread - tax equivalent basis (2)	4.55		4.34		4.22		3.99	4.08		
Net Interest Margin - tax equivalent basis (2)	5.02		4.74		4.51		4.25	4.30		
Tangible common equity ratio (1)	17.15	1	6.14		14.65		14.34	12.84		
Efficiency ratio (3)	57.49	5	8.88		62.77		62.07	65.77		
Asset Quality:										
Allowance for loan and lease losses to loans held										
for investment	1.72		2.22		2.62		2.31	2.64		
Net charge-offs to average loans (4)	0.91		1.09		1.33		1.37	1.68		
Provision for loan and lease losses to net										
charge-offs	49.39		2.55	1	122.23		71.19	111.91		
Non-performing assets to total assets (4)	2.52		3.81		5.31		6.16	4.85		
Nonaccrual loans held for investment to total										
loans held for investment (4)	2.34		3.57		5.53		6.30	4.86		
Allowance to total nonaccrual loans held										
for investment	73.64	$\epsilon$	52.15		47.36		36.71	54.36		
Allowance to total nonaccrual loans held for										
investment, excluding residential real estate loans	173.81	11	6.41		74.48		51.50	87.92		
Other Information:										
Common stock price: End of period	\$ 10.59	\$	8.60	\$	5.10	\$	6.61	\$ 3.25		

<sup>(1)</sup> Non-GAAP financial measures (as defined below). Refer to Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A) – Risk Management – Capital" below for additional information about the components and a reconciliation of these measures.

<sup>(2)</sup> On a tax-equivalent basis and excluding the changes in the fair value of derivative instruments (see Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A) – Results of Operations – Net Interest Income" below for a reconciliation of these non-GAAP financial measures).

<sup>(3)</sup> Non-interest expenses to the sum of net interest income and non-interest income.

<sup>(4)</sup> Loans used in the denominator in calculating each of these ratios include purchased credit-impaired ("PCI") loans. However, the Corporation separately tracks and reports PCI loans and excludes these from nonaccrual loan and non-performing asset amounts.

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A)

The following MD&A relates to the accompanying audited consolidated financial statements of First BanCorp. (the "Corporation" or "First BanCorp.") and should be read in conjunction with such financial statements and the notes thereto. This section also presents certain financial measures that are not based on generally accepted accounting principles in the United States ("GAAP"). See "Basis of Presentation" below for information about why the non-GAAP financial measures are being presented and the reconciliation of the non-GAAP financial measures for which the reconciliation is not presented earlier.

## DESCRIPTION OF BUSINESS

First BanCorp. is a diversified financial holding company headquartered in San Juan, Puerto Rico offering a full range of financial products to consumers and commercial customers through various subsidiaries. First BanCorp. is the holding company of FirstBank Puerto Rico ("FirstBank" or the "Bank") and FirstBank Insurance Agency. Through its wholly-owned subsidiaries, the Corporation operates in Puerto Rico, the United States Virgin Islands (the "USVI") and British Virgin Islands (the "BVI"), and the state of Florida, concentrating on commercial banking, residential mortgage loans, finance leases, credit cards, personal loans, small loans, auto loans, and insurance agency activities.

## POTENTIAL ACQUISITION OF BSPR

On October 21, 2019, the Corporation announced the signing of a stock purchase agreement for FirstBank to acquire Santander BanCorp, the holding company of Banco Santander Puerto Rico ("BSPR"). The purchase price is based on a formula set forth in the stock purchase agreement and is subject to adjustment based on Santander BanCorp's consolidated balance sheet as of the closing date of the acquisition (the "Closing"). Using Santander BanCorp's consolidated balance sheet as of September 30, 2019, the purchase price would be a base amount of \$440 million (which equals 117.5% of Santander BanCorp's core tangible common equity of \$375 million as of September 30, 2019 and a \$65 million premium on core tangible common equity) plus \$815 million (which equals 100% of the deemed excess capital of Santander BanCorp as of September 30, 2019 and does not reflect any premium on that excess capital). The transaction is structured as an all-cash acquisition of all of the issued and outstanding common stock of Santander Bancorp, the sole shareholder of BSPR, immediately followed by the merger of BSPR and its holding company into FirstBank, with FirstBank being the surviving entity. As part of the transaction, FirstBank will also acquire the operations of Santander Insurance Agency, Inc. a wholly owned subsidiary of BSPR.

As of September 30, 2019, Santander BanCorp had \$6.2 billion of assets, \$3.0 billion of loans, and \$4.9 billion of deposits and operated a branch network of 27 locations spanning 15 municipalities across Puerto Rico. As part of the transaction, FirstBank will not assume any of BSPR's non-performing assets or Santander Asset Management, LLC, a limited liability company organized under the laws of the Commonwealth of Puerto Rico and a direct wholly owned subsidiary of BSPR. The Corporation believes that the acquisition will significantly improve its scale and competitiveness in Puerto Rico, while enhancing its funding and risk profile and expanding its talent bench across retail, commercial business banking, and risk management functions. In addition, the Corporation believes the acquisition will result in cost savings and other potential synergies.

The stock purchase agreement has been unanimously approved by the Corporation's and FirstBank's Boards of Directors. The transaction is subject to the satisfaction of customary closing conditions, including receipt of all required regulatory approvals, and is expected to close in the middle of 2020. The Corporation expects to incur restructuring charges of approximately \$76 million, 50% of which have been incurred or be expected to be incurred at closing with the remainder of the charges to be incurred in 2021. As of December 31, 2019, the Corporation had incurred approximately \$11.4 million in merger and restructuring costs in connection with the pending acquisition of BSPR. Refer to Part I. Item 1 – "Business – Significant Events Since the Beginning of 2019" of this Form 10-K for additional information.

## **EXECUTIVE OVERVIEW OF RESULTS OF OPERATIONS**

First BanCorp.'s results of operations depend primarily on its net interest income, which is the difference between the interest income earned on its interest-earning assets, including investment securities and loans, and the interest expense incurred on its interest-bearing liabilities, including deposits and borrowings. Net interest income is affected by various factors, including: the interest rate environment; the volumes, mix and composition of interest-earning assets and interest-bearing liabilities; and the re-pricing characteristics of these assets and liabilities. The Corporation's results of operations also depend on the provision for loan and lease losses, non-interest expenses (such as personnel, occupancy, the deposit insurance premium and other costs), non-interest income (mainly service charges and fees on deposits, and insurance income), gains (losses) on sales of investments, gains (losses) on mortgage banking activities, and income taxes.

The Corporation had net income of \$167.4 million, or \$0.76 per diluted common share, for the year ended December 31, 2019, compared to a \$201.6 million, or \$0.92 per diluted common share and \$67.0 million, or \$0.30 per diluted common share, for the years ended December 31, 2018 and 2017, respectively.

The key drivers of the Corporation's GAAP financial results for the year ended December 31, 2019 and 2018, include the following:

• Net interest income for the year ended December 31, 2019 was \$567.1 million compared to \$525.4 million and \$491.6 million for the years ended December 31, 2018 and 2017, respectively. The increase for 2019 compared to 2018 was driven primarily by: (i) a \$34.4 million increase in interest income on consumer loans, mainly due to a \$308.9 million increase in the average balance of this portfolio, primarily due to growth in the average balance of auto loans, finance leases, and personal loans; and (ii) a \$22.0 million increase in interest income on commercial and construction loans, primarily due to both growth in the average balance of the performing commercial portfolio and higher short-term market interest rates during 2019 compared to 2018 levels, which was reflected in both the upward repricing of variable-rate commercial loans and higher yields on new loan originations, particularly during the first half of 2019 and the second half of 2018. In addition, interest income on commercial and construction loans in 2019 included a \$3.0 million accelerated discount accretion from the payoff of an acquired commercial mortgage loan.

These increases were partially offset by: (i) a \$9.2 million increase in total interest expense, driven by the effect of higher market interest rates on retail certificates of deposit ("CDs") and savings deposits; and (ii) a \$7.0 million decrease in interest income on residential mortgage loans, mainly due to a \$135.8 million decrease in the average balance of this portfolio.

The net interest margin increased to 4.85% for the year ended December 31, 2019, compared to 4.55% for 2018, primarily related to higher loan yields, an improved funding mix, driven by an increase in the proportion of interest-earning assets funded by a growth in non-interest-bearing deposits, and an increase in the proportion of higher yielding loans, such as consumer loans, to total interest-earning assets. The average balance of non-interest bearing deposits increased by \$155.8 million to \$2.4 billion for 2019, compared to \$2.2 billion for 2018.

The increase for 2018 compared to 2017 was primarily driven by: (i) a \$17.2 million increase in interest income on commercial and construction loans, primarily associated with the upward repricing of variable-rate commercial loans; (ii) a \$9.1 million increase in interest income on investment securities, primarily due to the gradual reinvestment of cash balances and proceeds from maturing debt securities into higher-yielding United States ("U.S.") agencies debt securities and mortgage-backed securities ("MBS"); (iii) a \$7.5 million increase in interest income on consumer loans, mainly due to a \$77.8 million increase in the average balance of this portfolio, primarily auto loans and finance leases; and (iv) a \$6.5 million increase in interest income from interest-bearing cash balances, primarily deposits maintained at the Federal Reserve Bank of New York (the "New York Fed"), due to both a higher average balance and increases in the Federal Funds target rate.

These variances were partially offset by: (i) a \$3.7 million decrease in interest income on residential mortgage loans, primarily associated with an \$81.2 million decrease in the average balance of this portfolio; and (ii) a \$2.7 million increase in total interest expense, driven by an increase in the use of long-term Federal Home Loan Bank ("FHLB") advances during 2018 and higher market interest rates on the cost of retail CDs and commercial money market accounts tied to variable short-term interest rates, partially offset by a \$480.3 million decrease in the average balance of brokered CDs.

The provision for loan and lease losses for the year ended December 31, 2019 was \$40.2 million compared to \$59.3 million and \$144.3 million for the years ended December 31, 2018 and 2017, respectively. For the years ended December 31, 2019 and 2018, the Corporation recognized a net loan loss reserve release of \$6.4 million and \$16.9 million, respectively, in connection with revised estimates of the qualitative reserves associated with the effects of Hurricanes Irma and Maria, compared to hurricane-related charges to the provision of \$71.3 million recorded for the year ended December 31, 2017. On a non-GAAP basis, excluding the aforementioned effects of the hurricane-related qualitative reserve, the adjusted provision for loan and lease losses for 2019 was \$46.7 million compared to \$76.2 million and \$73.0 million for 2018 and 2017, respectively. The decrease in the adjusted provision for loan and lease losses for 2019 compared to 2018 was primarily driven by a \$13.5 million adjusted net loan loss reserve release for commercial and construction loans in 2019, compared to a \$29.8 million adjusted charge to the provision in 2018, a positive variance of \$43.3 million. The adjusted net loan loss reserve release for commercial and construction loans in 2019 was driven by lower historical loss rates, the upgrade in the credit risk classification of certain commercial loans, the early payoff of two large criticized commercial mortgage loans, and qualitative adjustments to account for developments in non-performing loans resolution strategies. In contrast, the provision for 2018 reflects, among other things, the effect of charges amounting to \$22.3 million related to developments in non-performing commercial loans resolution strategies, including \$15.7 million related to nonaccrual commercial and construction loans transferred to held for sale in 2018. The aforementioned positive variance was partially offset by a \$13.2 million increase in the adjusted provision for consumer loans and a \$0.5 million increase in the adjus

The increase in the adjusted provision for loan and lease losses for 2018 compared to 2017 was primarily driven by a \$26.2 million increase in the adjusted provision for loan and lease losses for commercial and construction loans, driven by the aforementioned charges of \$22.3 million related to developments in non-performing loans resolution strategies, partially offset by a \$22.6 million decrease in the adjusted provision for residential mortgage loans, primarily reflecting a decline in charge-offs, nonaccrual and delinquent loan levels, and the overall decrease in the size of this portfolio.

See "Basis of Presentation" below for additional information and reconciliation of the provision for loan and lease losses in accordance with GAAP to the non-GAAP adjusted provision for loan and lease losses.

Net charge-offs totaled \$81.4 million for the year ended December 31, 2019, or 0.91% of average loans, a decrease of \$13.3 million, compared to net charge-offs of \$94.7 million, or 1.09% of average loans, for 2018 and \$118.0 million, or 1.33% of average loans, for 2017. The decrease in 2019 compared to 2018 reflects a \$13.8 million decrease in net charge-offs taken on commercial and construction loans and a \$1.3 million decrease in net charge-offs on residential mortgage loans, partially offset by a \$1.8 million increase in net charge-offs on consumer loans. The decrease in net charge-offs on commercial and construction loans was primarily related to the effect in 2018 of charge-offs totaling \$22.2 million associated with the transfer to held for sale of \$74.4 million in nonaccrual commercial and construction loan, partially offset by a \$5.5 million decrease in commercial and construction loan loss recoveries during 2019.

The decrease in net charge-offs in 2018 compared to 2017 reflects a \$24.0 million decrease in net charge-offs taken on commercial and construction loans and a \$4.4 million decrease in net charge-offs on residential mortgage loans, partially offset by a \$5.1 million increase in net charge-offs on consumer loans. During 2018, the Corporation recorded a loan loss recovery of \$7.4 million on the payoff of a commercial mortgage loan that had been restructured in a troubled debt restructuring ("TDR") compared to charge-offs of \$27.3 million taken on that loan in 2017. In addition, there was a \$10.7 million decrease associated with the charge-off taken on the sale of the commercial loan of the Puerto Rico Electric Power Authority ("PREPA") in 2017. These variances were partially offset by the effect in 2018 of the aforementioned charge offs of \$22.2 million taken on nonaccrual commercial and construction loans transferred to held for sale. See "Results of Operations – Provision for Loan and Lease Losses" and "Risk Management – Allowance for Loan and Lease Losses and Non-Performing Assets" below for analyses of the allowance for loan and lease losses and non-performing assets and related ratios.

• The Corporation recorded non-interest income of \$90.6 million for the year ended December 31, 2019 compared to \$82.3 million and \$62.4 million for the years ended December 31, 2018 and 2017, respectively. The increase for 2019 compared to 2018 was primarily driven by: (i) a \$5.1 million positive variance related to sales of nonaccrual commercial and construction loans held for sale resulting from the recognition by the Corporation of a \$2.3 million net gain on the sales of approximately \$11.4 million in nonaccrual commercial loans held for sale in 2019 compared to a net loss of \$2.8 million recorded on the sales of approximately \$61.9 million in nonaccrual commercial construction loans held for sale in 2018; (ii) a \$2.6 million increase in transaction fee income from credit and debit cards, as well as merchant-related activities, due to higher transaction volumes; (iii) a \$2.2 million increase in service charges on deposits, primarily related to the increase in fees on returned items and overdraft transactions, as well as an increase in the number of cash management transactions of commercial clients; and (iv) a \$1.8 million increase in insurance commission income. These variances were partially offset by: (i) the effect in 2018 of a \$2.3 million gain recorded on the repurchase and cancellation of \$23.8 million in trust-preferred securities ("TRuPs"); and (ii) a \$0.5 million other-than-temporary impairment ("OTTI") charge on private label MBS recorded in 2019.

The increase for 2018 compared to 2017 was primarily driven by: (i) the effect in 2017 of a \$12.2 million OTTI charge on three Puerto Rico Government debt securities, specifically bonds of the Government Development Bank for Puerto Rico ("GDB") and the Puerto Rico Public Buildings Authority; (ii) a \$3.7 million increase in revenues from mortgage banking activities, driven by adjustments recorded in 2018 that reduced the valuation allowance of mortgage servicing rights and higher servicing fees; (iii) a \$3.6 million increase in fee-based income from automated teller machines ("ATMs"), point of sale ("POS"), credit and debit cards, and merchant-related activities; and (iv) a \$1.2 million increase in gains from sales of fixed assets, primarily assets of relocated or closed banking branches in Florida and Puerto Rico. These variances were partially offset by a \$2.8 million net loss recorded on sales of nonaccrual commercial and construction loans held for sale completed in 2018.

• Non-interest expenses for 2019 were \$378.1 million compared to \$357.8 million and \$347.7 million for 2018 and 2017, respectively. The increase for 2019 compared to 2018 was primarily driven by: (i) merger and restructuring costs incurred in 2019 amounting to \$11.4 million in connection with the pending acquisition of BSPR; (ii) a \$5.2 million increase in occupancy and equipment expenses, primarily related to higher depreciation and amortization expenses in connection with enhancements to technology infrastructure; (iii) a \$2.9 million increase in employees' compensation and benefits, primarily related to salary merit increases and other adjustments related to the annual salary review process, a higher headcount and an increase in contributions to the employees' retirement plan; and (iv) a \$2.4 million increase in professional service fees, mainly due to an increase in outsourced technology service fees. These variances were partially offset by a \$2.6 million decrease in the Federal Deposit Insurance Corporation ("FDIC") insurance premium expense, reflecting, among other things, the effect of improved earnings trends and reductions in brokered CDs.

The increase for 2018 compared to 2017 was primarily driven by: (i) a \$7.6 million increase in employees' compensation and benefit expenses reflecting, among other things, salary merit increases and adjustments related to the Corporation's annual salary review process, higher headcount, and an increase in the Bank's matching contribution to the employees' retirement plans; (ii) a \$3.5 million increase in losses from other real estate owned ("OREO") operations reflecting, among other things, a \$2.1 million increase in adverse fair value adjustments to the value of OREO properties and a \$1.3 million increase in OREO operating expenses, including taxes, insurance and maintenance fees; (iii) a \$2.3 million increase in business promotion expenses, primarily due to increased advertising, marketing, promotions and sponsorship-related activities during 2018; and (iv) a \$1.3 million increase in occupancy and equipment costs, primarily due to hurricane-related expenses incurred in 2018 associated with repairs and security matters. These variances were partially offset by a \$4.8 million decrease in the FDIC insurance premium expense due to, among other things, improved earnings trends, reduction in brokered CDs, and higher liquidity levels tied to the growth in non-interest bearing deposits.

- For the year ended December 31, 2019, the Corporation recorded an income tax expense of \$72.0 million compared to an income tax benefit of \$1.0 million for 2018 and an income tax benefit of \$5.0 million for 2017. The variances reflect, among other things, the effect in 2018 of a \$63.2 million benefit related to a partial reversal of the deferred tax asset valuation allowance, partially offset by a one-time charge of \$9.9 million associated with the remeasurement of deferred tax assets resulting from the enactment of the Puerto Rico Tax Reform Act of 2018 ("Act 257") (net of the \$5.6 million related impact in the valuation allowance), and a higher proportion of taxable to exempt income in 2019. The income tax benefit recorded in 2017 reflects the effect of the tax benefit related to hurricane-related charges to the provision for loan and lease losses and a \$13.2 million tax benefit recorded as a result of the change in tax status of certain subsidiaries from taxable corporations to limited liability companies that elected to be treated as partnerships for income tax purposes in Puerto Rico. As of December 31, 2019, the Corporation had a deferred tax asset of \$264.8 million (net of a valuation allowance of \$86.6 million, including a valuation allowance of \$55.6 million against the deferred tax assets of the Corporation's banking subsidiary, FirstBank), compared to a net deferred tax asset of \$319.9 million as of December 31, 2018 (net of a valuation allowance of \$100.7 million, including a valuation allowance of \$68.1 million against the deferred tax assets of the Corporation's banking subsidiary, FirstBank). See "Results of Operations Income Taxes" below for additional information.
- As of December 31, 2019, total assets were approximately \$12.6 billion, an increase of \$367.7 million from December 31, 2018. The increase was primarily related to: (i) a \$168.5 million increase in total investment securities, driven by purchases of \$750.5 million of U.S. agencies MBS and bonds and a \$47.2 million increase in the fair value of available-for sale investment securities primarily attributable to changes in market interest rates, partially offset by \$371.3 million of U.S. agencies bonds that matured or were called prior to maturity, prepayments of \$239.2 million of U.S. agencies MBS and bonds, and a \$7.8 million decrease in investment in FHLB stock; (ii) a \$140.4 million increase in total loans; (iii) a \$61.3 million increase related to the recognition of a right-of-use asset for operating leases in accordance with the adoption of Accounting Standards Update No. ("ASU") 2016-02, "Leases (Topic 842)" ("ASU 2016-02") in the first quarter of 2019; and (iv) a \$57.9 million increase in cash and cash equivalents. The \$140.4 million increase in total loans reflects a growth of \$109.9 million in the Puerto Rico region and \$45.3 million in the Florida region, partially offset by a \$14.8 million decrease in the Virgin Islands region. On a portfolio basis, the increase consisted of growth of \$336.9 million in consumer loans, and \$20.5 million in commercial and construction loans, partially offset by a \$217.0 million decrease in the residential mortgage loan portfolio. The increase in commercial and construction loans was achieved despite the early repayment of certain large criticized commercial mortgage loans and a \$95.8 million decrease in nonaccrual commercial and construction loans.

The aforementioned increases were partially offset by a \$55.0 million decrease in the net deferred tax asset and a \$29.8 million decrease in the OREO portfolio balance. See "Financial Condition and Operating Data Analysis" below for additional information.

- As of December 31, 2019, total liabilities were \$10.4 billion, an increase of \$184.3 million from December 31, 2018. The increase was mainly due to a \$312.8 million increase in non-government deposits, excluding brokered CDs, a \$161.4 million increase in government deposits, and a \$64.3 million increase related to the effect of the liability for operating leases recorded in connection with the adoption of ASU 2016-02 in 2019. These increases were partially offset by a \$170.0 million decrease in FHLB advances, primarily related to the approximately \$205.0 million of FHLB advances that matured during the fourth quarter of 2019, the repayment at maturity of a \$50.1 million short-term repurchase agreement, and a \$120.6 million decrease in brokered CDs. See "Risk Management Liquidity Risk and Capital Adequacy" below for additional information about the Corporation's funding sources.
- As of December 31, 2019, the Corporation's stockholders' equity was \$2.2 billion, an increase of \$183.4 million from December 31, 2018. The increase was mainly driven by the earnings generated in 2019 and a \$47.2 million increase in the fair value of available-for-sale investment securities recorded as part of Other comprehensive income, partially offset by common and preferred stock dividends declared in 2019 totaling \$33.2 million. The Corporation's Total Capital, Common Equity Tier 1 Capital, Tier 1 Capital and Leverage ratios were 25.22%, 21.60%, 22.00%, and 16.15%, respectively, as of December 31, 2019, compared to Total Capital, Common Equity Tier 1 Capital, Tier 1 Capital and Leverage ratios of 24.00%, 20.30%, 20.71%, and 15.37%, respectively, as of December 31, 2018. See "Risk Management Capital" below for additional information.

• Total loan production, including purchases, refinancings, renewals and draws from existing revolving and non-revolving commitments, but excluding the utilization activity on outstanding credit cards, was \$3.9 billion, \$3.1 billion, and \$2.9 billion for the years ended December 31, 2019, 2018, and 2017, respectively. The increase primarily resulted from a \$678.7 million increase in commercial and construction loan originations, including both an increase in new loan originations in the Puerto Rico and Florida regions as well as a higher dollar amount of refinancings and renewals in 2019, and a \$158.0 million increase in consumer loan originations. Total loan originations increased by \$608.9 million in the Puerto Rico region, \$165.3 million in the Florida region, and \$21.8 million in the Virgin Islands region.

The increase in 2018 as compared to 2017 consisted of a \$304.4 million increase in total loan originations in the Puerto Rico region, including an increase of \$237.6 million in consumer loan originations, and a \$26.9 million increase in total loan originations in the Virgin Islands region, partially offset by a \$92.4 million decrease in total loan originations in the Florida region, primarily reflected in lower residential mortgage loan originations.

- Total non-performing assets were \$317.4 million as of December 31, 2019, a decrease of \$149.7 million from December 31, 2018. The decrease was primarily attributable to: (i) the repayment of a \$31.5 million nonaccrual commercial mortgage loan in the Florida region, the largest nonaccrual loan in the portfolio; (ii) a \$12.9 million reduction related to the split loan restructuring of a commercial mortgage loan in the Puerto Rico region; (iii) charge-offs on nonaccrual commercial and constructions loans amounting to \$22.0 million, including a charge-off of \$11.4 million on the aforementioned nonaccrual commercial mortgage loan repaid in the Florida region; (iv) a \$25.9 million decrease in nonaccrual residential mortgage loans; (v) sales and repayments of nonaccrual commercial and construction loans held for sale totaling \$16.1 million during 2019; and (vi) additional collections on nonaccrual commercial and construction loans of approximately \$14.8 million during 2019. In addition, there was a \$29.8 million decrease in the balance of the OREO properties portfolio, including as a result of the sale of a \$10.8 million commercial OREO property in the third quarter of 2019. See "Risk Management Non-Accrual Loans and Non-Performing Assets" below for additional information.
- Adversely classified commercial and construction loans, including loans held for sale, decreased by \$135.5 million to \$220.5 million as of December 31, 2019, compared to \$356.0 million as of December 31, 2018. The decrease was driven by the aforementioned payoff of a \$31.5 million nonaccrual commercial mortgage loan in the Florida region, the upgrade in the credit risk classification of several commercial loans totaling \$45.3 million, charge-offs, collections, and the aforementioned reduction of \$16.1 million related to sales and repayments of nonaccrual loans held for sale.

The Corporation's financial results for 2019, 2018 and 2017 included the following items that management believes are not reflective of core operating performance, are not expected to reoccur with any regularity or may reoccur at uncertain times and in uncertain amounts (the "Special Items"):

## Year ended December 31, 2019

- Merger and restructuring costs of \$11.4 million (\$7.2 million after-tax) in connection with the stock purchase agreement with Santander Holdings USA, Inc., to acquire BSPR and related restructuring initiatives. Merger and restructuring costs primarily included advisory, legal, valuation, and other professional service fees associated with the pending acquisition of BSPR, as well as a \$3.4 million charge related to a voluntary separation program (the "VSP") offered to eligible employees at FirstBank during the fourth quarter of 2019 in connection with initiatives to capitalize on expected operational efficiencies from the acquisition. A total of 56 employees elected to participate in the VSP on or before December 6, 2019, the due date established for participation in the program, which represented a participation rate of 53% of eligible employees, with employment separations to occur no later than February 29, 2020. Annual savings as a result of the VSP are expected to be approximately \$2 million.
- A \$3.0 million (\$1.8 million after-tax) positive effect in earnings related to the accelerated discount accretion from the payoff of an acquired commercial mortgage loan.

- Net loan loss reserve release of \$6.4 million (\$4.0 million after-tax) in connection with revised estimates of the qualitative reserves associated
  with the effects of Hurricanes Irma and Maria, primarily related to consumer and commercial loans. See "Results of Operations Provision for
  Loan and Lease Losses" below for additional information.
- Benefit of \$1.9 million (\$1.2 million after-tax) resulting from hurricane-related insurance recoveries related to repairs and maintenance costs, and
  impairments associated with facilities in the Virgin Islands.
- Expense recovery of \$2.3 million recorded related to an employee retention benefit payment (the "Benefit") received by the Bank by virtue of the Disaster Tax Relief and Airport Extension Act of 2017, as amended (the "Disaster Tax Relief Act"). The Benefit was recorded as an offset to employees' compensation and benefits expenses and is not treated as taxable income by virtue of the Disaster Tax Relief Act.
- A \$0.5 million OTTI charge on private label MBS recorded in the tax-exempt international banking entity subsidiary.

## Year ended December 31, 2018

- Tax benefit of \$63.2 million resulting from the partial reversal of the Corporation's deferred tax asset valuation allowance.
- One-time charge to the income tax expense of \$9.9 million related to the enactment of the Puerto Rico Tax Reform of 2018, specifically in connection with the reduction of the Corporation's deferred tax assets as a result of the decrease in the maximum corporate tax rate in Puerto Rico from 39% to 37.5%.
- Net loan loss reserve release of \$16.9 million (\$10.3 million after-tax) in connection with revised estimates of the qualitative reserves associated with the effects of Hurricanes Maria and Irma.
- Hurricane-related expenses of \$2.8 million (\$1.7 million after-tax).
- Gain of \$0.5 million (\$0.3 million after-tax) resulting from hurricane-related insurance proceeds in excess of fixed-asset impairment charges.
- A \$50 thousand OTTI charge on private label MBS and a \$34 thousand loss on sales of investment securities, both charges recorded in the taxexempt international banking entity subsidiary.
- Gain of \$2.3 million on the repurchase and cancellation of \$23.8 million in TRuPs, reflected in the consolidated statement of income as "Gain on early extinguishment of debt." The gain, realized at the holding company level, had no effect on the income tax expense in 2018. See "Results of Operation Non-Interest Income" below for additional information.

## Year ended December 31, 2017

- Tax benefit of \$13.2 million associated with the change in tax status of certain subsidiaries from taxable corporations to limited liability
  companies that made an election to be treated as partnerships for income tax purposes in Puerto Rico. See "Income Taxes" discussion below for
  additional information.
- Charge to the provision for loan and lease losses of \$71.3 million (\$43.5 million after-tax) related to the estimate of inherent losses resulting from the effects of Hurricanes Irma and Maria.
- Hurricane-related expenses of \$2.5 million (\$1.6 million after-tax).
- Expected insurance recoveries of \$1.8 million for compensation and rental costs that the Corporation incurred when Hurricanes Maria and Irma precluded employees from working in 2017.
- OTTI charge of \$12.2 million and a \$0.4 million recovery of previously recorded OTTI charges on non-performing bonds of the GDB and the
  Puerto Rico Public Buildings Authority sold in 2017. No tax benefit was recognized for the OTTI charge and the recovery on the sale of the
  bonds.
- Gain of \$1.4 million on the repurchase and cancellation of \$7.3 million in trust-preferred securities, reflected in the consolidated statements of income as "Gain on early extinguishment of debt." The gain, realized at the holding company level, had no effect on the income tax expense in 2017.
- Costs of \$0.4 million associated with the secondary offerings of the Corporation's common stock by certain of our existing stockholders in 2017. The costs, incurred at the holding company level, had no effect on the income tax expense in 2017.

The following table reconciles for 2019, 2018, and 2017 the reported net income to adjusted net income, a non-GAAP financial measure that excludes the Special Items identified above:

	Year Ended December				
	2019	2018	2017		
(In thousands)	 				
Net income, as reported (GAAP)	\$ 167,377 \$	201,608 \$	66,956		
Adjustments:					
Merger and restructuring costs	11,442	=	-		
Accelerated discount accretion due to early payoff of acquired loan	(2,953)	-	-		
Partial reversal of deferred tax asset valuation allowance	-	(63,228)	-		
Remeasurement of deferred tax assets due to changes in enacted tax rates (1)	-	9,892	-		
Income tax benefit related to change in tax-status of certain subsidiaries	-	-	(13,161)		
Hurricane-related loan loss reserve (release) provision	(6,425)	(16,943)	71,304		
Hurricane-related expenses	-	2,783	2,544		
Benefit from hurricane-related insurance recoveries	(1,926)	(478)	-		
Expected insurance recoveries associated with hurricane-related idle time					
payroll and rental costs	-	-	(1,819)		
Employee retention benefit - Disaster Tax Relief and Airport Extension					
Act of 2017	(2,317)	-	-		
Loss on sale of investment securities	-	34	-		
OTTI on debt securities	497	50	12,231		
Recovery of previously recorded OTTI charges on Puerto Rico					
government debt securities sold	-	-	(371)		
Gain on early extinguishment of debt	-	(2,316)	(1,391)		
Secondary offering costs	-	-	392		
Income tax impact of adjustments (2)	(52)	5,708	(28,800)		
Adjusted net income (Non-GAAP)	\$ 165,643 \$	137,110 \$	107,885		

<sup>(1)</sup> Net of the \$5.6 million related impact in the valuation allowance.

<sup>(2)</sup> See "Basis of Presentation" below for the individual tax impact related to reconciling items.

#### CRITICAL ACCOUNTING POLICIES AND PRACTICES

The accounting principles of the Corporation and the methods of applying these principles conform to GAAP. The Corporation's critical accounting policies relate to: 1) the allowance for loan and lease losses; 2) OTTI; 3) income taxes; 4) the classification and values of financial instruments; and 5) income recognition on loans. These critical accounting policies involve judgments, estimates and assumptions made by management that affect the amounts recorded for assets, liabilities and contingent liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from estimates, if different assumptions or conditions prevail. Certain determinations inherently require greater reliance on the use of estimates, assumptions, and judgments and, as such, have a greater possibility of producing results that could be materially different than those originally reported.

#### Allowance for Loan and Lease Losses

The Corporation maintains the allowance for loan and lease losses at a level considered adequate to absorb incurred losses that are considered to be inherent in the loan and lease portfolio at that time. The Corporation does not maintain an allowance for held-for-sale loans or PCI loans that are performing in accordance with or better than expectations as of the date of acquisition, as the fair value of these loans already reflect a credit component. The allowance for loan and lease losses provides for probable incurred losses that have been identified with specific valuation allowances for individually evaluated impaired loans and for probable incurred losses believed to be inherent in the loan portfolio that have not been specifically identified. The determination of the allowance for loan and lease losses requires significant estimates, including with respect to the timing and amounts of expected future cash flows on impaired loans, consideration of current economic conditions and business strategies, and historical loss experience pertaining to the portfolios and pools of homogeneous loans, all of which may be susceptible to change. As of January 1, 2020, the Corporation will begin estimating credit losses on loans and debt securities in accordance with a new accounting standard. See "Accounting For Financial Instruments – Credit Losses" below.

The Corporation evaluates the need for changes to the allowance by portfolio loan segments and classes of loans within certain of those portfolio segments. The Corporation combines loans with similar credit risk characteristics into the following portfolio segments: commercial mortgage, construction, commercial and industrial, residential mortgage, and consumer loans. Classes are usually disaggregations of the portfolio segments. The classes within the residential mortgage segment are residential mortgages guaranteed by the U.S. government and other residential loans. The classes within the consumer portfolio are auto loans, finance leases, and other consumer loans. Other consumer loans mainly include unsecured personal loans, credit cards, home equity lines, lines of credits, and boat loans. The classes within the construction loan portfolio are land loans, construction of commercial projects, and construction of residential projects. The commercial mortgage and commercial and industrial segments are not further segmented into classes. The adequacy of the allowance for loan and lease losses is based on judgments related to the credit quality of each portfolio segment. These judgments consider ongoing evaluations of each portfolio segment, including such factors as the economic risks associated with each loan class, the financial condition of specific borrowers, the geography (Puerto Rico, Florida or the Virgin Islands), the level of delinquent loans, historical loss experience, the value of any collateral and, where applicable, the existence of any guarantees or other documented support. In addition to the general economic conditions and other factors described above, additional factors considered include the internal risk ratings assigned to loans. An internal risk rating is assigned to each commercial and construction loan at the time of approval and is subject to subsequent periodic review by the Corporation's senior management. The allowance for loan and lease losses is reviewed on a quarterly basis as par

The allowance for loan and lease losses is increased through a provision for credit losses that is charged to earnings, based on the quarterly evaluation of the factors previously mentioned, and is reduced by charge-offs, net of recoveries.

The allowance for loan and lease losses consists of specific reserves based upon valuations of loans considered to be impaired and general reserves. A specific valuation allowance is established for individual impaired loans in the commercial mortgage, construction, and commercial and industrial portfolios and certain boat loans, residential mortgage loans, and home equity lines of credit, primarily when the collateral value of the loan (if the impaired loan is determined to be collateral dependent) or the present value of the expected future cash flows discounted at the loan's effective rate is lower than the carrying amount of that loan. The loans within the commercial mortgage, construction, commercial and industrial portfolios, and boat loans of \$1 million or more are individually evaluated for impairment. Also, certain residential mortgage loans and home equity lines of credit are individually evaluated for impairment purposes based on their delinquency and loan to value levels. When foreclosure of a collateral dependent loan is probable, the impairment measure is based on the fair value of the collateral, less estimated cost to sell. The fair value of the collateral is generally obtained from appraisals. Updated appraisals are obtained when the Corporation determines that loans are impaired and are generally updated annually thereafter according to the Corporation's appraisal policy. In addition, appraisals and/or appraiser price opinions are also obtained for residential mortgage loans based on specific characteristics, such as delinquency levels, age of the appraisal, and loan-to-value ratios. The excess of the recorded investment in a collateral dependent loan over the resulting fair value of the collateral is charged-off when deemed uncollectible.

For all other loans, which include small, homogeneous loans, such as auto loans, and the other classes in the consumer loan portfolio, residential mortgages and commercial and construction loans that are not individually evaluated for impairment, the Corporation maintains a general valuation allowance established through a process that begins with estimates of incurred losses based upon various statistical analyses. The general reserve is primarily determined by applying loss factors according to the loan type and assigned risk category (pass, special mention, substandard and doubtful loans that are not considered to be impaired).

The Corporation uses a roll-rate methodology to estimate losses on its consumer loan portfolio based on delinquencies and considering credit bureau score bands. The Corporation tracks the historical portfolio performance to arrive at a weighted-average distribution in each subgroup of each delinquency bucket. Roll-to-loss rates (loss factors) are calculated by multiplying the roll rates from each subgroup within the delinquency buckets forward through loss. Once roll rates are calculated, the resulting loss factor is applied to the existing receivables in the applicable subgroups within the delinquency buckets and the end results are aggregated to arrive at the required allowance level. The Corporation's assessment also involves evaluating key qualitative and environmental factors, which include credit and macroeconomic indicators such as unemployment, bankruptcy trends, recent market transactions, and collateral values to account for current market conditions that are likely to cause estimated credit losses to differ from historical loss experience. The Corporation analyzes the expected delinquency migration to determine the future volume of delinquencies.

The Corporation performs the cash flow analysis for each residential mortgage pool at the individual loan level and then aggregated to the pool level in determining the overall loss ratio (the "base methodology"). The model applies risk-adjusted prepayment curves, default curves, and severity curves to each loan in the pool. For loans restructured, the present value of future cash flows under the new terms, at the loan's effective interest rate, is taken into consideration. Additionally, estimates of default risk and prepayments related to loan restructurings are based on, among other things, the historical experience of these loans. Loss severity is affected by the house price scenario, which is based in part on recent house price trends. Default curves are used in the model. The attributes that are most significant to the probability of default include present collection status (current, delinquent, in bankruptcy, in foreclosure stage), vintage, loan-to-values, and geography (Puerto Rico, Florida or the Virgin Islands). The estimates of the risk-adjusted timing of liquidations and associated costs are used in the model, and are risk-adjusted for the geographic area in which each property is located.

For commercial loans, the Corporation calculates historical charge-off rates on a quarterly basis for each commercial loan regulatory-based credit risk category (*i.e.* pass, special mention, substandard, and doubtful) using the historical charge-offs and portfolio balances over their average loss emergence period (the "raw loss rate") for each credit risk classification. However, when not enough loss experience is observed in a particular risk-rated category and the calculation results in a loss rate for such risk-rated category that is lower than the loss rate of a less severe risk-rated category, the Corporation uses the loss rate of such less severe category. A qualitative factor adjustment is applied to the base rate average utilizing a resulting factor derived from a set of risk-based ratings and weights assigned to credit and economic indicators over a reasonable period applied to a developed expected range of historical losses and a basis point adjustment that is derived from the difference between the average raw loss rate and the highest loss rate observed during a look-back period that management determined was appropriate to use for each region to identify any relevant effect during an economic cycle.

Charge-off of Uncollectible Loans - Net charge-offs consist of the unpaid principal balances of loans held for investment that the Corporation determines are uncollectible, net of recovered amounts. Charge-offs are recorded as a reduction to the allowance for loan and lease losses and subsequent recoveries of previously charged-off amounts are credited to the allowance for loan and lease losses. Collateral dependent loans in the construction, commercial mortgage, and commercial and industrial loan portfolios are charged-off to their net realizable value (fair value of collateral, less estimated costs to sell) when loans are considered to be uncollectible. Within the consumer loan portfolio, auto loans and finance leases are reserved once they are 120 days delinquent and are charged off to their estimated net realizable value when the collateral deficiency is deemed uncollectible (i.e., when foreclosure/repossession is probable) or when the loan is 365 days past due. Within the other consumer loan portfolio, closed-end loans are charged off when payments are 120 days in arrears, except small personal loans. Open-end (revolving credit) consumer loans, including credit card loans, and small personal loans are charged off when payments are 180 days in arrears. On a quarterly basis, residential mortgage loans that are 180 days delinquent and have an original loan-to-value ratio that is higher than 60% are reviewed and charged-off, as needed, to the fair value of the underlying collateral. Generally, all loans may be charged off or written down to the fair value of the collateral prior to the application of the policies described above if a loss-confirming event has occurred. Loss-confirming events include, but are not limited to, bankruptcy (unsecured), continued delinquency, or receipt of an asset valuation indicating a collateral deficiency when the asset is the sole source of repayment. The Corporation does not record charge-offs on PCI loans that are performing in accordance with or better than expectations as of the date of acquisition, as the fair value of these loans already reflects a credit component. The Corporation records charge-offs on PCI loans only if actual losses exceed estimated losses incorporated into the fair value recorded at acquisition and the amount is deemed uncollectible.

Accounting For Financial Instruments – Credit Losses - As of January 1, 2020, the Corporation is required to adopt ASU 2016-13, "Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments," as amended ("ASC 326"). ASC 326 replaces the above-described incurred loss methodology for accounting for credit losses on loans and debt securities with a methodology referred to as current expected credit losses ("CECL") to estimate the allowance for credit losses ("ACL") for the remaining estimated life of the financial asset (including loans, debt securities, and off-balance sheet credit exposures) using historical experience, current conditions, and reasonable and supportable forecasts. Based on current macroeconomic assumptions, the Corporation expects an initial incremental adjustment to the ACL of approximately \$93 million related to the cumulative effect of adopting ASC 326 as of January 1, 2020. The expected increase is primarily related to longer duration residential mortgage and consumer loan portfolios. The resulting one-time increase to the ACL as a result of adopting the CECL model, will be recorded, net of applicable income taxes, as an adjustment to decrease retained earnings effective January 1, 2020. The Corporation is adopting the option provided by the regulatory capital framework that permits institutions to limit the initial regulatory capital day-one impact by allowing a three-year phase in period for this impact, on a straight-line basis. Based on the three-year phase in option allowed by the regulatory framework, the Corporation expects that the day one impact of adopting CECL will result in a decrease in the Corporation's common equity Tier 1 capital ratio of approximately 13 basis points on January 1, 2020. The Corporation expects that all capital ratios will remain well in excess of minimum capital ratios. Refer to Note 1 – Nature of Business and Summary of Significant Accounting Policies – Recently Issued Accounting Standards Not Yet Effective, to th

#### Other-than-temporary impairment ("OTTI")

On a quarterly basis, the Corporation performs an assessment to determine whether there have been any events or economic circumstances indicating that a security with an unrealized loss has suffered an OTTI. A security is considered impaired if the fair value is less than its amortized cost basis. The Corporation employs a systematic methodology that considers all available evidence in evaluating a potential impairment of its investments.

The impairment analysis of debt securities places special emphasis on the analysis of the cash position of the issuer and its cash and capital generation capacity, which could increase or diminish the issuer's ability to repay its bond obligations, the length of time and the extent to which the fair value has been less than the amortized cost basis, any adverse change to the credit conditions and liquidity of the issuer, taking into consideration the latest information available about the financial condition of the issuer, credit ratings, the failure of the issuer to make scheduled principal or interest payments, recent legislation and government actions affecting the issuer's industry, and actions taken by the issuer to deal with the economic climate. The Corporation also takes into consideration changes in the near-term prospects of the underlying collateral of a security, if any, such as changes in default rates, loss severity given default, and significant changes in prepayment assumptions and the level of cash flows generated from the underlying collateral, if any, supporting the principal and interest payments of the debt securities. OTTI must be recognized in earnings if the Corporation has the intent to sell the debt security or it is more likely than not that it will be required to sell the debt security before recovery of its amortized cost basis. However, even if the Corporation does not expect to sell a debt security, it must evaluate expected cash flows to be received and determine if a credit loss has occurred. An unrealized loss is generally deemed to be other-than-temporary and a credit loss is deemed to exist if the present value of the expected future cash flows is less than the amortized cost basis of the debt security. For available-for-sale and held-to-maturity debt securities the Corporations intends to hold, the credit loss component of an OTTI, if any, is recorded as net impairment losses on debt securities in the consolidated statements of income, while the remaining portion of the impairment loss is recognized in OCI, net of taxes, and included as a component of stockholders' equity. The previous amortized cost basis less the OTTI recognized in earnings is the new amortized cost basis of the investment. The new amortized cost basis is not adjusted for subsequent recoveries in fair value. Subsequent increases and decreases (if not an OTTI) in the fair value of available-for-sale securities is included in OCI. For held-tomaturity debt securities, any OTTI recognized in OCI should be accreted from OCI to the amortized cost of the debt security over the remaining life of the debt security. However, for debt securities for which OTTI was recognized in earnings, the difference between the new amortized cost basis and the cash flows expected to be collected is accreted as interest income as long as the security is not placed in nonaccrual status. Debt securities held by the Corporation at year-end primarily consisted of securities issued by U.S. government-sponsored entities ("GSEs"), private label MBS, certain bonds issued by the Puerto Rico Housing Finance Authority, a government instrumentality of the Commonwealth of Puerto Rico, and obligations of certain municipalities in Puerto Rico. Given the explicit and implicit guarantees provided by the U.S. federal government, the Corporation believes the credit risk in securities issued by the GSEs is low. The Corporation's OTTI assessment focused on Puerto Rico government debt securities and private label MBS. For further information, including the methodology and assumptions used for the discounted cash flow analyses performed on these securities, refer to Note 6 -Investment Securities, to the consolidated financial statements included in Item 8 of this Form 10-K.

As mentioned above, ASC 326, which the Corporation must adopt effective January 1, 2020, is applicable also to available-for-sale and held-to-maturity debt securities. ASC 326 requires credit losses to be presented as an allowance rather than as a write-down on debt securities that management does not intend to sell or believes that it is more likely than not it will not be required to sell. The Corporation is adopting ASC 326 using the prospective transition approach for available-for-sale debt securities for which OTTI had been recognized prior to January 1, 2020, such as private label MBS. As a result, the amortized cost basis remains the same before and after the effective date of ASC 326. The Corporation does not expect an incremental material adjustment to the ACL related to available-for-sale debt securities in connection with the adoption of ASC 326 on January 1, 2020. Refer to Note 1 – Nature of Business and Summary of Significant Accounting Policies – Recently Issued Accounting Standards Not Yet Effective, to the audited consolidated financial statements included in Item 8 of this Form 10-K for additional information.

#### **Income Taxes**

The Corporation is required to estimate income taxes in preparing its consolidated financial statements. This involves the estimation of current income tax expense together with an assessment of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. The determination of current income tax expense involves estimates and assumptions that require the Corporation to assume certain positions based on its interpretation of current tax regulations. Management assesses the relative benefits and risks of the appropriate tax treatment of transactions, taking into account statutory, judicial and regulatory guidance, and recognizes tax benefits only when deemed probable. Changes in assumptions affecting estimates may be required in the future and estimated tax liabilities may need to be increased or decreased accordingly. The Corporation adjusts the accrual of tax contingencies in light of changing facts and circumstances, such as the progress of tax audits, case law and emerging legislation. The Corporation's effective tax rate includes the impact of tax contingencies and changes to such accruals, as considered appropriate by management. When particular tax matters arise, a number of years may elapse before such matters are audited by the taxing authorities and finally resolved. Favorable resolution of such matters or the expiration of the statute of limitations may result in the release of tax contingencies that the Corporation recognizes as a reduction to its effective tax rate in the year of resolution. Unfavorable settlement of any particular issue could increase the effective tax rate and may require the use of cash in the year of resolution.

Income tax expense includes Puerto Rico and USVI income taxes, as well as applicable U.S. federal and state taxes. The Corporation is subject to Puerto Rico income tax on its income from all sources. As a Puerto Rico corporation, First BanCorp. is treated as a foreign corporation for U.S. and USVI income tax purposes and, accordingly, is generally subject to U.S. and USVI income tax only on its income from sources within the U.S. and USVI or income effectively connected with the conduct of a trade or business in those jurisdictions. Any such tax paid in the U.S. and USVI is creditable against the Corporation's Puerto Rico tax liability, subject to certain conditions and limitations.

Under the Puerto Rico Internal Revenue Code of 2011, as amended (the "2011 PR Code"), the Corporation and its subsidiaries are treated as separate taxable entities and are not entitled to file consolidated tax returns and, thus, the Corporation is generally not entitled to utilize losses from one subsidiary to offset gains in another subsidiary. Accordingly, in order to obtain a tax benefit from a net operating loss ("NOL"), a particular subsidiary must be able to demonstrate sufficient taxable income within the applicable NOL carry-forward period. Pursuant to the 2011 PR Code, the carry-forward period for NOLs incurred during taxable years that commenced after December 31, 2004 and ended before January 1, 2013 is 12 years; for NOLs incurred during taxable years commencing after December 31, 2012, the carryover period is 10 years. The 2011 PR Code provides a dividend received deduction of 100% on dividends received from "controlled" subsidiaries subject to taxation in Puerto Rico and 85% on dividends received from other taxable domestic corporations.

The Corporation has maintained an effective tax rate lower than the maximum statutory rate, mainly by investing in government obligations and MBS exempt from U.S. and Puerto Rico income taxes and by doing business through an International Banking Entity ("IBE") unit of the Bank, and through the Bank's subsidiary, FirstBank Overseas Corporation, whose interest income and gain on sales is exempt from Puerto Rico income taxation. The IBE and FirstBank Overseas Corporation were created under the International Banking Entity Act of Puerto Rico, which provides for total Puerto Rico tax exemption on net income derived by IBEs operating in Puerto Rico on the specific activities identified in the IBE Act. An IBE that operates as a unit of a bank pays income taxes at the corporate standard rates to the extent that the IBE's net income exceeds 20% of the bank's total net taxable income.

The determination of deferred tax expense or benefit is based on changes in the carrying amounts of assets and liabilities that generate temporary differences. The carrying value of the Corporation's net deferred tax asset assumes that the Corporation will be able to generate sufficient future taxable income based on estimates and assumptions. If these estimates and related assumptions change, the Corporation may be required to record valuation allowances against its deferred tax assets, resulting in additional income tax expense in the consolidated statements of income. Management evaluates its deferred tax assets on a quarterly basis and assesses the need for a valuation allowance, if any. A valuation allowance is established when management believes that it is more likely than not that some portion of its deferred tax assets will not be realized. Changes in the valuation allowance from period to period are included in the Corporation's tax provision in the period of change.

After completion of the deferred tax asset valuation allowance analysis for the fourth quarter of 2019, management concluded that, as of December 31, 2019, it was more likely than not that FirstBank, the banking subsidiary, will generate sufficient taxable income to realize \$206.4 million of its deferred tax assets related to NOLs within the applicable carry-forward periods. The net deferred tax assets of FirstBank amounted to \$264.8 million as of December 31, 2019, net of a valuation allowance of \$55.6 million, compared to a deferred tax asset of \$319.8 million, net of a valuation allowance of \$68.1 million, as of December 31, 2018. The positive evidence considered by management in arriving at its conclusion includes factors such as: FirstBank's three-year cumulative income position; sustained periods of profitability; management's proven ability to forecast future income accurately and execute tax strategies; forecasts of future profitability, under several potential scenarios that support the partial utilization of NOLs prior to their expiration between 2021 through 2024; and the utilization of NOLs over the past three-years. The negative evidence considered by management includes uncertainties around the state of the Puerto Rico economy, including considerations relating to the impact of hurricane recovery funds together with Puerto Rico government debt renegotiation efforts and the ultimate sustainability of the Puerto Rico government fiscal plan.

Under the authoritative accounting guidance, income tax benefits are recognized and measured based on a two-step analysis: 1) a tax position must be more likely than not to be sustained based solely on its technical merits in order to be recognized; and 2) the benefit is measured at the largest dollar amount of that position that is more likely than not to be sustained upon settlement. The difference between the benefit not recognized in accordance with this analysis and the tax benefit claimed on a tax return is referred to as an Unrecognized Tax Benefit ("UTB"). The Corporation classifies interest and penalties, if any, related to UTBs as components of income tax expense. As of December 31, 2019 and 2018, the Corporation did not have any UTBs recorded on its books.

Refer to Note 27 - Income Taxes, to the consolidated financial statements for the year ended December 31, 2019 included in Item 8 of this Form 10-K for further information related to Income Taxes.

## Classification and Related Values of Investment Securities

Management determines the appropriate classification of debt securities at the time of purchase. Management classifies debt securities as held to maturity when the Corporation has the intent and ability to hold the securities to maturity. Held-to-maturity ("HTM") securities are stated at amortized cost. Management classifies debt securities as trading when the Corporation has the intent to sell the securities in the near term. Debt securities classified as trading securities, if any, are reported at fair value, with unrealized gains and losses included in earnings. Debt securities not classified as HTM or trading are classified as available for sale ("AFS"). AFS securities are reported at fair value, with unrealized gains and losses excluded from earnings and reported net of deferred taxes in accumulated OCI (a component of stockholders' equity). Unrealized gains and losses on AFS securities do not affect earnings until realized or are deemed to be other-than-temporarily impaired. Management classifies investments in equity securities that do not have publicly or readily determinable fair values as equity securities in the statement of financial condition and recognizes them at the lower of cost or realizable value. The Corporation recognizes marketable equity securities at fair value with changes in unrealized gains or losses recorded through earnings. The assessment of fair value applies to certain of the Corporation's assets and liabilities, including the investment portfolio. Fair values are volatile and are affected by factors such as market interest rates, the rates at which prepayments occur and discount rates.

#### Valuation of financial instruments

The measurement of fair value is fundamental to the Corporation's presentation of its financial condition and results of operations. The Corporation holds debt and equity securities, derivatives, and other financial instruments at fair value. The Corporation holds its investments and liabilities mainly to manage liquidity needs and interest rate risks. The Corporation's financial statements reflect a meaningful part of its total assets at fair value.

The following is a description of the valuation methodologies used for instruments measured at fair value on a recurring basis:

Investment securities available for sale

The fair value of investment securities available for sale was the market value based on quoted market prices (as is the case with U.S. Treasury notes), when available (Level 1), or, when available, market prices for identical or comparable assets (as is the case with MBS and callable U.S. agency debt) that are based on observable market parameters, including benchmark yields, reported trades, quotes from brokers or dealers, issuer spreads, bids, offers and reference data, including market research operations (Level 2). Observable prices in the market already consider the risk of nonperformance. If listed prices or quotes are not available, fair value is based upon discounted cash flow models that use unobservable inputs due to the limited market activity of the instrument, as is the case with private label MBS held by the Corporation (Level 3).

Private label MBS are collateralized by fixed-rate mortgages on single-family residential properties in the U.S.; the interest rate on the securities is variable, tied to 3-month LIBOR and limited to the weighted-average coupon of the underlying collateral. The market valuation represents the estimated net cash flows over the projected life of the pool of underlying assets applying a discount rate that reflects market observed floating spreads over LIBOR, with a widening spread based on a nonrated security. The market valuation is derived from a model that utilizes relevant assumptions such as the prepayment rate, default rate, and loss severity on a loan level basis. The Corporation modeled the cash flow from the fixed-rate mortgage collateral using a static cash flow analysis according to collateral attributes of the underlying mortgage pool (*i.e.*, loan term, current balance, note rate, rate adjustment type, rate adjustment frequency, rate caps, and others) in combination with prepayment forecasts based on historical portfolio performance. The Corporation models the variable cash flow of the security using the 3-month LIBOR forward curve. Loss assumptions were driven by the combination of default and loss severity estimates, using an asset-level risk assessment method taking into account loan credit characteristics (loan-to-value, state jurisdiction, delinquency, property type and pricing behavior, and other factors) to provide an estimate of default and loss severity.

#### Derivative instruments

The Corporations bases the fair value of most its derivative instruments on observable market parameters and takes into consideration the credit risk component of paying counterparties, when appropriate. On interest caps, only the seller's credit risk is considered. The Corporation valued the caps using a discounted cash flow approach based on the related LIBOR and swap rate for each cash flow.

A credit spread is considered for those derivative instruments that are not secured. The cumulative mark-to-market effect of credit risk in the valuation of derivative instruments in 2019, 2018 and 2017 was immaterial.

### Income Recognition on Loans and Impaired Loans

Loans that the Corporation has the ability and intent to hold for the foreseeable future are classified as held for investment. The substantial majority of the Corporation's loans are classified as held for investment. Loans are stated at the principal outstanding balance, net of unearned interest, cumulative charge-offs, unamortized deferred origination fees and costs, and unamortized premiums and discounts. Fees collected and costs incurred in the origination of new loans are deferred and amortized using the interest method or a method that approximates the interest method over the term of the loan as an adjustment to interest yield. Unearned interest on certain personal loans, auto loans and finance leases and discounts and premiums are recognized as income under a method that approximates the interest method. When a loan is paid-off or sold, any unamortized net deferred fee (cost) is credited (charged) to income. Credit card loans are reported at their outstanding unpaid principal balance plus uncollected billed interest and fees net of amounts deemed uncollectible. PCI loans are reported net of any remaining purchase accounting adjustments.

Nonaccrual and Past-Due Loans - Loans on which the recognition of interest income has been discontinued are designated as nonaccrual. The Corporations classifies loans as nonaccrual when they are 90 days past due for interest and principal, with the exception of residential mortgage loans guaranteed by the Federal Housing Administration (the "FHA") or the Veterans Administration (the "VA") and credit cards. It is the Corporation's policy to report delinquent mortgage loans insured by the FHA, or guaranteed by the VA or the Puerto Rico Housing Authority, as loans past due 90 days and still accruing as opposed to nonaccrual loans since the principal repayment is insured. However, the Corporation discontinues the recognition of income relating to FHA/VA loans when such loans are over 15 months delinquent, taking into consideration the FHA interest curtailment process, and relating to loans guaranteed by the Puerto Rico Housing Finance Authority when such loans are over 90 days delinquent. As permitted by regulatory guidance issued by the Federal Financial Institutions Examination Council, the Corporation generally charges off credit card loans in the period in which the account becomes 180 days past due. Credit card loans continue to accrue finance charges and fees until charged off at 180 days. Loans generally may be placed on nonaccrual status prior to when required by the policies described above when the full and timely collection of interest or principal becomes uncertain (generally based on an assessment of the borrower's financial condition and the adequacy of collateral, if any). When the Corporation places a loan on nonaccrual status, any accrued but uncollected interest income is reversed and charged against interest income and amortization of any net deferred fees is suspended. The Corporation recognized interest income on nonaccrual loans only to the extent it is received in cash. However, when there is doubt regarding the ultimate collectability of loan principal, all cash thereafter received is applied to reduce the carrying value of such loans (i.e., the cost recovery method). Generally, the Corporation returns a loan to accrual status when all delinquent interest and principal becomes current under the terms of the loan agreement, or after a sustained period of repayment performance (6 months) and the loan is well secured and in the process of collection, and full repayment of the remaining contractual principal and interest is expected. PCI loans are not reported as nonaccrual as these loans were written down to fair value at the acquisition date and the accretable yield is recognized in interest income over the remaining life of the loans. The Corporation considers loans that are past due 30 days or more as to principal or interest to be delinquent, with the exception of residential mortgage, commercial mortgage, and construction loans, which it considers to be past due when the borrower is in arrears on two or more monthly payments.

Impaired Loans - A loan is considered impaired when, based upon current information and events, it is probable that the Corporation will be unable to collect all amounts due (including principal and interest) according to the contractual terms of the loan agreement, or the loan has been modified in a TDR. Loans with insignificant delays or insignificant shortfalls in the amounts of payments expected to be collected are not considered to be impaired. The Corporation individually evaluates for impairment those loans in the construction, commercial mortgage, and commercial and industrial portfolios of \$1 million or more as well as any boat loan of \$1 million or more. Although the authoritative accounting guidance for a specific impairment of a loan excludes large groups of smaller balance homogeneous loans that are collectively evaluated for impairment (e.g., mortgage and consumer loans), it specifically requires that loan modifications considered TDRs be analyzed under its provision. The Corporation also evaluates for impairment purposes certain residential mortgage loans and home equity lines of credit with high delinquency and loan to value levels. Held-for-sale loans are not reported as impaired, as these loans are recorded at the lower of cost or fair value.

The Corporation generally measures impairment and the related specific allowance for individually impaired loans based on the difference between the recorded investment of the loan and the present value of the loans' expected future cash flows, discounted at the effective original interest rate of the loan at the time of modification, or the loan's observable market price. If the loan is collateral dependent, the Corporation measures impairment based upon the fair value of the underlying collateral, instead of discounted cash flows, regardless of whether foreclosure is probable. Loans are identified as collateral dependent if the repayment is expected to be provided solely by the underlying collateral, through liquidation or operation of the collateral. When the fair value of the collateral is used to measure impairment on an impaired collateral-dependent loan and repayment or satisfaction of the loan is dependent on the sale of the collateral, the fair value of the collateral is adjusted to consider estimated costs to sell. If repayment is dependent only on the operation of the collateral, the fair value of the collateral is not adjusted for estimated costs to sell. If the fair value of the loan is less than the recorded investment, the Corporation recognizes impairment by either a direct write-down or establishing a specific allowance for the loan or by adjusting the previously-established specific allowance for the impaired loan. For an impaired loan that is collateral dependent, the Corporation recognizes charge-offs in the period in which it determines that the loan, or a portion of the loan, is uncollectible, and classifies any portion of the loan that is not charged off as adversely credit-risk rated at level no better than substandard.

A restructuring of a loan constitutes a TDR if the creditor, for economic or legal reasons related to the debtor's financial difficulties, grants a concession to the debtor that it would not otherwise consider. TDR loans typically result from the Corporation's loss mitigation activities and the modification of residential mortgage loans in accordance with guidelines similar to those of the U.S. government's Home Affordable Modification Program, and could include rate reductions to a rate that is below market on the loan, principal forgiveness, term extensions, payment forbearance, refinancing of any past-due amounts, including interest, escrow, and late charges and fees, and other actions intended to minimize the economic loss and to avoid foreclosure or repossession of collateral. Residential mortgage loans for which a binding offer to restructure has been extended are also classified as TDR loans. PCI loans are not classified as TDR loans.

TDR loans are classified as either accrual or nonaccrual loans. Loans in accrual status may remain in accrual status when their contractual terms have been modified in a TDR if the loans had demonstrated performance prior to the restructuring and payment in full under the restructured terms is expected. Otherwise, loans on nonaccrual and restructured as a TDR will remain on nonaccrual status until the borrower has proven the ability to perform under the modified structure, generally for a minimum of six months, and there is evidence that such payments, can, and are likely to, continue as agreed. Refer to Note 9 – Loans Held for Investment, to the consolidated financial statements included in Item 8 of this Form 10-K, for additional qualitative and quantitative information about TDR loans.

In connection with commercial loan restructurings, the decision to maintain a loan that has been restructured on accrual status is based on a current, well-documented credit evaluation of the borrower's financial condition and prospects for repayment under the modified terms. The credit evaluation reflects consideration of the borrower's future capacity to pay, which may include evaluation of cash flow projections, consideration of the adequacy of collateral to cover all principal and interest, and trends indicating improving profitability and collectability of receivables. This evaluation also includes an evaluation of the borrower's current willingness to pay, which may include a review of past payment history, an evaluation of the borrower's willingness to provide information on a timely basis, and consideration of offers from the borrower to provide additional collateral or guarantor support.

The evaluation of mortgage and consumer loans for restructurings includes an evaluation of the client's disposable income and credit report, the value of the property, the loan-to-value relationship, and certain other client-specific factors that have affected the borrower's ability to make timely principal and interest payments on the loan.

The Corporation removes loans from TDR classification, consistent with authoritative accounting guidance that allows for a loan to be removed from the TDR classification in years following the modification, only when the following two circumstances are met:

- The loan is in compliance with the terms of the restructuring agreement and, therefore, is not considered impaired under the revised terms; and
- The loan yields a market interest rate at the time of the restructuring. In other words, the loan was restructured with an interest rate equal to or
  greater than what the Corporation would have been willing to accept at the time of the restructuring for a new loan with comparable risk.

If both of the conditions are met, the loan can be removed from the TDR classification in calendar years after the year in which the restructuring took place. However, the loan continues to be individually evaluated for impairment. Loans classified as TDRs, including loans in trial payment periods (trial modifications), are considered impaired loans.

With respect to the restructuring of a loan into two new loan notes, or loan splits, generally Note A of a loan split is restructured under market terms, and Note B is fully charged off. A partial charge-off may be recorded if the B note is collateral dependent and the source of repayment is independent of Note A. If Note A is in compliance with the restructured terms in years following the restructuring, Note A will be removed from the TDR classification and will continue to be individually evaluated for impairment.

A loan that had previously been modified in a TDR and is subsequently refinanced under current underwriting standards at a market rate with no concessionary terms is accounted for as a new loan and is no longer reported as a TDR.

The Corporation recognizes interest income on impaired loans based on the Corporation's policy for recognizing interest on accrual and nonaccrual loans.

#### RESULTS OF OPERATIONS

### **Net Interest Income**

Net interest income is the excess of interest earned by First BanCorp. on its interest-earning assets over the interest incurred on its interest-bearing liabilities. First BanCorp.'s net interest income is subject to interest rate risk due to the repricing and maturity mismatch of the Corporation's assets and liabilities. Net interest income for the year ended December 31, 2019 was \$567.1 million, compared to \$525.4 million and \$491.6 million for the years ended December 31, 2018 and 2017, respectively. On a tax-equivalent basis and excluding the changes in the fair value of derivative instruments, net interest income for the year ended December 31, 2019 was \$587.4 million compared to \$546.9 million and \$508.0 million for the years ended December 31, 2018 and 2017, respectively.

The following tables include a detailed analysis of net interest income for the indicated periods. Part I presents average volumes (based on the average daily balance) and rates on an adjusted tax-equivalent basis and Part II presents, also on an adjusted tax-equivalent basis, the extent to which changes in interest rates and changes in the volume of interest-related assets and liabilities have affected the Corporation's net interest income. For each category of interest-earning assets and interest-bearing liabilities, the tables provide information on changes in (i) volume (changes in volume multiplied by prior period rates) and (ii) rate (changes in rate multiplied by prior period volumes). The Corporation has allocated rate-volume variances (changes in rate multiplied by changes in volume) to either the changes in volume or the changes in rate based upon the effect of each factor on the combined totals.

The net interest income is computed on an adjusted tax-equivalent basis and excluding the change in the fair value of derivative instruments. For the definition and reconciliation of this non-GAAP financial measure, refer to the discussion in "Basis of Presentation" below.

Part I

		Α	Average volume					terest	t income <sup>(1)</sup> / ex	Av			
Year Ended December 31,	2019		2018		2017		2019		2018	2017	2019	2018	2017
(Dollars in thousands)													
Interest-earning assets:													
Money market and other													
short-term investments	\$ 649,065	\$	623,892	\$	416,578	\$	13,392	\$	11,120	\$ 4,614	2.06%	1.78%	1.11%
Government obligations (2)	632,959		799,358		687,076		26,300		28,044	17,918	4.16%	3.51%	2.61%
MBS	1,382,589		1,347,979		1,278,968		44,769		45,311	42,476	3.24%	3.36%	3.32%
FHLB stock	40,661		40,389		40,458		2,682		2,728	2,105	6.60%	6.75%	5.20%
Other investments	3,403		2,881		2,702		32		15	8	0.94%	0.52%	0.30%
Total investments (3)	2,708,677		2,814,499		2,425,782		87,175		87,218	67,121	3.22%	3.10%	2.77%
Residential mortgage loans	3,043,672		3,179,487		3,260,715		163,663		170,751	174,524	5.38%	5.37%	5.35%
Construction loans	97,605		117,993		140,038		6,253		4,729	4,898	6.41%	4.01%	3.50%
Commercial and Industrial and Commercial													
mortgage loans	3,731,499		3,629,329		3,723,356		213,567		192,632	174,666	5.72%	5.31%	4.69%
Finance leases	370,566		287,400		242,303		27,993		21,126	17,538	7.55%	7.35%	7.24%
Consumer loans	1,738,745		1,512,984		1,480,265		197,517		169,978	166,107	11.36%	11.23%	11.22%
Total loans (4)(5)	8,982,087		8,727,193		8,846,677		608,993		559,216	537,733	6.78%	6.41%	6.08%
Total interest-earning assets	\$ 11,690,764	\$	11,541,692	\$	11,272,459	\$	696,168	\$	646,434	\$ 604,854	5.95%	5.60%	5.37%
						_							
Interest-bearing liabilities:													
Interest-bearing checking													
accounts	\$ 1,320,458	\$	1,288,240	\$	1,116,273	\$	6,071	\$	5,208	\$ 4,566	0.46%	0.40%	0.41%
Savings accounts	2,377,508		2,364,774		2,394,708		16,017		14,298	12,520	0.67%	0.60%	0.52%
Retail CDs	2,540,289		2,404,764		2,397,443		44,658		33,652	30,277	1.76%	1.40%	1.26%
Brokered CDs	500,766		816,229		1,296,479		11,036		14,493	19,174	2.20%	1.78%	1.48%
Interest-bearing deposits	6,739,021		6,874,007		7,204,903		77,782		67,651	66,537	1.15%	0.98%	0.92%
Other borrowed funds	294,798		352,729		514,035		16,071		18,384	19,195	5.45%	5.21%	3.73%
FHLB advances	715,433		705,000		680,975		14,963		13,549	11,140	2.09%	1.92%	1.64%
Total interest-bearing liabilities	\$ 7,749,252	\$	7,931,736	\$	8,399,913	\$	108,816	\$	99,584	\$ 96,872	1.40%	1.26%	1.15%
Net interest income						\$	587,352	\$	546,850	\$ 507,982			
Interest rate spread											4.55%	4.34%	4.22%
Net interest margin											5.02%	4.74%	4.51%

<sup>(1)</sup> On an adjusted tax-equivalent basis. The Corporation estimated the adjusted tax-equivalent yield by dividing the interest rate spread on exempt assets by 1 less the Puerto Rico statutory tax rate of 37.5% (39% for 2018 and 2017) and adding to it the cost of interest-bearing liabilities. The tax-equivalent adjustment recognizes the income tax savings when comparing taxable and tax-exempt assets. Management believes that it is a standard practice in the banking industry to present net interest income, interest rate spread and net interest margin on a fully tax-equivalent basis. Therefore, management believes these measures provide useful information to investors by allowing them to make peer comparisons. The Corporation excludes changes in the fair value of derivatives from interest income and interest expense because the changes in valuation do not affect interest received or paid.

- (2) Government obligations include debt issued by GSEs.
- (3) Unrealized gains and losses on available-for-sale securities are excluded from the average volumes.
- (4) Average loan balances include the average of nonaccrual loans.

<sup>(5)</sup> Interest income on loans includes \$9.5 million, \$7.7 million and \$6.7 million for the years ended December 31, 2019, 2018 and 2017, respectively, of income from prepayment penalties and late fees related to the Corporation's loan portfolio.

## 2019 Compared to 2018 Increase (decrease) Due to:

2018 Compared to 2017 Increase (decrease) Due to:

	Due to.				Duc to:				
	 Volume	Rate	Total	Volume	Rate	Total			
(In thousands)									
Interest income on interest-earning									
assets:									
Money market and other									
short-term investments	\$ 463 \$	1,809 \$	2,272	\$ 2,925 \$	3,581 \$	6,506			
Government obligations	(6,376)	4,632	(1,744)	3,253	6,873	10,126			
MBS	1,142	(1,684)	(542)	2,315	520	2,835			
FHLB stock	18	(64)	(46)	(4)	627	623			
Other investments	3	14	17	1	6	7			
Total investments	(4,750)	4,707	(43)	8,490	11,607	20,097			
Residential mortgage loans	(7,298)	210	(7,088)	(4,355)	582	(3,773)			
Construction loans	(1,062)	2,586	1,524	(827)	658	(169)			
Commercial and Industrial and Commercial									
mortgage loans	5,535	15,400	20,935	(4,701)	22,667	17,966			
Finance leases	6,268	599	6,867	3,311	277	3,588			
Consumer loans	25,626	1,913	27,539	3,676	195	3,871			
Total loans	29,069	20,708	49,777	(2,896)	24,379	21,483			
Total interest income	\$ 24,319 \$	25,415 \$	49,734	\$ 5,594 \$	35,986 \$	41,580			
Interest expense on interest-bearing									
liabilities:									
Brokered CDs	\$ (6,277) \$	2,820 \$	(3,457)	\$ (7,815) \$	3,134 \$	(4,681)			
Non-brokered interest-bearing deposits	1,625	11,963	13,588	1,221	4,574	5,795			
Other borrowed funds	(3,089)	776	(2,313)	(7,215)	6,404	(811)			
FHLB advances	203	1,211	1,414	405	2,004	2,409			
Total interest expense	(7,538)	16,770	9,232	(13,404)	16,116	2,712			
Change in net interest income	\$ 31,857 \$	8,645 \$	40,502	\$ 18,998 \$	19,870 \$	38,868			

Portions of the Corporation's interest-earning assets, mostly investments in obligations of some U.S. government agencies and U.S. government-sponsored entities ("GSEs"), generate interest that is exempt from income tax, principally in Puerto Rico. Also, interest and gains on sales of investments held by the Corporation's international banking entities ("IBEs") are tax-exempt under Puerto Rico tax law (see "Income Taxes" below for additional information). To facilitate the comparison of all interest data related to these assets, the interest income has been converted to an adjusted tax equivalent basis. The Corporation estimated the tax equivalent yield by dividing the interest rate spread on exempt assets by 1 less the Puerto Rico statutory tax rate (37.5% for 2019 and 39% for 2018 and 2017) and adding to it the average cost of interest-bearing liabilities. The computation considers the interest expense disallowance required by Puerto Rico tax law.

Management believes that the presentation of net interest income excluding the effects of the changes in the fair value of the derivative instruments ("valuations") provides additional information about the Corporation's net interest income and facilitates comparability and analysis from period to period. The changes in the fair value of the derivative instruments have no effect on interest due or interest earned on interest-bearing liabilities or interest-earning assets, respectively.

The following table reconciles net interest income in accordance with GAAP to net interest income, excluding valuations, and net interest income on an adjusted tax-equivalent basis for the last three years. The table also reconciles net interest spread and net interest margin on a GAAP basis to these items excluding valuations and on an adjusted tax-equivalent basis. For the definition of these non-GAAP financial measues, refer to the discussion in "Basis of Presentation" below.

		2019	Year Ended December 3 2018	1,	2017
(Dollars in thousands)		2019	2018		2017
Interest income - GAAP	S	675,897	\$ 624,967	\$	588,423
Unrealized loss (gain) on derivative instruments	Ψ	6	(22)	Ψ	2
Interest income excluding valuations		675,903	624,945		588,425
Tax-equivalent adjustment		20,265	21,489		16,429
Interest income on a tax-equivalent basis excluding valuations		696,168	646,434		604,854
Interest expense - GAAP		108,816	99,584		96,872
Net interest income - GAAP	\$	567,081	\$ 525,383	\$	491,551
Net interest income excluding valuations - Non-GAAP	\$	567,087	\$ 525,361	\$	491,553
Net interest income on a tax-equivalent basis and excluding valuations - Non-GAAP	\$	587,352	\$ 546,850	\$	507,982
Average Balances					
Loans and leases	\$	8,982,087	\$ 8,727,193	\$	8,846,677
Total securities, other short-term investments and interest-bearing cash balances		2,708,677	2,814,499		2,425,782
Average interest-earning assets	\$	11,690,764	\$ 11,541,692	\$	11,272,459
Average interest-bearing liabilities	\$	7,749,252	\$ 7,931,736	\$	8,399,913
Average Yield/Rate					
Average yield on interest-earning assets - GAAP		5.78%	5.41%		5.22%
Average rate on interest-bearing liabilities - GAAP		1.40%	1.26%		1.15%
Net interest spread - GAAP		4.38%	4.15%		4.07%
Net interest margin - GAAP		4.85%	4.55%		4.36%
Average yield on interest-earning assets excluding valuations - Non-GAAP		5.78%	5.41%		5.22%
Average rate on interest-bearing liabilities		1.40%	1.26%		1.15%
Net interest spread excluding valuations - Non-GAAP		4.38%	4.15%		4.07%
Net interest margin excluding valuations - Non-GAAP		4.85%	4.55%		4.36%
Average yield on interest-earning assets on a tax-equivalent basis and excluding					
valuations - Non-GAAP		5.95%	5.60%		5.37%
Average rate on interest-bearing liabilities		1.40%	1.26%		1.15%
Net interest spread on a tax-equivalent basis and excluding valuations - Non-GAAP		4.55%	4.34%		4.22%
Net interest margin on a tax-equivalent basis and excluding valuations - Non-GAAP		5.02%	4.74%		4.51%
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Interest income on interest-earning assets primarily represents interest earned on loans held for investment and investment securities.

Interest expense on interest-bearing liabilities primarily represents interest paid on brokered CDs, retail deposits, repurchase agreements, advances from the FHLB and junior subordinated debentures.

Unrealized gains or losses on derivatives represent changes in the fair value of derivatives, primarily interest rate caps used for protection against rising interest rates.

### 2019 compared to 2018

Net interest income amounted to \$567.1 million for the year ended December 31, 2019, an increase of \$41.7 million, when compared to \$525.4 million for the year ended December 31, 2018. The \$41.7 million increase in net interest income was primarily due to:

- A \$34.4 million increase in interest income on consumer loans, primarily due to a \$308.9 million increase in the average balance of this portfolio
  in 2019, as compared to 2018, primarily due to growth in the average balance of auto loans, finance leases, and personal loans, and, to a lesser
  extent, higher yields on new loan originations.
- A \$22.0 million increase in interest income on commercial and construction loans, primarily attributable to both an increase in the average balance of performing loans and higher average short-term market interest rates during 2019, compared to the 2018 levels, which was reflected in both the upward repricing of variable-rate commercial loans and higher yields on new loan originations, particularly during the second half of 2018 and first half of 2019. The aggregate average balance of these portfolios increased by \$81.8 million, net of reductions in nonaccrual commercial and construction loans. In addition, interest income on commercial and construction loans in 2019, included the \$3.0 million accelerated discount accretion from the payoff of a large commercial mortgage loan. As of December 31, 2019, the interest rate on approximately 44% of the Corporation's commercial and construction loans was based upon LIBOR indexes and 20% was based upon the Prime rate index. For 2019, the average one-month LIBOR increased 20 basis points, the average three-month LIBOR increased 2 basis points, and the average Prime rate increased 38 basis points compared to the average rate for such indexes during 2018.
- A \$2.3 million increase in interest income from interest-bearing cash balances, primarily deposits maintained at the New York FED, mainly due to higher Federal Funds target rates during 2019, compared to levels in 2018. The Federal Funds target rate increased three times during 2018 from a range of 1.25% 1.50% at the beginning of the year to a range of 2.25% 2.50% at year end, which was the prevalent range up to August 1, 2019. The rate has decreased three times since then to its current range of 1.50% 1.75%.

## Partially offset by:

• A \$9.2 million increase in interest expense driven by: (i) a \$13.6 million increase in interest expense on non-brokered interest-bearing deposits, driven by higher market interest rates on retail CDs and savings deposits; (ii) a \$1.4 million increase in interest expense on FHLB advances, primarily related to the higher average cost of new long-term FHLB advances obtained in the latter part of 2018, as compared to the average cost of FHLB advances that matured during 2019; and (iii) a \$0.4 million increase in interest expense on floating-rate junior subordinated debentures, primarily related to higher average short-term market interest rates during 2019.

These increases were partially offset by: (i) a \$3.5 million decrease in interest expense on brokered CDs, primarily related to a \$315.5 million decrease in the average balance that more than offset higher costs of new issuances; and (ii) a \$2.8 million decrease in interest expense on repurchase agreements, primarily related to both a \$55.4 million decrease in the average balance and the downward repricing of certain variable-rate repurchase agreement that are presented net of reverse repurchase agreements in the consolidated statement of financial condition pursuant to ASC Topic 210-20-45-11, "Balance Sheet – Offsetting – Repurchase and Reverse Repurchase Agreements" ("ASC Topic 210-20-45-11"). During 2019, the Corporation repaid \$260.1 million of maturing brokered CDs with an all-in cost of 1.75% and new issuances amounted to \$139.3 million with an all-in cost of 2.38%.

- \$7.0 million decrease in interest income on residential mortgage loans, primarily associated with a \$135.8 million decrease in the average balance
  of this portfolio. Approximately 83% of the residential mortgage loan originations in Puerto Rico during 2019 consisted of conforming loan
  originations sold in the secondary market to the Government National Mortgage Association ("GNMA") and GSEs.
- A \$0.7 million decrease in interest income on investment securities, primarily due to a \$131.0 million decrease in the average balance of
  investment securities in connection with U.S. agencies bonds that matured or were called prior to maturity during 2019.

The net interest margin increased by 30 basis points to 4.85% for 2019, compared to 4.55% for 2018. The increase was primarily driven by higher loan yields, an improved funding mix, driven by an increase in the proportion of interest-earning assets funded by a growth in non-interest-bearing deposits, and an increase in the proportion of higher-yielding loans, such as consumer loans, to total interest-earning assets. The average balance of non-interest bearing deposits increased by \$155.8 million to \$2.4 billion for 2019, compared to \$2.2 billion for 2018.

On an adjusted tax-equivalent basis, net interest income for the year ended December 31, 2019 increased by \$40.5 million to \$587.4 million, when compared to \$546.9 million for the year ended December 31, 2018. The tax equivalent adjustment decreased by \$1.2 million, primarily related to the aforementioned decrease in interest income of investment securities in connection with the overall decrease in tax-exempt U.S. agencies bonds held by the IBE subsidiary First Bank Overseas.

## 2018 compared to 2017

Net interest income amounted to \$525.4 million for the year ended December 31, 2018, an increase of \$33.8 million, when compared to \$491.6 million for the year ended December 31, 2017. The \$33.8 million increase in net interest income was primarily due to:

- A \$17.2 million increase in interest income on commercial and construction loans, primarily related to the upward repricing of variable-rate commercial loans and higher yields on new loan originations.
- A \$9.1 million increase in interest income on investment securities, primarily due to the gradual reinvestment of liquidity, obtained from the
  growth in non-interest bearing deposits and proceeds from maturing debt securities into higher-yielding U.S. agencies debt securities and MBS.
  The average balance of investment securities for 2018 increased by \$181.4 million compared to 2017.
- A \$7.5 million increase in interest income on consumer loans, mainly due to a \$77.8 million increase in the average balance of this portfolio, primarily auto loans and finance leases. The variance includes a \$1.0 million increase in late payment fees as the Corporation did not assess late charges during the fourth quarter of 2017 to customers affected by Hurricanes Irma and Maria that qualified for the three-month payment deferral program established by the Corporation after the hurricanes.
- A \$6.5 million increase in interest income from interest-bearing cash balances due to both an increase of \$207.3 million in the average balance, primarily deposits maintained at the New York FED, and increases in the Federal Funds Target Rate. A growth in non-interest bearing deposits provided higher liquidity levels in 2018.

## Partially offset by:

- A \$3.7 million decrease in interest income on residential mortgage loans, primarily related to an \$81.2 million decline in the average balance of
  this portfolio. Approximately 71% of the residential mortgage loan originations in Puerto Rico during 2018 consisted of conforming loan
  originations sold in the secondary market to GNMA and GSEs.
- A \$2.7 million increase in total interest expense, driven by: (i) a \$5.8 million increase in interest expense on non-brokered interest-bearing deposits, driven by the effect of higher market interest rates on the cost of retail CDs and commercial money market accounts tied to variable short-term interest rates; (ii) a \$2.4 million increase in interest expense on FHLB advances, reflecting increased use of long-term advances to fund its lending and investment activities; and (iii) a \$0.7 million increase in interest expense related to the upward repricing of floating-rate junior subordinated debentures. The aforementioned increases were partially offset by a \$4.7 million decrease in interest expense on brokered CDs, primarily related to a \$480.3 million decrease in the average balance that offset higher costs of new issuances, and a \$1.5 million decrease in interest expense on repurchase agreements related to a \$134.0 million decrease in the average balance. During 2018, the Corporation repaid \$657.9 million of maturing brokered CDs with an all-in cost of 1.45% and new issuances amounted to \$62.0 million with an all-in cost of 2.95%.

The net interest margin increased by 19 basis points to 4.55% for 2018, compared to 4.36% for 2017, driven by the aforementioned upward repricing of commercial and construction loans, an improved funding mix, driven by the increase in the proportion of interest-earning assets funded by the growth in non-interest bearing deposits, and the gradual reinvestment of cash balances in higher-yielding securities.

On an adjusted tax-equivalent basis, net interest income for the year ended December 31, 2018 increased by \$38.9 million to \$546.9 million, when compared to \$508.0 million for the year ended December 31, 2017. In addition to the facts discussed above, the tax equivalent adjustment increased by \$5.1 million, primarily related to the increase in interest income from tax-exempt U.S. agencies debt and MBS held by the IBE subsidiary First Bank Overseas.

#### **Provision for Loan and Lease Losses**

The provision for loan and lease losses is charged to earnings to maintain the allowance for loan and lease losses at a level that the Corporation considers adequate to absorb probable incurred losses that the Corporation considered to be inherent in the portfolio at the time. The adequacy of the allowance for loan and lease losses is also based upon a number of additional factors, including trends in charge-offs and delinquencies, current economic conditions, the fair value of the underlying collateral and the financial condition of the borrowers, and, as such, includes amounts based on judgments and estimates made by the Corporation. Important factors that influence this judgment are re-evaluated quarterly to respond to changing conditions.

As described in Note 3 - Update on Effects of Natural Disasters, to the consolidated financial statements included in Item 8 of this Form 10-K, two strong hurricanes affected the Corporation's service areas during September 2017. These hurricanes caused widespread property damage, flooding, power outages, and water and communication service interruptions, and severely disrupted normal economic activity in the affected areas. During the first quarter of 2019, the Corporation recorded a net loan loss reserve release of approximately \$6.4 million in connection with revised estimates associated with the effects of the hurricanes. Approximately \$3.0 million of the \$6.4 million reserve release recorded in the first quarter of 2019 was attributable to the updated payment patterns and credit risk analyses applied to consumer borrowers subject to payment deferral programs that expired early in 2018. In addition, the Corporation recorded a \$3.4 million reserve release recorded in the first quarter of 2019 associated with the resolution of uncertainties surrounding the repayment prospects of a hurricane-affected commercial customer. The significant overall uncertainties in the early assessments of hurricane-related credit losses have been largely addressed and the hurricanes' effect on credit quality is now reflected in the normal process for determining the allowance for loan loss reserve release of \$16.9 million related to revised estimates of the hurricane-related qualitative reserves and, for the year ended December 31, 2018, the Corporation recorded a net loan loss reserve release to the provision of \$71.3 million, including the initial \$66.5 million charge related to the establishment of the hurricane-related qualitative reserves. The methodologies that the Corporation used to determine the hurricane-related qualitative estimate and for the review of individual large commercial credits are discussed in detail in Note 1 – Nature of Business and Summary of Significant Accounting Policies, to the consolidated financial

### 2019 compared to 2018

On a non-GAAP basis, excluding the aforementioned effects of reserve releases associated with the hurricane-related qualitative reserves, the adjusted provision for loan and lease losses was \$46.7 million for the year ended December 31, 2019, a decrease of \$29.5 million as compared to the adjusted provision of \$76.2 million for the year ended December 31, 2018. The \$29.5 million decrease in the adjusted provision was driven by:

• A \$13.5 million adjusted net loan loss reserve release for commercial and construction loans in 2019, compared to a \$29.8 million adjusted charge to the provision in 2018, a positive variance of \$43.3 million. The \$13.5 million net loan loss reserve release in 2019 was primarily due to: (i) approximately \$4.4 million of net loan loss reserve releases related to lower historical loss rates; (ii) loan loss recoveries of approximately \$4.6 million associated with commercial and construction loans that were fully charged-off in prior periods; and (iii) a \$6.0 million release associated with the effect of qualitative adjustments to account for development in nonaccrual loans resolution strategies. In contrast, the \$29.8 million adjusted provision recorded in 2018 reflects, among other things, the effect of charges amounting to \$22.3 million related to developments in non-performing commercial loans resolution strategies, including \$15.7 million related to nonaccrual commercial and construction loans transferred to held for sale in 2018, and the effect of charges to the provision of \$13.7 million associated with the downgrade in the credit risk classification of two large commercial relationships in 2018.

## Partially offset by:

- A \$13.2 million increase in the adjusted provision for consumer loans, primarily reflecting the effect of approximately \$10.9 million of consumer loan charge-offs recorded in 2018 taken against previously-established qualitative reserves associated with Hurricanes Irma and Maria, an increase of \$2.1 million in net charge-offs (primarily related to small personal loans and certain consumer credit lines), and the overall increase in the size of the auto loan, finance leases and personal loan portfolios. These increases were partially offset by the initial effect of refinements in the measurement of qualitative factors used in the determination of the general reserve for consumer loans implemented in the second quarter of 2018 as further discussed below.
- A \$0.5 million increase in the adjusted provision for residential mortgage loans, mainly reflecting less favorable downward adjustments to the
  reserve related to changes in volume, severity of past due loans, and TDR loans, as compared to adjustments recorded in 2018, and the effect of
  updated appraisals in 2019 resulting in lower estimated values of collateral.

## 2018 compared to 2017

On a non-GAAP basis, excluding the effects of reserve releases and charges associated with the hurricane-related qualitative reserves, the adjusted provision for loan and lease losses of \$76.2 million for the year ended December 31, 2018 increased by \$3.2 million as compared to the adjusted provision of \$73.0 million for the year ended December 31, 2017. The \$3.2 million increase in the adjusted provision was driven by:

• A \$26.2 million increase in the adjusted provision for commercial and construction loans, primarily reflecting the aforementioned charges of \$22.3 million recorded in 2018 related to developments in nonaccrual loans resolution strategies, including the \$15.7 million charge to the provision related to fair value write-downs on \$74.4 million of nonaccrual commercial and construction loans transferred to held for sale during 2018. The aggregate recorded investment in these transferred loans of \$96.6 million was written down to \$74.4 million, which resulted in net charge-offs of \$22.2 million, of which \$6.5 million was taken against previously-established reserves for loan losses, resulting in the \$15.7 million charge to the provision in 2018. All of these nonaccrual loans transferred to held for held during 2018 were sold or paid in full during 2018 and 2019. In addition, the higher adjusted provision for commercial and construction loans reflects the effect of charges to the provision totaling \$13.7 million associated with the downgrade in the credit risk classification of two large commercial relationships in 2018, partially offset by a \$3.3 million increase in loan loss recoveries and a \$1.6 million decrease related to the refinements to both the determination of historical loss rates and the measurement of qualitative factors used in the estimation process of the general reserve for commercial loans, as further discussed below.

## Partially offset by:

- A \$22.6 million decrease in the adjusted provision for residential mortgage loans, primarily reflecting declines in charge-offs, nonaccrual, and
  delinquent loan levels, the overall decrease in the size of this portfolio, and the effect in 2017 of adjustments to the loss severity estimates used in
  the calculation of the general reserve.
- A \$0.4 million decrease in the adjusted provision for consumer loans, primarily reflecting lower charge-off levels (excluding the above-mentioned charge-offs of \$10.9 million taken against previously-established hurricane qualitative reserves), partially offset by the increase in size of the auto loan and finance leases portfolio and the effect of refinements discussed below in the measurement of qualitative factors used in the determination of the general reserve of consumer loans implemented in the second quarter of 2018.

During the second quarter of 2018, and as part of the Corporation's plan to remediate a material weakness identified in the preparation of financial statements included in the Corporation's Annual Report on Form 10-K for the year ended December 31, 2017, an independent third party engaged by the Corporation completed its assessment of the commercial allowance for loan losses framework and the appropriateness of assumptions used in the analysis. The Corporation reviewed the assessment and decided to implement certain enhancements, which include, among others, a revised procedure whereby historical loss rates for each commercial loan regulatory-based credit risk category (*i.e.*, pass, special mention, substandard, and doubtful) are now calculated using the historical charge-offs and portfolio balances over their average loss emergence period (the "raw loss rate") for each credit risk classification. However, when not enough loss experience is observed in a particular risk-rated category and the calculation results in a loss rate for such risk-rated category that is lower than the loss rate of a less severe risk-rated category, the Corporation now uses the loss rate of such less severe category.

As of March 31, 2018, the historical losses and portfolio balances of special mention loans were allocated to pass or substandard categories based on the historical proportion of loans in this risk category that ultimately cured or resulted in being uncollectible.

In addition, during the second quarter of 2018, the Corporation implemented refinements to the measurement of qualitative factors in the estimation process of the allowance for loan losses for commercial and consumer loans, primarily consisting of the incorporation of a basis point adjustment derived from the difference between the average raw loss rate and the highest loss rates observed during a look-back period that management determined was appropriate to use for each region to identify any relevant effect during an economic cycle.

Although the net effect of these refinements was immaterial to the total provision expense in 2018, on a portfolio basis these enhancements resulted in a \$1.6 million decrease in the provision for commercial and construction loans in the second quarter of 2018, offset by a \$1.6 million increase in the provision for consumer loans.

See "Basis of Presentation" below for a reconciliation of the GAAP provision for loan and lease losses to the non-GAAP adjusted provision for loan and lease losses excluding the effect of the hurricane-related qualitative reserves mentioned above. Also see "Risk Management - Credit Risk Management" below for an analysis of the allowance for loan and lease losses, non-performing assets, impaired loans and related information, and see "Financial Condition and Operating Data Analysis – Lending Activities and Risk Management – Credit Risk Management" below for additional information concerning the Corporation's loan portfolio exposure in the geographic areas where the Corporation does business.

#### Non-Interest Income

The following table presents the composition of non-interest income for the indicated periods:

		Y	ear ended December 3	31,
	2019		2018	2017
(In thousands)				
Service charges on deposit accounts	\$	23,916	\$ 21,679	\$ 22,314
Mortgage banking activities		17,058	17,228	13,491
Insurance income		10,186	8,429	8,197
Other operating income		39,909	32,742	28,854
Non-interest income before net (loss) gain on investment securities				
and impairments, and gain on early extinguishment of debt		91,069	80,078	72,856
Net (loss) gain on sale of investment securities		-	(34)	371
OTTI on debt securities		(497)	(50)	(12,231)
Net loss on investment securities		(497)	(84)	(11,860)
Gain on early extinguishment of debt		-	2,316	1,391
Total non-interest income	\$	90,572	\$ 82,310	\$ 62,387

Non-interest income primarily consists of income from service charges on deposit accounts, commissions derived from various banking and insurance activities, gains and losses on mortgage banking activities, interchange and other fees related to debit and credit cards, and net gains and losses on investments and impairments.

Service charges on deposit accounts include monthly fees, overdraft fees, and other fees on deposit accounts, as well as corporate cash management fees.

Income from mortgage banking activities includes gains on sales and securitizations of loans, revenues earned for administering residential mortgage loans originated by the Corporation and subsequently sold with servicing retained, and unrealized gains and losses on forward contracts used to hedge the Corporation's securitization pipeline. In addition, lower-of-cost-or-market valuation adjustments to the Corporation's residential mortgage loans held-for-sale portfolio and servicing rights portfolio, if any, are recorded as part of mortgage banking activities.

Insurance income consists mainly of insurance commissions earned by the Corporation's subsidiary, FirstBank Insurance Agency, Inc.

The other operating income category is composed of miscellaneous fees such as debit, credit card and POS interchange fees, as well as contractual shared revenues from merchant contracts sold in 2015.

The net gain (loss) on investment securities reflects gains or losses as a result of sales that are consistent with the Corporation's investment policies as well as OTTI charges on the Corporation's investment portfolio.

The gain on early extinguishment of debt is related to the repurchase and cancellation of \$23.8 million and \$7.3 million in TRuPs of FBP Statutory Trust I in the first quarter of 2018 and third quarter of 2017, respectively. The Corporation repurchased and cancelled the repurchased TRuPs, which resulted in a commensurate reduction in the related amount of the floating rate junior subordinated debentures. The Corporation's purchase price equated to 90% and 81% of the par value of the TRuPs repurchased in the first quarter of 2018 and the third quarter of 2017, respectively. The 10% discount for the TRuPs repurchased in the first quarter of 2018 resulted in a gain of \$2.3 million, and the 19% discount for the TRuPs repurchased in the third quarter of 2017, plus accrued interest, resulted in a gain of \$1.4 million. These gains are reflected in the consolidated statements of income as a "Gain on early extinguishment of debt." As of December 31, 2019, the Corporation still has junior subordinated deferrable debentures outstanding in the aggregate amount of \$184.2 million.

## 2019 compared to 2018

Non-interest income amounted to \$90.6 million for the year ended December 31, 2019 compared to \$82.3 million for the year ended December 31, 2018. The \$8.3 million increase in non-interest income was primarily due to:

- A \$7.2 million increase in other operating income in the table above, primarily related to: (i) a \$5.1 million positive variance related to sales of nonaccrual commercial and construction loans held for sale resulting from the recognition by the Corporation of a \$2.3 million net gain on the sales of approximately \$11.4 million in nonaccrual commercial loans held for sale in 2019 compared to a net loss of \$2.8 million recorded on the sales of approximately \$61.9 million in nonaccrual commercial construction loans held for sale in 2018; (ii) a \$2.6 million increase in transaction fee income from credit and debit cards, as well as merchant-related activities, due to higher transaction volumes; (iii) the effect in 2018 of a \$0.6 million lower of cost or market adjustment recorded to reduce the carrying value of a construction loan held for sale; and (iv) a \$0.4 million increase in non-deferrable loans fees. The variances were partially offset by the effect in 2018 of a \$1.4 million gain from sales of fixed assets, primarily assets of relocated or closed banking branches in Florida and Puerto Rico.
- A \$2.2 million increase in service charges on deposits, primarily related to the increase in returned items and overdraft transactions, as well as an
  increase in the number of cash management transactions of commercial clients.
- A \$1.8 million increase in insurance commission income.

These variances were partially offset by:

- The effect in 2018 of the \$2.3 million gain recorded on the repurchase and cancellation of \$23.8 million in TRuPs.
- A \$0.5 million OTTI charge on private label MBS recorded in 2019.
- A \$0.2 million decrease in revenues from mortgage banking activities, driven by the effect in 2018 of adjustments totaling \$1.3 million recorded to decrease the valuation allowance relating to mortgage servicing rights and a \$1.7 million increase in the mortgage servicing rights amortization expense. These variances were partially offset by an increase of \$2.5 million in realized gains from sales of residential mortgage loans. Total loans sold in the secondary market to GSEs amounted to \$374.0 million with a related net gain of \$12.2 million, net of realized losses of \$1.8 million on To-be Announced ("TBA") hedges settled during 2019, compared to total loans sold in the secondary market of \$338.1 million with a related gain of \$9.7 million, including realized gains of \$0.9 million on TBA hedges settled during 2018.

#### **2018** compared to **2017**

Non-interest income amounted to \$82.3 million for the year ended December 31, 2018, compared to \$62.4 million for the year ended December 31, 2017. The \$19.9 million increase in non-interest income was primarily due to:

- The effect in 2017 of the \$12.2 million OTTI charge on three Puerto Rico Government debt securities held by the Corporation as part of its available-for-sale securities portfolio, specifically bonds of the GDB and the Puerto Rico Public Buildings Authority. As described above, the Corporations sold these bonds in the second quarter of 2017.
- A \$3.9 million increase in other operating income in the table above, primarily reflecting: (i) a \$3.6 million increase in transaction fee income from ATM, POS, credit and debit card interchange fees, and merchant-related transactions; (ii) a \$1.2 million increase in net gain from sales of fixed assets, primarily assets of relocated or closed banking branches in Florida and Puerto Rico; (iii) the \$0.5 million gain from hurricane-related insurance proceeds recorded in 2018; (iv) a \$0.4 million increase in fee income from wire transfer activity; and (v) a \$0.3 million increase in certain non-deferrable loan fees such as unused commitment fees. These variances were partially offset by a \$2.8 million net loss from sales of nonaccrual commercial and construction loans held for sale in 2018.
- A \$3.7 million increase in revenues from mortgage banking activities in 2018, driven by a net variance of \$2.9 million related to adjustments recorded against the valuation allowance of mortgage servicing rights. During 2018, the Corporation reduced the valuation allowance of mortgage servicing rights by \$1.3 million compared to temporary impairments on servicing rights of \$1.6 million recorded in 2017. In addition, mortgage servicing fees increased by \$1.1 million. These variances were partially offset by a \$0.1 million decrease in net gain on sales of residential mortgage loans. Total loans sold in the secondary market to GSEs amounted to \$338.1 million with a related net gain of \$9.7 million, including realized gains of \$0.9 million on TBA hedges settled during 2018, compared to total loans sold in the secondary market of \$322.5 million with a related net gain of \$9.8 million, net of realized losses on TBA hedges of \$0.6 million, for 2017. The total amount of loans sold in the secondary market in 2018 included \$9.8 million of seasoned residential mortgage loans sold to Fannie Mae that resulted in a gain of \$0.2 million.
- A \$0.9 million increase in gains on early extinguishment of debt. During the first quarter of 2018, the Corporation recorded a \$2.3 million gain on the repurchase and cancellation of \$23.8 million in TRuPs, compared to a \$1.4 million gain on the repurchase and cancellation of \$7.3 million in TRuPs recorded in the third quarter of 2017.

Partially offset by:

A \$0.6 million decrease in service charges on deposits, primarily related to a decrease in overdraft and returned items transactions.

#### Non-Interest Expenses

The following table presents the components of non-interest expenses for the indicated periods:

	Year ended December 31,							
		2019	2018		2017			
(In thousands)								
Employees' compensation and benefits	\$	162,374	\$ 159,494	\$	151,845			
Occupancy and equipment		63,169	57,942		56,659			
FDIC deposit insurance premium		6,319	8,909		13,725			
Taxes, other than income taxes		15,325	14,707		14,550			
Professional fees:								
Collections, appraisals and other credit-related fees		7,805	7,505		9,160			
Outsourced technology services		23,560	21,075		21,243			
Other professional fees		14,524	14,917		15,526			
Credit and debit card processing expenses		16,472	15,546		13,212			
Business promotion		15,710	14,808		12,485			
Communications		6,891	6,372		6,148			
Net loss on OREO and OREO operations		14,644	14,452		10,997			
Merger and restructuring costs		11,442	-		-			
Other		19,821	22,075		22,151			
Total non-interest expenses	\$	378,056	\$ 357,802	\$	347,701			

#### 2019 compared to 2018

Non-interest expenses increased by \$20.3 million to \$378.1 million for the year ended December 31, 2019, compared to \$357.8 million for the year ended December 31, 2018. The increase was primarily due to the following:

- Merger and restructuring costs incurred in 2019 amounting to \$11.4 million in connection with the pending acquisition of BSPR and the VSP
  offered to eligible employees of FirstBank during the fourth quarter of 2019 in connection with initiatives to capitalize on expected operational
  efficiencies from the acquisition.
- A \$5.2 million increase in occupancy and equipment expenses, primarily related to a \$5.8 million increase in depreciation and amortization expenses, including software licenses fees, reflecting the effect of certain projects placed in production related to, among other things, enhancements to the technology infrastructure, including online banking, data security, ERP system matters, and modeling and data management software that support the implementation of new accounting pronouncements, a \$0.9 million increase related to the expensing of previously capitalized costs upon the outsourcing of certain technology solutions and changes in the scope and requirements of a technology-related project, a \$0.5 million increase in electricity-related expenses, and a \$0.6 million increase in insurance-related expenses. These increases were partially offset by the effect in 2018 of approximately \$2.7 million of hurricane-related expenses, mostly attributable to repairs and security matters.
- A \$2.9 million increase in employees' compensation and benefits, primarily related to salary merit increases and other adjustments related to annual salary review processes that took effect in July 2019 and 2018, a higher headcount, a \$1.4 million increase in matching contributions to the employees' retirement plan, and a \$0.6 million increase in employer medical insurance expenses. These increases were partially offset by the effect in the first quarter of 2019 of the \$2.3 million expense recovery related to the Benefit available to eligible employers under the Disaster Tax Relief Act. In addition, there was a \$1.6 million decrease in stock-based compensation as the Corporation ceased paying additional salary amounts in the form of stock in accordance with the previously-disclosed revised executive compensation program in effect since July 1, 2018.
- A \$2.4 million increase in professional fees, reflecting, among other things, an increase of \$2.5 million in outsourced technology service fees and a \$1.2 million in legal and audit-related fees. These variances were partially offset by a \$1.2 million decrease in consulting fees.
- A \$0.9 million increase in credit and debit card processing expenses, mainly due to higher transaction volumes.

- A \$0.9 million increase in business promotion expenses, primarily reflecting a \$1.2 million increase in sponsorship-related activities.
- A \$0.6 million increase in taxes, other than income taxes, primarily related to higher expenses for sales taxes.
- A \$0.5 million increase in communication expenses, primarily related to higher telephone, data connection and postage expenses.
- A \$0.2 million increase in losses from OREO operations, primarily related to a \$2.5 million decrease in income recognized from rental payments associated with income-producing properties. These variances were partially offset by a \$1.7 million decrease in write-downs and losses on the sale of OREO properties and a \$0.6 million decrease in OREO-related operating expenses, primarily taxes and repairs expenses.

### Partially offset by:

- A \$2.6 million decrease in the FDIC insurance premium expense, reflecting, among other things, the effect of improved earnings trends and reductions in brokered CDs.
- A \$2.3 million decrease in other expenses in the table above, primarily resulting from: (i) a \$1.0 million decrease in local supervisory assessments; (ii) a \$0.5 million decrease in amortization of intangible assets; (iii) a \$0.2 million decrease in supplies and printing; and (iv) a \$0.2 million decrease in data processing and servicing fees.

## 2018 compared to 2017

Non-interest expenses increased by \$10.1 million to \$357.8 million for the year ended December 31, 2018, compared to \$347.7 million for the year ended December 31, 2017. The increase was primarily due to the following:

- A \$7.6 million increase in employees' compensation and benefit expenses, primarily due to salary merit increases and adjustments related to the
  Corporation's annual salary review process, higher headcount and recruiting expenses, and the effect in 2017 of expected insurance recoveries of
  approximately \$1.4 million in connection with payroll costs incurred when Hurricanes Irma and Maria precluded employees from working during
  2017. In addition, there was a \$0.6 million increase related to a higher matching contribution to the employees' retirement plans.
- A \$3.5 million increase in losses from OREO operations, reflecting a \$2.1 million increase in adverse fair value adjustments to the value of OREO properties and a \$1.3 million increase in OREO operating expenses, which included insurance, taxes and maintenance fees, and a \$0.1 million adverse variance resulting from lower income recognized from rental payments associated with income-producing commercial properties.
- A \$2.3 million increase in business promotion expenses, primarily reflecting a \$1.9 million increase related to advertising, marketing, public
  relations, promotions and sponsorship activities and a \$0.9 million increase in the estimated cost of the credit card rewards program, partially
  offset by a decrease of \$1.0 million in expenses associated with relief efforts and assistance to employees and communities after the passage of
  Hurricanes Irma and Maria during 2017.
- A \$2.3 million increase in credit and debit card processing expenses, mainly related to higher transaction volumes.
- A \$1.3 million increase in occupancy and equipment expenses, primarily due to hurricane-related expenses incurred in 2018 associated with
  repairs and security matters and the effect in 2017 of expected insurance recoveries for rental costs of \$0.4 million that the Corporation incurred
  when Hurricanes Irma and Maria precluded the utilization of certain facilities during 2017.

# Partially offset by:

- A \$4.8 million decrease in the FDIC insurance premium expense reflecting, among other things, the effect of improved earnings trends, reductions
  in brokered CDs, and higher liquidity levels tied to the growth in non-interest-bearing deposits.
- A \$2.4 million decrease in total professional service fees, primarily reflecting a \$1.7 million decrease in attorneys' collection efforts and appraisals and credit-related fees, and a \$0.8 million decrease in external audit-related fees.

#### **Income Taxes**

Income tax expense includes Puerto Rico and USVI income taxes, as well as applicable U.S. federal and state taxes. The Corporation is subject to Puerto Rico income tax on its income from all sources. As a Puerto Rico corporation, First BanCorp. is treated as a foreign corporation for U.S. and USVI income tax purposes and, accordingly, is generally subject to U.S. and USVI income tax only on its income from sources within the U.S. and USVI or income effectively connected with the conduct of a trade or business in those jurisdictions. Any such tax paid in the U.S. and USVI is also creditable against the Corporation's Puerto Rico tax liability, subject to certain conditions and limitations.

Under the 2011 PR Code, the Corporation and its subsidiaries are treated as separate taxable entities and are not entitled to file consolidated tax returns and, thus, the Corporation is generally not entitled to utilize losses from one subsidiary to offset gains in another subsidiary. Accordingly, in order to obtain a tax benefit from a NOL, a particular subsidiary must be able to demonstrate sufficient taxable income within the applicable NOL carry-forward period. Pursuant to the 2011 PR Code, the carry-forward period for NOLs incurred during taxable years that commenced after December 31, 2004 and ended before January 1, 2013 is 12 years; for NOLs incurred during taxable years commencing after December 31, 2012, the carryover period is 10 years. The 2011 PR Code provides a dividend received deduction of 100% on dividends received from "controlled" subsidiaries subject to taxation in Puerto Rico and 85% on dividends received from other taxable domestic corporations.

On March 1, 2017, the Corporation completed the applicable regulatory filings to change the tax status of its subsidiary, First Federal Finance Corp., from a taxable corporation to a limited liability company that made an election to be treated as partnership for income tax purposes in Puerto Rico. This election allowed the Corporation to realize tax benefits of its deferred tax assets associated with pass-through ordinary net operating losses available at the banking subsidiary FirstBank, which were subject to a full valuation allowance as of December 31, 2016, against now pass-through ordinary income from this profitable subsidiary.

On March 1, 2017, the Corporation also completed the applicable regulatory filing to change the tax status of its subsidiary, FirstBank Insurance, from a taxable corporation to a limited liability company that made an election to be treated as partnership for income tax purposes in Puerto Rico. This election allowed the Corporation to offset pass-through earned by FirstBank Insurance with net operating losses available at the holding company level.

On December 10, 2018, the Governor of Puerto Rico signed into law Act 257 to amend some of the provisions of the 2011 PR Code, as amended. Act 257 introduced various changes to the income tax regime in the case of individuals and corporations, and the sales and use taxes, which took effect on January 1, 2019, including, among others, (i) a reduction in the Puerto Rico maximum corporate tax rate from 39% to 37.5%; (ii) an increase in the net operating and capital losses usage limitation from 80% to 90%; (iii) amendments to the provisions related to "pass-through" entities that provide that corporations that own 50% or more of a partnership will not be able to claim a current or carryover non-partnership NOL deduction against a partnership distributable share, adversely impacting the aforementioned tax actions taken in 2017 under which the Corporation and the Bank were previously allowed to offset pass-through income earned by pass-through entities with non-partnership net operating losses at the parent company level, more significantly in connection with the pass-through income earned by FirstBank Insurance; and (iv) other limitations on certain deductions, such as meals and entertainment deductions.

The Corporation has maintained an effective tax rate lower than the maximum statutory rate, mainly by investing in government obligations and MBS exempt from U.S. and Puerto Rico income taxes and by doing business through an IBE unit of the Bank, and through the Bank's subsidiary, FirstBank Overseas Corporation, whose interest income and gain on sales is exempt from Puerto Rico income taxation. The IBE and FirstBank Overseas Corporation were created under the International Banking Entity Act of Puerto Rico, which provides for total Puerto Rico tax exemption on net income derived by IBEs operating in Puerto Rico on the specific activities identified in the IBE Act. An IBE that operates as a unit of a bank pays income taxes at the corporate standard rates to the extent that the IBE's net income exceeds 20% of the bank's total net taxable income.

For additional information relating to income taxes, see Note 27 – Income Taxes, to the Corporation's consolidated financial statements included in Item 8 of this Form 10-K, including the reconciliation of the statutory to the effective income tax rate for 2019, 2018 and 2017.

#### **2019 compared to 2018**

For the year ended December 31, 2019, the Corporation recorded an income tax expense of approximately \$72.0 million compared to an income tax benefit of \$11.0 million for the year ended December 31, 2018. The income tax benefit for 2018 reflects, among other things, the effect of a \$63.2 million partial reversal of FirstBank's deferred tax asset valuation allowance recorded during the fourth quarter of 2018 and a \$24.7 million deferred tax asset valuation release from the utilization and disallowance of NOLs that were partially or fully reserved. These benefits were partially offset by a one-time charge to the income tax expense of \$9.9 million related to the remeasurement of net deferred tax assets, which is net of the \$5.6 million related impact in the valuation allowance, as result of the reduction in corporate tax rates as per Act 257. The increase in the income tax expense in 2019 also reflects a higher proportion of taxable to exempt income.

After completion of the deferred tax asset valuation allowance analysis for the fourth quarter of 2019, management concluded that, as of December 31, 2019, it is more likely than not that FirstBank, the banking subsidiary, will generate sufficient taxable income to realize \$206.4 million of its deferred tax assets related to NOLs within the applicable carry-forward periods. The net deferred tax assets of FirstBank amounted to \$264.8 million as of December 31, 2019, net of a valuation allowance of \$55.6 million, compared to a deferred tax asset of \$319.8 million, net of a valuation allowance of \$68.1 million, as of December 31, 2018. The positive evidence considered by management in arriving at its conclusion includes factors such as: FirstBank's three-year cumulative income position; sustained periods of profitability; management's proven ability to forecast future income accurately and execute tax strategies; forecasts of future profitability, under several potential scenarios that support the partial utilization of NOLs prior to their expiration from 2021 through 2024; and the utilization of NOLs over the past three-years. The negative evidence considered by management includes: uncertainties related to Puerto Rico's economy, including considerations on the impact of hurricane recovery funds together with Puerto Rico government debt renegotiation efforts and the ultimate sustainability of the latest fiscal plan of the Puerto Rico government certified by the PROMESA oversight board.

Management's estimate of future taxable income is based on internal projections that consider historical performance, multiple internal scenarios and assumptions, as well as external data that management believes is reasonable. If events are identified that affect the Corporation's ability to utilize its deferred tax assets, the analysis will be updated to determine if any adjustments to the valuation allowance are required. If actual results differ significantly from the current estimates of future taxable income, even if caused by adverse macro-economic conditions, the remaining valuation allowance may need to be increased. Such an increase could have a material adverse effect on the Corporation's financial condition and results of operations. Conversely, a higher than projected proportion of taxable income to exempt income could lead to a higher usage of available NOLs and a lower amount of disallowed NOLs from projected levels of tax-exempt income, per the 2011 PR Code, which in turn, could result in further releases from the deferred tax valuation allowance; any such decreases could have a material positive effect on the Corporation's financial condition and results of operations.

As of December 31, 2019, approximately \$92.0 million of the deferred tax assets of the Corporation are attributable to temporary differences or tax credit carry-forwards that have no expiration date, compared to \$104 million as of December 31, 2018. The valuation allowance attributable to FirstBank's deferred tax assets of \$55.6 million as of December 31, 2019 is related to the estimated NOL disallowance attributable to projected levels of tax-exempt income, NOLs attributable to the Virgin Islands jurisdiction, and capital losses. The remaining balance of \$30.9 million of the deferred tax asset valuation allowance non-attributable to FirstBank is mainly related to NOLs and capital losses at the holding company level. The Corporation will continue to provide a valuation allowance against its deferred tax assets in each applicable tax jurisdiction until the need for a valuation allowance is eliminated. The need for a valuation allowance is eliminated when the Corporation determines that it is more likely than not the deferred tax assets will be realized. The ability to recognize the remaining deferred tax assets that continue to be subject to a valuation allowance will be evaluated on a quarterly basis to determine if there are any significant events that would affect the ability to utilize these deferred tax assets.

The Corporation has U.S. and USVI sourced NOL carryforwards. Section 382 of the U.S. Internal Revenue Code ("Section 382") limits the ability to utilize U.S. and USVI NOLs for income tax purposes in such jurisdictions following an event that is considered to be an "ownership change." Generally, an "ownership change" occurs when certain shareholders increase their aggregate ownership by more than 50 percentage points over their lowest ownership percentage over a three-year testing period. Upon the occurrence of a Section 382 ownership change, the use of NOLs attributable to the period prior to the ownership change is subject to limitations and only a portion of the U.S. and USVI NOLs may be used by the Corporation to offset its annual U.S. and USVI taxable income, if any.

In 2017, the Corporation completed a formal ownership change analysis within the meaning of Section 382 covering a comprehensive period, and concluded that an ownership change had occurred during such period. The Section 382 limitation has resulted in higher U.S. and USVI income tax liabilities than the Corporation would have incurred in the absence of such limitation. The Corporation has mitigated to an extent the adverse effects associated with the Section 382 limitation as any such tax paid in the U.S. or USVI can be creditable against Puerto Rico tax liabilities or taken as a deduction against taxable income. However, our ability to reduce our Puerto Rico tax liability through such a credit or deduction depends on our tax profile for each annual taxable period, which is dependent on various factors. For 2019 and 2018, the Corporation incurred income tax expenses of approximately \$4.5 million and \$3.8 million, respectively, related to its U.S. operations. The limitation did not impact the USVI operations in 2019 and 2018.

## 2018 compared to 2017

For the year ended December 31, 2018, the Corporation recorded an income tax benefit of approximately \$11.0 million compared to an income tax benefit of \$5.0 million for the year ended December 31, 2017. As mentioned above, the income tax benefit for 2018 reflects, among other things, the effect of a \$63.2 million partial reversal of FirstBank's deferred tax asset valuation allowance recorded during the fourth quarter of 2018 and a \$24.7 million deferred tax asset valuation release from the utilization and disallowance of NOLs that were partially or fully reserved. These benefits were partially offset by a one-time charge to the income tax expense of \$9.9 million related to the remeasurement of net deferred tax assets, which is net of the \$5.6 million related impact in the valuation allowance, as result of the reduction in corporate tax rates as per Act 257. The income tax benefit for 2017 was mostly attributable to the tax benefit related to hurricane-related charges and to a \$13.2 million tax benefit resulting from the change in the tax status of certain subsidiaries from taxable corporations to limited liability companies that elected to be treated as partnerships for income tax purposes in Puerto Rico, as discussed above.

#### OPERATING SEGMENTS

Based upon the Corporation's organizational structure and the information provided to the Chief Executive Officer of the Corporation, the operating segments are based primarily on the Corporation's lines of business for its operations in Puerto Rico, the Corporation's principal market, and by geographic areas for its operations outside of Puerto Rico. As of December 31, 2019, the Corporation had six reportable segments: Commercial and Corporate Banking; Consumer (Retail) Banking; Mortgage Banking; Treasury and Investments; United States operations; and Virgin Islands operations. Management determined the reportable segments based on the internal structure used to evaluate performance and to assess where to allocate resources. Other factors, such as the Corporation's organizational chart, nature of the products, distribution channels, and the economic characteristics of the products, were also considered in the determination of the reportable segments. For additional information regarding First BanCorp.'s reportable segments, please refer to Note 36 - Segment Information, to the Corporation's consolidated financial statements included in Item 8 of this Form 10-K.

The accounting policies of the segments are the same as those described in Note 1 - Nature of Business and Summary of Significant Accounting Policies, to the Corporation's consolidated financial statements included in Item 8 of this Form 10-K. The Corporation evaluates the performance of the segments based on net interest income, the provision for loan and lease losses, non-interest income, and direct non-interest expenses. The segments are also evaluated based on the average volume of their interest-earning assets less the allowance for loan and lease losses. For the years ended December 31, 2019, 2018, and 2017, other operating expenses not allocated to a particular segment amounted to \$125.9 million, \$107.5 million, and \$105.4 million, respectively. Expenses pertaining to corporate administrative functions that support the operating segment, but are not specifically attributable to or managed by any segment are not included in the reported financial results of the operating segments. The unallocated corporate expenses include certain general and administrative expenses and related depreciation and amortization expenses.

The Treasury and Investments segment lends funds to the Consumer (Retail) Banking, Mortgage Banking, Commercial and Corporate Banking and United States operations segments to finance their lending activities and borrows from those segments. The Consumer (Retail) Banking segment also lends funds to other segments. The Corporation allocates the interest rates charged or credited by Treasury and Investment and the Consumer (Retail) Banking segments based on market rates. The difference between the allocated interest income or expense and the Corporation's actual net interest income from centralized management of funding costs is reported in the Treasury and Investments segment.

The Commercial and Corporate Banking segment consists of the Corporation's lending and other services for large customers represented by specialized and middle-market clients and the public sector. FirstBank has developed expertise in a wide variety of industries. The Commercial and Corporate Banking segment offers commercial loans, including commercial real estate and construction loans, and floor plan financings, as well as other products, such as cash management and business management services. A substantial portion of the commercial and corporate banking portfolio is secured by the underlying value of the real estate collateral and the personal guarantees of the borrowers. Since commercial loans involve greater credit risk than a typical residential mortgage loan because they are larger in size and more risk is concentrated in a single borrower, the Corporation has and maintains a credit risk management infrastructure designed to mitigate potential losses associated with commercial lending, including underwriting and loan review functions, sales of loan participations and continuous monitoring of concentrations within portfolios.

The highlights of the Commercial and Corporate Banking segment's financial results for the years ended December 31, 2019, 2018 and 2017 include the following:

- Segment income before taxes for the year ended December 31, 2019 was \$85.8 million compared to \$46.7 million and 30.7 million for the years ended December 31, 2018 and 2017, respectively, for the reasons discussed below.
- Net interest income for the year ended December 31, 2019 was \$91.3 million compared to \$78.7 million and \$92.0 million for the years ended December 31, 2018 and 2017, respectively. The increase in net interest income for 2019, compared to 2018, was primarily attributable to both an increase in the average balance of performing loans and higher average short-term market interest rates during 2019, compared to the 2018 levels, which was reflected in both the upward repricing of variable-rate commercial loans and higher yields on new loan originations, particularly during the first half of 2019 and the second half of 2018. The decrease in net interest income in 2018, compared to 2017, was mainly related to increases in the cost of funds borrowed from other segments resulting from higher short-term market interest rates and a decline in the average balance of commercial and construction loans in Puerto Rico, partially offset by the upward repricing of variable-rate commercial loans. The average balance of commercial and construction loans in Puerto Rico declined by \$215.6 million in 2018 as compared to 2017.
- For 2019, there was a \$17.6 million net loan loss reserve release, compared to charges to the provision of \$4.8 million and \$33.3 million for 2018 and 2017, respectively. The net loan loss reserve release in 2019 was primarily attributable to a release of approximately \$10.3 million related to lower historical loss rates; (ii) loan loss recoveries of approximately \$2.1 million associated with commercial and construction loans that were fully charged-off in prior periods; and (iii) a \$3.4 million release associated with the effect of qualitative adjustments to account for developments in nonaccrual loans resolution strategies. The decrease in the provision for loan losses for 2018, compared to 2017, reflects the effect of net loan loss reserve releases of \$6.2 million recorded in 2018 in connection with revised estimates associated with the effect of Hurricane Maria on commercial and construction loans in Puerto Rico, compared to a charge of \$29.8 million recorded in 2017. This was partially offset by an \$11.2 million charge to the provision related to fair value write-downs in excess of previously-established reserves on \$44.4 million of nonaccrual commercial and construction loans in Puerto Rico transferred to held for sale in 2018.

- Total non-interest income for the year ended December 31, 2019 amounted to \$11.7 million compared to \$5.2 million and \$7.2 million for the years ended December 31, 2018 and 2017, respectively. The increase in 2019, compared to 2018, was mainly related to a \$5.5 million positive variance on sales and valuation adjustments on nonaccrual commercial and construction loans held for sale as the Corporation realized a \$2.3 million gain in connection with \$11.4 million in nonaccrual commercial and construction loans in the Puerto Rico region sold in 2019, compared to losses and fair value adjustments totaling \$3.3 million recorded on the sale of approximately \$34.9 million of nonaccrual commercial and construction loans sold in 2018. The decrease in 2018, compared to 2017, was mainly related to the aforementioned charges of \$3.3 million related to fair value adjustments and losses realized on the sale of certain nonaccrual commercial and construction loans held for sale in 2018, partially offset by a \$1.6 million increase in fee income form merchant-related transactions allocated to this operating segment.
- Direct non-interest expenses for the year ended December 31, 2019 were \$34.7 million, compared to \$32.4 million and \$35.1 million for the years ended December 31, 2018 and 2017, respectively. The increase in 2019, compared to 2018, reflects an increase of \$2.7 million in net OREO losses, primarily related to a decrease in rental income from OREO income-producing properties and a \$0.7 million increase in professional service fees, partially offset by a \$0.9 million decrease related to the portion of the FDIC deposit insurance premium allocated to this operating segment. The decrease in 2018, compared to 2017, reflects a \$1.5 million decrease related to the portion of the FDIC deposit insurance premium allocated to this operating segment, and a \$1.2 million decrease in attorneys' collection and legal fees related to resolution efforts relating to problem loans in Puerto Rico.

## Consumer (Retail) Banking

The Consumer (Retail) Banking segment consists of the Corporation's consumer lending and deposit-taking activities conducted mainly through FirstBank's branch network and loan centers in Puerto Rico. Loans to consumers include auto, boat and personal loans, credit cards and lines of credit. Deposit products include interest-bearing and non-interest bearing checking and savings accounts, Individual Retirement Accounts and retail CDs. Retail deposits gathered through each branch of FirstBank's retail network serve as one of the funding sources for the lending and investment activities.

Consumer lending historically has been mainly driven by auto loan originations. The Corporation follows a strategy of seeking to provide outstanding service to selected auto dealers that provide the channel for the bulk of the Corporation's auto loan originations.

Personal loans, credit cards, and, to a lesser extent, boat loans also contribute to interest income generated on consumer lending. Management plans to continue to be active in the consumer loan market, applying the Corporation's strict underwriting standards. Other activities included in this segment are finance leases and insurance activities in Puerto Rico.

The highlights of the Consumer (Retail) Banking segment's financial results for the years ended December 31, 2019, 2018 and 2017 include the following:

- Segment income before taxes for the year ended December 31, 2019 was \$138.4 million compared to \$129.9 million and \$57.9 million for the years ended December 31, 2018 and 2017, respectively, for the reasons discussed below.
- Net interest income for the year ended December 31, 2019 was \$244.5 million compared to \$217.9 million and \$175.9 million for the years ended December 31, 2018 and 2017, respectively. The increase in 2019, compared to 2018, was mainly due to a \$313.1 million increase in the average volume of consumer loans in Puerto Rico, partially offset by higher market interest rates on retail CDs and savings deposits. The increase in 2018, compared to 2017, was mainly due to higher income from funds loaned to other business segments due to both the growth in non-brokered deposits, mainly non-interest bearing deposits, that, among others things, served as a funding source for lending activities of other operating segments, and higher medium-term market interest rates. In addition, the average volume of consumer loans in Puerto Rico increased by \$77.5 million.

- The provision for loan and lease losses for the year ended December 31, 2019 increased by \$17.5 million to \$41.0 million compared to the year ended December 31, 2018. The provision for loan and leases and lease losses decreased by \$30.3 million to \$23.5 million for the year ended December 31, 2018, compared to the year ended December 31, 2017. The increase in the provision for loan losses for 2019, compared to 2018, reflects the effect of approximately \$10.8 million of consumer loan charge-offs recorded in 2018 taken against previously-established qualitative reserves associated with Hurricanes Irma and Maria in the Puerto Rico region, an increase of \$1.9 million in net charge-offs (primarily related to small personal loans and certain consumer credit lines) in the Puerto Rico region, and a \$4.6 million decrease in hurricane-related net loan loss reserve releases in connection with revised estimates associated with the effects of Hurricanes Irma and Maria on consumer loans in Puerto Rico, and the overall increase in the size of the auto loans, finance leases and personal loan portfolios. The decrease in the provision for loan losses for 2018, compared to 2017, reflects the effect of net loan loss reserve releases of \$7.6 million recorded in 2018 in connection with revised estimates associated with the effect of Hurricanes Irma and Maria on consumer loans in Puerto Rico, compared to a charge of \$23.7 million recorded in 2017.
- Non-interest income for the year ended December 31, 2019 was \$51.7 million compared to \$47.7 million and \$43.9 million for the years ended December 31, 2018 and 2019, respectively. The increase in 2019, compared to 2018, was mainly related to an increase of \$1.9 million in transaction fee income from credit and debit cards and merchant-related activities, a \$1.1 million increase in insurance commission income in Puerto Rico, and a \$1.4 million increase in service charges on deposits. The increase in 2018, compared to 2017, was mainly related to a \$3.2 million increase in transaction fee income from ATMs and POS, and credit and debit card interchange fees.
- Direct non-interest expenses for the year ended December 31, 2019 were \$116.9 million compared to \$112.2 million and \$108.2 million for the years ended December 31, 2018 and 2017, respectively. The increase for 2019, compared to 2018, was mainly related to a \$1.3 million increase in employees' compensation expenses, a \$2.4 million increase in occupancy and equipment costs, and a \$0.7 million increase in credit and debit card processing expenses related to higher transaction volumes. The increase for 2018, compared to 2017, was mainly related to a \$2.2 million increase in credit and debit card processing expenses related to higher transaction volumes, a \$1.1 million increase in advertising, marketing and promotion-related expenses, a \$0.9 million increase in credit card rewards program costs, and a \$0.7 million increase in professional service fees, partially offset by a \$0.9 million decrease in the portion of the FDIC insurance premium expense allocated to this operating segment.

### Mortgage Banking

The Mortgage Banking segment conducts its operations mainly through FirstBank. The segment's operations consists of the origination, sale and servicing of a variety of residential mortgage loan products. Originations are sourced through different channels, such as FirstBank branches and purchases from mortgage bankers, and in association with new project developers. The mortgage banking segment focuses on originating residential real estate loans, some of which conform to the FHA, VA and U.S. Department of Agriculture Rural Development ("RD") standards. Loans originated that meet the FHA's standards qualify for the FHA's insurance program whereas loans that meet the standards of the VA and the U.S. Department of Agriculture Rural Development ("RD") are guaranteed by their respective federal agencies.

Mortgage loans that do not qualify under the FHA, VA, or RD programs are referred to as conventional loans. Conventional real estate loans can be conforming or non-conforming. Conforming loans are residential real estate loans that meet the standards for sale under the U.S. Federal National Mortgage Association ("FNMA") and the U.S. Federal Home Loan Mortgage Corporation ("FHLMC") programs. Loans that do not meet FNMA or FHLMC standards are referred to as non-conforming residential real estate loans. The Corporation's strategy is to penetrate markets by providing customers with a variety of high quality mortgage products to serve their financial needs through a faster and simpler process and at competitive prices. The Mortgage Banking segment also acquires and sells mortgages in the secondary markets. Residential real estate conforming loans are sold to investors like FNMA and FHLMC. The Corporation has commitment authority to issue GNMA MBS.

The highlights of the Mortgage Banking segment's financial results for the years ended December 31, 2019, 2018 and 2017 include the following:

- Segment income before taxes for the year ended December 31, 2019 was \$37.3 million compared to \$45.2 million and \$14.7 million for the years ended December 31, 2018 and 2017, respectively, for the reasons discussed below.
- Net interest income for the year ended December 31, 2019 was \$68.8 million compared to \$79.4 million and \$86.0 million for the years ended December 31, 2018 and 2017, respectively. The decrease in net interest income in 2019, compared to 2018, was mainly due to a \$103.3 million decrease in the average balance of residential mortgage loans in Puerto Rico and increases in the cost of funds borrowed from other segments, resulting from overall higher short-term market interest rates as compared to 2018 overall levels. The decrease in net interest income in 2018, compared to 2017, was mainly due to a decrease of \$92.0 million in the average balance of residential mortgage loans in Puerto Rico and increases in the cost of funds borrowed from other segments, resulting from higher short-term market interest rates.
- The provision for loan and lease losses for 2019 was \$13.5 million compared to \$13.1 million and \$47.7 million for the years ended December 31, 2018 and 2017, respectively. The increase in the provision for 2019, compared to 2018, was mainly due to less favorable downward adjustments to the reserve related to changes in volume, severity of past due loans, and TDR loans, as compared to adjustments recorded in 2018, and the effect of updated appraisals in 2019 resulting in lower estimated collateral values. The decrease in the provision for 2018, compared to 2017, was mainly due to the effect in 2017 of a \$12.3 million charge related to inherent losses associated with the effect of Hurricane Maria on residential mortgage loans in Puerto Rico, declines in charge-offs, nonaccrual, and delinquent loan levels, the overall decrease in the size of this portfolio, and the effect in 2017 of adjustments to the loss severity estimates used in the calculation of the general reserve.
- Non-interest income for the year ended December 31, 2019 was \$16.8 million compared to \$17.1 million and \$12.8 million for the years ended December 31, 2018 and 2017, respectively. The decrease in 2019, compared to 2018, was mainly due to the effect in 2018 of adjustments totaling \$1.3 million recorded to decrease the valuation allowance relating to mortgage servicing rights and a \$1.7 million increase in the mortgage servicing rights amortization expense. These variances were partially offset by an increase of \$2.4 million in realized gains from sales of residential mortgage loans. The increase in 2018, compared to 2017, was mainly due to a positive net variance of \$2.9 million related to adjustments recorded against the valuation allowance of mortgage servicing rights, and a \$1.1 million increase in mortgage servicing fees.
- Direct non-interest expenses for the year ended December 31, 2019 were \$34.8 million compared to \$38.2 million and \$36.4 million for the years ended December 31, 2018 and 2017, respectively. The decrease in 2019, compared to 2018, was mainly related to a \$0.9 million decrease in the portion of the FDIC insurance premium allocated to this operating segment and a \$2.7 million decrease in losses on OREO operations. The increase in 2018, compared to 2017, was mainly related to a \$4.3 million increase in losses on OREO operations, partially offset by a \$1.7 million decrease in the portion of the FDIC insurance premium allocated to this operating segment, and a \$0.6 million decrease in professional service fees

### Treasury and Investments

The Treasury and Investments segment is responsible for the Corporation's treasury and investment management functions. The treasury function, which includes funding and liquidity management, lends funds to the Commercial and Corporate Banking segment, the Mortgage Banking segment, the Consumer (Retail) Banking and the United States operations segment to finance their respective lending activities and borrows from those segments. The Treasury function also obtains funds through wholesale channels, such as brokered deposits, advances from the FHLB, and repurchase agreements with investment securities, among others.

The investment function is intended to implement a leverage strategy for the purposes of liquidity management, interest rate risk management and earnings enhancement.

The interest rates charged or credited by Treasury and Investments are based on market rates.

The highlights of the Treasury and Investments segment's financial results for the years ended December 31, 2019, 2018, and 2017 include the following:

- Segment income before taxes for the year ended December 31, 2019 amounted to \$70.7 million compared to \$61.2 million and \$41.8 million for the years ended December 31, 2018 and 2017, respectively, for the reasons discussed below.
- Net interest income for the year ended December 31, 2019 was \$73.6 million compared to net interest income of \$61.6 million and \$55.4 million for the years ended December 31, 2018 and 2017, respectively. The increase in net interest income in 2019, compared to 2018, was mainly related to the decrease in the average balance of brokered CDs and repurchase agreements and the benefit of the overall higher Federal Funds target rate levels in 2019 that resulted in higher interest income on deposits maintained at the New York FED. The increase in net interest income in 2018, compared to 2017, was mainly related to the gradual reinvestment of liquidity into higher-yielding U.S. agencies MBS and debt securities and the decrease in the average balance of brokered CDs, partially offset by lower income from funds loaned to other business segments due to the overall decrease in the average volume of commercial and residential mortgage loans in Puerto Rico and a higher proportion of the lending activities of other operating segments being funded by the growth in non-interest bearing deposits of the Consumer (Retail) Banking operating segment.
- Non-interest loss for the year ended December 31, 2019 amounted to \$0.2 million, compared to non-interest income of \$2.5 million and non-interest loss of \$10.2 million for the years ended December 31, 2018 and 2017, respectively. The non-interest loss reported in 2019 consisted primarily of the \$0.5 million OTTI charge recorded on private label MBS. The non-interest income reported in 2018 consisted primarily of the \$2.3 million gain on the repurchase and cancellation of \$7.3 million in TRUPs. The loss for 2017 was driven by OTTI charges on Puerto Rico government debt securities of \$12.2 million, partially offset by the \$1.4 million gain on the repurchase and cancellation of \$7.3 million in TRUPs.
- Direct non-interest expenses for 2019 were \$2.7 million compared to \$3.0 million and \$3.4 million for the years ended December 31, 2018 and 2017, respectively. The decrease in non-interest expense in 2019, compared to 2018, was mainly related to a \$0.3 million decrease in supervisory assessment fees allocated to this operating segment. The decrease in 2018, compared to 2017, was mainly related to a decrease in professional service fees of \$0.4 million.

## **United States Operations**

The United States Operations segment consists of all banking activities conducted by FirstBank on the U.S. mainland. FirstBank provides a wide range of banking services to individual and corporate customers primarily in southern Florida through 10 banking branches. The United States Operations segment offers an array of both consumer and commercial banking products and services. Consumer banking products include checking, savings and money market accounts, retail CDs, internet banking services, residential mortgages, and home equity loans and lines of credit. Retail deposits, as well as FHLB advances and brokered CDs, allocated to this operation serve as funding sources for its lending activities.

The commercial banking services include checking, savings and money market accounts, retail CDs, internet banking services, cash management services, remote data capture and automated clearing house, or ACH, transactions. Loan products include the traditional commercial and industrial ("C&I") and commercial real estate products, such as lines of credit, term loans and construction loans.

The highlights of the United States operations segment's financial results for the years ended December 31, 2019, 2018, and 2017 include the following:

- Segment income before taxes for the year ended December 31, 2019 was \$24.0 million compared to \$16.6 million and \$16.0 million for the years ended December 31, 2018 and 2017, respectively, for the reasons discussed below.
- Net interest income for the year ended December 31, 2019 was \$62.5 million compared to \$59.1 million and \$49.2 million for the years ended December 31, 2018 and 2017, respectively. The increase in 2019, compared to 2018, was mainly due to a \$175.0 million increase in the average volume of loans in the United States, partially offset by an increase in interest expense associated to higher average volumes of FHLB advances and brokered CDs allocated to this operating segment. The increase in 2018, compared to 2017, was mainly due to a \$175.4 million increase in the average volume of loans in the United States, primarily commercial and construction loans, and the upward repricing of variable-rate commercial loans.
- The Corporation recognized a provision for loan losses for this operating segment of \$7.3 million for the year ended December 31, 2019, compared to \$11.9 million and \$3.6 million for the years ended December 31, 2018 and 2017, respectively. The variances in the provision for loan losses primarily reflects the effect in 2018 of a \$9.2 million charge to the specific reserve of a commercial mortgage loan designated as impaired in 2018, partially offset by the overall increase in the size of the loan portfolio.
- Total non-interest income for the year ended December 31, 2019 amounted to \$2.8 million compared to \$3.0 million and \$2.7 million for the years ended December 31, 2018 and 2017, respectively. The variances in non-interest income primarily reflect the effect of a \$0.2 million gain realized on \$9.8 million of seasoned residential mortgage loans sold to FNMA in 2018.
- Direct non-interest expenses for the year ended December 31, 2019 were \$34.1 million compared to \$33.6 million and \$32.2 million for the years ended December 31, 2018 and 2017, respectively. The increase in 2019, compared to 2018, was mainly due to a \$0.5 million increase in occupancy equipment costs and a \$0.5 million increase in professional service fees, partially offset by a \$0.3 million decrease in the allocation of the FDIC insurance premium expense. The increase in 2018, compared to 2017, was mainly due to an increase of \$1.4 million in employees' compensation and benefits, and a \$0.4 million increase in professional service fees, partially offset by a \$0.6 million decrease in the allocation of the FDIC insurance premium expense.

#### Virgin Islands Operations

The Virgin Islands Operations segment consists of all banking activities conducted by FirstBank in the U.S. and British Virgin Islands, including retail and commercial banking services, with a total of 11 banking branches currently serving the islands in the USVI of St. Thomas, St. Croix and St. John, and the island of Tortola in the BVI. The Virgin Islands Operations segment is driven by its consumer, commercial lending and deposit-taking activities.

Loans to consumers include auto and boat loans, lines of credit, and personal and residential mortgage loans. Deposit products include interest-bearing and non-interest bearing checking and savings accounts, IRAs, and retail CDs. Retail deposits gathered through each branch serve as the funding sources for its own lending activities.

The highlights of the Virgin Islands operations' financial results for the years ended December 31, 2019, 2018 and 2017 include the following:

- Segment income before taxes for the year ended December 31, 2019 was \$9.1 million compared to a loss of \$1.4 million and income of \$6.3 million for the years ended December 31, 2018 and 2017, respectively, for the reasons discussed below.
- Net interest income for the year ended December 31, 2019 was \$26.3 million compared to \$28.7 million and \$33.2 million for the years ended December 31, 2018 and 2017, respectively. The decrease in net interest income in 2019, compared to 2018, was mainly related to a \$50.0 million decrease in the average balance of commercial and construction loans and a \$24.5 million decrease in the average balance of residential mortgage loans. The decrease in net interest income in 2018, compared to 2017, was mainly related to a \$39.5 million decrease in the average balance of commercial and construction loans and a \$23.1 million decrease in the average balance of residential mortgage loans.
- The Corporation recognized a net loan loss reserve release for this segment of \$4.0 million for the year ended December 31, 2019, compared to a provision of \$6.0 million and \$5.8 million for the years ended December 31, 2018 and 2017, respectively. The net loan loss reserve release in 2019 was primarily related to a \$2.9 million release associated with the effect of qualitative adjustments to account for developments in nonaccrual loans resolution strategies and a \$1.7 million loan loss recovery on a commercial and industrial loan charged off in prior periods. The slight increase in the provision for 2018, compared to 2017, was mainly related to charges of \$7.4 million recorded in 2018 associated with developments in problem loan resolution strategies, including a \$4.5 million charge related to a fair value write-down in excess of a previously-established reserve on a \$30.0 million construction loan transferred to held for sale, partially offset by the effect in 2017 of a \$5.6 million charge related to inherent losses associated with the effect of Hurricane Irma in the USVI and the BVI.
- Non-interest income for the year ended December 31, 2019 was \$7.7 million, compared to \$6.8 million and \$6.0 million for the years ended December 31, 2018 and 2017, respectively. The increase in 2019, compared to 2018, was mainly related to a \$0.2 million increase in fee-based income from credit and debit cards as well as merchant-related activities and a \$0.6 million increase associated with hurricane-related insurance recoveries in excess of previously incurred losses. The increase in 2018, compared to 2017, was mainly related to a \$0.5 million increase in fee-based income from ATMs, POS, credit and debit cards, and merchant-related activities.
- Direct non-interest expenses for the year ended December 31, 2019 were \$29.0 million compared to \$31.0 million and \$27.0 million for the years ended December 31, 2018 and 2017, respectively. The decrease in 2019, compared to 2018, was mainly due to a \$2.7 million decrease in occupancy and equipment costs associated, in part, to hurricane-related insurance recoveries of \$0.5 million recorded for this operating segment, and the effect in 2018 of approximately \$1.3 million of hurricane-related expenses associated with repairs and security matters. The increase in 2018, compared to 2017, was mainly due to a \$2.2 million increase in occupancy and equipment costs, including \$1.3 million of hurricane-related expenses incurred in 2018 associated with repairs and security matters, a \$0.7 million increase in employees' compensation and benefits, and a \$0.7 million increase in professional services fees.

# FINANCIAL CONDITION AND OPERATING DATA ANALYSIS

# **Financial Condition**

The following table presents an average balance sheet of the Corporation for the following years:

	2019			December 31, 2018	 2017
(In thousands)					
ASSETS					
Interest-earning assets:					
Money market and other short-term investments	\$	649,065	\$	623,892	\$ 416,578
U.S. and Puerto Rico government obligations		632,959		799,358	687,076
MBS		1,382,589		1,347,979	1,278,968
FHLB stock		40,661		40,389	40,458
Other investments		3,403		2,881	2,702
Total investments		2,708,677		2,814,499	2,425,782
Residential mortgage loans		3,043,672		3,179,487	3,260,715
Construction loans		97,605		117,993	140,038
Commercial loans		3,731,499		3,629,329	3,723,356
Finance leases		370,566		287,400	242,303
Consumer loans		1,738,745		1,512,984	1,480,265
Total loans		8,982,087		8,727,193	8,846,677
Total interest-earning assets		11,690,764		11,541,692	11,272,459
Total non-interest-earning assets (1)		761,370		664,509	700,818
Total assets	\$	12,452,134	\$	12,206,201	\$ 11,973,277
LIABILITIES AND STOCKHOLDERS' EQUITY					
Interest-bearing liabilities:					
Interest-bearing checking accounts	\$	1,320,458	\$	1,288,240	\$ 1,116,273
Savings accounts		2,377,508		2,364,774	2,394,708
Retail CDs		2,540,289		2,404,764	2,397,443
Brokered CDs		500,766		816,229	1,296,479
Interest-bearing deposits		6,739,021		6,874,007	7,204,903
Other borrowed funds		294,798		352,729	514,035
FHLB advances		715,433		705,000	680,975
Total interest-bearing liabilities		7,749,252		7,931,736	8,399,913
Total non-interest-bearing liabilities (2)		2,542,708		2,379,789	1,731,036
Total liabilities		10,291,960		10,311,525	10,130,949
Stockholders' equity:					
Preferred stock		36,104		36,104	36,104
Common stockholders' equity		2,124,070		1,858,572	1,806,224
Stockholders' equity		2,160,174		1,894,676	1,842,328
Total liabilities and stockholders' equity	\$	12,452,134	\$	12,206,201	\$ 11,973,277

<sup>(1)</sup> Includes, among other things, the allowance for loan and lease losses and the valuation of available-for-sale investment securities.

<sup>(2)</sup> Includes, among other things, non-interest bearing deposits.

The Corporation's total average assets were \$12.5 billion for the year ended December 31, 2019 compared to \$12.2 billion for 2018, an increase of \$245.9 million. The variance primarily reflects an increase of \$254.9 in the average volume of loans, primarily consumer and commercial loans, and an increase of \$96.9 million in the average balance of non-interest-earning assets, mainly due to ROU asset for operating leases, amounting to \$61.3 million as of December 31, 2019, in connection with the adoption of ASU 2016-02, in the first quarter of 2019, partially offset by a decrease of \$131.0 million in the average balance of investment securities, driven by U.S. agencies bonds that matured or were called prior to maturity.

The Corporation's total average liabilities were \$10.3 billion as of December 31, 2019, a decrease of \$19.6 million compared to December 31, 2018. The decrease was mainly related to a \$315.5 million decrease in the average balance of brokered CDs, and a decrease of \$55.4 in the average balance of repurchase agreements, partially offset by a \$336.3 million increase in the average balance of non-brokered deposits, including an increase of \$180.5 million in the average balance of interest-bearing deposits and a \$155.8 million increase in the average balance of non-interest bearing deposits.

#### Assets

The Corporation's total assets were \$12.6 billion as of December 31, 2019, an increase of \$367.7 million from December 31, 2018. The increase was primarily related to a \$168.5 million increase in total investment securities, driven by purchases of \$750.5 million of U.S. agencies MBS and bonds and a \$47.2 million increase in the fair value of available-for sale investment securities, partially offset by \$371.3 million of U.S. agencies bonds that matured or were called prior to maturity, prepayments of \$239.2 million of U.S. agencies MBS and bonds, and a \$7.8 million decrease in investment in FHLB stock. In addition, the increase, as further discussed below, reflected a \$140.4 million increase in total loans, the aforementioned effect of the recognition of a ROU asset for operating leases, amounting to \$61.3 million as of December 31, 2019, and a \$57.9 million increase in cash and cash equivalents.

## Loans Receivable, including Loans Held for Sale

The following table presents the composition of the loan portfolio, including loans held for sale, as of year-end for each of the last five years.

	2019		2018	2017	2016	2015
(In thousands)						
Residential mortgage loans	\$	2,933,773	\$ 3,163,208	\$ 3,290,957	\$ 3,296,031	\$ 3,344,719
Commercial loans:						
Commercial mortgage loans (1)		1,444,586	1,522,662	1,614,972	1,568,808	1,537,806
Construction loans (1)		111,317	79,429	111,397	124,951	156,195
Commercial and Industrial loans (1)		2,230,876	2,148,111	2,083,253	2,180,455	2,246,513
Total commercial loans		3,786,779	3,750,202	3,809,622	3,874,214	3,940,514
Finance leases		414,532	333,536	257,462	233,335	229,165
Consumer loans		1,867,121	1,611,177	1,492,435	1,483,293	1,597,984
Total loans held for investment		9,002,205	8,858,123	8,850,476	8,886,873	9,112,382
Less:						
Allowance for loan and lease losses		(155,139)	(196,362)	(231,843)	(205,603)	(240,710)
Total loans held for investment, net		8,847,066	8,661,761	8,618,633	8,681,270	8,871,672
Loans held for sale (1)		39,477	43,186	32,980	50,006	35,869
Total loans, net	\$	8,886,543	\$ 8,704,947	\$ 8,651,613	\$ 8,731,276	\$ 8,907,541

<sup>(1)</sup> During the first and third quarters of 2018, the Corporation transferred \$74.4 million (net of fair value write-downs of \$22.2 million recorded at the time of the transfers) in nonaccrual loans to held for sale. Loans transferred to held for sale consisted of nonaccrual commercial mortgage loans totaling \$39.6 million (net of fair value write-downs of \$13.8 million), nonaccrual construction loans totaling \$33.0 million (net of fair value write-downs of \$1.7 million). All of these loans were subsequently sold or paid in full during 2018 and 2019.

## **Lending Activities**

As of December 31, 2019, the Corporation's total loan portfolio, before allowance, amounted to \$9.0 billion, an increase of \$140.4 million when compared to December 31, 2018. The increase consisted of a \$109.9 million increase in the Puerto Rico region and a \$45.3 million increase in the Florida region, partially offset by a \$14.8 million decrease in the Virgin Islands region. On a portfolio basis, the increase consisted of a \$336.9 million increase in consumer loans and a \$20.5 million increase in commercial and construction loans, partially offset by a \$217.0 million decrease in the residential mortgage loan portfolio.

The increase in total loans in the Puerto Rico region consisted of a \$352.0 million growth in consumer loans, partially offset by a reduction of \$168.5 million in residential mortgage loans and a \$73.6 million decrease in commercial and constructions loans. The decrease in commercial and construction loans was mainly related to the early payoff of two large criticized commercial mortgage loans totaling \$120.4 million, the early payoff of three large commercial and industrial relationships totaling \$37.0 million, the sale of three commercial and industrial loan participations totaling \$48.2 million, sales and repayments of nonaccrual commercial and construction loans held for sale totaling \$16.1 million, and charge-offs recorded during 2019. These variances were partially offset by certain large originations during 2019, including a \$94.3 million increase resulting from two new commercial mortgage loans, a \$45.8 million increase in the balance of floor plan credit facilities, and the refinancing of a loan that resulted in an increase of \$21.9 million in the exposure to a commercial mortgage relationship. The decrease in residential mortgage loans in Puerto Rico primarily reflects the effect of collections, charge-offs and approximately \$36.1 million of foreclosures recorded in 2019, which exceeded the volume of non-conforming residential mortgage loan originations and was aligned, in part, with the strategy of reducing the volume of residential mortgage loans. The increase in consumer loans was driven by new loan originations.

The increase in total loans in the Florida region consisted of a \$90.6 million growth in commercial and construction loans, despite the resolution of a \$42.9 million nonaccrual commercial mortgage loan for which a \$31.5 million payment was received and an \$11.4 million charge-off was recorded in 2019, partially offset by reductions of \$27.2 million in residential mortgage loans and \$18.1 million in consumer loans. In recent years, the Corporation has invested in facilities, increased its resources dedicated to commercial and corporate banking functions and invested in a technology platform in Florida since the Corporation expects to achieve continued growth in this region.

The decrease in total loans in the Virgin Islands region consisted of a \$21.4 million decrease in residential mortgage loans, partially offset by a \$3.6 million increase in commercial and construction loans and a \$3.1 million increase in consumer loans. The increase in commercial and construction loans was driven by the origination of a \$4.6 million commercial and industrial term loan in the first quarter of 2019.

As of December 31, 2019, the loans held for investment portfolio was comprised of commercial and construction loans (42%), residential real estate loans (33%), and consumer and finance leases (25%). Of the total gross loan portfolio held for investment of \$9.0 billion as of December 31, 2019, the Corporation had credit risk concentration of approximately 74% in the Puerto Rico region, 21% in the United States region (mainly in the state of Florida), and 5% in the Virgin Islands region, as shown in the following table:

<b>As of December 31, 2019</b>	Puerto Rico		Vir	gin Islands	s United States			Total
(In thousands)								
Residential mortgage loans	\$	2,136,818	\$	230,769	\$	566,186	\$	2,933,773
Commercial mortgage loans		1,012,523		67,377		364,686		1,444,586
Construction loans		36,102		12,144		63,071		111,317
Commercial and Industrial loans		1,285,594		105,819		839,463		2,230,876
Total commercial loans		2,334,219		185,340		1,267,220		3,786,779
Finance leases		414,532		-		-		414,532
Consumer loans		1,776,675		49,924		40,522		1,867,121
Total loans held for investment, gross	\$	6,662,244	\$	466,033	\$	1,873,928	\$	9,002,205
Loans held for sale		33,709		350		5,418		39,477
Total loans, gross	\$	6,695,953	\$	466,383	\$	1,879,346	\$	9,041,682
					_		-	
As of December 31, 2018	P	uerto Rico	Vir	gin Islands	1	United States		Total
As of December 31, 2018 (In thousands)	F	Puerto Rico	Vir	gin Islands		United States		Total
<u> </u>		2,313,230		<u> </u>	\$		\$	<b>Total</b> 3,163,208
(In thousands)							\$	
(In thousands) Residential mortgage loans		2,313,230		252,363		597,615	\$	3,163,208
(In thousands) Residential mortgage loans Commercial mortgage loans		2,313,230 1,014,023		252,363 74,585		597,615 434,054	\$	3,163,208 1,522,662
(In thousands) Residential mortgage loans Commercial mortgage loans Construction loans		2,313,230 1,014,023 26,069		252,363 74,585 11,303		597,615 434,054 42,057	\$	3,163,208 1,522,662 79,429
(In thousands) Residential mortgage loans Commercial mortgage loans Construction loans Commercial and Industrial loans		2,313,230 1,014,023 26,069 1,351,661		252,363 74,585 11,303 95,900		597,615 434,054 42,057 700,550	\$	3,163,208 1,522,662 79,429 2,148,111
(In thousands) Residential mortgage loans Commercial mortgage loans Construction loans Commercial and Industrial loans Total commercial loans		2,313,230 1,014,023 26,069 1,351,661 2,391,753		252,363 74,585 11,303 95,900		597,615 434,054 42,057 700,550	\$	3,163,208 1,522,662 79,429 2,148,111 3,750,202
(In thousands) Residential mortgage loans Commercial mortgage loans Construction loans Commercial and Industrial loans Total commercial loans Finance leases		2,313,230 1,014,023 26,069 1,351,661 2,391,753 333,536	\$	252,363 74,585 11,303 95,900 181,788		597,615 434,054 42,057 700,550 1,176,661	\$	3,163,208 1,522,662 79,429 2,148,111 3,750,202 333,536
(In thousands) Residential mortgage loans Commercial mortgage loans Construction loans Commercial and Industrial loans Total commercial loans Finance leases Consumer loans	\$	2,313,230 1,014,023 26,069 1,351,661 2,391,753 333,536 1,505,720	\$	252,363 74,585 11,303 95,900 181,788	\$	597,615 434,054 42,057 700,550 1,176,661		3,163,208 1,522,662 79,429 2,148,111 3,750,202 333,536 1,611,177
(In thousands) Residential mortgage loans Commercial mortgage loans Construction loans Commercial and Industrial loans Total commercial loans Finance leases Consumer loans Total loans held for investment, gross	\$	2,313,230 1,014,023 26,069 1,351,661 2,391,753 333,536 1,505,720 6,544,239	\$	252,363 74,585 11,303 95,900 181,788 - 46,838 480,989	\$	597,615 434,054 42,057 700,550 1,176,661 - 58,619 1,832,895		3,163,208 1,522,662 79,429 2,148,111 3,750,202 333,536 1,611,177 8,858,123

FirstBanCorp. relies primarily on its retail network of branches to originate residential and consumer personal loans. The Corporation supplements its residential mortgage originations with wholesale servicing released mortgage loan purchases from mortgage bankers. The Corporation manages its construction and commercial loan originations through centralized units and most of its originations come from existing customers, as well as through referrals and direct solicitations.

The following table sets forth certain additional data (including loan production) related to the Corporation's loan portfolio net of the allowance for loan and lease losses as of the dates indicated:

	For the Year Ended December 31,									
		2019		2018		2017		2016		2015
(Dollars in thousands)										
Beginning balance as of January 1	\$	8,704,947	\$	8,651,613	\$	8,731,276	\$	8,907,541	\$	8,954,976
Residential real estate loans originated										
and purchased		491,210		531,971		549,147		749,653		703,749
Construction loans originated and										
purchased		69,440		65,243		58,103		19,019		32,604
C&I and commercial mortgage loans										
originated and purchased		2,411,863		1,737,366		1,729,659		1,601,618		1,734,233
Finance leases originated		178,986		164,334		93,670		87,246		84,978
Consumer loans originated and purchased		1,194,650		991,950		785,516		780,148		835,719
Total loans originated and purchased		4,346,149		3,490,864		3,216,095		3,237,684		3,391,283
Loans acquired from Doral Bank		-		-		-		-		311,410
Sales of loans		(433,079)		(420,549)		(375,754)		(514,489)		(598,840)
Repayments and prepayments		(3,717,874)		(2,959,438)		(2,788,758)		(2,801,024)		(2,970,373)
Other decreases (1)		(13,600)		(57,543)		(131,246)		(98,436)		(180,915)
Net increase (decrease)		181,596		53,334		(79,663)		(176,265)		(47,435)
Ending balance as of December 31	\$	8,886,543	\$	8,704,947	\$	8,651,613	\$	8,731,276	\$	8,907,541
Percentage increase (decrease)		2.09%		0.62%		(0.91)%		(1.98)%		(0.53)%

<sup>(1)</sup> Includes, among other things, the change in the allowance for loan and lease losses and cancellation of loans due to the repossession of the collateral and loans repurchased.

#### Residential Real Estate Loans

As of December 31, 2019, the Corporation's residential mortgage loan portfolio held for investment decreased by \$229.4 million, as compared to the balance as of December 31, 2018, reflecting reductions in all regions as principal repayments, charge-offs, and foreclosures exceeded the volume of new non-conforming residential mortgage loan originations. The residential mortgage loan portfolio held for investment decreased by \$176.4 million in the Puerto Rico region, \$31.4 million in the Florida region, and \$21.6 million in the Virgin Islands region. Approximately 85% of the \$401.3 million in residential mortgage loans originated in Puerto Rico during 2019 consisted of conforming loan originations and refinancings.

The majority of the Corporation's outstanding balance of residential mortgage loans in Puerto Rico and in the Virgin Islands regions consisted of fixed-rate loans that traditionally carry higher yields than residential mortgage loans in the Florida region. In the Florida region, approximately 57% of the residential mortgage loan portfolio consisted of adjustable-rate mortgages. In accordance with the Corporation's underwriting guidelines, residential mortgage loans are primarily fully-documented loans, and the Corporation does not originate negative amortization loans.

Residential mortgage loan originations and purchases for the year ended December 31, 2019 amounted to \$491.2 million compared to \$532.0 million and \$549.1 million for the years ended December 31, 2018 and 2017, respectively. These statistics include purchases from mortgage bankers of \$18.8 million for the year ended December 31, 2019, compared to \$46.1 million and \$58.9 million for the years ended December 31, 2018 and 2017, respectively. The decrease in residential mortgage loan originations in 2019, compared to 2018, includes reductions of \$19.3 million, \$15.7 million, and \$5.8 million in the Puerto Rico, Florida, and Virgin Islands regions, respectively. The decrease in the Puerto Rico region was primarily related to a \$27.3 million decrease in purchases of residential mortgage loans from mortgage bankers. The lower volume of residential mortgage loan originations in 2018, compared to 2017, consisted of a \$62.8 million decline in the Florida region, partially offset by a \$45.5 million increase in the Puerto Rico region. Loan originations in 2017 were adversely affected by disruptions in economic activity associated with Hurricanes Irma and Maria, primarily in the Puerto Rico region.

#### Commercial and Construction Loans

As of December 31, 2019, the Corporation's commercial and construction loan portfolio, including loans held for sale, increased by \$20.5 million to \$3.8 billion, as compared to the balance as of December 31, 2018. In the Florida region, commercial and construction loans increased by \$90.6 million, mainly attributable to new loan originations, despite the aforementioned resolution of a \$42.9 million nonaccrual commercial mortgage loan. The commercial and construction loan portfolio in the Virgin Islands region increased by \$3.6 million. As explained above, the decrease in the Puerto Rico region of \$73.6 million was mainly related to the early payoff of two large criticized commercial mortgage loans totaling \$120.4 million, the early payoff of three large commercial and industrial relationships totaling \$37.0 million, the sale of three commercial and industrial loan participations totaling \$48.2 million, sales and repayments of nonaccrual commercial and construction loans held for sale totaling \$16.1 million, and charge-offs recorded during 2019. These variances were partially offset by certain large originations during 2019, including a \$94.3 million increase resulting from two new commercial mortgage loans, a \$45.8 million increase in the balance of floor plan credit facilities, and the refinancing of a loan that resulted in an increase of \$21.9 million in the exposure to a commercial mortgage relationship.

As of December 31, 2019, the Corporation had \$57.7 million outstanding in loans extended to the Puerto Rico government, its municipalities and public corporations, compared to \$61.6 million as of December 31, 2018. Approximately \$43.8 million of the outstanding loans as of December 31, 2019 consisted of loans extended to municipalities in Puerto Rico, which in most cases are supported by assigned property tax revenues. The vast majority of revenues of the municipalities included in the Corporation's loan portfolio are independent of the Puerto Rico central government. These municipalities are required by law to levy special property taxes in such amounts as are required for the payment of all of their respective general obligation bonds and notes. Late in 2015, the GDB and the Municipal Revenue Collection Center ("CRIM") signed and perfected a deed of trust. Through this deed, the Puerto Rico Fiscal Agency and Financial Advisory Authority, as fiduciary, is bound to keep the CRIM funds separate from any other deposits and must distribute the funds pursuant to applicable law. The CRIM funds are deposited at another commercial depository financial institution in Puerto Rico. In addition to loans extended to municipalities, the Corporation's loan exposure to the Puerto Rico government as of December 31, 2019 included a \$13.8 million loan granted to an affiliate of PREPA.

The Corporation also has credit exposure to USVI government entities. As of December 31, 2019, the Corporation had \$64.1 million in loans to USVI government instrumentalities and public corporations, compared to \$55.8 million as of December 31, 2018. Of the amount outstanding as of December 31, 2019, public corporations of the USVI owed approximately \$40.8 million and an independent instrumentality of the USVI government owed approximately \$23.2 million. As of December 31, 2019, all loans were performing and up to date on principal and interest payments.

As of December 31, 2019, the Corporation's total exposure to shared national credit ("SNC") loans (including unused commitments) amounted to \$820.4 million. As of December 31, 2019, approximately \$152.4 million of the SNC exposure related to the portfolio in the Puerto Rico region and \$668.0 million related to the portfolio in the Florida region.

Commercial and construction loan originations (excluding government loans) amounted to \$2.4 billion for the year ended December 31, 2019 and \$1.8 billion for each of the years ended December 31, 2018 and 2017. The increase of \$673.3 million, when compared to 2018, reflects increases of \$464.5 million, \$201.9 million, and \$6.9 million in the Puerto Rico, Florida, and the Virgin Islands regions, respectively. The increase in the Puerto Rico region reflects, among other things, a higher dollar amount of refinancings and renewals and a \$167.7 million increase in utilization of floor plan lines of credit. Commercial and construction loan originations (excluding government loans) decreased by \$19.4 million in 2018, compared to 2017, reflecting a decrease of \$27.5 million in the Florida region, partially offset by increases of \$6.3 million and \$1.4 million in the Puerto Rico and the Virgin Islands regions, respectively.

Government loan originations for 2019 amounted to \$40.0 million, compared to \$34.6 million for 2018. The Corporation did not originate any government loans in 2017. Government loan originations in 2019 were mainly related to refinancings and renewals of certain credit facilities in the Virgin Islands region totaling \$27.8 million and the utilization of an arranged overdraft line of credit of a government entity in the Virgin Islands region. Government loan originations in 2018 were mainly related to a \$15.0 million loan extended to a municipality in Puerto Rico and the utilization of the aforementioned arranged overdraft line of a government entity in the Virgin Islands region.

The composition of the Corporation's construction loan portfolio held for investment as of December 31, 2019 by category and geographic location follows:

As of December 31, 2019	Puerto Rico Virgin Islands			United States	Total	
(In thousands)	1 40100 1400	THEO THEM ISLANDS		omica states		101111
Loans for residential housing projects:						
Mid-rise (1)	\$ 514	\$	956	\$	-	\$ 1,470
Single-family, detached	246		797		6,267	7,310
Total for residential housing projects	760		1,753		6,267	8,780
Construction loans to individuals secured by residential properties	48		473		_	521
Loans for commercial projects	22,827		8,160		54,536	85,523
Land loans - residential	7,193		1,758		2,268	11,219
Land loans - commercial	5,274		-		-	5,274
Total construction loan portfolio, gross	36,102		12,144		63,071	111,317
Allowance for loan losses	(1,706)		(655)		(9)	(2,370)
Total construction loan portfolio, net	\$ 34,396	\$	11,489	\$	63,062	\$ 108,947

<sup>(1)</sup> Mid-rise relates to buildings of up to 7 stories.

The following table presents further information related to the Corporation's construction portfolio as of and for the year ended December 31, 2019:

(Dollars in thousands)	
Total undisbursed funds under existing commitments	\$ 185,569
Construction loans held for investment in nonaccrual status	\$ 9,782
Net charge offs (recoveries) - Construction loans	\$ (274)
Allowance for loan losses - Construction loans	\$ 2,370
Nonaccrual construction loans to total construction loans	8.79 %
Allowance for loan losses - construction loans to total construction loans held for investment	2.13 %
Net charge-offs (annualized) to total average construction loans (1)	(0.28)%
(1) Loan loss recoveries exceeded charge-offs during 2019.	
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As of December 31, 2019, the Corporation's consumer loan and finance lease portfolio increased by \$336.9 million to \$2.3 billion, as compared to the portfolio balance of \$1.9 billion as of December 31, 2018. The increase primarily reflects increases in auto loans, finance leases, personal loans, and credit card loans, which increased by \$188.4 million, \$81.0 million, \$48.7 million, and \$28.3 million, respectively, partially offset by reductions in home equity lines of credit and boat loans of \$5.7 million and \$3.8 million, respectively. The increase was primarily associated with consumer loan originations in the Puerto Rico region during 2019.

Originations of auto loans (including finance leases) in 2019 amounted to \$704.8 million, compared to \$588.3 million in 2018 and \$388.8 million in 2017. The increase in 2019, compared to 2018, was primarily attributable to the Puerto Rico region, which had an increase of \$135.6 million, partially offset by a decrease of \$19.1 million in the Florida region. The increase in 2018, compared to 2017, was primarily reflected in the Puerto Rico and the Virgin Islands regions with increases of \$196.8 million and \$4.1 million, respectively, partially offset by a \$1.5 million reduction in the Florida region. Personal loan originations in 2019, other than credit cards, amounted to \$267.1 million, compared to \$225.6 million in 2018 and \$183.7 million in 2017. The utilization activity on the outstanding credit card portfolio in 2019 amounted to approximately \$401.8 million, compared to \$342.4 million in 2018 and \$306.6 million in 2017.

#### **Investment Activities**

As part of its liquidity, revenue diversification and interest rate risk strategies, First BanCorp. maintains an investment portfolio that is classified as available for sale or held to maturity. The Corporation's total available-for-sale investment securities portfolio as of December 31, 2019 amounted to \$2.1 billion, a \$181.0 million increase from December 31, 2018. The increase was mainly driven by purchases of \$750.5 million of U.S. agencies MBS and bonds during the 2019 and a \$47.2 million increase in the fair value of available-for sale investment securities, primarily attributable to changes in market interest rates, partially offset by \$371.3 million of U.S. agencies bonds that matured or were called prior to maturity and prepayments of \$239.2 million of U.S. agencies MBS and bonds.

As of December 31, 2019, approximately 99% of the Corporation's available-for-sale securities portfolio was invested in U.S. government and agencies debentures and fixed-rate GSEs MBS (mainly GNMA, FNMA and FHLMC fixed-rate securities). In addition, as of December 31, 2019, the Corporation owned bonds of the Puerto Rico Housing Finance Authority ("PRHFA"), classified as available for sale, in the aggregate amount of \$8.2 million, carried on the Corporation's books at their aggregate fair value of \$7.3 million. Approximately \$4.2 million (fair value - \$3.0 million) of these bonds consisted of a residential pass-through mortgage-backed security issued by the PRHFA that is collateralized by second mortgages originated under a program launched by the Puerto Rico government in 2010. This bond was structured as a zero-coupon bond for the first ten years (up to July 2019).

As of December 31, 2019, the Corporation's held-to-maturity investment securities portfolio amounted to \$138.7 million, down \$6.1 million from December 31, 2018. Held-to-maturity investment securities consisted of financing arrangements with Puerto Rico municipalities issued in bond form, which the Corporation accounts for as securities, but underwrites as loans with features that are typically found in commercial loans. These obligations typically are not issued in bearer form, are not registered with the SEC, and are not rated by external credit agencies. These bonds have seniority to the payment of operating costs and expenses of the municipality and are supported by assigned property tax revenues. Approximately 70% of the Corporation's municipality bonds consisted of obligations issued by three of the largest municipalities in Puerto Rico. The municipalities are required by law to levy special property taxes in such amounts as are required for the payment of all of their respective general obligation bonds and loans. During 2019, the Corporation received scheduled principal payments amounting to approximately \$6.0 million from these Puerto Rico municipal bonds.

See "Risk Management – Exposure to Puerto Rico Government" below for information and details about the Corporation's total direct exposure to the Puerto Rico government, including municipalities.

The following table presents the carrying value of investments as of December 31, 2019 and 2018:

	2019		
(In thousands)			
Money market investments	\$ 97,708	\$	7,590
Investment securities available for sale, at fair value:			
U.S. government and agencies obligations	332,199		608,656
Puerto Rico government obligations	7,322		6,952
MBS	1,783,504		1,326,460
Other	500		500
Total investment securities available for sale, at fair value	2,123,525		1,942,568
Investment securities held to maturity, at amortized cost:			
Puerto Rico municipal bonds	138,675		144,815
Equity securities, including \$34.1 million and \$41.9 million of FHLB stock			
as of December 31, 2019 and 2018, respectively	38,249		44,530
Total money market investments and investment securities	\$ 2,398,157	\$	2,139,503

MBS as of December 31, 2019 and 2018 consisted of:

		2019	2018	
(In thousands)				
Available for sale:				
FHLMC certificates		\$ 509,210	\$ 349,778	
GNMA certificates		312,882	182,777	
FNMA certificates		869,417	714,044	
Collateralized mortgage obligations issued or				
guaranteed by FHLMC, FNMA or GNMA		80,879	65,947	
Private label MBS		11,116	13,914	
Total MBS		\$ 1,783,504	\$ 1,326,460	
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The carrying values of investment securities classified as available for sale and held to maturity as of December 31, 2019 by contractual maturity (excluding MBS) are shown below:

	Carr	ying Amount	Weighted-average yield %
(In thousands)			
U.S. government and agencies obligations			
Due within one year	\$	93,296	1.67
Due after one year through five years		150,616	2.10
Due after five years through ten years		63,779	2.33
Due after ten years		24,508	2.00
		332,199	2.01
Puerto Rico government and municipalities obligations			
Due within one year		321	5.84
Due after one year through five years		8,264	5.18
Due after five years through ten years		60,859	5.73
Due after ten years		76,553	5.52
		145,997	5.59
Other investment securities			
Due after one year through five years		500	2.95
Total		478,696	3.11
MBS		1,783,504	2.60
Total investment securities available for sale and held to maturity	\$	2,262,200	2.71

Net interest income of future periods could be affected by prepayments of MBS. Any acceleration in the prepayments of MBS would lower yields on these securities, since the amortization of premiums paid upon acquisition of these securities would accelerate. Conversely, acceleration of the prepayments of MBS would increase yields on securities purchased at a discount, since the amortization of the discount would accelerate. These risks are directly linked to future period market interest rate fluctuations. Also, net interest income in future periods might be affected by the Corporation's investment in callable securities. As of December 31, 2019, the Corporation had approximately \$181.5 million in debt securities (U.S. agencies and Puerto Rico government securities) with embedded calls, primarily purchased at a discount, and with an average yield of 2.30%. See "Risk Management" below for further analysis of the effects of changing interest rates on the Corporation's net interest income and the Corporation's interest rate risk management strategies. Also refer to Note 6 – Investment Securities, to the consolidated financial statements included in Item 8 of this Form 10-K, for additional information regarding the Corporation's investment portfolio.

#### Investment Securities and Loans Receivable Maturities

The following table presents the maturities or repricings of the loan and investment portfolio as of December 31, 2019:

		2-5 Years			Over 5 Years					
	One Year	Fixed - Interest Rates		Variable - Interest Rates		Fixed - Interest Rates		Variable - Interest Rates		Total
(In thousands)										
Investments: (1)										
Money market investments	\$ 97,708	\$ -	\$	-	\$	-	\$	-	\$	97,708
MBS	187,173	413,507		-		1,182,824		-		1,783,504
Other securities (2)	285,018	151,116		-		80,811		-		516,945
Total investments	569,899	564,623		-		1,263,635		-		2,398,157
Loans: (1) (3)										
Residential mortgage	481,594	309,279		156,139		2,008,632		17,606		2,973,250
C&I and commercial mortgage	2,641,178	575,922		292,265		159,165		6,932		3,675,462
Construction	100,792	8,406		-		2,119		-		111,317
Finance leases	110,612	297,374		-		6,546		-		414,532
Consumer	670,530	1,052,254		-		144,337		-		1,867,121
Total loans	4,004,706	2,243,235		448,404		2,320,799		24,538		9,041,682
Total earning assets	\$ 4,574,605	\$ 2,807,858	\$	448,404	\$	3,584,434	\$	24,538	\$	11,439,839

<sup>(1)</sup> Scheduled repayments are included in the maturity category in which the payment is due and variable rates are included based on the next repricing date.

#### RISK MANAGEMENT

# General

Risks are inherent in virtually all aspects of the Corporation's business activities and operations. Consequently, effective risk management is fundamental to the success of the Corporation. The primary goals of risk management are to ensure that the Corporation's risk-taking activities are consistent with the Corporation's objectives and risk tolerance, and that there is an appropriate balance between risk and reward in order to maximize stockholder value.

The Corporation has in place a risk management framework to monitor, evaluate and manage the principal risks assumed in conducting its activities. First BanCorp.'s business is subject to eleven broad categories of risks: (1) liquidity risk; (2) interest rate risk; (3) market risk; (4) credit risk; (5) operational risk; (6) legal and compliance risk; (7) reputational risk; (8) model risk; (9) capital risk; (10) strategic risk; and (11) information technology risk. First BanCorp. has adopted policies and procedures designed to identify and manage the risks to which the Corporation is exposed.

# **Risk Definition**

# Liquidity Risk

Liquidity risk is the risk to earnings or capital arising from the possibility that the Corporation will not have sufficient cash to meet its short-term liquidity demands, such as from deposit redemptions or loan commitments. See *Liquidity* and *Capital Adequacy* below for further details.

# Interest Rate Risk

Interest rate risk is the risk arising from adverse movements in interest rates. See Interest Rate Risk Management below for further details.

<sup>(2)</sup> Equity securities and loans having no stated scheduled repayment date and no stated maturity are included under the "one year or less category."

<sup>(3)</sup> Nonaccrual loans are included under the "one year or less category."

#### Market Risk

Market risk is the risk arising from adverse movements in market rates or prices, such as interest rates or equity prices. The Corporation evaluates market risk together with interest rate risk. Both changes in market values and changes in interest rates are evaluated and forecasted. See *Interest Rate Risk Management* below for further details.

#### Credit Risk

Credit risk is the risk arising from a borrower's or a counterparty's failure to meet the terms of a contract with the Corporation or otherwise to perform as agreed. See *Credit Risk Management* below for further details.

#### Operational Risk

Operational risk is the risk arising from problems with the delivery of services or products. This risk is a function of internal controls, information systems, employee integrity and operating processes. It also includes risks associated with the Corporation's preparedness for the occurrence of an unforeseen event. This risk is inherent across all functions, products and services of the Corporation. See *Operational Risk* below for further details.

# Legal and Regulatory Risk

Legal and regulatory risk is the risk arising from the Corporation's failure to comply with laws or regulations that can adversely affect the Corporation's reputation and/or increase its exposure to litigation or penalties.

# Reputational Risk

Reputational risk is the risk arising from any adverse effect on the Corporation's market value, capital or earnings arising from negative public opinion, whether true or not. This risk affects the Corporation's ability to establish new relationships or services, or to continue servicing existing relationships.

#### Model Risk

Model risk is the potential for adverse consequences from decisions based upon incorrect or misused model outputs and reports or bases upon an incomplete or inaccurate model. The use of models exposes the Corporation to some level of model risk. Model errors can contribute to incorrect valuations and lead to operational errors, inappropriate business decisions or incorrect financial entries. The Corporation seeks to reduce model risk upon through rigorous model identification and validation.

# Capital Risk

Capital risk is the risk that the Corporation may lose value on its capital or have an inadequate capital plan, which would result in insufficient capital resources to meet minimum regulatory requirements (the Corporation's authority to operate as a bank is dependent upon the maintenance of adequate capital resources), support its credit rating, or support its growth and strategic options.

# Strategic Risk

Strategic risk is the risk arising from adverse business decisions, poor implementation of business decisions, or lack of responsiveness to changes in the banking industry and operating environment. This risk is a function of the compatibility of the Corporation's strategic goals, the business strategies developed to achieve those goals, the resources deployed against these goals, and the quality of implementation.

#### Information Technology Risk

Information technology risk is the risk arising from the loss of confidentiality, integrity, or availability of information or information systems and of cyber incidents or data breaches. It includes business risks associated with the use, ownership, operation, involvement, influence, and adoption of information technology within the Corporation.

#### Risk Governance

The following discussion highlights the roles and responsibilities of the key participants in the Corporation's risk management framework:

# **Board of Directors**

The Board of Directors oversees the Corporation's overall risk governance program with the assistance of the Board Committees discussed below.

# Risk Committee

The Board of Directors of the Corporation appoints the Risk Committee to assist the Board in fulfilling its responsibility to oversee the Corporation's management of its company-wide risk management framework. The committee's role is one of oversight, recognizing that management is responsible for designing, implementing and maintaining an effective risk management framework. The committee's primary responsibilities are to:

- Review and discuss management's assessment of the Corporation's aggregate enterprise-wide profile and the alignment of the Corporation's risk
  profile with the Corporation's strategic plan, goals and objectives;
- Review and recommend to the Board the parameters and establishment of the Corporation's risk tolerance and risk appetite;
- Receive reports from management and, if appropriate, other Board committees, regarding the Corporation's policies and procedures related to the
  Corporation's adherence to risk limits and its established risk tolerance and risk appetite or on selected risk topics;
- Oversee the strategies, policies, procedures, and systems established by management to identify, assess, measure, and manage the major risks
  facing the Corporation, which may include an overview of the Corporation's credit risk, operational risk, technology risk, compliance risk, interest
  rate risk, liquidity risk, market risk, and reputational risk, as well as management's capital management, planning and assessment process;
- Oversee management's activities with respect to capital planning, including stress testing and model risk;
- Review and discuss with management risk assessments for new products and services; and
- Oversee the Corporation's legal and regulatory compliance.

#### Asset and Liability Committee

The Board of Directors appoints the Asset and Liability Committee to assist the Board in its oversight of the Corporation's asset and liability management policies related to the management of the Corporation's funds, investments, liquidity, and interest rate risk, and the use of derivatives. In doing so, the committee's primary functions involve:

- The establishment of a process to enable the identification, assessment, and management of risks that could affect the Corporation's assets and liabilities management;
- The identification of the Corporation's risk tolerance levels for yield maximization relating to its assets and liabilities management; and
- The evaluation of the adequacy, effectiveness and compliance with the Corporation's risk management process relating to the Corporation's assets and liabilities management, including management's role in that process.

#### Credit Committee

The Board of Directors appoints the Credit Committee to assist the Board in its oversight of the Corporation's policies related to the Corporation's lending function, hereafter "Credit Management." The committee's primary responsibilities are to:

- Review the quality of the Corporation's credit portfolio and the trends affecting that portfolio;
- Oversee the effectiveness and administration of credit-related policies;
- Approve loans as required by the lending authorities approved by the Board; and
- Report to the Board regarding Credit Management.

# Audit Committee

The Board of Directors appoints the Audit Committee to assist the Board of Directors in fulfilling its responsibility to oversee management regarding:

- The conduct and integrity of the Corporation's financial reporting to any governmental or regulatory body, stockholders, other users of the Corporation's financial reports and the public;
- The performance of the Corporation's internal audit function;
- The Corporation's internal control over financial reporting and disclosure controls and procedures;
- The qualifications, engagement, compensation, independence and performance of the Corporation's independent auditors, their conduct of the
  annual audit of the Corporation's financial statements, and their engagement to provide any other services;
- The application of the Corporation's related person transaction policy as established by the Board of Directors;
- · The application of the Corporation's code of business conduct and ethics as established by management and the Board of Directors; and
- The preparation of the Audit Committee report required to be included in the proxy statement for the Corporation's annual stockholders' meeting by the rules of the SEC.

#### Corporate Governance and Nominating Committee

The Board of Directors appoints the Corporate Governance and Nominating Committee to develop, review and assess corporate governance principles. The Corporate Governance and Nominating Committee is responsible for director succession, orientation and compensation, identifying and recommending new director candidates, overseeing the evaluation of the Board and management, recommending to the Board the designation of a candidate to hold the position of the Chairman of the Board, and directing and overseeing the Corporation's executive succession plan.

# Compensation and Benefits Committee

The Board of Directors appoints the Compensation and Benefits Committee to oversee compensation policies and practices including the evaluation and recommendation to the Board of the proper and competitive salaries and incentive compensation programs of the executive officers and key employees of the Corporation. The Committee recommends guidelines and principles for compensation programs of executive officers and key employees of the Corporation, including establishing a clear link between pay and performance and safeguards against the encouragement of excessive risk-taking.

#### Management Roles and Responsibilities

While the Board of Directors has the responsibility to oversee the risk governance program, the management is responsible for implementing the necessary policies and procedures, and internal controls. To carry out these responsibilities, the Corporation has a clearly defined risk governance culture. To ensure that risk management is communicated at all levels of the Corporation, and each area understands its specific role, the Corporation has established several management level committees to support risk oversight, as follows:

# Executive Risk Management Committee

The Executive Risk Management Committee is responsible for exercising oversight of information regarding First BanCorp.'s enterprise risk management framework, including the significant policies, procedures, and practices employed to manage the identified risk categories (credit risk, operational risk, legal and regulatory risk, reputational risk, model risk, and capital risk). In carrying out its oversight responsibilities, each committee member is entitled to rely on the integrity and expertise of those people providing information to the committee and on the accuracy and completeness of such information, absent actual knowledge of the inaccuracy.

The Chief Executive Officer appoints the Executive Risk Management Committee and members of the Corporation's senior and executive management have the opportunity to share their insights about the types of risks that could impede the Corporation's ability to achieve its business objectives. The Chief Risk Officer of the Corporation directs the agenda for the meetings and the Enterprise Risk Management ("ERM") and Operational Risk Director serves as secretary of the committee and maintains the minutes on behalf of the committee. The General Auditor also participates on the committee as an observer.

The committee provides assistance and support to the Chief Risk Officer to promote effective risk management throughout the Corporation. The Chief Risk Officer and the ERM and Operational Risk Director report to the Committee matters related to the enterprise risk management framework of the Corporation, including, but not limited to:

- The risk governance structure;
- The risk competencies of the Corporation;
- The Corporation's risk appetite statement and risk tolerance; and
- The risk management strategy and associated risk management initiatives and how both support the business strategy and business model of the Corporation.

# Regional Risk Management Committee

The Chief Risk Officer of the Corporation appoints the Regional Risk Management Committee to assist the Corporation in overseeing, and receiving information regarding the Corporation's policies, procedures and practices relating to the Corporation's identified risks in the regions of Florida and the USVI and BVI. In so doing, the committee's primary general functions involve:

- The evaluation of different risks within the regions to identify any gaps and the implementation of any necessary controls to close such gaps;
- The establishment of a process to enable the recognition, assessment, and management of the risks that could affect the regions; and

• The responsibility to ensure that the Executive Risk Management Committee receives appropriate information about the Corporation's identified risks within the regions.

#### Other Management Committees

As part of its governance framework, the Corporation has various additional risk management related-committees. These committees are jointly responsible for ensuring adequate risk measurement and management in their respective areas of authority. At the management level, these committees include:

- Management's Investment and Asset Liability Committee (the "MIALCO") oversees interest rate and market risk, liquidity management and
  other related matters. Refer to Liquidity Risk and Capital Adequacy and Interest Rate Risk Management below for further details.
- Information Technology Steering Committee oversees and counsels on matters related to information technology and cyber security, including
  the development of information management policies and procedures throughout the Corporation.
- Bank Secrecy Act Committee oversees, monitors and reports on the Corporation's compliance with the Bank Secrecy Act.
- Credit Committees (consisting of a Credit Management Committee and a Delinquency Committee) oversees and establishes standards for credit risk management processes within the Corporation. The Credit Management Committee is responsible for the approval of loans above an established size threshold. The Delinquency Committee is responsible for the periodic review of (a) past-due loans, (b) overdrafts, (c) non-accrual loans, (d) OREO assets, and (e) the Bank's watch list and criticized loans.
- Vendor Management Committee oversees policies, procedures and related practices related to the Corporation's vendor management efforts. The
  Vendor Management Committee's primary functions involve the establishment of processes and procedures to enable the recognition, assessment,
  management and monitoring of vendor management risks.
- The Community Reinvestment Act Executive Committee oversees, monitors and reports on the Corporation's compliance with Community Reinvestment Act regulatory requirements. The Bank is committed to developing and implementing programs and products that increase access to credit and create a positive impact on low and moderate income individuals and communities.
- Anti-Fraud Committee oversees the Corporation's policies, procedures and related practices relating to the Corporation's anti-fraud measures.
- Regulatory Compliance Committee oversees the Corporation's Regulatory Compliance Management System. The Regulatory Compliance
  Committee reviews and discusses any regulatory compliance laws and regulations that impact performance of regulatory compliance policies,
  programs and procedures. The Regulatory Compliance Committee also ensures the coordination of regulatory compliance requirements throughout
  departments and business units.
- Regulatory Reporting Committee oversees and assists the Senior Officers in fulfilling their responsibility for oversight of the accuracy and
  timeliness of the required regulatory reports and related policies and procedures, addresses changes and/or concerns communicated by the
  regulators and addresses issues identified during the regulatory reporting process. The Regulatory Reporting Committee oversees, and updates, as
  necessary the established controls and procedures designed to ensure that information in regulatory reports is recorded, processed, and accurately
  reported and on a timely basis.
- Complaints Management Committee assists in overseeing the complaint management process implemented across the Corporation within the
  Corporation's three marketplaces; Puerto Rico, the Virgin Islands and Florida. The Complaints Management Committee supports the
  Corporation's complaints management program relating to resolution of complaints within the lines of business. When appropriate, the Complaints
  Management Committee evaluates existing corrective actions within the lines of business related to complaints and complaint management
  practices within those business units.

- Project Portfolio Management Committee reviews and oversees the performance of the portfolio and individual projects during the Project
  Management Cycle (Initiation, Planning, Execution, Control & Monitoring, and Closing). The Project Portfolio Management Committee balances
  conflicting demands between projects, decides on priorities assigned to each project based on organizational priorities and capacity, and oversees
  project budgets, risks and actions taken to control and mitigate risks.
- Current Expected Credit Losses ("CECL") Committee oversees the Corporation's implementation of the requirements for the calculation of
  CECL, including the implementation of new models, selection of vendors and monitoring of the new guidance from different regulatory agencies
  with regards to the implementation of CECL. The CECL Committee reviews estimated credit loss inputs, key assumptions, and qualitative
  overlays. In addition, the Committee approves the determination of reasonable and supportable periods used with respect to macroeconomic
  forecasts, and the historical loss reversion method and parameters. The CECL Committee reports to the Credit and Audit Committee on its
  progress with the implementation of the new standard.

# **Officers**

As part of its governance framework, the following officers play a key role in the Corporation's risk management process:

- Chief Executive Officer ("CEO") responsible for the overall risk governance structure of the Corporation. The CEO is ultimately responsible for business strategies, strategic objectives, risk management priorities, and policies.
- Chief Risk Officer ("CRO") responsible for the oversight of the risk management of the Corporation as well as the risk governance processes. The CRO, together with the ERM and Operational Risk Director, monitor key risks and manage the operational risk program. The CRO provides the leadership and strategy for the Corporation's risk management and monitoring activities and is responsible for the oversight of regulatory compliance, loan review, model risk, and operational risk management.
- Chief Credit Risk Officer, Chief Lending Officer and other senior executives responsible for managing and executing the Corporation's credit risk program.
- Chief Financial Officer ("CFO"), together with the Corporation's Treasurer manage the Corporation's interest rate and market and liquidity
  risk programs and, together with the Corporation's Chief Accounting Officer, if not the CFO, are responsible for the implementation of
  accounting policies and practices in accordance with GAAP and applicable regulatory requirements. The Risk Assessment Manager assists the
  CFO in the review of the Corporation's internal control over financial reporting and disclosure controls and procedures.
- Controller responsible for the development and implementation of the Corporation's accounting policies and practices and the review and
  monitoring of critical accounts and transactions to ensure that they are managed in accordance with GAAP and applicable regulatory
  requirements.
- Strategic Planning Director responsible for the development of the Corporation's strategic and business plan, by coordinating and collaborating with the executive team and all corporate bodies concerned with the strategic and business planning process.
- Investors Relations and Capital Planning Officer responsible for improving the effective communication with investors, while enhancing the
  Corporation's capital plan based on the stress test processes and proactively managing capital. The Investor Relations and Capital Planning
  Officer works with the Treasury, ALM, Financial Analysis, Corporate Credit Risk, and Strategic Planning units in order to follow a holistic
  approach to proactively manage risk and returns for shareholders under the stress testing framework.
- ERM and Operational Risk Director responsible for driving the identification, assessment, measurement, mitigation and monitoring of key risks throughout the Corporation. The ERM and Operational Risk Director promotes and instills a culture of risk control, identifies and monitors the resolution of major and critical operational risk issues across the Corporation, and serves as a key advisor to business executives with regards to risk exposure to the organization, corrective actions and corporate policies and best practices to mitigate risks.

- Compliance Director responsible for oversight of regulatory compliance. The Compliance Director maintains an inventory of applicable regulations, implements an enterprise-wide compliance risk assessment, and monitors compliance with significant regulations. The Compliance Director is responsible for building awareness of, and educating business units and subsidiaries on, regulatory risks.
- General Counsel responsible for the oversight of legal risks, including matters such as contract structuring, litigation risk and all legal-related
  aspects. The Corporate Affairs Officer assists the General Counsel with various legal areas, including, but not limited, to SEC reporting matters,
  insurance coverage and liability, and contract structuring.
- Corporate Security Officer ("CSO") responsible for the oversight of information security policies and procedures, and the ongoing monitoring
  of existing and new vendors' due diligence for information security. In addition, the CSO identifies risk factors, and determines solutions to
  security needs.

# Other Officers

In addition to a centralized ERM function, certain lines of business and corporate functions have their own risk managers and support staff. The risk managers, while reporting directly within their respective line of business or function, facilitate communications with the Corporation's risk management functions and work in partnership with the CRO and CFO to ensure alignment with sound risk management practices and expedite the implementation of the enterprise risk management framework and policies.

# Liquidity Risk and Capital Adequacy, Interest Rate Risk, Credit Risk, Operational Risk, Legal and Compliance Risk and Concentration Risk Management

The following discussion highlights First BanCorp.'s adopted policies and procedures for liquidity risk and capital adequacy, interest rate risk, credit risk, operational risk, legal and compliance risk and concentration risk.

# Liquidity Risk and Capital Adequacy

Liquidity is the ongoing ability to accommodate liability maturities and deposit withdrawals, fund asset growth and business operations, and meet contractual obligations through unconstrained access to funding at reasonable market rates. Liquidity management involves forecasting funding requirements and maintaining sufficient capacity to meet liquidity needs and accommodate fluctuations in asset and liability levels due to changes in the Corporation's business operations or unanticipated events.

The Corporation manages liquidity at two levels. The first is the liquidity of the parent company, which is the holding company that owns the banking and non-banking subsidiaries. The second is the liquidity of the banking subsidiary. During the fourth quarter of 2018, the Corporation reinstated quarterly dividend payments on its common stock. During 2019, the Corporation continued to pay quarterly interest payments on the subordinated debentures associated with its TRuPs, the monthly dividend income on its non-cumulative perpetual monthly income preferred stock, and quarterly dividends on its common stock.

The Asset and Liability Committee is responsible for establishing the Corporation's liquidity policy, as well as approving operating and contingency procedures and monitoring liquidity on an ongoing basis. The MIALCO, which reports to the Board of Directors' Asset and Liability Committee, uses measures of liquidity developed by management that involve the use of several assumptions to review the Corporation's liquidity position on a monthly basis. The MIALCO oversees liquidity management, interest rate risk and other related matters.

The MIALCO is composed of senior management officers, including the CEO, the CFO, the CRO, the Retail Financial Services Director, the risk manager of the Treasury and Investments Division, the Financial Analysis and Asset/Liability Director and the Treasure. The Treasury and Investments Division is responsible for planning and executing the Corporation's funding activities and strategy, monitoring liquidity availability on a daily basis, and reviewing liquidity measures on a weekly basis. The Treasury and Investments Accounting and Operations area of the Comptroller's Department is responsible for calculating the liquidity measurements used by the Treasury and Investment Division to review the Corporation's liquidity position on a monthly basis. The Financial Analysis and Asset/Liability Director estimates the liquidity gap for longer periods.

To ensure adequate liquidity through the full range of potential operating environments and market conditions, the Corporation conducts its liquidity management and business activities in a manner that will preserve and enhance funding stability, flexibility and diversity. Key components of this operating strategy include a strong focus on the continued development of customer-based funding, the maintenance of direct relationships with wholesale market funding providers, and the maintenance of the ability to liquidate certain assets when, and if, requirements warrant.

The Corporation develops and maintains contingency funding plans. These plans evaluate the Corporation's liquidity position under various operating circumstances and are designed to help ensure that the Corporation will be able to operate through periods of stress when access to normal sources of funds is constrained. The plans project funding requirements during a potential period of stress, specify and quantify sources of liquidity, outline actions and procedures for effectively managing liquidity through a difficult period, and define roles and responsibilities for the Corporation's employees. Under the contingency funding plans, the Corporation stresses the balance sheet and the liquidity position to critical levels that mimic difficulties in generating funds or even maintaining the current funding position of the Corporation and the Bank and are designed to help ensure the ability of the Corporation and the Bank to honor their respective commitments. The Corporation has established liquidity triggers that the MIALCO monitors in order to maintain the ordinary funding of the banking business. The MIALCO developed contingency funding plans for the following four scenarios: a local market event, a credit rating downgrade, an economic cycle downturn event, and a concentration event. The Board of Directors' Asset and Liability Committee reviews and approves these plans on an annual basis.

The Corporation manages its liquidity in a proactive manner and believes that it maintains a sound liquidity position. It uses multiple measures to monitor the liquidity position, including core liquidity, basic liquidity, and time-based reserve measures. As of December 31, 2019, the estimated core liquidity reserve (which includes cash and free liquid assets) was \$2.0 billion, or 15.8% of total assets, compared to \$1.9 billion, or 15.6% of total assets as of December 31, 2018. The basic liquidity ratio (which adds available secured lines of credit to the core liquidity) was approximately 20.1% of total assets, as of December 31, 2019, compared to 19.0% of total assets as of December 31, 2018. As of December 31, 2019, the Corporation had \$547.6 million available for additional credit from the FHLB. Unpledged liquid securities, mainly fixed-rate MBS and U.S. agencies' debentures, amounted to approximately \$1.3 billion as of December 31, 2019. The Corporation does not rely on uncommitted inter-bank lines of credit (federal funds lines) to fund its operations and does not include them in the basic liquidity measure. As of December 31, 2019, the holding company had \$23.1 million of cash and cash equivalents. Cash and cash equivalents at the Bank level were approximately \$637.1 million as of December 31, 2019. The Bank had \$435.1 million in brokered CDs as of December 31, 2019, of which approximately \$231.4 million mature over the next twelve months. Liquidity at the Bank level is highly-dependent on bank deposits, which fund 75% of the Bank's assets (or 71%, excluding brokered CDs).

# Sources of Funding

The Corporation utilizes different sources of funding to help ensure that adequate levels of liquidity are available when needed. Diversification of funding sources is of great importance to protect the Corporation's liquidity from market disruptions. The principal sources of short-term funds are deposits, including brokered CDs, securities sold under agreements to repurchase, and lines of credit with the FHLB.

The Asset and Liability Committee reviews credit availability on a regular basis. The Corporation has also sold mortgage loans as a supplementary source of funding. The Corporation has also obtained long-term funding in the past through the issuance of notes and long-term brokered CDs.

The Corporation continued to reduce the amounts of its outstanding brokered CDs throughout 2019, consistent with its previously announced plans. The amount of brokered CDs decreased by \$120.5 million to \$435.1 million as of December 31, 2019, compared to \$555.6 million as of December 31, 2018. At the same time as the Corporation has focused on reducing its reliance on brokered CDs, it has been seeking to add core deposits. As of December 31, 2019, the Corporation's deposits, excluding brokered CDs and government deposits, increased by \$312.8 million to \$7.9 billion, as further discussed below.

The Corporation continues to have access to financing through counterparties to repurchase agreements, the FHLB, and other agents, such as wholesale funding brokers. While liquidity is an ongoing challenge for all financial institutions, management believes that the Corporation's available borrowing capacity and efforts to grow retail deposits will be adequate to provide the necessary funding for the Corporation's business plans in the foreseeable future.

The Corporation's principal sources of funding are:

# **Deposits**

The following table presents the composition of total deposits as of the indicated dates:

	Weighted Average Cost as of			As of December 31,	
	December 31, 2019	2019	F	2018	2017
(Dollars in thousands)					
Interest-bearing savings accounts	0.64%	\$ 2,437,345	\$	2,334,949	\$ 2,401,385
Interest-bearing checking accounts	0.50%	1,412,390		1,304,043	1,207,511
Certificates of deposit	1.90%	3,130,838		2,960,241	3,580,070
Interest-bearing deposits	1.18%	6,980,573		6,599,233	7,188,966
Non-interest-bearing deposits		2,367,856		2,395,481	1,833,665
Total		\$ 9,348,429	\$	8,994,714	\$ 9,022,631
Interest-bearing deposits:					
Average balance outstanding		\$ 6,739,021	\$	6,874,007	\$ 7,204,903
Non-interest-bearing deposits:					
Average balance outstanding		\$ 2,365,749	\$	2,209,958	\$ 1,580,177
Weighted average rate during					
the period on interest-					
bearing deposits		1.15%		0.98%	0.92%

Brokered CDs – Historically, a portion of the Corporation's funding has been brokered CDs issued by FirstBank. Total brokered CDs decreased during 2019 by \$120.5 million to \$435.1 million as of December 31, 2019.

The average remaining term to maturity of the brokered CDs outstanding as of December 31, 2019 was approximately 1.3 years.

The use of brokered CDs has historically been an important source of funding for the Corporation. The Corporation encounters intense competition in attracting and retaining regular retail deposits in Puerto Rico. The brokered CD market is very competitive and liquid, and has enabled the Corporation to obtain substantial amounts of funding in short periods of time. This strategy has enhanced the Corporation's liquidity position, since brokered CDs are insured by the FDIC up to regulatory limits and can be obtained faster than regular retail deposits.

The following table presents contractual maturities of time deposits with denominations of \$100,000 or higher as of December 31, 2019:

	Total
(In	thousands)

Three months or less	\$ 424,935
Over three months to six months	326,695
Over six months to one year	600,659
Over one year	1,045,349
Total	\$ 2,397,638

As of December 31, 2019, CDs in denominations of \$100,000 or higher include brokered CDs of \$434.8 million issued to deposit brokers in the form of large CDs that are generally participated out by brokers in shares of less than the FDIC insurance limit.

Government deposits – As of December 31, 2019, the Corporation had \$826.9 million of Puerto Rico public sector deposits (\$662.6 million in transactional accounts and \$164.3 million in time deposits), compared to \$677.3 million as of December 31, 2018. Approximately 37% were from municipalities and municipal agencies in Puerto Rico and 63% were from public corporations and the Puerto Rico government and agencies.

In addition, as of December 31, 2019, the Corporation had \$227.7 million of government deposits in the Virgin Islands region and \$7.6 million in the Florida region.

Retail deposits – The Corporation's deposit products also include regular savings accounts, demand deposit accounts, money market accounts and retail CDs. Deposits, excluding brokered CDs and government deposits, increased by \$312.8 million to \$7.9 billion as of December 31, 2019, compared to \$7.5 billion as of December 31, 2018. The higher balance reflects increases of \$262.5 million and \$57.5 million in the Puerto Rico and Florida regions, respectively, partially offset by a \$7.2 million decrease in the Virgin Islands region. The increase in the Puerto Rico region reflects, among other things, a growth of \$243.7 million in time deposits.

Refer to "Results of Operations - Net Interest Income" above for information about average balances of interest-bearing deposits, and the average interest rate paid on deposits for the years ended December 31, 2019, 2018 and 2017.

#### **Borrowings**

As of December 31, 2019, total borrowings amounted to \$854.2 million, compared to \$1.07 billion and \$1.22 billion as of December 31, 2018 and 2017, respectively.

The following table presents the composition of total borrowings as of the dates indicated:

	Weighted Average Rate as of		As of December 31,		
	December 31, 2019	2019	2018		2017
(Dollars in thousands)					
Securities sold under agreements					
to repurchase	2.26% \$	100,000	\$ 150,086	\$	300,000
Advances from FHLB	2.19%	570,000	740,000		715,000
Other borrowings	4.50%	184,150	184,150		208,635
Total (1)	\$	854,150	\$ 1,074,236	\$	1,223,635
	<del>-</del>	-			
Weighted average rate during					
the period		3.07%	3.02%	ó	2.54%

<sup>(1)</sup> Includes borrowings of \$314.2 million as of December 31, 2019 that have variable interest rates or maturities within a year.

Securities sold under agreements to repurchase - The Corporation's investment portfolio is funded in part with repurchase agreements. The Corporation's outstanding securities sold under repurchase agreements amounted to \$300.0 million as of December 31, 2019, compared to \$350.1 million as of December 31, 2018. During the first quarter of 2019, the Corporation repaid a \$50.1 million short-term repurchase agreement carried at a cost of 2.85%. One of the Corporation's strategies has been the use of structured repurchase agreements and long-term repurchase agreements to reduce liquidity risk and manage exposure to interest rate risk by lengthening the final maturities of its liabilities while keeping funding costs at reasonable levels. In addition to these repurchase agreements, the Corporation has been able to maintain access to credit by using cost-effective sources such as FHLB advances. See Note 18, Securities Sold Under Agreements to Repurchase, to the consolidated financial statements included in Item 8 of this Form 10-K for further details about repurchase agreements outstanding by counterparty and maturities.

As of December 31, 2019, the Corporation had \$200 million of reverse repurchase agreements with a counterparty under a master netting arrangement that provides for a right of setoff that meets the conditions of ASC Topic 210-20-45-11, for a net presentation. These repurchase agreements and reverse repurchase agreements are presented net on the consolidated statements of financial condition. The reverse repurchase agreements were called prior to maturity during the first quarter of 2020.

Under the Corporation's repurchase agreements, as is the case with derivative contracts, the Corporation is required to pledge cash or qualifying securities to meet margin requirements. To the extent that the value of securities previously pledged as collateral declines due to changes in interest rates, a liquidity crisis or any other factor, the Corporation is required to deposit additional cash or securities to meet its margin requirements, thereby adversely affecting its liquidity.

Given the quality of the collateral pledged, the Corporation has not experienced margin calls from counterparties arising from credit-quality-related write-downs in valuations.

Advances from the FHLB – The Bank is a member of the FHLB system and obtains advances to fund its operations under a collateral agreement with the FHLB that requires the Bank to maintain qualifying mortgages and/or investments as collateral for advances taken. As of December 31, 2019, the outstanding balance of FHLB advances was \$570.0 million, compared to \$740.0 million as of December 31, 2018. During 2019, the Corporation repaid at maturity \$205.0 million of fixed-rate advances from the FHLB carried at an average cost of 1.70%, partially offset by a \$35 million short-term FHLB advance obtained late in December. As of December 31, 2019, the Corporation had \$547.6 million available for additional credit on FHLB lines of credit.

Trust-Preferred Securities – In 2004, FBP Statutory Trust I, a statutory trust that is wholly-owned by the Corporation and not consolidated in the Corporation's financial statements, sold to institutional investors \$100 million of its variable-rate TRuPs. FBP Statutory Trust I used the proceeds of the issuance, together with the proceeds of the purchase by the Corporation of \$3.1 million of FBP Statutory Trust I variable rate common securities, to purchase \$103.1 million aggregate principal amount of the Corporation's junior subordinated deferrable debentures.

Also in 2004, FBP Statutory Trust II, a statutory trust that is wholly-owned by the Corporation and not consolidated in the Corporation's financial statements, sold to institutional investors \$125 million of its variable-rate TRuPs. FBP Statutory Trust II used the proceeds of the issuance, together with the proceeds of the purchase by the Corporation of \$3.9 million of FBP Statutory Trust II variable rate common securities, to purchase \$128.9 million aggregate principal amount of the Corporation's junior subordinated deferrable debentures.

The subordinated debentures are presented in the Corporation's consolidated statement of financial condition as Other borrowings. The variable-rate TRuPs are fully and unconditionally guaranteed by the Corporation. The \$100 million junior subordinated deferrable debentures issued by the Corporation in April 2004 and the \$125 million issued in September 2004 mature on June 17, 2034 and September 20, 2034, respectively; however, under certain circumstances, the maturity of the subordinated debentures may be shortened (such shortening would result in a mandatory redemption of the variable-rate TRuPs). The Collins Amendment of the Dodd-Frank Act eliminated certain TRuPs from Tier 1 Capital. Bank holding companies, such as the Corporation, were required to fully phase out these instruments from Tier I capital by January 1, 2016; however, they may remain in Tier 2 capital until the instruments are redeemed or mature.

As of December 31, 2019 and 2018, the Corporation had subordinated debentures outstanding in the aggregate amount of \$184.2 million.

As of December 31, 2019, the Corporation was current on all interest payments due related to its subordinated debentures. The Corporation is no longer required to obtain the approval of the Federal Reserve before paying dividends, receiving dividends from the Bank, making payments on subordinated debt or TRuPs, incurring or guaranteeing debt or purchasing or redeeming any corporate stock.

Other Sources of Funds and Liquidity - The Corporation's principal uses of funds are for the origination of loans and the repayment of maturing deposits and borrowings. In connection with its mortgage banking activities, the Corporation has invested in technology and personnel to enhance the Corporation's secondary mortgage market capabilities.

The enhanced capabilities improve the Corporation's liquidity profile as they allow the Corporation to derive liquidity, if needed, from the sale of mortgage loans in the secondary market. The U.S. (including Puerto Rico) secondary mortgage market is still highly-liquid, in large part because of the sale of mortgages through guarantee programs of the FHA, VA, U.S. Department of Housing and Urban Development ("HUD"), FNMA and FHLMC. During 2019, the Corporation sold approximately \$235.3 million of FHA/VA mortgage loans to GNMA, which packages them into MBS.

Although currently not in use, other potential sources of short-term funding for the Corporation include commercial paper and federal funds purchased. Furthermore, in previous years, the Corporation entered into several financing transactions to diversify its funding sources, including the issuance of notes payable and, as noted above, junior subordinated debentures, as part of its longer-term liquidity and capital management activities.

Effect of Credit Ratings on Access to Liquidity

The Corporation's liquidity is contingent upon its ability to obtain external sources of funding to finance its operations. The Corporation's current credit ratings and any downgrade in credit ratings can hinder the Corporation's access to new forms of external funding and/or cause external funding to be more expensive, which could, in turn, adversely affect results of operations. Also, changes in credit ratings may further affect the fair value of unsecured derivatives whose value takes into account the Corporation's own credit risk.

The Corporation does not have any outstanding debt or derivative agreements that would be affected by credit rating downgrades. Furthermore, given the Corporation's non-reliance on corporate debt or other instruments directly linked in terms of pricing or volume to credit ratings, the liquidity of the Corporation has not been affected in any material way by downgrades. The Corporation's ability to access new non-deposit sources of funding, however, could be adversely affected by credit downgrades.

As of the date hereof, the Corporation's credit as a long-term issuer is currently rated B+ by S&P and B+ by Fitch. As of the date hereof, FirstBank's credit ratings as a long-term issuer are B3 by Moody's, six notches below their definition of investment grade; BB- by S&P, three notches below their definition of investment grade; and B+ by Fitch, four notches below their definition of investment grade. The Corporation's credit ratings are dependent on a number of factors, both quantitative and qualitative, and are subject to change at any time. The disclosure of credit ratings is not a recommendation to buy, sell or hold the Corporation's securities. Each rating should be evaluated independently of any other rating.

#### Cash Flows

Cash and cash equivalents were \$644.1 million as of December 31, 2019, an increase of \$57.9 million when compared to the balance as of December 31, 2018. The following discussion highlights the major activities and transactions that affected the Corporation's cash flows during 2019 and 2018:

#### Cash Flows from Operating Activities

First BanCorp.'s operating assets and liabilities vary significantly in the normal course of business due to the amount and timing of cash flows. Management believes that cash flows from operations, available cash balances and the Corporation's ability to generate cash through short- and long-term borrowings will be sufficient to fund the Corporation's operating liquidity needs for the foreseeable future.

For the years ended December 31, 2019 and 2018, net cash provided by operating activities was \$294.3 million and \$288.3 million, respectively. Net cash generated from operating activities was higher than net income, largely as a result of adjustments for items such as the provision for loan and lease losses, depreciation and amortization, and the cash generated from sales of loans held for sale.

# Cash Flows from Investing Activities

The Corporation's investing activities primarily relate to originating loans to be held for investment, as well as purchasing, selling and repaying of available-for-sale and held-to-maturity investment securities. For the year ended December 31, 2019, net cash used in investing activities was \$343.0 million, primarily resulting from purchases of U.S. agencies debt and mortgage-backed securities and liquidity used to fund loan originations, partially offset by principal collected on loans and on U.S. agencies bonds matured or called prior to maturity, as well as U.S. agencies MBS prepayments.

For the year ended December 31, 2018, net cash used in investing activities was \$223.3 million, primarily resulting from purchases of U.S. agencies debt and MBS, partially offset by U.S. agencies MBS prepayments and proceeds from sales of adversely-classified commercial loans and seasoned residential mortgage loans.

#### Cash Flows from Financing Activities

The Corporation's financing activities primarily include the receipt of deposits and the issuance of brokered CDs, the issuance of and payments on long-term debt, the issuance of equity instruments and activities related to its short-term funding. During the year ended December 31, 2019, net cash provided by financing activities was \$106.6 million, mainly reflecting an increase in non-brokered deposits, partially offset by the repayment at maturity of brokered CDs, a short-term repurchase agreement in the amount of \$50.1 million, and \$205.0 million of FHLB advances, and the payment of dividends on common and preferred stock.

For the year ended December 31, 2018, net cash used in financing activities was \$195.3 million, mainly reflecting the repayment at maturity of brokered CDs and borrowings, the payment of dividends on common and preferred stock, and the repurchase and cancellation of TRuPs, partially offset by the increase in non-brokered deposits.

# Capital

As of December 31, 2019, the Corporation's stockholders' equity was \$2.2 billion, an increase of \$183.4 million from December 31, 2018. The increase was mainly driven by the earnings generated in 2019 and the \$47.2 million increase in the fair value of available-for-sale investment securities recorded as part of Other comprehensive income, partially offset by common and preferred stock dividends declared in 2019 totaling \$33.2 million. On October 25, 2019, the Corporation declared a quarterly cash dividend of \$0.05 per share, which represented a \$0.02 per common share, or 67%, increase from the prior quarter's dividend level. In addition, since December 2016, the Corporation has been making monthly dividend payments on its outstanding shares of non-cumulative perpetual Series A through E preferred stock. The Corporation intends to continue to pay monthly dividend payments on the preferred stock and quarterly dividends on common stock. As aforementioned, the Corporation is no longer required to obtain the approval of the Federal Reserve Bank before paying dividends, receiving dividends from the Bank, making payments on subordinated debt or TRuPs, incurring or guaranteeing debt or purchasing or redeeming any corporate stock.

				ary	
					To be well
					capitalized -
	First	BanCorp.	Fir	stBank	thresholds
		Fully		Fully	
		Phased-in		Phased-in	
As of December 31, 2019	Actual	Pro-forma <sup>(1)</sup>	Actual	Pro-forma <sup>(1)</sup>	
Total capital ratio (Total capital to risk-weighted assets)	25.22%	24.83%	24.74%	24.35%	10.00%
Common Equity Tier 1 capital ratio					
(Common equity Tier 1 capital to risk-weighted assets)	21.60%	21.24%	20.09%	19.76%	6.50%
Tier 1 capital ratio (Tier 1 capital to risk-weighted assets)	22.00%	21.63%	23.49%	23.10%	8.00%
Leverage ratio	16.15%	16.15%	17.26%	17.26%	5.00%

				<b>Banking Subsid</b>	iary
					To be well capitalized -
	First	BanCorp.	Fir	stBank	thresholds
		Fully		Fully	
		Phased-in		Phased-in	
As of December 31,2018	Actual	Pro-forma <sup>(1)</sup>	Actual	Pro-forma <sup>(1)</sup>	
Total capital ratio (Total capital to risk-weighted assets)	24.00%	23.50%	23.51%	23.02%	10.00%
Common Equity Tier 1 capital ratio					
(Common equity Tier 1 capital to risk-weighted assets)	20.30%	19.86%	18.76%	18.35%	6.50%
Tier 1 capital ratio (Tier 1 capital to risk-weighted assets)	20.71%	20.26%	22.25%	21.76%	8.00%
Leverage ratio	15.37%	15.37%	16.53%	16.53%	5.00%

<sup>(1)</sup> Certain adjustments required under Basel III rules were phased-in by the end of 2018, although certain elements of the Basel III rules were deferred by the federal banking agencies until April 1, 2020, as further discussed below. The Corporation calculated the ratios shown in this column assuming fully phased-in adjustments as if they were effective as of December 31, 2019 and 2018.

Although the Corporation and FirstBank became subject to the Basel III capital rules beginning on January 1, 2015, the federal banking agencies have deferred certain elements of the Basel III rules. The Corporation and FirstBank compute risk-weighted assets using the Standardized Approach required by the Basel III rules.

The Basel III rules require the Corporation to maintain an additional capital conservation buffer of 2.5% of additional Common Equity Tier 1 Capital ("CET1") to avoid limitations on both (i) capital distributions (*e.g.*, repurchases of capital instruments, dividends and interest payments on capital instruments) and (ii) discretionary bonus payments to executive officers and heads of major business lines.

Under the Basel III rules, in order to be considered adequately capitalized and not subject to the above described limitations, the Corporation is required to maintain: (i) a minimum CET1 capital to risk-weighted assets ratio of at least 4.5%, plus the 2.5% "capital conservation buffer," resulting in a required minimum CET1 ratio of at least 7%; (ii) a minimum ratio of total Tier 1 capital to risk-weighted assets of at least 6.0%, plus the 2.5% capital conservation buffer, resulting in a required minimum Tier 1 capital ratio of 8.5%; (iii) a minimum ratio of total Tier 1 plus Tier 2 capital to risk-weighted assets of at least 8.0%, plus the 2.5% capital conservation buffer, resulting in a required minimum total capital ratio of 10.5%; and (iv) a required minimum leverage ratio of 4%, calculated as the ratio of Tier 1 capital to average on-balance sheet (non-risk adjusted) assets.

In addition, as required under the Basel III rules, the Corporation's TRuPs were fully phased-out from Tier 1 capital as of January 1, 2016. However, the Corporation's TRuPs may continue to be included in Tier 2 capital until the instruments are redeemed or mature.

The Federal Reserve Board, the FDIC, and the Office of the Comptroller of the Currency (collectively "the agencies") have issued several rulemakings over the last two years to simplify certain aspects of the capital rule. For example, the capital rule included transitional arrangements for certain requirements. Under such transitional arrangements in the capital rule, any amount of mortgage servicing assets, temporary difference deferred tax assets, and investments in the capital of unconsolidated financial institutions that a banking organization did not deduct from common equity tier 1 capital was risk weighted at 100 percent until January 1, 2018. In 2017, the agencies adopted a rule (transition rule) to allow non-advanced approaches banking organizations, such as the Corporation and FirstBank, to continue to apply the transition treatment in effect in 2017 (including the 100 percent risk weight for mortgage servicing assets, temporary difference deferred tax assets, and significant investments in the capital of unconsolidated financial institutions) while the agencies considered the simplifications proposal.

On July 9, 2019, the agencies adopted a final rule that supersedes the regulatory capital transition rules and eliminates the transition provisions that are no longer operative. The final rule will be generally effective April 1, 2020 and eliminates: (i) the 10 percent common equity tier 1 capital deduction threshold, which applies individually to holdings of mortgage servicing assets, temporary difference deferred tax assets, and significant investments in the capital of unconsolidated financial institutions in the form of common stock; (ii) the 15 percent common equity tier 1 capital deduction threshold, which applies to the aggregate amount of such items; (iii) the 10 percent threshold for non-significant investments, which applies to holdings of regulatory capital of unconsolidated financial institutions; and (iv) the deduction treatment for significant investments in the capital of unconsolidated financial institutions that are not in the form of common stock. Instead of the current capital rule's treatments of mortgage servicing assets, temporary difference deferred tax assets, and investments in the capital of unconsolidated financial institutions, the final rule requires non-advanced approaches banking organizations to deduct from common equity tier 1 capital any amount of mortgage servicing assets, temporary difference deferred tax assets, and investments in the capital of unconsolidated financial institutions that individually exceed 25 percent of common equity tier 1 capital of the banking organization (the 25 percent common equity tier 1 capital deduction threshold). The final rule retains the deferred requirement that a banking organization must apply a 250 percent risk weight to non-deducted mortgage servicing assets or temporary difference deferred tax assets. The table above presents, on a pro-forma basis, regulatory capital ratios incorporating changes required by this final rule as if they were effective as of December 31, 2019 and 2018.

The tangible common equity ratio and tangible book value per common share are non-GAAP financial measures generally used by the financial community to evaluate capital adequacy. Tangible common equity is total equity less preferred equity, goodwill, core deposit intangibles, purchased credit card relationship assets and insurance customer relationship intangible asset. Tangible assets are total assets less intangible assets such as goodwill, core deposit intangibles, purchased credit card relationships and insurance customer asset relationships. See "Basis of Presentation" below for additional information.

The following table is a reconciliation of the Corporation's tangible common equity and tangible assets, non-GAAP financial measures, to total equity and total assets, respectively, for the years ended December 31, 2019 and 2018, respectively:

(In thousands, except ratios and per share information)	hare information)  December 31, 2019			December 31, 2018		
Total equity - GAAP	\$	2,228,073	\$	2,044,704		
Preferred equity		(36,104)		(36,104)		
Goodwill		(28,098)		(28,098)		
Purchased credit card relationship intangible		(3,615)		(5,702)		
Core deposit intangible		(3,488)		(4,335)		
Insurance customer relationship intangible		(470)		(622)		
Tangible common equity	\$	2,156,298	\$	1,969,843		
Total assets - GAAP	\$	12,611,266	\$	12,243,561		
Goodwill		(28,098)		(28,098)		
Purchased credit card relationship intangible		(3,615)		(5,702)		
Core deposit intangible		(3,488)		(4,335)		
Insurance customer relationship intangible		(470)		(622)		
Tangible assets	\$	12,575,595	\$	12,204,804		
Common shares outstanding		217,359		217,235		
Tangible common equity ratio		17.15%		16.14%		
Tangible book value per common share	\$	9.92	\$	9.07		

The Banking Law of the Commonwealth of Puerto Rico requires that a minimum of 10% of FirstBank's net income for the year be transferred to a legal surplus reserve until such surplus equals the total of paid-in-capital on common and preferred stock. Amounts transferred to the legal surplus reserve from Retained earnings are not available for distribution to the Corporation, including for payment as dividends to the stockholders, without the prior consent of the Puerto Rico Commissioner of Financial Institutions. The Puerto Rico Banking Law provides that, when the expenditures of a Puerto Rico commercial bank are greater than receipts, the excess of the expenditures over receipts must be charged against the undistributed profits of the bank, and the balance, if any, must be charged against the legal surplus reserve, as a reduction thereof. If there is no legal surplus reserve sufficient to cover such balance in whole or in part, the Corporation must charge the outstanding amount against the capital account and the Bank cannot pay dividends until it can replenish the legal surplus reserve to an amount of at least 20% of the original capital contributed. During 2019 and 2018, the Corporation transferred \$17.4 million and \$20.5 million, respectively, to the legal surplus reserve. FirstBank's legal surplus reserve, included as part of Retained earnings in the Corporation's consolidated statement of financial condition, amounted to \$97.6 million and \$80.2 million as of December 31, 2019 and 2018, respectively.

# **Off-Balance Sheet Arrangements**

In the ordinary course of business, the Corporation engages in financial transactions that are not recorded on the balance sheet, or may be recorded on the balance sheet in amounts that are different from the full contract or notional amount of the transaction. These transactions are designed to (1) meet the financial needs of customers, (2) manage the Corporation's credit, market and liquidity risks, (3) diversify the Corporation's funding sources, and (4) optimize capital.

As a provider of financial services, the Corporation routinely enters into commitments with off-balance sheet risk to meet the financial needs of its customers. These financial instruments may include loan commitments and standby letters of credit. These commitments are subject to the same credit policies and approval processes used for on-balance sheet instruments. These instruments involve, to varying degrees, elements of credit and interest rate risk in excess of the amount recognized in the statement of financial condition. As of December 31, 2019, the Corporation's commitments to extend credit amounted to approximately \$1.4 billion, of which \$688.1 million related to credit card loans. Commercial and financial standby letters of credit amounted to approximately \$86.7 million.

# **Contractual Obligations and Commitments**

The following table presents information about the maturities of the Corporation's contractual obligations and commitments, which consist of CDs, long-term contractual debt obligations, commitments to sell mortgage loans and commitments to extend credit:

	Contractual Obligations and Commitments As of December 31, 2019									
	Total		Less than 1 year		1-3 years		3-5 years		Aft	er 5 years
(In thousands)				_						_
Contractual obligations:										
Certificates of deposit	\$	3,130,838	\$	1,771,207	\$	1,067,838	\$	284,681	\$	7,112
Securities sold under agreements to repurchase (1)		100,000		-		100,000		-		-
Advances from FHLB		570,000		130,000		440,000		-		-
Other borrowings		184,150		-		-		-		184,150
Operating leases		77,253		10,329		18,342		13,377		35,205
Other contractual obligations		84,647		46,881		22,797		7,409		7,560
Total contractual obligations	\$	4,146,888	\$	1,958,417	\$	1,648,977	\$	305,467	\$	234,027
Commitments to sell mortgage loans	\$	6,418								
Standby letters of credit	\$	4,452								
Commitments to extend credit:										
Lines of credit	\$	1,255,991								
Letters of credit		82,281								
Construction undisbursed funds		185,569								
Total commercial commitments	\$	1,523,841								

<sup>(1)</sup> Reported net of reverse repurchase agreement by counterparty, when applicable, pursuant to ASC Topic 210-20-45-11.

The Corporation has obligations and commitments to make future payments under contracts, such as debt and lease agreements, and other commitments to sell mortgage loans at fair value and to extend credit. Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract. Since certain commitments are expected to expire without being drawn upon, the total commitment amount does not necessarily represent future cash requirements. For most of the commercial lines of credit, the Corporation has the option to reevaluate the agreement prior to additional disbursements. There have been no significant or unexpected draws on existing commitments. In the case of credit cards and personal lines of credit, the Corporation can cancel the unused credit facility at any time and without cause.

#### Interest Rate Risk Management

First BanCorp. manages its asset/liability position in order to limit the effects of changes in interest rates on net interest income and to maintain stability of profitability under varying interest rate scenarios. The MIALCO oversees interest rate risk, and, in doing so, the MIALCO assesses, among other things, current and expected conditions in world financial markets, competition and prevailing rates in the local deposit market, liquidity, the pipeline of loan originations, securities market values, recent or proposed changes to the investment portfolio, alternative funding sources and related costs, hedging and the possible purchase of derivatives, such as swaps and caps, and any tax or regulatory issues that may be pertinent to these areas. The MIALCO approves funding decisions in light of the Corporation's overall strategies and objectives.

On a quarterly basis, the Corporation performs a consolidated net interest income simulation analysis to estimate the potential change in future earnings from projected changes in interest rates. The Corporation carries out these simulations over a one-to-five-year time horizon and assumes upward and downward yield curve shifts. The rate scenarios considered in these simulations reflect gradual upward and downward interest rate movements of 200 basis points during a twelve-month period. The Corporation carries out the simulations in two ways:

- (1) Using a static balance sheet, as the Corporation had on the simulation date, and
- (2) Using a dynamic balance sheet based on recent patterns and current strategies.

The balance sheet is divided into groups of assets and liabilities by maturity or re-pricing structure and their corresponding interest rate yields and costs. As interest rates rise or fall, these simulations incorporate expected future lending rates, current and expected future funding sources and costs, the possible exercise of options, changes in prepayment rates, deposit decay and other factors, which may be important in projecting net interest income.

The Corporation uses a simulation model to project future movements in the Corporation's balance sheet and income statement. The starting point of the projections corresponds to the actual values on the balance sheet on the date of the simulations.

These simulations are highly complex, and are based on many assumptions that are intended to reflect the general behavior of the balance sheet components over the period in question. It is unlikely that actual events will match these assumptions in most cases. For this reason, the results of these forward-looking computations are only approximations of the true sensitivity of net interest income to changes in market interest rates. The Corporation uses several benchmark and market rate curves in the modeling process, primarily the LIBOR/SWAP curve, Prime, Treasury, FHLB rates, brokered CD rates, repurchase agreements rates and the mortgage commitment rate of 30 years.

As of December 31, 2019, the Corporation forecasted the 12-month net interest income assuming December 31, 2019 interest rate curves remain constant. Then net interest income was estimated under rising and falling rates scenarios. For rising rates scenarios, the Corporation assumed a gradual (ramp) parallel upward shift of the yield curve during the first 12 months (the "+200 ramp" scenario). Conversely, for the falling rates scenario, it assumed a gradual (ramp) parallel downward shift of the yield curves during the first 12 months (the "-200 ramp" scenario). Under the falling rate scenario, rates move downward by as many as 200 basis points, but without reaching zero. The resulting scenario had interest rates close to zero in most cases, reflecting a flattening yield curve instead of a parallel downward scenario.

The Libor/Swap curve for December 2019, as compared to December 2018, reflected a 92 basis points reduction in the short-term horizon, between 1 to 12 months, while market rates also decreased by 89 basis points in the medium term, that is, between 2 to 5 years. In the long term, that is, over 5-year-term horizon, market rates decreased by 80 basis points, with an inversion in the mid-terms of the curve. The U.S. Treasury curve in the short-term horizon decreased by 97 basis points and in the medium-term horizon decreased by 83 basis points, as compared to the December 2018 end of month levels. The long-term horizon decreased by 67 basis points, as compared to December 2018 end of month levels.

The following table presents the results of the simulations as of December 31, 2019 and 2018. Consistent with prior years, these exclude non-cash changes in the fair value of derivatives:

			Decembe	r 31	, 2019		December 31, 2018										
			Net Interest	ome Risk			Net Interest	Inc	ome Risk								
		(1	Projected for the	e ne	ext 12 months)		(	Projected for th	e ne	ext 12 months)							
		Static Sin	nulation		Growing Ba	lance Sheet	Static Sir	nulation		lance Sheet							
(Dollars in millions)	C	hange	% Change		Change	% Change	Change	% Change		Change	% Change						
+ 200 bps ramp	\$	15.9	2.85 %	\$	19.6	3.32 %	\$ 5.7	1.05 %	\$	8.7	1.50 %						
- 200 bps ramp	\$	(21.4)	(3.84)%	\$	(25.1)	(4.25)%	\$ (7.2)	(1.31)%	\$	(9.1)	(1.57)%						

The Corporation continues to manage its balance sheet structure to control the overall interest rate risk. As of December 31, 2019, the simulations showed that the Corporation continues to maintain an asset-sensitive position. The Corporation continued to reposition the balance sheet and improve the funding mix in 2019, which resulted in an increase in the average balance of interest-bearing deposits with low rate elasticity, and reductions in brokered CDs and short-term repurchase agreements as of December 31, 2019 as compared to December 31, 2018. The above-mentioned growth in deposits, along with proceeds from US agencies MBS and loan repayments, and proceeds from U.S. agencies bonds that matured or were called prior to maturity during 2019, helped the Corporation to fund the continued increases in the consumer loan portfolio, while maintaining higher liquidity levels.

Taking into consideration the above-mentioned facts for modeling purposes, as of December 31, 2019, the net interest income for the next 12 months under a growing balance sheet scenario was estimated to increase by \$19.6 million in the rising rate scenario when compared against the Corporation's flat or unchanged interest rate forecast scenario. Under the falling rate, growing balance sheet scenario, the net interest income was estimated to decrease by \$25.1 million.

#### Derivatives

First BanCorp. uses derivative instruments and other strategies to manage its exposure to interest rate risk caused by changes in interest rates that are beyond management's control.

The following summarizes major strategies, including derivative activities that the Corporation uses in managing interest rate risk:

Interest Rate Cap Agreements - Interest rate cap agreements provide the right to receive cash if a reference interest rate rises above a contractual rate. The value of the interest rate cap increases as the reference interest rate rises. The Corporation enters into interest rate cap agreements for protection from rising interest rates.

Forward Contracts - Forward contracts are sales of TBAs that will settle over the standard delivery date and do not qualify as "regular-way" security trades. Regular-way security trades are contracts that have no net settlement provision and no market mechanism to facilitate net settlement and provide for delivery of a security within the timeframe generally established by regulations or conventions in the market-place or exchange in which the transaction is being executed. The forward sales are considered derivative instruments that need to be marked-to-market. The Corporation uses these securities to economically hedge the FHA/VA residential mortgage loan securitizations of the mortgage-banking operations. The Corporation also reports as forward contracts the mandatory mortgage loan sales commitments that it enters into with GSEs that require or permit net settlement via a pair-off transaction or the payment of a pair-off fee. Unrealized gains (losses) are recognized as part of Mortgage banking activities in the consolidated statements of income

<u>Interest Rate Lock Commitments</u> – Interest rate lock commitments are agreements under which the Corporation agrees to extend credit to a borrower under certain specified terms and conditions in which the interest rate and the maximum amount of the loan are set prior to funding. Under each agreement, the Corporation commits to lend funds to a potential borrower, generally on a fixed rate basis, regardless of whether interest rates change in the market.

For detailed information regarding the volume of derivative activities (*e.g.*, notional amounts), location and fair values of derivative instruments in the consolidated statements of financial condition and the amount of gains and losses reported in the consolidated statements of income, see Note 34 - Derivative Instruments and Hedging Activities, to the Corporation's consolidated financial statements included in Item 8 of this Form 10-K.

The following tables summarize the fair value changes in the Corporation's derivatives, as well as the sources of the fair values, as of or for the indicated dates or periods:

(In thousands)	Yes	Derivatives ar Ended ber 31, 2019	Liability Derivatives Year Ended December 31, 2019
Fair value of contracts outstanding at the beginning of the year	\$	1,018	\$ (1,000)
Changes in fair value during the year		(646)	851
Fair value of contracts outstanding as of December 31, 2019	\$	372	\$ (149)

# Sources of Fair Value

	Payment due by Period									
		aturity s Than	Matur	ity 1_3	Mat	urity 3-5		rity in ss of 5	To	tal Fair
(In thousands)		e Year		ars		Years		ears		/alue
As of December 31, 2019										
Pricing from observable market inputs - Asset Derivatives	\$	361	\$	-	\$	11	\$	-	\$	372
Pricing from observable market inputs - Liability Derivatives		(138)		-		(11)		-		(149)
	\$	223	\$		\$		\$	-	\$	223

Derivative instruments, such as interest rate caps, are subject to market risk. As is the case with investment securities, the market value of derivative instruments is largely a function of the financial market's expectations regarding the future direction of interest rates. Accordingly, current market values are not necessarily indicative of the future impact of derivative instruments on earnings. This will depend, in part, on the level of interest rates, as well as the expectations for rates in the future.

As of December 31, 2019 and 2018, the Corporation considered all of its derivative instruments as undesignated economic hedges.

The use of derivatives involves market and credit risk. The market risk of derivatives stems principally from the potential for changes in the value of derivative contracts based on changes in interest rates. The credit risk of derivatives arises from the potential for default of the counterparty. To manage this credit risk, the Corporation deals with counterparties that it considers to be of good credit standing, enters into master netting agreements whenever possible and, when appropriate, obtains collateral. Master netting agreements incorporate rights of set-off that provide for the net settlement of contracts with the same counterparty in the event of default.

#### Credit Risk Management

First BanCorp, is subject to credit risk mainly with respect to its portfolio of loans receivable and off-balance-sheet instruments, mainly derivatives and loan commitments. Loans receivable represents loans that First BanCorp. holds for investment and, therefore, First BanCorp. is at risk for the term of the loan. Loan commitments represent commitments to extend credit, subject to specific conditions, for specific amounts and maturities. These commitments may expose the Corporation to credit risk and are subject to the same review and approval process as for loans made by the Bank. See "Contractual Obligations and Commitments" above for further details. The credit risk of derivatives arises from the potential that the counterparty will default on its contractual obligations. To manage this credit risk, the Corporation deals with counterparties that it considers to be of good credit standing, enters into master netting agreements whenever possible and, when appropriate, obtains collateral. For further details and information on the Corporation's derivative credit risk exposure, see "Interest Rate Risk Management," above. The Corporation manages its credit risk through its credit policy, underwriting, independent loan review and quality control procedures, statistical analysis, comprehensive financial analysis, and established management committees. The Corporation also employs proactive collection and loss mitigation efforts. Furthermore, personnel performing structured loan workout functions are responsible for mitigating defaults and minimizing losses upon default within each region and for each business segment. In the case of the C&I, commercial mortgage and construction loan portfolios, the Special Asset Group ("SAG") focuses on strategies for the accelerated reduction of non-performing assets through note sales, short sales, loss mitigation programs, and sales of OREO. In addition to the management of the resolution process for problem loans, the SAG oversees collection efforts for all loans to prevent migration to the nonaccrual and/or adversely classified status. The SAG utilizes relationship officers, collection specialists and attorneys. In the case of residential construction projects, the workout function monitors project specifics, such as project management and marketing, as deemed necessary.

The Corporation may also have risk of default in the securities portfolio. The securities held by the Corporation are principally fixed-rate U.S. agencies MBS and U.S. Treasury and agencies securities. Thus, a substantial portion of these instruments is backed by mortgages, a guarantee of a U.S. GSE or the full faith and credit of the U.S. government.

Management, consisting of the Corporation's Commercial Credit Risk Officer, Retail Credit Risk Officer, Chief Lending Officer and other senior executives, has the primary responsibility for setting strategies to achieve the Corporation's credit risk goals and objectives. Management has documented these goals and objectives in the Corporation's Credit Policy.

#### Allowance for Loan and Lease Losses and Non-performing Assets

# Allowance for Loan and Lease Losses

The allowance for loan and lease losses represents the estimate of the level of reserves appropriate to absorb inherent incurred credit losses. The amount of the allowance is determined by empirical analysis and judgments regarding the quality of each individual loan portfolio. The Corporation considers all known relevant internal and external factors that affect loan collectability, including analyses of historical charge-off experience, migration patterns, changes in economic conditions, and changes in loan collateral values. For example, factors affecting the economies of Puerto Rico, Florida, the USVI and the BVI may contribute to delinquencies and defaults above the Corporation's historical loan and lease loss experience. Such factors are subject to regular review and may change to reflect updated performance trends and expectations, particularly in times of severe stress. The process includes judgments and quantitative elements that may be subject to significant change.

The allowance for loan and lease losses provides for probable incurred losses that have been identified with specific valuation allowances for individually evaluated impaired loans and probable incurred losses that management believes are inherent in the loan portfolio but has not been specifically identified. An internal risk rating is assigned to each business loan at the time of approval and is subject to subsequent periodic reviews by the Corporation's senior management. The allowance for loan and lease losses is reviewed on a quarterly basis as part of the Corporation's continued evaluation of its asset quality.

The ratio of the allowance for loan and lease losses to total loans held for investment was 1.72% as of December 31, 2019, compared to 2.22% as of December 31, 2018. The change for each portfolio follows:

- The allowance to total loans ratio for the residential mortgage portfolio decreased from 1.61% as of December 31, 2018 to 1.53% as of December 31, 2019, primarily due to lower nonaccrual and delinquency loan levels.
- The allowance to total loans ratio for the commercial mortgage portfolio decreased from 3.65% as of December 31, 2018 to 2.71% as of December 31, 2019, reflecting among other things, the resolution of a large nonaccrual commercial mortgage loan in the Florida region that resulted in a charge-off of \$11.4 million taken against a previously-established specific reserve, the payoff of certain large criticized loans in 2019, and qualitative adjustments to account for developments in nonaccrual loans resolution strategies.

- The allowance to total loans for the C&I portfolio decreased from 1.52% as of December 31, 2018 to 0.68% as of December 31, 2019, reflecting the effect of a \$3.4 million reserve release associated with the resolution of uncertainties surrounding the repayment prospects of a hurricane-affected commercial customer, a charge-off of \$5.7 million taken in the first quarter of 2019 on a C&I loan in Puerto Rico against a previously-established specific reserve, lower historical loss rates, and qualitative adjustments to account for developments in nonaccrual loan resolution strategies.
- The allowance to total loans for the construction loan portfolio decreased from 4.52% as of December 31, 2018 to 2.13% as of December 31, 2019, primarily as a result of a higher proportion of Florida construction loans to total construction loans. The historical loss rates applied to the construction portfolio in the Florida region are generally lower than rates applied to the construction loan portfolio in the Puerto Rico region.
- The allowance to total loans for the consumer loan portfolio decreased from 2.77% as of December 31, 2018 to 2.35% as of December 31, 2019, reflecting, among other things, the effect in the first quarter of 2019 of a \$3.0 million release of the hurricane-related qualitative reserve resulting from payment patterns and credit risk analyses applied to consumer borrowers subject to payment deferral programs that expired in early 2018, and lower historical loss rates for the auto loans portfolio.

The ratio of the total allowance to nonaccrual loans held for investment was 73.64% as of December 31, 2019 compared to 62.15% as of December 31, 2018.

Substantially all of the Corporation's loan portfolio is located within the boundaries of the U.S. economy. Whether the collateral is located in Puerto Rico, the USVI or BVI or the U.S. mainland (mainly in the state of Florida), the performance of the Corporation's loan portfolio and the value of the collateral supporting the transactions are dependent upon the performance of and conditions within each specific area's real estate market. The real estate market in Puerto Rico experienced readjustments in value driven by reduced demand and general adverse economic conditions. The Corporation sets adequate loan-to-value ratios following its regulatory and credit policy standards.

As shown in the following table, the allowance for loan and lease losses amounted to \$155.1 million, or 1.72% of total loans, as of December 31, 2019 compared with \$196.4 million, or 2.22% of total loans, as of December 31, 2018. See "Results of Operations - Provision for Loan and Lease Losses" above for additional information.

The following table sets forth an analysis of the activity in the allowance for loan and lease losses during the periods indicated:

Year Ended December 31.	 2019	2018	2017	2016	2015
(Dollars in thousands)					
Allowance for loan and lease losses, beginning of year	\$ 196,362	\$ 231,843	\$ 205,603	\$ 240,710	\$ 222,395
Provision (release) for loan and lease losses:					
Residential mortgage (1)	14,091	13,202	50,744	25,090	30,377
Commercial mortgage (2)	(1,697)	23,074	30,054	8,688	66,884
Commercial and Industrial (3)	(13,696)	(8,440)	1,018	17,075	34,575
Construction (4)	(1,496)	7,032	4,835	497	(6,891)
Consumer and finance leases (5)	43,023	24,385	57,603	35,383	47,100
Total provision for loan and lease losses <sup>(6)</sup>	40,225	59,253	144,254	86,733	172,045
Charge-offs:					
Residential mortgage	(22,742)	(24,775)	(28,186)	(33,621)	(19,317)
Commercial mortgage	(15,088)	(23,911)	(39,092)	(20,454)	(56,101)
Commercial and Industrial	(7,206)	(9,704)	(19,855)	(26,579)	(33,844)
Construction	(391)	(8,296)	(3,607)	(1,770)	(4,994)
Consumer and finance leases	(52,160)	(50,106)	(44,030)	(54,504)	(62,465)
Total charge offs	(97,587)	(116,792)	(134,770)	(136,928)	(176,721)
Recoveries:					
Residential mortgage	2,663	3,392	2,437	2,941	1,209
Commercial mortgage	398	7,925	270	816	6,534
Commercial and Industrial	3,554	1,819	5,755	2,689	4,316
Construction	665	334	732	316	2,582
Consumer and finance leases	8,859	8,588	7,562	8,326	8,350
Total recoveries	16,139	22,058	16,756	15,088	22,991
Net charge-offs	(81,448)	(94,734)	(118,014)	(121,840)	(153,730)
Allowance for loan and lease losses, end of year	\$ 155,139	\$ 196,362	\$ 231,843	\$ 205,603	\$ 240,710
Allowance for loan and lease losses to year-end total			•	 •	
loans held for investment	1.72%	2.22%	2.62%	2.31%	2.64%
Net charge-offs (annualized) to average loans outstanding during the year	0.91%	1.09%	1.33%	1.37%	1.68%
Provision for loan and lease losses to net charge-offs during the year	0.49x	0.63x	1.22x	0.71x	1.12x
Provision for loan and lease losses to net charge-offs					
during the year, excluding the effect of the hurricane-related reserve releases/charges					
in 2019, 2018 and 2017 (7)	0.57x	0.80x	0.62x	0.71x	1.12x

<sup>(1)</sup> Net of a \$0.4 million net loan loss reserve release for the year ended December 31, 2018 associated with revised estimates of the effects of Hurricanes Irma and Maria. For the year ended December 31, 2017, includes a charge to the provision of \$14.6 million associated with the effects of Hurricanes Irma and Maria.

<sup>(2)</sup> Net of a \$1.9 million net loan loss reserve release for the year ended December 31, 2018 associated with revised estimates of the effects of Hurricanes Irma and Maria. For the year ended December 31, 2017, includes a charge to the provision of \$12.1 million associated with the effects of Hurricanes Irma and Maria.

<sup>(3)</sup> Net of loan loss reserve releases of \$3.4 million and \$5.5 million for the years ended December 31, 2019 and 2018, respectively, associated with revised estimates of the effects of Hurricanes Irma and Maria. For the year ended December 31, 2017, includes a charge to the provision of \$15.9 million associated with the effects of Hurricanes Irma and Maria.

<sup>(4)</sup> Net of a \$0.7 million net loan loss reserve release for the year ended December 31, 2018 associated with revised estimates of the effects of Hurricanes Irma and Maria. For the year ended December 31, 2017, includes a charge to the provision of \$3.7 million associated with the effects of Hurricanes Irma and Maria.

<sup>(5)</sup> Net of loan reserve releases of \$3.0 million and \$8.4 million for the years ended December 31, 2019 and 2018, respectively, associated with revised estimates of the effects of Hurricanes Irma and Maria. For the year ended December 31, 2017, includes a charge to the provision of \$25.0 million associated with the effects of Hurricanes Irma and Maria.

<sup>(6)</sup> Net of loan reserve releases of \$6.4 million and \$16.9 million for the years ended December 31, 2019 and 2018, respectively, associated with revised estimates of the effects of Hurricanes Irma and Maria. For the year ended December 31, 2017, includes a provision of \$71.3 million associated with the effects of Hurricanes Irma and Maria.

<sup>(7)</sup> Non-GAAP financial measures, see "Basis of Presentation" below for a reconciliation of this measure.

The following table sets forth information concerning the allocation of the Corporation's allowance for loan and lease losses by loan category and the percentage of loan balances in each category to the total of such loans as of the dates indicated:

As of December 31,	2019			2018			20	17	20	16		2015		
		\mount_	Percent of loans in each category to total loans		Amount	Percent of loans in each category to total loans		Amount	Percent of loans in each category to total loans	Amount	Percent of loans in each category to total loans	_	Amount	Percent of loans in each category to total loans
(Dollars in thousands)														
Residential mortgage loans	\$	44,806	339	6 S	50,794	36%	\$	58,975	37%	\$ 33,980	37%	\$	39,570	36%
Commercial mortgage loans		39,194	169	6	55,581	17%		48,493	18%	57,261	18%		68,211	17%
Construction loans		2,370	19	6	3,592	1%		4,522	1%	2,562	1%		3,519	2%
Commercial and Industrial loans		15,198	259	6	32,546	24%		48,871	24%	61,953	25%		68,768	25%
Consumer loans and finance leases		53,571	259	6	53,849	22%		70,982	20%	49,847	19%		60,642	20%
	\$	155,139	100	<u>6</u> <u>\$</u>	196,362	100%	\$	231,843	100%	\$ 205,603	100%	\$	240,710	100%
						135								

The following table sets forth information concerning the composition of the Corporation's allowance for loan and lease losses as of December 31, 2019 and 2018 by loan category and by whether the allowance and related provisions were calculated individually or through a general valuation allowance:

#### As of December 31, 2019

As of December 31, 2019							
(D.H. : 41 1)			Commercial	Commercial and	Construction	Consumer and	70 4 1
(Dollars in thousands)	Mor	tgage Loans M	ortgage Loans	Industrial Loans	Loans	Finance Leases	Total
Impaired loans without specific reserves:	_						
Principal balance of loans, net of charge-offs	\$	111,960 \$	44,120	\$ 27,209	\$ 2,839	\$ 1,184	\$ 187,312
Impaired loans with specific reserves:							
Principal balance of loans, net of charge-offs		265,280	34,437	49,324	8,583	24,236	381,860
Allowance for loan and lease losses		17,037	6,788	7,123	820	4,347	36,115
Allowance for loan and lease losses to							
principal balance		6.42 %	19.71 %	14.44 9	% 9.55	% 17.94 %	9.46
PCI loans:							
Carrying value of PCI loans	\$	133,744 \$	2,956	\$ -	\$ -	\$ -	
Allowance for PCI loans		11,063	371	-	-	-	11,434
Allowance for PCI loans to carrying value		8.27 %	12.55 %	-	-	-	8.36
Loans with general allowance:							
Principal balance of loans	\$	2,422,789	1,363,073	\$ 2,154,343	\$ 99,895	\$ 2,256,233	\$ 8,296,333
Allowance for loan and lease losses		16,706	32,035	8,075	1,550	49,224	107,590
Allowance for loan and lease losses to							
principal balance		0.69 %	2.35 %	0.37 9	% 1.55	% 2.18 %	1.30
Total loans held for investment:							
Principal balance of loans	\$	2,933,773 \$		\$ 2,230,876	\$ 111,317		\$ 9,002,205
Allowance for loan and lease losses		44,806	39,194	15,198	2,370	53,571	155,139
Allowance for loan and lease losses to							
principal balance (1)		1.53 %	2.71 %	0.68	% 2.13	% 2.35 %	1.72

#### As of December 31, 2018 Commercial and Residential Commercial Construction Consumer and (Dollars in thousands) Mortgage Loans Mortgage Loans **Industrial Loans** Loans Finance Leases Total Impaired loans without specific reserves: Principal balance of loans, net of charge-offs 110,238 43,358 30,030 \$ 2,431 2,340 188,397 Impaired loans with specific reserves: Principal balance of loans, net of charge-offs Allowance for loan and lease losses 293,494 19,965 184,068 17,684 61,162 4,162 760 28,986 5,874 571,872 53,976 Allowance for loan and lease losses to principal balance 6.80 % 9.61 % 15.85 % 18.26 % 20.26 % 9.44 % Carrying value of PCI loans Allowance for PCI loans Allowance for PCI loans to carrying value 143,176 \$ 3,464 \$ 146,640 10,954 7.65 % 11,354 7.74 % 11.55 % Loans with general allowance Principal balance of loans \$ 2,616,300 \$ 1,291,772 2,056,919 \$ 72,836 \$ 1,913,387 \$ 7,951,214 Allowance for loan and lease losses Allowance for loan and lease losses to 37,497 22,853 2.832 47,975 131,032 2.90 % 1.11 % 3.89 % 2.51 % 1.65 % 0.76 % principal balance Total loans held for investment: Principal balance of loans Allowance for loan and lease losses 3,163,208 50,794 1,522,662 55,581 2,148,111 32,546 79,429 3,592 1,944,713 53,849 8,858,123 196,362 Allowance for loan and lease losses to principal balance (1) 1.61 % 3.65 % 1.52 % 4.52 % 2.77 % 2.22 %

<sup>(1)</sup> Loans used in the denominator include PCI loans of \$136.7 million and \$146.6 million as of December 31, 2019 and 2018, respectively. However, the Corporation separately tracks and reports PCI loans and excludes these loans from the amounts of nonaccrual loans, impaired loans, TDRs and non-performing assets.

The following table shows the activity for impaired loans held for investment during 2019, 2018 and 2017:

	2019	2018	2017
(In thousands)			
Impaired Loans:			
Balance at beginning of year	\$ 760,269	\$ 790,308	\$ 887,905
Loans determined impaired during the year	52,639	250,524	140,977
Charge-offs (1)	(37,806)	(57,152)	(82,113)
Loans sold, net of charge-offs	-	(4,121)	(53,245)
Increases to existing impaired loans	1,928	7,335	8,292
Foreclosures	(25,310)	(36,453)	(37,513)
Loans no longer considered impaired	(3,355)	(5,417)	(3,526)
Loans transferred to held for sale	-	(74,052)	-
Paid in full or partial payments (2)	(179,193)	(110,703)	(70,469)
Balance at end of year	\$ 569,172	\$ 760,269	\$ 790,308

<sup>(1)</sup> For the year ended December 31, 2018, includes charge-offs totaling \$22.2 million associated with the \$74.4 million in nonaccrual loans transferred to held for sale. For the year ended December 31, 2017, includes a charge-off \$10.7 million associated with the sale of the PREPA credit line.

Refer to Note 1- Nature of Business and Summary of Significant Accounting Policies – Recently Issued Accounting Standards Not Yet Effective – Accounting for Financial Instruments – Credit Losses, to the consolidated financial statements included in Item 8 of this Form 10-K for discussion regarding the adoption of the CECL accounting requirements as of January 1, 2020.

<sup>(2)</sup> For the year ended December 31, 2019, includes the payoff of two large commercial mortgage loans totaling \$123.9 million.

# Nonaccrual Loans and Non-performing Assets

Total non-performing assets consist of nonaccrual loans (generally loans held for investment or loans held for sale on which the recognition of interest income was discontinued when the loan became 90 days past due or earlier if the full and timely collection of interest or principal is uncertain), foreclosed real estate and other repossessed properties, and non-performing investment securities, if any. When a loan is placed in nonaccrual status, any interest previously recognized and not collected is reversed and charged against interest income. Cash payments received on certain loans that are impaired and collateral-dependent are recognized when collected in accordance with the contractual terms of the loans. The principal portion of the payment is used to reduce the principal balance of the loan, whereas the interest portion is recognized on a cash basis (when collected). However, when management believes that the ultimate collectability of principal is in doubt, the interest portion is applied to the outstanding principal. The risk exposure of this portfolio is diversified as to individual borrowers and industries, among other factors. In addition, a large portion is secured with real estate collateral.

#### Nonaccrual Loans Policy

Residential Real Estate Loans — The Corporation generally classifies real estate loans in nonaccrual status when it has not received interest and principal for a period of 90 days or more.

Commercial and Construction Loans — The Corporation places commercial loans (including commercial real estate and construction loans) in nonaccrual status when it has not received interest and principal for a period of 90 days or more or when it does not expect to collect all of the principal or interest due to deterioration in the financial condition of the borrower.

Finance Leases — Finance leases are classified in nonaccrual status when it has not received interest and principal for a period of 90 days or more.

Consumer Loans — Consumer loans are classified in nonaccrual status when it has not received interest and principal for a period of 90 days or more. Credit card loans continue to accrue finance charges and fees until charged-off at 180 days delinquent.

Purchased Credit Impaired Loans — PCI loans are recorded at fair value at acquisition. Since the initial fair value of these loans included an estimate of credit losses expected to be realized over the remaining lives of the loans, the subsequent accounting for PCI loans differs from the accounting for non-PCI loans. Therefore, the Corporation separately tracks and reports PCI loans and excludes these from the amounts of nonaccrual loans, impaired loans, TDR loans, and non-performing assets.

#### Other Real Estate Owned

OREO acquired in settlement of loans is carried at the lower of cost (carrying value of the loan) or fair value less estimated costs to sell off the real estate. Appraisals are obtained periodically, generally on an annual basis.

#### Other Repossessed Property

The other repossessed property category generally includes repossessed boats and autos acquired in settlement of loans. Repossessed boats and autos are recorded at the lower of cost or estimated fair value.

# Other Non-Performing Assets

This category consisted of bonds of the GDB and the Puerto Rico Public Buildings Authority prior to the sale of these non-performing bonds in the second quarter of 2017. The Corporation previously held these bonds as part of its available-for-sale investment securities portfolio.

# Loans Past-Due 90 Days and Still Accruing

These are accruing loans that are contractually delinquent 90 days or more. These past-due loans are either current as to interest but delinquent as to the payment of principal or are insured or guaranteed under applicable FHA, VA or other government-guaranteed programs for residential mortgage loans. Loans past due 90 days and still accruing also include PCI loans with individual delinquencies over 90 days, primarily related to mortgage loans acquired from Doral Bank in 2015 and from Doral Financial in 2014.

TDRs are classified as either accrual or nonaccrual loans. A loan on nonaccrual status and restructured as a TDR will remain on nonaccrual status until the borrower has proven the ability to perform under the modified structure, generally for a minimum of six months, and there is evidence that such payments can and are likely to continue as agreed. The Corporation considers performance prior to the restructuring, or significant events that coincide with the restructuring in assessing whether the borrower can meet the new terms, which may result in the loan being returned to accrual status at the time of the restructuring or after a shorter performance period. If the borrower's ability to meet the revised payment schedule is uncertain, the loan remains classified as a nonaccrual loan.

The following table presents non-performing assets as of the dates indicated:

	Dec	ember 31, 2019	]	December 31, 2018	]	December 31, 2017	December 31, 2016	D	December 31, 2015
(Dollars in thousands)									
Nonaccrual loans held for investment:									
Residential mortgage	\$	121,408	\$	147,287	\$	178,291 \$	160,867	\$	169,001
Commercial mortgage (1)		40,076		109,536		156,493	178,696		51,333
Commercial and industrial (1)		18,773		30,382		85,839	146,599		137,051
Construction (1)		9,782		8,362		52,113	49,852		54,636
Finance leases		1,354		1,329		1,237	1,335		2,459
Consumer		19,275		19,077		15,581	22,745		28,293
Total nonaccrual loans held for investment (1)		210,668		315,973		489,554	560,094		442,773
OREO		101,626		131,402		147,940	137,681		146,801
Other repossessed property		5,115		3,576		4,802	7,300		12,223
Other non-performing assets (2)		-		-		-	21,362		-
Total non-performing assets, excluding nonaccrual									co
loans held for sale		317,409		450,951		642,296	726,437		601,797
Nonaccrual loans held for sale (1)		-		16,111		8,290	8,079		8,135
Total non-performing assets,	_		_						
including nonaccrual loans held for sale (3)(4)	\$	317,409	\$	467,062	\$	650,586 \$	734,516	\$	609,932
Past due loans 90 days and still accruing (5) (6)	\$	135,490	\$	158,527	\$	160,725 \$	135,808	\$	163,197
Non-performing assets to total assets		2.52 %	6	3.81 %	6	5.31 %	6.16 %	ó	4.85 %
Nonaccrual loans held for investment to									
total loans held for investment		2.34 %		3.57%		5.53 %	6.30 %		4.86 %
Allowance for loan and lease losses	\$	155,139	\$	196,362	\$	231,843 \$	205,603	\$	240,710
Allowance to total nonaccrual loans held for investment		73.64 %	/.	62.15 %	/.	47.36 %	36.71 %	/.	54.36 %
Allowance to total nonaccrual loans held for		13.04 7	U	02.13 %	U	47.30 70	30./1 7	U	34.30 70
investment, excluding residential real estate loans		173.81 %	6	116.41 %	6	74.48 %	51.50 %	6	87.92 %

- (1) During the first and third quarters 2018, the Corporation transferred \$74.4 million (net of fair value write-downs of \$22.2 million recorded at the time of transfers) in nonaccrual loans to held for sale. Loans transferred to held for sale consisted of nonaccrual commercial mortgage loans totaling \$39.6 million (net of fair value write-downs of \$13.8 million), nonaccrual construction loans totaling \$33.0 million (net of fair value write-downs of \$6.7 million) and nonaccrual commercial and industrial loans totaling \$1.8 million (net of fair value write-downs of \$1.7 million). These loans were eventually sold or paid in full during 2019 and 2018.
- (2) Fair market value of bonds of the GDB and the Puerto Rico Public Buildings Authority prior to the sale completed during the second quarter of 2017.
- (3) PCI loans accounted for under ASC Topic 310-30 of \$136.7 million, \$146.6 million, \$158.2 million, \$165.8 million and \$173.9 million as of December 31, 2019, 2018, 2017, 2016 and 2015, respectively, are excluded and not considered nonaccrual due to the application of the accretion method, under which these loans will accrete interest income over the remaining life of the loans using an estimated cash flow analysis
- (4) Nonaccrual loans exclude \$398.3 million, \$478.9 million, \$374.7 million, \$384.9 million and \$414.9 million of TDR loans that were in compliance with the modified terms and in accrual status as of December 31, 2019, 2018, 2017, 2016 and 2015, respectively.
- (5) It is the Corporation's policy to report delinquent residential mortgage loans insured by the FHA, guaranteed by the VA, and other government-insured loans as loans past-due 90 days and still accruing as opposed to nonaccrual loans since the principal repayment is insured. The Corporation continues accruing interest on these loans until they have passed the 15 months delinquency mark, taking into consideration the FHA interest curtailment process. These balances include \$37.9 million of residential mortgage loans insured by the FHA that were over 15 months delinquent.
- (6) Amount includes PCI loans with individual delinquencies over 90 days and still accruing with a carrying value as of December 31, 2019, 2018, 2017, 2016, and 2015 of approximately \$27.0 million, \$29.4 million, \$29.3 million, \$29.0 million, and \$23.2 million, respectively, primarily related to loans acquired from Doral Bank in the first quarter of 2015 and from Doral Financial in the second quarter of 2014.

The following table shows non-performing assets by geographic segment as of the indicated dates:

	December 31, 2019			December 31, 2018	1	December 31, 2017		December 31, 2016		December 31, 2015
(Dollars in thousands)										
Puerto Rico:										
Nonaccrual loans held for investment:										
Residential mortgage	\$	97,214	\$	120,707	\$	147,852	\$	135,863	\$	147,975
Commercial mortgage (1)		23,963		44,925		128,232		167,241		34,917
Commercial and industrial (2)		16,155		26,005		79,809		141,916		131,450
Construction (3)		2,024		6.220		14,506		10.227		11.894
Finance leases		1,354		1,329		1,237		1,335		2,459
Consumer		18,129		18,037		14,885		21,592		26,329
Total nonaccrual loans held for investment		158,839		217,223		386,521		478,174		355,024
OREO		96,585		124,124		140,063		128,395		133,121
Other repossessed property		4,810		3,357		4,723		7,217		12,115
Other non-performing assets (4)		.,,		-		-,,		21,362		,
Total non-performing assets, excluding nonaccrual loans				_		_		21,302		-
held for sale		260,234		344,704		531,307		635,148		500,260
Nonaccrual loans held for sale (1)(2)(3)				16,111		8,290		8,079		8,135
Total non-performing assets, including nonaccrual loans				10,111		0,270		0,077		0,155
held for sale (5)	\$	260,234	s	360,815	\$	539,597	S	643,227	\$	508,395
	-	129.463	S	153,269	6	151,724	\$	131,783	0	154,915
Past-due loans 90 days and still accruing (6)	3	129,403	3	155,269	<u> </u>	131,/24	3_	131,/83	3	154,915
Virgin Islands:										
Nonaccrual loans held for investment:	\$	10,903	S	12,106	\$	22,110	S	19,860	\$	14,228
Residential mortgage	3	16,113	\$	12,106	Э	25,309	Э	7.617	Э	10.073
Commercial mortgage Commercial and industrial		2,303		4,377		6,030		4,683		5,601
Construction (7)										
		7,758 467		2,142		37,607		39,625		42,590
Consumer Total nonaccrual loans held for investment				710 38,703		281		452 72,237		471
OREO		37,544 4,909		6,704		91,337 6,306		6,216		72,963 5,458
Other repossessed property		4,909		76		26		5		3,438
	· ·	42,599	•	45,483	•	97,669	•	78,458	e	78,453
Total non-performing assets	3		3		<u>\$</u>		3		9	
Past-due loans 90 days and still accruing	\$	5,898	\$	5,258	\$	9,001	\$	2,133	\$	8,173
United States:										
Nonaccrual loans held for investment:					•	0.000				. =00
Residential mortgage	\$	13,291	\$	14,474	\$	8,329	\$	5,144	\$	6,798
Commercial mortgage		- 215		45,243		2,952		3,838		6,343
Commercial and industrial		315		-		-		-		1.50
Construction		679		220		415		701		152
Consumer				330		415		701		1,493
Total nonaccrual loans held for investment OREO		14,285 132		60,047		11,696		9,683		14,786
		132		574 143		1,571 53		3,070 78		8,222 76
Other repossessed property	\$	14,576	\$	60,764	\$	13,320	\$	12,831	\$	23,084
Total non-performing assets						15,320			_	
Past-due loans 90 days and still accruing	\$	129	\$		\$		\$	1,892	\$	109

- (1) During 2018, the Corporation transferred to held for sale nonaccrual commercial mortgage loans in Puerto Rico totaling \$39.6 million (net of fair value write-downs of \$13.8 million recorded at the time of transfers).

  These loans were eventually sold or paid in full during 2019 and 2018.
- (2) During 2018, the Corporation transferred to held for sale nonaccrual commercial and industrial loans in Puerto Rico totaling \$1.8 million (net of fair value write-downs of \$1.7 million). The commercial and industrial loans transferred to held for sale were eventually sold during the first quarter of 2019.
- During 2018, the Corporation transferred to held for sale a \$3.0 million nonaccrual construction loan in Puerto Rico (net of \$1.6 million fair value write-down). This loan was paid in full in 2019.
- (4) Fair market value of bonds of the GDB and the Puerto Rico Buildings Authority prior to the sale completed during the second quarter of 2017.
- (5) PCI loans accounted for under ASC Topic 310-30 of \$136.7 million, \$146.6 million, \$158.2 million, \$165.8 million and \$173.9 million as of December 31, 2019, 2018, 2017, 2016 and 2015, respectively, are excluded and not considered nonaccrual due to the application of the accretion method, under which these loans will accrete interest income over the remaining life of the loans using an estimated cash flow analysis.
- Amount includes PCI loans with individual delinquencies over 90 days and still accruing with a carrying value as of December 31, 2019, 2018, 2017, 2016, and 2015 of approximately \$27.0 million, \$29.4 million, \$29.3 million, \$29.0 million, and \$23.2 million, respectively, primarily related to loans acquired from Doral Bank in the first quarter of 2015 and from Doral Financial in the second quarter of 2014.
- (7) During 2018, the Corporation transferred to held for sale a \$30.0 million nonaccrual construction loan in the Virgin Islands region (net of a \$5.1 million fair value write-down). The construction loans transferred to held for sale was eventually sold during the fourth quarter of 2018.

Total nonaccrual loans, including nonaccrual loans held for sale, were \$210.7 million as of December 31, 2019. This represents a decrease of \$121.4 million from \$332.1 million as of December 31, 2018. The decrease in nonaccrual loans was primarily attributable to: (i) the repayment of a \$31.5 million nonaccrual commercial mortgage loan in the Florida region, the largest nonaccrual loan in the portfolio; (ii) a \$12.9 million reduction related to the split loan restructuring of a commercial mortgage loan in the Puerto Rico region; (iii) charge-offs on nonaccrual commercial and constructions loans amounting to \$22.0 million, including a charge-off of \$11.4 million on the aforementioned nonaccrual commercial mortgage loan repaid in the Florida region; (iv) a \$25.9 million decrease in nonaccrual residential mortgage loans; (v) sales and repayments of nonaccrual commercial and construction loans held for sale totaling \$16.1 million during 2019; and (vi) additional collections on nonaccrual commercial and construction loans of approximately \$14.8 million during 2019

Nonaccrual commercial mortgage loans, including nonaccrual commercial mortgage loans held for sale, decreased by \$80.8 million to \$40.1 million as of December 31, 2019 from \$120.9 million as of December 31, 2018. The decrease primarily reflects the resolution of a \$42.9 million nonaccrual commercial mortgage loan in the Florida region for which a \$31.5 million payment was received and an \$11.4 million charge-off was recorded in 2019, as well as a \$12.9 million reduction related to the restructuring at maturity of a commercial mortgage loan that financed multiple properties in Puerto Rico. The Bank restructured this loan, which had a book value of \$22.4 million as of December 31, 2018, into two separate loans supported by sources of repayment that are independent for each loan: (i) a \$10.7 million loan, which is collateral dependent, carries a current market rate of interest, and was placed in accrual status after consideration of the satisfactory historical payment performance of the borrower and the Bank's assessment of full collectability of principal and interest and (ii) an \$11.6 million loan, also collateral dependent, for which the Bank granted a forbearance period and recorded a partial charge-off of \$2.1 million at the time of the restructuring supported by a full faith and credit evaluation. The latter, which had a book value of \$9.6 million as of December 31, 2019, remained in nonaccrual status as of December 31, 2019. In addition, the decrease reflects the effect of sales and repayments of commercial mortgage nonaccrual loans held for sale totaling \$11.4 million during 2019. Total inflows of nonaccrual commercial mortgage loans held for investment amounted to \$1.5 million during 2019, compared to \$78.6 million in 2018.

Nonaccrual C&I loans, including nonaccrual C&I loans held for sale, decreased by \$13.3 million to \$18.8 million as of December 31, 2019 from \$32.1 million as of December 31, 2018. The decrease was primarily related to charges-offs amounting to \$7.1 million, including the aforementioned charge-off of \$5.7 million taken on a C&I loan with a previously-established specific reserve in Puerto Rico, collections on nonaccrual C&I loans held for investment of \$5.1 million during 2019, and sales and repayments of nonaccrual C&I loans held for sale totaling \$1.7 million. Total inflows of nonaccrual C&I loans held for investment were \$2.3 million during 2019, compared to \$5.2 million in 2018.

Nonaccrual construction loans, including nonaccrual construction loans held for sale, decreased by \$1.6 million to \$9.8 million as of December 31, 2019 from \$11.4 million as of December 31, 2018, mainly due to the repayment of a \$3.0 million nonaccrual construction loan held for sale during the first quarter of 2019, approximately \$2.4 million of loans brought current and restored to accrual status during 2019, and repayments of nonaccrual construction loans held for sale of \$3.0 million, partially offset by the inflow of a \$6.0 million construction relationship in the Virgin Islands region. Total inflows of nonaccrual construction loans held for investment amounted to \$6.4 million during 2019, compared to \$1.7 million in 2018.

The following tables present the activity of commercial and construction nonaccrual loans held for investment for the indicated periods:

	Comm	ercial Mortgage		Commercial & Industrial		Construction	Total
(In thousands)							
Year ended December 31, 2019							
Beginning balance	\$	109,536	\$	30,382	\$	8,362	\$ 148,280
Plus:							
Additions to nonaccrual		1,461		2,297		6,411	10,169
Less:							
Loans returned to accrual status		(13,171)		(2,774)		(2,424)	(18,369)
Nonaccrual loans transferred to OREO		(1,770)		(227)		(1,197)	(3,194)
Nonaccrual loans charge-offs		(14,717)		(7,057)		(196)	(21,970)
Loan collections		(40,245)		(5,138)		(902)	(46,285)
Reclassification		(1,018)		1,290		(272)	-
Ending balance	\$	40,076	_	18,773	_	9,782	\$ 68,631

	Commercial Mortgage	Commercial & Industrial	Construction	Total
(In thousands)				
Year ended December 31, 2018				
Beginning balance	\$ 156,493	\$ 85,839	\$ 52,113	\$ 294,445
Plus:				
Additions to nonaccrual	78,564	5,178	1,659	85,401
Less:				
Loans returned to accrual status	(40,225)	(37,869)	(899)	(78,993)
Nonaccrual loans transferred to OREO	(4,353)	(3,841)	(676)	(8,870)
Nonaccrual loans charge-offs	(23,818)	(8,199)	(8,262)	(40,279)
Loan collections	(17,539)	(8,936)	(1,777)	(28,252)
Reclassification	-	-	(781)	(781)
Loans transferred to loans held for sale, net of charge-offs	(39,586)	(1,790)	(33,015)	(74,391)
Ending balance	\$ 109,536	\$ 30,382	8,362	\$ 148,280

The following table presents the activity of commercial and construction nonaccrual loans held for sale for the indicated periods:

(In thousands)	Commercial Mortgage	Commercial & Industrial	Construction	Total
Year ended December 31, 2019				
Beginning balance	\$ 11,371	\$ 1,725	\$ 3,015	\$ 16,111
Less:				
Loan collections and other	(989)	(662)	(3,015)	(4,666)
Nonaccrual loans sold	(10,382)	(1,063)	-	(11,445)
Ending balance	\$ -	\$ <u>-</u>	\$ -	\$ -

(In thousands)	Commercial Mortgage		Commercial & Industrial			Construction	Total
Year ended December 31, 2018							
Beginning balance	\$	-	\$	-	\$	8,290	\$ 8,290
Plus:							
Loans transferred form held for investment		39,586		1,790		33,015	74,391
Less:							
Loan collections		(1,001)		(65)		(3,000)	(4,066)
Lower of cost or market adjustment		-		-		(558)	(558)
Nonaccrual loans sold		(27,214)		-		(34,732)	(61,946)
Ending balance	\$	11,371	\$	1,725	\$	3,015	\$ 16,111

Total nonaccrual commercial and construction loans, with a book value of \$68.6 million as of December 31, 2019 were being carried (net of reserves and accumulated charge-offs) at 42.0% of unpaid principal balance.

Nonaccrual residential mortgage loans decreased by \$25.9 million to \$121.4 million as of December 31, 2019, compared to \$147.3 million as of December 31, 2018. The decrease was driven primarily by loans brought current, loans transferred to the OREO portfolio, collections (including two loans individually in excess of \$1 million paid-off in the first quarter, which totaled \$3.3 million), and charge-offs that, in the aggregate, offset the inflows of nonaccrual residential mortgage loans during 2019 amounted to \$48.3 million, compared to inflows of \$76.2 million in 2018.

The following table presents the activity of residential nonaccrual loans held for investment for the indicated periods:

(In thousands)		ear ended nber 31, 2019	Year ended December 31, 2018		
Beginning balance	\$	147,287 \$	178,291		
Plus:		., ,	, .		
Additions to nonaccrual		48,296	76,176		
Less:					
Loans returned to accrual status		(19,394)	(44,782)		
Nonaccrual loans transferred to OREO		(23,571)	(30,079)		
Nonaccrual loans charge-offs		(12,950)	(17,511)		
Loan collections		(18,260)	(15,589)		
Reclassification		-	781		
Ending balance	\$	121,408 \$	147,287		
	142				

The amount of nonaccrual consumer loans, including finance leases, remain relatively flat, increasing by \$0.2 million during 2019 to \$20.6 million as of December 31, 2019, compared to \$20.4 million as of December 31, 2018. The inflows of nonaccrual consumer loans during 2019 were \$54.2 million, an increase of \$0.4 million, compared to inflows of \$53.8 million in 2018.

As of December 31, 2019, approximately \$27.0 million of the loans placed in nonaccrual status, mainly commercial loans, were current, or had delinquencies of less than 90 days in their interest payments, including \$14.8 million of TDRs maintained in nonaccrual status until the restructured loans meet the criteria of sustained payment performance under the revised terms for reinstatement to accrual status and there is no doubt about full collectability. Collections on these loans are being recorded on a cash basis through earnings, or on a cost-recovery basis, as conditions warrant.

During the year ended December 31, 2019, interest income of approximately \$2.0 million related to nonaccrual loans with a carrying value of \$57.2 million as of December 31, 2019, mainly nonaccrual construction and commercial loans, was applied against the related principal balances under the cost-recovery method.

As of December 31, 2019, approximately \$74.1 million, or 35.2%, of total nonaccrual loans held for investment, have been charged-off to their net realizable value and no specific reserve was allocated, as shown in the following table:

(Dollars in thousands)	M	esidential Iortgage Loans	-	ommercial Aortgage Loans		ommercial & lustrial Loans	(	Construction Loans		onsumer and nance Leases	Total
As of December 31, 2019											
Nonaccrual loans held for investment charged-off to realizable value Other nonaccrual loans held	\$	59,350	\$	9,804	\$	3,242	\$	956	\$	738 \$	74,090
for investment		62,058		30,272		15,531		8,826		19,891	126 570
Total nonaccrual loans held		02,038		30,272		13,331		8,820		19,891	136,578
	•	121 400	ø	40.076	6	10 772	•	0.703	¢.	20.720 0	210 ((0
for investment	2	121,408	\$	40,076	\$	18,773	2	9,782	2	20,629 \$	210,668
Allowance to nonaccrual loans held for investment Allowance to nonaccrual loans held		36.91 %	ı	97.80 %		80.96	%	24.23 %		259.69 %	73.64 %
for investment, excluding nonaccrual loans charged off to realizable value		72.20 %		129.47 %		97.86	%	26.85 %		269.32 %	113.59 %
As of December 31, 2018 Nonaccrual loans held for investment											
charged-off to realizable value	\$	60,648	\$	36,386	\$	8,440	\$	2,431	\$	675 \$	108,580
Other nonaccrual loans held for investment		86,639		73,150		21,942		5,931		19,731	207,393
Total nonaccrual loans held	_		_		_		_				
for investment	\$	147,287	\$	109,536	\$	30,382	\$	8,362	\$	20,406 \$	315,973
Allowance to nonaccrual loans held for investment Allowance to nonaccrual loans held for investment, excluding nonaccrual loans charged-off to realizable value		34.49 % 58.63 %		50.74 % 75.98 %		107.12 % 148.33 %		42.96 % 60.56 %		263.89 % 272.92 %	62.15 % 94.68 %
				144							

Total loans in early delinquency (*i.e.*, 30-89 days past due loans, as defined in regulatory report instructions) amounted to \$162.7 million as of December 31, 2019, an increase of \$26.1 million compared to \$136.6 million as of December 31, 2018. The variances by major portfolio categories follow:

- Consumer loans in early delinquency increased by \$10.1 million to \$69.6 million as of December 31, 2019, from \$59.5 million as of December 31, 2018, and residential mortgage loans in early delinquency increased by \$14.4 million to \$87.6 million as of December 31, 2019, from \$73.2 million as of December 31, 2018.
- Commercial and construction loans in early delinquency increased by \$1.7 million to \$5.5 million as of December 31, 2019, from \$3.9 million as of December 31, 2018.

The Corporation provides homeownership preservation assistance to its customers through a loss mitigation program in Puerto Rico that is similar to the U.S. government's Home Affordable Modification Program guidelines. Depending upon the nature of borrowers' financial condition, restructurings or loan modifications through this program, as well as other restructurings of individual commercial, commercial mortgage, construction, and residential mortgage loans fit the definition of a TDR. A restructuring of a debt constitutes a TDR if the creditor, for economic or legal reasons related to the debtor's financial difficulties, grants a concession to the debtor that it would not otherwise consider. Modifications involve changes in one or more of the loan terms that bring a defaulted loan current and provide sustainable affordability. Changes may include, among others, the extension of the maturity of the loan and modifications of the loan rate. See Note 9,- Loans Held for Investment, to the audited consolidated financial statements included in Item 8 of this Form 10-K, for additional information and statistics about the Corporation's TDR loans.

TDR loans are classified as either accrual or nonaccrual loans. Loans in accrual status may remain in accrual status when their contractual terms have been modified in a TDR if the loans had demonstrated performance prior to the restructuring and payment in full under the restructured terms is expected. Otherwise, loans on nonaccrual status and restructured as a TDR will remain on nonaccrual status until the borrower has proven the ability to perform under the modified structure, generally for a minimum of six months, and there is evidence that such payments can, and are likely to, continue as agreed. Performance prior to the restructuring, or significant events that coincide with the restructuring, are included in assessing whether the borrower can meet the new terms and may result in the loan being returned to accrual status at the time of the restructuring or after a shorter performance period. If the borrower's ability to meet the revised payment schedule is uncertain, the loan remains classified as a nonaccrual loan. Loan modifications increase the Corporation's interest income by returning a nonaccrual loan to performing status, if applicable, increase cash flows by providing for payments to be made by the borrower, and limit increases in foreclosure and OREO costs.

The following table provides a breakdown between accrual and nonaccrual TDRs as of the indicated dates:

(In thousands) As of December 31, 2019 Nonaccrual (1) **Total TDRs** Accrual 265,746 Non-FHA/VA Residential Mortgage loans \$ 50 903 316,649 Commercial mortgage loans 51,062 23,917 74,979 59,689 66,849 Commercial and Industrial loans 7,160 Construction loans Construction - Land 2,724 1,083 3,807 Construction - Commercial 514 Construction - Residential 514 5,984 Consumer loans - Auto 8,556 14,540 Finance leases 1,502 30 1,532 Consumer loans - Other 8,464 663 9,127 398,257 487,997 Total TDRs 89.740

<sup>(1)</sup> Included in nonaccrual loans are \$14.8 million in loans that are performing under the terms of the restructuring agreement but are reported in nonaccrual status until the restructured loans meet the criteria of sustained payment performance under the revised terms for reinstatement to accrual status and are deemed fully collectible.

The OREO portfolio, which is part of non-performing assets, decreased by \$29.8 million to \$101.6 million as of December 31, 2019, compared to \$131.4 million as of December 31, 2018. The following tables show the composition of the OREO portfolio as of December 31, 2019 and December 31, 2018, as well as the activity during the year ended December 31, 2019 of the OREO portfolio by geographic region:

### **OREO** Composition by Region

(In thousands)	As of December 31, 2019						
		Puerto Rico	Virgin Islands	Florida	Consolidated		
Residential	\$	45,890 \$	1,022 \$	- \$	46,912		
Commercial		43,959	3,180	132	47,271		
Construction		6,736	707	-	7,443		
	\$	96,585 \$	4,909 \$	132 \$	101,626		
(In thousands)			As of December 3	31, 2018			
(In thousands)		Puerto Rico	As of December 3 Virgin Islands	31, 2018 Florida	Consolidated		
(In thousands) Residential	\$	Puerto Rico 47,428 \$		,	Consolidated 49,239		
	\$		Virgin Islands	Florida			
Residential	\$	47,428 \$	Virgin Islands 1,369 \$	Florida 442 \$	49,239		

### **OREO** Activity by Region

(In thousands)	For the year ended December 31, 2019					
	Puerto Rico	Virgin Islands	Florida	Consolidated		
Beginning Balance	\$ 124,124 \$	6,704 \$	574 \$	131,402		
Additions	38,345	1,294	759	40,398		
Sales	(48,703)	(2,570)	(1,187)	(52,460)		
Write-down adjustments	(17,181)	(519)	(14)	(17,714)		
Ending Balance	\$ 96,585 \$	4,909 \$	132 \$	101,626		

Net charge-offs totaled \$81.4 million, or 0.91% of average loans, for the year ended December 31, 2019 compared to \$94.7 million, or 1.09%, for the year ended December 31, 2018. The decrease in net charge-offs primarily relates to charge-offs totaling \$22.2 million associated with the transfer to held for sale of \$74.4 million in nonaccrual commercial and construction loans in 2018, partially offset by a \$5.9 million decrease in loan loss recoveries.

Commercial mortgage loan net charge-offs were \$14.7 million, or 0.97% of average commercial mortgage loans, for the year ended December 31, 2019 compared to \$16.0 million, or 1.03%, for the year ended December 31, 2018. Commercial mortgage loans net charge-offs in 2019 included the aforementioned \$11.4 million charge-off taken on a commercial mortgage loan in the Florida region and a \$2.1 million charge-off associated with a split loan restructuring in the Puerto Rico region. Commercial mortgage loans net charge-offs for 2018 included \$13.8 million associated with the transfer to held for sale of \$39.6 million in nonaccrual commercial mortgage loans. In addition, the Corporation recorded a loan loss recovery of \$7.4 million on the payoff of a commercial mortgage loan.

Commercial and industrial loans net charge-offs totaled \$3.7 million, or 0.16% of average commercial and industrial loans, for the year ended December 31, 2019 compared to \$7.9 million, or 0.38%, for the year ended December 31, 2018. Commercial and Industrial loans net charge-offs for 2019 included a \$5.7 million charge-off taken against a previously-established specific reserve associated with a commercial and industrial loan in the Puerto Rico region and is net of a \$1.7 million loan loss recovery in the Virgin Islands region associated with a commercial and industrial loan fully charged-off in prior periods. Commercial and industrial loan net charge-offs for 2018 included \$1.7 million associated with the transfer to held for sale of \$1.8 million in nonaccrual commercial and industrial loans.

Construction loans net recoveries were \$0.3 million, or 0.28% of average construction loans, for the year ended December 31, 2019 compared to net charge-offs of \$8.0 million, or 6.75%, for the year ended December 31, 2018. The variance was primarily related to charge-offs totaling \$6.7 million related to \$33.0 million in nonaccrual construction loans transferred to held for sale during 2018.

Residential mortgage loans net charge-offs were \$20.1 million, or 0.66% of average residential mortgage loans, for the year ended December 31, 2019 compared to \$21.4 million, or 0.67%, for the year ended December 31, 2018. Approximately \$12.2 million in charge-offs for 2019 resulted from valuations for impairment purposes of residential mortgage loans considered homogeneous given high delinquency and loan-to-value levels, compared to \$16.9 million for 2018. Net charge-offs on residential mortgage loans for 2019 also included \$7.0 million related to foreclosures, compared to \$3.7 million for 2018.

Net charge-offs of consumer loans and finance leases were \$43.3 million, or 2.05% of average consumer loans and finance leases, for the year ended December 31, 2019 compared to \$41.5 million, or 2.31% of average loans, for the year ended December 31, 2018. Approximately \$10.9 million of the consumer loan charge-offs recorded in 2018 were taken against previously-established hurricane-related qualitative reserves associated with Hurricanes Irma and Maria.

The following table shows the ratios of net charge-offs to average loans by loan category for the last five years:

		For the year ended December 31,								
	2019	2018	2017	2016	2015					
Residential mortgage	0.66%	0.67%	0.79%	0.93%	0.55%					
Commercial mortgage	0.97%	1.03%	2.42%	1.28%	3.12%					
Commercial and industrial	0.16%	0.38%	0.66%	1.11%	1.32%					
Construction (1)	-0.28%	6.75%	2.05%	1.02%	1.42%					
Consumer loans and finance leases	2.05%	2.31%	2.12%	2.63%	2.85%					
Total loans	0.91%	1.09%	1.33%	1.37%	1.68%					

<sup>(1)</sup> For the year ended December 31, 2019, recoveries in construction loans exceeded charge-offs.

The following table presents net charge-offs to average loans held in various portfolios by geographic segment for the last five years:

	December 31, 2019	December 31, 2018	December 31, 2017	December 31, 2016	December 31, 2015
PUERTO RICO:	2019	2018	2017	2010	2015
Residential mortgage	0.89 %	0.86 %	1.05 %	1.20 %	0.70 %
Commercial mortgage	0.36 %	1.23 %	3.36 %	1.66 %	3.90 %
Commercial and Industrial	0.39 %	0.56 %	0.96 %	1.47 %	1.63 %
Construction	0.54 %	6.18 %	6.38 %	2.93 %	5.33 %
Consumer and finance leases	2.05 %	2.31 %	2.14 %	2.73 %	2.96 %
Total loans	1.05 %	1.28 %	1.74 %	1.71 %	2.05 %
VIRGIN ISLANDS:					
Residential mortgage	0.30 %	0.48 %	0.11 %	0.15 %	0.04 %
Commercial mortgage (1)	(0.25)%	(0.14)%	(0.13)%	(0.16)%	- %
Commercial and Industrial (2)	(1.60)%	0.16 %	(0.01)%	(0.01)%	0.23 %
Construction (3)	(0.13)%	14.00 %	(0.99)%	0.25 %	0.21 %
Consumer and finance leases	1.35 %	2.70 %	1.77 %	1.04 %	0.29 %
Total loans (4)	(0.11)%	1.49 %	0.10 %	0.16 %	0.11 %
FLORIDA:					
Residential mortgage (5)	(0.03)%	0.02 %	0.04 %	0.04 %	0.03 %
Commercial mortgage (6)	2.67 %	0.72 %	(0.01)%	(0.03)%	0.26 %
Commercial and Industrial (7)	- %	0.01 %	- %	(0.01)%	- %
Construction (8)	(0.79)%	(0.84)%	(0.74)%	(1.03)%	(5.98)%
Consumer and finance leases	2.98 %	1.75 %	1.69 %	0.70 %	1.11 %
Total loans (9)	0.65 %	0.22 %	0.06 %	0.01 %	(0.04)%

<sup>(1)</sup> For 2019, 2018, 2017 and 2016, recoveries in commercial mortgage loans in the Virgin Islands exceeded charge-offs.

The above ratios are based on annualized charge-offs and are not necessarily indicative of the results expected for the entire year or in subsequent periods.

Total credit losses (equal to net charge-offs plus losses on OREO operations) amounted to \$96.1 million, or 1.06% of average loans and repossessed assets, for the year ended December 31, 2019 in contrast to credit losses of \$109.2 million, or a loss rate of 1.23%, for the year ended December 31, 2018.

<sup>(2)</sup> For 2019, 2017 and 2016, recoveries in commercial and industrial loans in the Virgin Islands exceeded charge-offs.

<sup>(3)</sup> For 2019 and 2017, recoveries in construction loans in the Virgin Islands exceeded charge-offs.

<sup>(4)</sup> For 2019, total recoveries in the Virgin Islands exceeded charge-offs.

<sup>(5)</sup> For 2019, recoveries in residential mortgage loans in Florida exceeded charge-offs.

<sup>(6)</sup> For 2017 and 2016, recoveries in commercial mortgage loans in Florida exceeded charge-offs.

<sup>(7)</sup> For 2016, recoveries in commercial and industrial loans in Florida exceeded charge-offs.

<sup>(8)</sup> For 2019, 2018, 2017, 2016 and 2015, recoveries in construction loans in Florida exceeded charge-offs.

For 2015, recoveries in total loans in Florida exceeded charge-offs.

The following table presents information about the OREO inventory and credit losses for the periods indicated:

		Year Ended						
		Dece						
		2019		2018				
(Dollars in thousands)								
OREO								
OREO balances, carrying value: Residential	\$	46.012	\$	49,239				
Commercial	3	46,912 47,271	2	71,838				
Construction								
	¢.	7,443	e	10,325				
Total	\$	101,626	\$	131,402				
OREO activity (number of properties):								
Beginning property inventory		694		708				
Properties acquired		493		393				
Properties disposed		(490)		(407)				
Ending property inventory		697		694				
Ending property inventory		097		094				
Average holding period (in days)								
Residential		387		410				
Commercial		1,784		1,347				
Construction		1,537		1.377				
Total average holding period (in days)		1,121		998				
OREO operations (loss) gain:								
Market adjustments, impairments (net of insurance recoveries),								
and gains (losses) on sale:								
Residential	\$	(769)	\$	(5,233)				
Commercial		(7,296)		(3,946)				
Construction		(1,183)		(1,745)				
		(9,248)		(10,924)				
Other OREO operations expenses		(5,396)		(3,528)				
Net Loss on OREO operations	\$	(14,644)	\$	(14,452)				
(CHARGE-OFFS) RECOVERIES								
Residential charge-offs, net	\$	(20,079)	\$	(21,383)				
Commercial charge-offs, net		(18,342)		(23,871)				
Construction charge-offs, net		274		(7,962)				
Consumer and finance leases charge-offs, net		(43,301)		(41,518)				
Total charge-offs, net		(81,448)		(94,734)				
TOTAL CREDIT LOSSES (1)	\$	(96,092)	\$	(109,186)				
LOSS BATIO DED CATEGODY								
LOSS RATIO PER CATEGORY (2): Residential		0.67%		0.82%				
Commercial		0.67%		0.82%				
Construction		0.85%		7.57%				
		2.05%		2.30%				
Consumer TOTAL CREDIT LOSS RATIO (3)		2.05% <b>1.06%</b>		2.30% 1.23%				
TOTAL CREDIT LUSS KATIO (3)		1.00%		1.23%				

<sup>(1)</sup> Equal to net loss on OREO operations plus charge-offs, net.

<sup>(2)</sup> Calculated as net charge-offs plus market adjustments, impairments, and gains (losses) on sales of OREO divided by average loans and repossessed assets.

<sup>(3)</sup> Calculated as net charge-offs plus net loss on OREO operations divided by average loans and repossessed assets.

#### **Operational Risk**

The Corporation faces ongoing and emerging risk and regulatory pressure related to the activities that surround the delivery of banking and financial products. Coupled with external influences, such as market conditions, security risks, and legal risks, the potential for operational and reputational loss has increased. To mitigate and control operational risk, the Corporation has developed, and continues to enhance, specific internal controls, policies and procedures that are designed to identify and manage operational risk at appropriate levels throughout the organization. The purpose of these mechanisms is to provide reasonable assurance that the Corporation's business operations are functioning within the policies and limits established by management.

The Corporation classifies operational risk into two major categories: business-specific and corporate-wide affecting all business lines. For business specific risks, a risk assessment group works with the various business units to ensure consistency in policies, processes and assessments. With respect to corporate-wide risks, such as information security, business recovery, and legal and compliance, the Corporation has specialized groups, such as the Legal Department, Information Security, Corporate Compliance, and Operations. These groups assist the lines of business in the development and implementation of risk management practices specific to the needs of the business groups.

#### Legal and Compliance Risk

Legal and compliance risk includes the risk of noncompliance with applicable legal and regulatory requirements, the risk of adverse legal judgments against the Corporation, and the risk that a counterparty's performance obligations will be unenforceable. The Corporation is subject to extensive regulation in the different jurisdictions in which it conducts its business, and this regulatory scrutiny has been significantly increasing over the years. The Corporation has established, and continues to enhance, procedures that are designed to ensure compliance with all applicable statutory, regulatory and any other legal requirements. The Corporation has a Compliance Director who reports to the Chief Risk Officer and is responsible for the oversight of regulatory compliance and implementation of an enterprise-wide compliance risk assessment process. The Compliance division has officer roles in each major business area with direct reporting responsibilities to the Corporate Compliance Group.

#### **Concentration Risk**

The Corporation conducts its operations in a geographically concentrated area, as its main market is Puerto Rico. However, the Corporation has diversified its geographical risk, as evidenced by its operations in the Virgin Islands and in Florida. Of the total gross loan portfolio held for investment of \$9.0 billion as of December 31, 2019, the Corporation had credit risk of approximately 74% in Puerto Rico, 21% in the United States, and 5% in the Virgin Islands.

#### Update on the Puerto Rico Fiscal Situation

Economy Indicators and Projections

A significant portion of our financial activities and credit exposure is concentrated in the Commonwealth of Puerto Rico, which has been in an economic recession since 2006. Based on the most recent information available included in the Fiscal Plan submitted by the Puerto Rico government and certified by the PROMESA oversight board on May 9, 2019 (the "New Fiscal Plan"), the Puerto Rico government projects growths in Puerto Rico's gross national product ("GNP") of 4.0% and 1.5% for fiscal years 2019 and 2020, respectively, and a contraction of 0.9% for fiscal year 2021.

The Puerto Rico Economic Activity Index (the "EDB-EAI") in November 2019 was 121.8, an increase of 0.3% compared to November 2018, the second year-over-year consecutive positive growth after four year-over-year consecutive declines, and increased by 0.1% when compared to October 2019. The EDB-EAI is a coincident index of economic activity for Puerto Rico made up of four indicators (cement sales, gasoline consumption, electric power generation and non-farm payroll employment). The cement sales for November 2019 totaled 1.2 million 94-pound bags, an increase of 4.0% over the prior month, and an annual increase of 1.6%. Estimated gasoline consumption in November 2019 was 73.7 million gallons, a 6.0% decrease when compared with October 2019, and a decrease of 9.1% compared to the same period in 2018. Electric power generation for November 2019 totaled 1,597.6 million kilowatthours, an increase of 0.3% over the prior month, and an annual increase of 4.4% compared with the same period in 2018. Total non-farm payroll employment for November 2019 averaged 874,600 employees, an upturn of 0.4% compared to October 2019, and an annual increase of 0.8% compared with the same period in 2018. The seasonally adjusted unemployment rate in Puerto Rico was 8.4% in December 2019, compared to 7.9% in November 2019. The average of the labor force participation rate in Puerto Rico was 44.7% from 1990 until 2019, reaching an all-time high of 49.8% in February 2007 and a record low of 38.5% in October 2017. The New Fiscal Plan projects that inflation rates will reach 1.09%, 1.43%, 1.47%, 1.46% and 1.47% for fiscal years 2020 through 2024, respectively.

Based on information published by the Puerto Rico Treasury, the net revenues of the Puerto Rico government's General Fund in November 2019 totaled approximately \$531 million, a decrease of approximately \$26 million, or 4.65%, when compared with November 2018. The net revenue to the General Fund for the first five months of the fiscal year 2019-20 (July – November) was \$4.2 billion, an increase of \$680 million or 19.2%, compared with the same period of the previous fiscal year.

#### New Fiscal Plan

The New Fiscal Plan approved by the PROMESA oversight board on May 9, 2019 uses a six-year horizon and projects an 8.4% decline in population over the next six years (when compared to Fiscal Year 2018), with the assumption that the low historical rate of immigration into Puerto Rico will continue. In addition, the New Fiscal Plan established an annual emergency reserve of \$130 million for 10 years. The New Fiscal Plan also assumes approximately \$83 billion in disaster relief funding and projects to create a temporary fiscal surplus through fiscal year 2024. The New Fiscal Plan includes and maintains a series of structural reforms in areas such as: (i) human capital and labor; (ii) ease of doing business; (iii) power sector reform; and (iv) infrastructure reform. The New Fiscal Plan projects that the \$83 billion of disaster relief funding from federal and private sources will be disbursed in the reconstruction effort. It will provide funding for individuals (e.g., for the reconstruction of houses, personal expenditures related to the hurricane, such as clothing and supplies) and the public (e.g., for the reconstruction of major infrastructure, roads, and schools), and will be used to cover part of the Commonwealth of Puerto Rico's (the "Commonwealth") share of the cost of disaster relief funding (recipients often must match some portion of federal public assistance spend). Approximately \$49 billion of the Commonwealth's share is estimated to come from the Federal Emergency Management Administration's Disaster Relief Fund for public assistance, hazard mitigation, mission assignments, and individual assistance. An estimated \$8 billion will come from private and business insurance payouts, and \$6 billion is related to other federal funding. The New Fiscal Plan includes approximately \$20 billion of funding from the Community Development Block Grants Disaster Relief program ("CDBG"), of which approximately \$2.4 billion is estimated to be allocated to offset the Commonwealth's and its entities' expected cost-share requirements. This portion of CDBG funding will go towards covering part of the approximate 10% cost share burden on expenditures attributable to the Commonwealth, PREPA, Puerto Rico Aqueduct and Sewer Authority, and the Highways and Transportation Authority from fiscal year 2019 to fiscal year 2025, given statutory requirements regarding the timeline of CDBG spending. The New Fiscal Plan also allocates \$1.8 billion to the Commonwealth-funded cost share, which includes \$100 million per year from fiscal year 2020 to fiscal year 2025 to cover local costs in the event that fewer CDBG funds than anticipated become available.

On May 9, 2019, the PROMESA oversight board announced that it designated all of the island's 78 municipalities as Covered Territorial Instrumentalities subject to the requirements of PROMESA. A group of 10 municipalities will be used as a pilot for assessing and enhancing municipal financial and budgetary practices, and for developing economic development strategies to address municipal fiscal challenges. As part of the pilot, the 10 municipalities will receive technical assistance from the PROMESA oversight board and participate in working meetings and listening sessions to receive feedback from stakeholders. The 10 municipalities were selected based upon a combination of factors, such as fiscal challenges, the impact of the reduction of transfers from the central government of Puerto Rico, and their experience implementing innovative and creative initiatives and collaborating with other municipalities. As of December 31, 2019, the Corporation does not have credit exposure to these 10 municipalities. In addition, the PROMESA oversight board determined that the Governor must provide the PROMESA oversight board with an instrumentality fiscal plan and an instrumentality budget for CRIM.

#### Fiscal Budget Recent Developments

On July 1, 2019, the PROMESA oversight board announced that it certified a fiscal year 2020 consolidated budget of \$20.2 billion, which covers the general fund (the "General Fund"), a special reserve fund (the "Special Reserve Fund") and federal funds ("Federal Funds"). The \$9.1 billion General Fund, which is the fund the government uses for its day-to-day operations, increases by approximately 3.4% from the previous fiscal year, reflecting the need to cover healthcare costs in light of the reduction of federal Medicaid appropriations, and an increased focus on public safety. The \$3.5 billion in Special Revenue Funds, which is comprised of revenue the government generates from fees and services dedicated to particular uses, reflects a more than 30% increase from the previous fiscal year. The \$7.6 billion in Federal Funds, which is related to other federal funding matters, decreased from \$8.1 billion in the previous fiscal year, reflecting a more than 17% decline in expected funding from the U.S. Government, primarily as a result of reduced appropriations to fund Puerto Rico's Medicaid program. The budget includes spending in areas such as healthcare (\$4.3 billion), education (\$2.9 billion), pension payments ("pay-as-you -go or PayGo") (\$2.6 billion), public safety (\$1.1 billion) and employer social security contributions (\$46 million).

The government's payroll expenses under the 2020 consolidated budget decrease 11% across the three funds, to \$3.8 billion. The General Fund budget decrease reflects an approximate 10% reduction from the previous year in the government's back office expenses. The General Fund budget also includes reductions of approximately 30% in professional services expenses and approximately 13% in spending for the Legislature. Moreover, the PROMESA oversight board reduced its own budget by 11% to fund payroll increases for the Department of Health and Emergency Medical Services and to cover salary increases for firefighters.

The PROMESA oversight board and various creditors of the Puerto Rico government, including pensioners and bondholders, have executed several preliminary agreements relating to, among other things, the restructuring of the GDB outstanding note obligations under Title VI of PROMESA, which was completed at a 55% recovery rate. In addition, the COFINA plan of adjustment under Title III proceedings was completed and provides in principle for an aggregate debt reduction of approximately one third of COFINA debt outstanding and savings of \$17.5 billion in future debt service payments. Senior COFINA bondholders received a 93% recovery, while junior bondholders received a 53% recovery (an average recovery rate of approximately 70%). The Puerto Rico government and the PROMESA oversight board reached a restructuring agreement with a substantial portion of PREPA bondholders that, if eventually executed, would reduce PREPA's debt service by approximately \$3.0 billion or 40% over the next few years and represent a recovery rate for debt holders of approximately 67.5%. Other preliminary agreements relate to smaller government issuers (*i.e.* the Puerto Rico Industrial Development Company) that include broad debt haircuts, as well as moratoriums on the payment of principal for a period of two years and maturity extensions.

On June 16, 2019, the PROMESA oversight board entered into a plan support agreement ("PSA") with certain bondholders of the Puerto Rico government that provides a framework for a plan of adjustment to address \$35 billion of claims against the Puerto Rico government. The PSA provides for more than a 60% average haircut for all \$35 billion claims, a 36% haircut on pre-2012 General Obligation ("GO") bonds, and a 27% haircut on Public Building Authority (PBA) bonds. Moreover, the 2012 and 2014 GO bond issuers have a settlement option of receiving a recovery rate of 45% and 35%, respectively. The deal, which the Puerto Rico government has rejected, would reduce the amount of Commonwealth-related bonds outstanding to less than \$12 billion and would cut debt service payments by half over the next 30 years to \$21 billion from \$43 billion.

On September 27, 2019, the PROMESA oversight board filed its proposed Plan of Adjustment ("The Plan") with the U.S. District Court for the District of Puerto Rico, which has jurisdiction over PROMESA, to restructure \$35 billion of debt and other claims against the Commonwealth of Puerto Rico, the PBA, and the Employee Retirement System ("ERS"); and more than \$50 billion of pension liabilities. The Plan provides a framework to reduce the Commonwealth of Puerto Rico's \$35 billion of total liabilities – bonds and other claims – by more than 60%, to \$12 billion. Combined with the restructuring of COFINA debt earlier in 2019, the Plan seeks to reduce the Commonwealth's annual debt service to just under 9% of own-source revenues, down from almost 30% of government revenues prior to PROMESA. In addition, the PROMESA oversight board published a comprehensive independent analysis of the Government of Puerto Rico's pension systems, as required under Section 211 of PROMESA. The report evaluates the fiscal and economic impact of the pension cash flows, including the pension liabilities and funding strategy, sources of funding, existing benefits and their sustainability, and the system's legal structure and operational arrangements. In terms of pensions, the Plan establishes an independent pension reserve trust intended to ensure PayGo benefits can be paid regardless of the economic or political situation. It includes an 8.5% pension reduction for retirees earning over \$1,200 per month. The Plan seeks reductions from bondholders providing, on average, a more than a 60% blended reduction in total Commonwealth liabilities. The Plan, combined with the completed COFINA debt restructuring, would reduce the maximum annual amount of government net-tax supported debt service from \$4.2 billion to \$1.5 billion. The Plan would reduce the combined debt service of the Commonwealth and COFINA from \$82 billion to \$44 billion over a 30-year period.

The Plan addresses the following five components of debt in its proposed restructuring: (i) the debt of the central government; (ii) claw back claims against the Commonwealth; (iii) PBA bonds; (iv) ERS bonds and (v) general unsecured claims against the Commonwealth, PBA, and ERS and the Commonwealth's pension liabilities. It includes the following specific recovery terms:

- A 36% reduction for holders of GO bonds issued before 2012
- A 28% reduction for holders of PBA bonds issued before 2012
- An 87% reduction for holders of ERS bonds

The Plan also provides an option for holders of bonds issued after 2011, which debt has been challenged as unconstitutional. The settlement offer includes the following terms for settling bondholders:

- A 55% to 65% reduction for holders of challenged GO bonds and Commonwealth guaranteed claims
- A 42% reduction for holders of challenged PBA bonds

The Plan builds on the PSA announced in June 2019 and negotiated with holders of approximately \$3 billion in claims. As of the Plan filing date, the Plan included support from holders of approximately \$4 billion in claims, representing 54% of claims from PBA bonds issued before 2012 and 22% of all GO and PBA claims, making the Plan Support Agreement effective.

As contemplated in the PSA, the PROMESA oversight board approved and certified the filing of a voluntary petition under PROMESA's Title III for PBA, to enable the restructuring of the PBA claims through the Plan.

#### Other Developments

On April 23, 2019, the PROMESA oversight board filed a petition with the U.S. Court' of Appeals for the First Circuit ("the "Court") to review the Court's ruling on February 15, 2019 that the PROMESA oversight board had been unconstitutionally appointed because its seven members are principal U.S. officers and should have been selected by the U.S. President and confirmed by the U.S. Senate as required by the Appointments Clause. In addition, the PROMESA oversight board requested, pursuant to Federal Rule of Appellate Procedure 41(d), that the Court extend the stay of its mandate, pending the Supreme Court's final disposition, which allows the members of the PROMESA oversight board to continue operations until May 16, 2019. While the February 15, 2019 Court ruling validated the PROMESA oversight board's actions on Puerto Rico's bankruptcy-like process under PROMESA, it stayed its ruling for 90 days to give the U.S. Congress the opportunity to either validate the existing board or reconstitute a new one to comply with the Appointments Clause.

On April 30, 2019, President Donald Trump announced his intent to nominate, for the consideration of the U.S. Senate, the current seven members of the PROMESA oversight board to complete the remainder of the three-year terms to which they were initially appointed in 2016.

On May 6, 2019, a U.S. Appeals Court gave the PROMESA oversight board another 60 days to allow for the constitutional reappointment of its members by President Donald Trump and the Senate with an expiration date of July 15, 2019.

On June 18, 2019, President Donald Trump sent the renominations of the seven (7) board members to the Senate. On the same day, the PROMESA oversight board requested the First Circuit to extend the stay pending its petition to the Supreme Court.

On July 4, 2019, the Court extended indefinitely the stay that allows the PROMESA oversight board to operate until the U.S. Supreme Court reviews the five cases involving the constitutionality of its members. On October 15, 2019, the U.S. Supreme Court heard oral arguments in the appeal. Although the U.S. Supreme Court has not rendered a decision, the court agreed to expedite its consideration of the case.

On July 24, 2019, Governor Ricardo Rosello Nevares announced his resignation as the governor of Puerto Rico effective August 2, 2019 at 5:00 p.m. The resignation came after 12 days of protests and disruptions due to scandal involving leaked private communications, as well as corruption investigations and arrests within his administration. Consistent with the provisions regarding succession to the governor in the Constitution of Puerto Rico, the Secretary of Justice, Wanda Vazquez was sworn in as the new Governor of Puerto Rico at 5 p.m. on Wednesday, August 7, 2019.

On July 25, 2019, FEMA released a notification under release number HQ-19-078 announcing its decision to reinstate the manual drawdown process for the Commonwealth of Puerto Rico. The letter confirmed that effective immediately, the Commonwealth of Puerto Rico must receive approval from the agency to drawdown all grant funds related to recovery efforts associated with Hurricanes Irma and Maria. The manual drawdown process will require the Government of Puerto Rico to submit funding drawdown requests on behalf of municipalities and state agencies prior to receiving FEMA grant funding. Additionally, the drawdown request must be accompanied with supporting documentation to certify that the amount being requested is eligible, allowable, and reasonable and in alignment with federal procurement regulations.

On August 2, 2019, HUD announced that it will appoint a federal financial monitor to oversee the disbursement and use of the nearly \$20.5 billion allocated to Puerto Rico through the aforementioned CDBG.

On January 15, 2020, the Trump administration imposed restrictions on billions of dollars in emergency relief to Puerto Rico, including blocking spending on the island's electrical grid and suspending its \$15-an-hour minimum wage for federally funded relief work.

On January 16, 2020, HUD announced that it will appoint a Federal Financial Monitor to oversee the grant administration and disbursement process of disaster recovery funds to Puerto Rico and the U.S. Virgin Islands. As of January 16, 2020, HUD has made available to the Puerto Rico government \$1.507 billion of the \$20.5 billion in CDBG-DR funds authorized for projects mostly aimed at rebuilding the island after Hurricane María. Of that \$1.507 billion, the government of Puerto Rico had disbursed \$10.8 million by the end of 2019. Following the earthquakes early in 2020, HUD confirmed that after the appointment of the Federal Financial Monitor, it will release \$1 billion from the CDBG-DR funds approved for Puerto Rico.

On January 27, 2020, HUD published a Federal Register Notice that announces the allocation of \$8.285 billion of Community Development Block Grant mitigation (CDBG–MIT) funds to the Commonwealth of Puerto Rico pursuant to the requirements of the Further Additional Supplemental Appropriations for Disaster Relief Requirements Act, 2018.

On February 7, 2020, the U.S. House of Representatives passed legislation to provide Puerto Rico with \$4.7 billion in emergency aid to help the island recover from the devastation caused by recent earthquakes and damage that remains from Hurricanes Irma and Maria. The legislation would provide a \$3.26 billion CDBG for disaster recovery, \$1.25 billion to repair infrastructure including roads and bridges, \$100 million to restart school operations, \$40 million for nutrition assistance and an additional \$20 million for Puerto Rico's energy needs.

#### **Exposure to the Puerto Rico Government**

As of December 31, 2019, the Corporation had \$204.5 million of direct exposure to the Puerto Rico government, its municipalities and public corporations, compared to \$214.6 million as of December 31, 2018. As of December 31, 2019, approximately \$182.5 million of the exposure consisted of loans and obligations of municipalities in Puerto Rico that are supported by assigned property tax revenues and for which, in most cases, the good faith, credit and unlimited taxing power of the applicable municipality have been pledged to their repayment, compared to \$191.9 million as of December 31, 2018. Approximately 76% of the Corporation's municipality exposure consisted primarily of senior priority obligations concentrated in three of the largest municipalities in Puerto Rico. The municipalities are required by law to levy special property taxes in such amounts as are required for the payment of all of their respective general obligation bonds and notes. During the second quarter of 2019, the PROMESA oversight board announced the designation of the Commonwealth's 78 municipalities as covered instrumentalities under PROMESA. Meanwhile, the latest fiscal plan certified by the PROMESA oversight board did not contemplate a restructuring of the debt of Puerto Rico's municipalities, but the plan did call for the gradual elimination of budgetary subsidies provided to municipalities. Furthermore, municipalities are also likely to be affected by the negative economic and other effects resulting from expense, revenue or cash management measures taken to address the Puerto Rico government's fiscal and liquidity shortfalls, as well as measures included in fiscal plans of other government entities. In addition to municipalities, the total direct exposure also included a \$13.8 million loan to an affiliate of PREPA and obligations of the Puerto Rico government, specifically bonds of the PRHFA, at an amortized cost of \$8.2 million as part of its available-for-sale investment securities portfolio (fair value of \$7.3 million as of Decembe

The following table identifies the Corporation's total direct exposure to the Puerto Rico Government as of December 31, 2019 according to their maturities:

	As of December 31, 2019						
	-	nvestment Portfolio portized cost)	Loans	Total Exposure			
	(TIII)	ioi tizcu cost)	Louis	Laposure			
(In thousands)							
Puerto Rico Housing Finance Authority:							
After 5 to 10 years	\$	4,000 \$	- \$	4,000			
After 10 years		4,166	-	4,166			
Total Puerto Rico Housing Finance Authority		8,166	-	8,166			
Public Corporations:							
Affiliate of the Puerto Rico Electric Power Authority:							
After 1 to 5 years		-	13,833	13,833			
Total Public Corporations		-	13,833	13,833			
Municipalities:							
Due within one year		321	21,122	21,443			
After 1 to 5 years		8,264	9,209	17,473			
After 5 to 10 years		56,511	13,507	70,018			
After 10 years		73,579	-	73,579			
Total Municipalities		138,675	43,838	182,513			
Total Direct Government Exposure	\$	146,841 \$	57,671	204,512			

In addition, as of December 31, 2019, the Corporation had \$106.9 million in exposure to residential mortgage loans that are guaranteed by the PRHFA, compared to \$112.1 million as of December 31, 2018. Residential mortgage loans guaranteed by the PRHFA are secured by the underlying properties and the guarantees serve to cover shortfalls in collateral in the event of a borrower default. The Puerto Rico government guarantees up to \$75 million of the principal for all loans under the mortgage loan insurance program. According to the most recently released audited financial statements of the PRHFA, as of June 30, 2016, the PRHFA's mortgage loans insurance program covered loans in an aggregate amount of approximately \$576 million. The regulations adopted by the PRHFA require the establishment of adequate reserves to guarantee the solvency of the mortgage loan insurance fund. As of June 30, 2016, the most recent date as to which information is available, the PRHFA had a restricted net position for such purposes of approximately \$77.4 million.

As of December 31, 2019, the Corporation had \$826.9 million of public sector deposits in Puerto Rico, compared to \$677.3 million as of December 31, 2018. Approximately 37% is from municipalities and municipal agencies in Puerto Rico and 63% is from public corporations and the central government and agencies in Puerto Rico.

#### Exposure to USVI government

The Corporation has credit exposure to USVI government entities.

The USVI is experiencing a number of fiscal and economic challenges that could adversely affect the ability of its public corporations and instrumentalities to service their outstanding debt obligations. Preliminary data released by the U.S. Department of Commerce, Bureau of Economic Analysis, showed that the USVI real GDP increased 1.5% in 2018 after decreasing 0.6% in 2017. In mid- February 2017, the USVI was facing a financial crisis due to a high debt level of \$2 billion and a structural budget deficit of \$110 million. Despite recent improvements in general fund revenues, several challenges remain present, including the need to close the USVI government structural deficit gap, implement measures to address the solvency of the USVI government employee retirement system, and regain access to capital markets at reasonable terms. On September 23, 2019, Moody's downgraded the most senior bonds of the Virgin Islands Water and Power Authority to eight steps below investment grade. PROMESA does not apply to the USVI and, as such, there is currently no federal legislation permitting the restructuring of the debts of the USVI and its public corporations and instrumentalities.

To the extent that the fiscal condition of the USVI government continues to deteriorate, the U.S. Congress or the government of the USVI may enact legislation allowing for the restructuring of the financial obligations of the USVI government entities or imposing a stay on creditor remedies, including by making PROMESA applicable to the USVI.

As of December 31, 2019, the Corporation had \$64.1 million in loans to USVI government instrumentalities and public corporations, compared to \$55.8 million as of December 31, 2018. Of the amount outstanding as of December 31, 2019, public corporations of the USVI owed approximately \$40.8 million and an independent instrumentality of the USVI government owed approximately \$23.2 million. During the fourth quarter of 2019, the Corporation completed the refinancing and renewals at market terms of approximately \$27.8 million of credit facilities of the USVI government public corporations that were performing and up-to-date on principal and interest payments. The Corporation cannot predict at this time the ultimate effect that the current fiscal situation of the USVI government and public corporations will have on the economic activity in the USVI and the Corporation's clients. Adverse developments in the economic activity of this region could result in adverse effects on the Corporation's profitability and credit quality.

#### **Impact of Inflation and Changing Prices**

The financial statements and related data presented herein have been prepared in conformity with GAAP, which requires the measurement of the financial position and operating results in terms of historical dollars without considering changes in the relative purchasing power of money over time due to inflation.

Unlike most industrial companies, substantially all of the assets and liabilities of a financial institution are monetary in nature. As a result, interest rates have a greater impact on a financial institution's performance than the effects of general levels of inflation. Interest rate movements are not necessarily correlated with changes in the prices of goods and services.

#### BASIS OF PRESENTATION

The Corporation has included in this Form 10-K the following financial measures that are not recognized under GAAP, which are referred to as non-GAAP financial measures:

- Net interest income, interest rate spread, and net interest margin are reported excluding the changes in the fair value of derivative instruments and on a tax-equivalent basis in order to provide to investors additional information about the Corporation's net interest income that management uses and believes should facilitate comparability and analysis of the periods presented. The changes in the fair value of derivative instruments have no effect on interest due or interest earned on interest-bearing liabilities or interest-earning assets, respectively. The tax-equivalent adjustment to net interest income recognizes the income tax savings when comparing taxable and tax-exempt assets and assumes a marginal income tax rate. Income from tax-exempt earning assets is increased by an amount equivalent to the taxes that would have been paid if this income had been taxable at statutory rates. Management believes that it is a standard practice in the banking industry to present net interest income, interest rate spread, and net interest margin on a fully tax-equivalent basis. This adjustment puts all earning assets, most notably tax-exempt securities and tax-exempt loans, on a common basis that facilitates comparison of results to the results of peers. See "Results of Operations Net Interest Income" above for the table that reconciles the non-GAAP financial measure "net interest income excluding fair value changes and on a tax-equivalent basis" with net interest income calculated and presented in accordance with GAAP. The table also reconciles the non-GAAP financial measures "net interest spread and margin calculated and presented in accordance with GAAP.
- The tangible common equity ratio and tangible book value per common share are non-GAAP financial measures generally used by the financial community to evaluate capital adequacy. The Corporation defines the tangible common equity ratio as tangible common equity divided by tangible assets. The Corporation defines tangible book value per common share as tangible common equity divided by common shares outstanding. Tangible common equity is total equity less preferred equity, goodwill, core deposit intangibles, and other intangibles, such as the purchased credit card relationship intangible assets are total assets less goodwill, core deposit intangibles, and other intangibles, such as the purchased credit card relationship intangible asset and the insurance customer relationship intangible asset and the insurance customer relationship intangible asset. Management and many stock analysts use the tangible common equity ratio and tangible book value per common share in conjunction with more traditional bank capital ratios to compare the capital adequacy of banking organizations with significant amounts of goodwill or other intangible assets, typically stemming from the use of the purchase method of accounting for mergers and acquisitions. Accordingly, the Corporation believes that disclosure of these financial measures is useful to investors. Neither tangible common equity nor tangible assets, or the related measures, should be considered in isolation or as a substitute for stockholders' equity, total assets, or any other measure calculated in accordance with GAAP. Moreover, the manner in which the Corporation calculates its tangible common equity, tangible assets, and any other related measures may differ from that of other companies reporting measures with similar names. See "Risk Management Capital" above for a reconciliation of the Corporation's tangible common equity and tangible assets.
- Adjusted provision for loan and lease losses and the ratio of adjusted provision for loan and lease losses to net charge-offs are non-GAAP financial measures that exclude the effects related to the net loan loss reserve releases of \$6.4 million and \$16.9 million recorded in the years ended December 31, 2019 and 2018, respectively, and the \$71.3 million charge to the provision for the year ended December 31, 2017 resulting from revised estimates of the qualitative reserve associated with the effects of Hurricanes Irma and Maria. Management believes that this information helps investors understand these adjusted measures without regard to items that are not expected to reoccur with any regularity or may reoccur at uncertain times and in uncertain amounts on reported results and facilitates comparisons with prior periods. See below for the reconciliation of the adjusted provision for loan and leases losses and the ratio of the adjusted provision for loan and lease losses to net charge-offs.
- Adjusted net income reflects the effect of the following exclusions:
  - Merger and restructuring costs of \$11.4 million in 2019 related to transaction costs and restructuring initiatives in connection with the pending acquisition of BSPR.
  - The \$3.0 million accelerated discount accretion resulting from the early payoff of an acquired commercial mortgage loan in 2019.
  - Net loan loss reserve releases of \$6.4 and \$16.9 million in 2019 and 2018, respectively, and a charge to the provision for loan and lease losses of \$71.3 million in 2017, resulting from revised estimates of the hurricane-related qualitative reserves associated with the effect of Hurricanes Irma and Maria.

- The \$2.3 million expense recovery recognized in 2019 related to the employee retention benefit payment received by the Bank under the Disaster Tax Relief and Airport Extension Act of 2017, as amended.
- The benefit of \$1.9 million and \$0.5 million in 2019 and 2018, respectively, resulting from hurricane-related insurance recoveries related to impairments, repairs and maintenance costs incurred on facilities affected by Hurricanes Irma and Maria.
- Exclusion of hurricane-related expenses of \$2.8 million and \$2.5 million in 2018 and 2017, respectively.
- The exclusion of \$1.8 million of expected insurance recoveries from compensation and rental costs that the Corporation incurred when Hurricanes Irma and Maria precluded employees from working in 2017.
- The OTTI charges on debt securities of \$0.5 million, \$0.1 million and \$12.2 million in 2019, 2018, and 2017, respectively.
- The loss of \$34 thousand on sales of U.S. agency MBS and debt securities in 2018.
- The recovery of \$0.4 million of previously recorded OTTI charges on non-performing bonds of the GDB and the Puerto Rico Public Buildings Authority sold in 2017.
- The tax benefit of \$63.2 million resulting from the partial reversal of the Corporation's deferred tax asset valuation allowance in 2018.
- The exclusion of the one-time charge to tax expense of \$9.9 million related to the enactment of the Puerto Rico Tax Reform of 2018.
- The tax benefit of \$13.2 million related to the change in tax-status of certain subsidiaries from taxable corporations to limited liability companies in 2017.
- The gains of \$2.3 million and \$1.4 million in 2018 and 2017, respectively, related to the repurchase and cancellation of TRuPs.
- The exclusion of costs of \$0.4 million associated with secondary offerings of the Corporation's common stock by certain of its stockholders completed in 2017.

- The tax-related effects of all the pre-tax items mentioned in the above bullets as:
  - Tax benefit of \$4.3 million in 2019 related to merger and restructuring costs in connection with the pending acquisition of BSPR (calculated based on the statutory tax rate of 37.5% for 2019).
  - Tax expense of \$1.1 million in 2019 related to the accelerated discount accretion from the payoff of an acquired commercial mortgage loan (calculated based on the statutory tax rate of 37.5% for 2019).
  - Tax expense of \$2.4 million and \$6.6 million in 2019 and 2018, respectively, and a tax benefit of \$27.8 million in 2017 related to reserve releases and charges associated with the hurricane-related qualitative reserve (calculated based on the statutory tax rate of 37.5% for 2019 and 39% for 2018 and 2017).
  - The employee retention benefit recognized in 2019 will not be treated as taxable income by virtue of the Disaster Tax Relief and Airport Extension Act of 2017.
  - Tax expense of \$0.7 million and \$0.2 million in 2019 and 2018, respectively, related to the benefit of hurricane-related insurance recoveries (calculated based on the statutory tax rate of 37.5% for 2019 and 39% for 2018).
  - Tax benefit of \$1.1 million and \$1.0 million in 2018 and 2017, respectively, related to hurricane-related expenses (calculated based on the statutory tax rate 39%).
  - No tax benefit or expense was recorded for the OTTI charges on debt securities recorded in 2019, 2018 and 2017, the loss on sales of U.S. agencies MBS and bonds in 2018, and the recovery of previously OTTI charges in 2017. The Corporation recognized those adjustments at the tax-exempt international banking entity subsidiary level.
  - The gains realized on the repurchase and cancellation of TRuPs in 2018 and 2017, and costs incurred associated with secondary offerings completed in 2017, recorded at the holding company level, had no effect on the income tax expense in 2018 and 2017.

Management believes that adjustments to net income of items that are not reflective of core operating performance, are not expected to reoccur with any regularity or may reoccur at uncertain times and in uncertain amounts facilitates comparisons with prior periods and provides an alternate presentation of the Corporation's performance.

The Corporation uses these non-GAAP financial measures and believes that these non-GAAP financial measures enhance the ability of analysts and investors to analyze trends in the Corporation's business and understand the performance of the Corporation. In addition, the Corporation may utilize these non-GAAP financial measures as a guide in its budgeting and long-term planning process. Any analysis of these non-GAAP financial measures should be used only in conjunction with results presented in accordance with GAAP.

See "Executive Overview of Results of Operations" above for the reconciliation of the non-GAAP financial measure "adjusted net income" to "net income", the most equivalent GAAP financial measure. The following tables reconcile the non-GAAP financial measures "adjusted provision for loan and lease losses," and "adjusted provision for loan and lease losses to net charge-offs ratio," to the "provision for loan and lease losses" and the "provision for loan and lease losses to net charge-offs ratio", the most equivalent GAAP financial measures for the years ended December 31, 2019, 2018 and 2017:

	Hurricane-related Qualitative						
2019	As	reported (GAAP)	Reserve Release	Adjusted (Non-GAAP)			
(Dollars in thousands)							
Provision for loan and lease losses	\$	40,225 \$	6,425 \$	46,650			
Residential mortgage		14,091	-	14,091			
Commercial mortgage		(1,697)	-	(1,697)			
Commercial and industrial		(13,696)	3,422	(10,274)			
Construction		(1,496)	-	(1,496)			
Consumer		43,023	3,003	46,026			

Hurricane-related

	Qualitative Reserve						
2018	2018 As reported (GAA		Release	Adjusted (Non-GAAP)			
(Dollars in thousands)							
Provision for loan and lease losses	\$	59,253 \$	16,943 \$	76,196			
Residential mortgage		13,202	374	13,576			
Commercial mortgage		23,074	1,925	24,999			
Commercial and industrial		(8,440)	5,511	(2,929)			
Construction		7,032	729	7,761			
Consumer		24,385	8,404	32,789			

	As reported	Adjusted (Non-	
2017	(GAAP)	and Lease Losses	GAAP)
(Dollars in thousands)			
Provision for loan and lease losses	\$ 144,254 5	(71,304)\$	72,950
Residential mortgage	50,744	(14,581)	36,163
Commercial mortgage	30,054	(12,105)	17,949
Commercial and industrial	1,018	(15,947)	(14,929)
Construction	4,835	(3,660)	1,175
Consumer	57,603	(25,011)	32,592
	160		

(GAAP to Non GAAP reconciliation)											
	Year December 31, 2019			Pecember 31, 2018				December 31, 2017			1, 2017
		Net (	Charge-Offs	Pro	vision for Loan and Lease Losses	Net (	Charge-Offs				Net Charge-Offs
\$	40,225	\$	81,448	\$	59,253	\$	94,734	\$	144,254	\$	118,014
	6,425		-		16,943		-		(71,304)		
\$	46,650	\$	81,448	\$	76,196	\$	94,734	\$	72,950	\$	118,014
	49.39%				62.55%				122.23%		
	57.28%				80.43%				61.81%		
		16	1					-			
		Provision for Loan and Lease Losses  \$ 40,225  6,425  \$ 46,650  49,39%	Provision for Loan and Lease Losses         Net of the lease Losses           \$ 40,225         \$           6,425         \$           \$ 46,650         \$           49.39%         \$           57.28%	December 31, 2019           Provision for Loan and Lease Losses         Net Charge-Offs           \$ 40,225         \$ 81,448           6,425         -           \$ 46,650         \$ 81,448           49,39%	December 31, 2019   Provision for Loan and Lease Losses   Net Charge-Offs   Pro	Provision for Loan and Lease Losses         Net Charge-Offs         Provision for Loan and Lease Losses           \$ 40,225         \$ 81,448         \$ 59,253           6,425         -         16,943           \$ 46,650         \$ 81,448         \$ 76,196           49.39%         62.55%           57.28%         80.43%	December 31, 2019         December 31, 2018           Provision for Loan and Lease Losses         Net Charge-Offs         Provision for Loan and Lease Losses         Net Colspan="2">Net Colspan	December 31, 2019         December 31, 2018           Provision for Loan and Lease Losses         Net Charge-Offs         Provision for Loan and Lease Losses         Net Charge-Offs           \$ 40,225         \$ 81,448         \$ 59,253         \$ 94,734           6,425         -         16,943         -           \$ 46,650         \$ 81,448         \$ 76,196         \$ 94,734           49,39%         62,55%           57,28%         80,43%	December 31, 2019   December 31, 2018	December 31, 2019         December 31, 2018         Provision for Loan and Lease Losses           \$ 40,225         \$ 81,448         \$ 59,253         \$ 94,734         \$ 144,254           6,425         -         16,943         -         (71,304)           \$ 46,650         \$ 81,448         \$ 76,196         \$ 94,734         \$ 72,950           49.39%         62.55%         122,23%           57.28%         80.43%         61.81%	December 31, 2019         December 31, 2018         December 3           Provision for Loan and Lease Losses         Net Charge-Offs         Provision for Loan and Lease Losses         Provision for Loan and Lease Losses         Provision for Loan and Lease Losses           \$ 40,225         \$ 81,448         \$ 59,253         \$ 94,734         \$ 144,254         \$           6,425         -         16,943         -         (71,304)           \$ 46,650         \$ 81,448         \$ 76,196         \$ 94,734         \$ 72,950         \$           49.39%         62.55%         122.23%           57.28%         80.43%         61.81%

### **Selected Quarterly Financial Data**

Financial data showing the results for the 2019 and 2018 quarters is presented below. In the opinion of management, all adjustments necessary for a fair presentation have been included. These results are unaudited.

	2019						
	 March 31		June 30		otember 30	De	cember 31
	(	In thou	sands, except for	per sha	re results)		
Interest income	\$ 166,472	\$	169,510	\$	172,295	\$	167,620
Net interest income	140,181		142,546		144,425		139,929
Provision for loan and lease losses	11,820		12,534		7,398		8,473
Net income	43,314		41,287		46,327		36,449
Net income attributable to common stockholders	42,645		40,618		45,658		35,780
Earnings per common share - basic	\$ 0.20	\$	0.19	\$	0.21	\$	0.17
Earnings per common share - diluted	\$ 0.20	\$	0.19	\$	0.21	\$	0.16
			201	8			
						De	cember
	 March 31		June 30	Sep	otember 30		31
	 (In thousands, except for per share results)						
Interest income	\$ 149,418	\$	155,633	\$	157,492	\$	162,424
Net interest income	124,693		130,471		132,521		137,698
Provision for loan and lease losses	20,544		19,536		11,524		7,649
Net income	33,148		31,032		36,323		101,105
Net income attributable to common stockholders	32,479		30,363		35,654		100,436
Earnings per common share - basic	\$ 0.15	\$	0.14	\$	0.16	\$	0.46
Earnings per common share - diluted	\$ 0.15	\$	0.14	\$	0.16	\$	0.46

Some infrequent transactions that significantly affected quarterly periods include:

- Fourth quarter of 2019 includes pre-tax merger and restructuring costs of \$10.9 million in connection with the pending acquisition of BSPR and related restructuring initiatives, including a \$3.4 million charge related to a voluntary separation program offered to eligible employees at FirstBank during the fourth quarter of 2019.
- Third quarter of 2019 includes a pre-tax accelerated discount accretion of \$3.0 million resulting from the early payoff of an acquired commercial mortgage loan.
- First quarter of 2019 includes: (i) pre-tax net loan loss reserve release of \$6.4 million in connection with revised estimates of the hurricane-related qualitative reserves associated with the effects of Hurricanes Irma and Maria; and (ii) \$2.3 million expense recovery related to an employee retention benefit payment received by the Bank by virtue of the Disaster Tax Relief and Airport Extension Act of 2017, as amended.
- Fourth quarter of 2018 includes: (i) a one-time tax benefit of \$63.2 million resulting from the partial reversal of the deferred tax asset valuation allowance; (ii) a one-time charge to the income tax expense of \$9.9 million related to the enactment of the Puerto Rico Tax Reform of 2018, specifically in connection with the reduction of the Corporation's deferred tax assets as a result of the decrease in the maximum corporate tax rate in Puerto Rico from 39% to 37.5%, and (iii) a pre-tax net loan loss reserve release of \$5.7 million in connection with revised estimates of the qualitative reserves associated with the effects of Hurricanes Irma and Maria.
- Third quarter of 2018 includes the recognition of a pre-tax net loan loss reserve release of \$2.8 million in connection with revised estimates of the qualitative reserves associated with the effects of Hurricanes Irma and Maria.
- Second quarter of 2018 includes the recognition of a pre-tax net loan loss reserve release of \$2.1 million in connection with revised estimates of
  the qualitative reserves associated with the effects of Hurricanes Irma and Maria.
- First quarter of 2018 includes: (i) a pre-tax net loan loss reserve release of \$6.4 million in connection with revised estimates of the qualitative reserves associated with the effects of Hurricanes Irma and Maria; (ii) pre-tax hurricane-related expenses of \$1.6 million; and (iii) a \$2.3 million gain on the repurchase and cancellation of \$23.8 million in trust-preferred securities.

#### CEO and CFO Certifications

First BanCorp.'s Chief Executive Officer and Chief Financial Officer have filed with the SEC certifications required by Section 302 and Section 906 of the Sarbanes-Oxley Act of 2002 as Exhibits 31.1, 31.2, 32.1 and 32.2 to this Annual Report on Form 10-K.

In addition, in 2019, First BanCorp's Chief Executive Officer provided to the NYSE his annual certification, as required for all NYSE listed companies, that he was not aware of any violation by the Corporation of the NYSE corporate governance listing standards.

#### Item 7A. Quantitative and Qualitative Disclosures about Market Risk

The information required herein is incorporated by reference to the information included under the sub-caption "Interest Rate Risk Management" in Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations" of this Form 10-K.

# FIRST BANCORP. INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

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#### REPORT OF INDEPENDENT RESGISTERED PUBLIC ACCOUNTING FIRM

Stockholders and the Board of Directors of First BanCorp.
Santurce, Puerto Rico

#### Opinions on the Financial Statements and Internal Control over Financial Reporting

We have audited the accompanying consolidated statement of financial condition of First BanCorp. (the "Company") as of December 31, 2019 and 2018, the related consolidated statements of income, comprehensive income, cash flows, and changes in stockholders' equity for the years then ended, and the related notes (collectively referred to as the "financial statements"). We also have audited the Company's internal control over financial reporting as of December 31, 2019, based on criteria established in Internal Control – Integrated Framework issued in 2013 by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO").

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2019 and 2018, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2019, based on criteria established in Internal Control – Integrated Framework issued in 2013 by COSO.

#### **Basis for Opinions**

The Company's management is responsible for these financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's financial statements and an opinion on the Company's internal control over financial reporting based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) ("PCAOB") and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud, and whether effective internal control over financial reporting was maintained in all material respects.

Our audits of the financial statements included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

#### Definition and Limitations of Internal Control over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### Critical Audit Matters

The critical audit matters communicated below are matters arising from the current period audit of the financial statements that were communicated or required to be communicated to the audit committee and that: (1) relate to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the financial statements, taken as a whole, and we are not, by communicating the critical audit matters below, providing separate opinions on the critical audit matters or on the accounts or disclosures to which they relate.

#### Allowance for Loan and Lease Losses – Qualitative and Environmental Assessment of the General Reserve

As described in Notes 1 and 10 to the consolidated financial statements, the Company's allowance for loan and lease losses is a valuation account that reflects the Company's estimate of incurred losses in its loan and lease portfolio to the extent they are both probable and reasonable to estimate. The allowance for loan and lease losses was \$155 million at December 31, 2019, which included \$108 million related to loans collectively evaluated for impairment ("general reserves"). The calculation of the general reserve component is based on a quantitative and qualitative assessment and involves significant estimates and subjective assumptions which require a high degree of judgment relating to individual loan level, macro and local economic conditions and trends, including economic conditions throughout Puerto Rico, U.S. and British Virgin Islands, and the State of Florida. Changes in these assumptions could have a material effect on the Company's financial results.

The qualitative assessment for the general reserve is determined by portfolio segment and classes of loans within certain of the portfolio segments and includes consideration of: economic risks, geography, internal risk rating, unemployment, delinquency and bankruptcy trends, and market data trends such as collateral values and home price trends, among other factors.

This qualitative assessment contributes significantly to the general reserve component of the allowance for loan and lease losses. Management's identification and analysis of these considerations and related adjustments requires significant judgment. We identified the estimate of the qualitative adjustment of the general reserve for the commercial mortgage, commercial and industrial and residential mortgage portfolio ("identified segments") as a critical audit matter as they represent a significant portion of the total qualitative adjustment and because management's estimate relies on a qualitative analysis to determine a quantitative adjustment which required especially subjective auditor judgment.

The primary procedures we performed to address this critical audit matter included:

- Testing the effectiveness of controls over the evaluation of the general reserve qualitative assessment for the identified segments, including controls addressing:
  - Management's review of the completeness and accuracy of data inputs used as the basis for the allowance allocations resulting from the
    qualitative assessment.
  - Management's review of the results of the third-party model validations.
  - Management's review of the reasonableness of the judgments and assumptions used to develop the qualitative assessments for the general reserve.
  - Management's review of the mathematical accuracy of the allowance calculation.
- Substantively testing management's process, including evaluating their judgments and assumptions, for developing the general reserve qualitative
  assessments for the identified segments which included:
  - Evaluation of the completeness and accuracy of data inputs used as a basis for the adjustments relating to qualitative general reserve factors.
  - Evaluation of the reasonableness of management's judgements related to the qualitative and quantitative assessment of the data used in the determination of the general reserve qualitative adjustments and the resulting allocation to the allowance. Among other procedures, our evaluation considered, evidence from internal and external sources, loan portfolio performance trends and whether such assumptions were applied consistently period to period.
  - Analytically evaluating the qualitative assessments year over year for directional consistency and testing for reasonableness.
  - Testing the mathematical accuracy of the allowance calculation, including the application of the qualitative considerations.

#### Deferred Tax Asset - Valuation Allowance Analysis

As described in Notes 1 and 27 to the consolidated financial statements, the Company has a deferred tax asset of \$265 million as of December 31, 2019, net of a valuation allowance of \$87 million. Of the carrying balance of the net deferred tax asset, \$173 million, net of the aforementioned valuation allowance, is related to net operating loss carryforwards. The carrying value of the Company's net deferred tax asset includes an assessment of the amount of deferred tax asset that is "more likely than not" to be realized. This assessment involves an evaluation of both positive and negative evidence that includes consideration of future taxable income forecasts from all sources. The estimate of future taxable income involves significant estimates and subjective assumptions which require a high degree of judgment related to internal projections, multiple internal scenarios and assumptions, as well as external data. Changes in these assumptions could have a material effect on the Company's financial results.

Management's identification and analysis of these assumptions requires significant judgment. We identified the estimate of future taxable income as a critical audit matter as the amount of the net deferred tax asset dependent upon future taxable income is significant and because management's estimate relies on an analysis of future taxable income which required especially subjective auditor judgment.

The primary procedures we performed to address this critical audit matter included:

- Testing the effectiveness of controls over the deferred tax asset valuation allowance analysis, including controls addressing:
  - Management's review of the completeness and accuracy of data inputs used as the basis for the analysis.
  - Management's review of the reasonableness of the judgments and assumptions used to develop the analysis, including consideration of historical performance and future taxable income.
  - Management's review of the mathematical accuracy of the analysis.
- Substantively testing management's process, including evaluating their judgments and assumptions, for developing the assumptions in the deferred
  tax asset valuation allowance analysis which included:
  - Evaluation of the completeness and accuracy of data inputs used as a basis for the assumptions used in the analysis.
  - Evaluation of the reasonableness of management's judgments related to the assumptions used in the determination of the estimate of future taxable income. Among other procedures, our evaluation considered evidence from actual historical performance, internal and external sources, financial performance trends and whether such assumptions were applied consistently period to period.
  - Testing the mathematical accuracy of the deferred tax asset valuation allowance analysis, including the application of the estimate of future taxable income on the realization of the deferred tax asset components.

/s/ Crowe LLP

We have served as the Corporation's auditor since 2018.

New York, New York March 2, 2020

Stamp No. E404644 of the Puerto Rico Society of Certified Public Accountants was affixed to the record copy of this report.

#### REPORT OF INDEPENDENT RESGISTERED PUBLIC ACCOUNTING FIRM

To the Stockholders and the Board of Directors First BanCorp.:

#### **Opinion on the Consolidated Financial Statements**

We have audited the accompanying consolidated statements of income, comprehensive income, cash flows and changes in stockholders' equity of First BanCorp. and subsidiaries (the Corporation) for the year ended December 31, 2017, and the related notes (collectively, the consolidated financial statements). In our opinion, the consolidated financial statements present fairly, in all material respects, the result of operations of the Corporation and its cash flows for the year ended December 31, 2017, in conformity with U.S. generally accepted accounting principles.

#### Basis for Opinion

The consolidated financial statements are the responsibility of the Corporation's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Corporation in accordance with U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud. Our audit included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audit also included evaluating the accounting principles used and the significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that our audit provide a reasonable basis for our audit opinion.

/s/ KPMG LLP

We served as the Corporation's auditor from 2012 to 2018.

San Juan, Puerto Rico March 15, 2018

Stamp No. E392147 of the Puerto Rico Society of Certified Public Accountants was affixed to the record copy of this report.

#### Management's Report on Internal Control over Financial Reporting

To the Stockholders and Board of Directors of First BanCorp.:

The management of First BanCorp. (the "Corporation") is responsible for establishing and maintaining effective internal control over financial reporting. The Corporation's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of reliable financial statements for external purposes in accordance with U.S. generally accepted accounting principles ("GAAP"). The Corporation's internal control over financial reporting includes those policies and procedures that: (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Corporation; (2) provide reasonable assurance that transactions are recorded as necessary to permit the preparation of financial statements in accordance with GAAP, and that receipts and expenditures of the Corporation are being made only in accordance with authorizations of management and directors of the Corporation; and (3) provide reasonable assurance regarding prevention, or timely detection and correction of unauthorized acquisition, use, or disposition of the Corporation's assets that could have a material effect on the financial statements.

Because of its inherent limitations, including the possibility of collusion or improper management override of controls, internal control over financial reporting may not prevent, or detect and correct every misstatement due to error or fraud on a timely basis. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies and procedures may deteriorate.

Management assessed the effectiveness of the Corporation's internal control over financial reporting as of December 31, 2019 based on the framework set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control-Integrated Framework (2013). Based on this assessment, management concluded that, as of December 31, 2019, the Corporation's internal control over financial reporting was effective based on the criteria established in Internal Control-Integrated Framework (2013).

The Corporation's internal control over financial reporting as of December 31, 2019 has been audited by CROWE LLP, an independent registered public accounting firm, as stated in their accompanying report dated March 2, 2020, which expressed an unqualified opinion on the effectiveness of the Corporation's internal control over financial reporting as of December 31, 2019.

#### First BanCorp.

/s/ Aurelio Alemán Aurelio Alemán President and Chief Executive Officer Date: March 2, 2020

/s/ Orlando Berges Orlando Berges Executive Vice President and Chief Financial Officer

Date: March 2, 2020

### FIRST BANCORP. CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION December 31, 2019

1 COTTON	(In t	ember 31, 2019 thousands, except	December 31, 2018 for share information)		
ASSETS Cash and due from banks	\$	546,391	\$	578,613	
		,			
Money market investments:					
Time deposits with other financial institutions		300		300	
Other short-term investments		97,408		7,290	
Total money market investments		97,708		7,590	
Investment securities available for sale, at fair value:					
Securities pledged with creditors' rights to repledge		130,165		182,735	
Other investment securities available for sale		1,993,360		1,759,833	
Total investment securities available for sale		2,123,525		1,942,568	
Investment securities held to maturity, at amortized cost					
(fair value 2019 - \$110,374; 2018 - \$125,658)		138,675		144,815	
Equity securities		38,249		44,530	
Loans, net of allowance for loan and lease losses of \$155,139 (2018 - \$196,362)		8,847,066		8,661,761	
Loans held for sale, at lower of cost or market		39,477		43,186	
Total loans, net		8,886,543		8,704,947	
Premises and equipment, net		149,989		147,814	
Other real estate owned ("OREO")		101,626		131,402	
Accrued interest receivable on loans and investments		50,205		50,365	
Deferred tax asset. net		264,842		319,851	
Other assets		213,513		171,066	
Total assets	\$	12,611,266	\$	12,243,561	
Non-interest-bearing deposits Interest-bearing deposits	\$	2,367,856 6,980,573	\$	2,395,481 6,599,233	
Total deposits		9,348,429		8,994,714	
Securities sold under agreements to repurchase		100,000		150,086	
Advances from the Federal Home Loan Bank ("FHLB")		570,000		740,000	
Other borrowings		184,150		184,150	
Accounts payable and other liabilities		180,614		129,907	
Total liabilities		10,383,193		10,198,857	
STOCKHOLDERS' EQUITY					
Preferred stock, authorized, 50,000,000 shares:					
Non-cumulative Perpetual Monthly Income Preferred Stock: 22,004,000 shares issued, 1,444,146 shares outstanding, aggregate liquidation value of \$36,104		36,104		36,104	
Common stock, \$0.10 par value, authorized, 2,000,000,000 shares; 222,103,721 shares issued (2018 - 221,789,509 shares issued)		22,210		22.179	
Less: Treasury stock (at par value)		(474)		(455)	
Common stock outstanding, 217,359,337 shares outstanding		(1, 1)		(100)	
(2018 - 217,235,140 shares outstanding)		21,736		21,724	
Additional paid-in capital		941,652		939,674	
Retained earnings, includes legal surplus reserve of \$97,586 (2018 - \$80,191)		1,221,817		1,087,617	
Accumulated other comprehensive income, net of tax of \$7,752					
		6,764		(40.415)	
as of December 31, 2019 and 2018				(40,415)	
as of December 31, 2019 and 2018  Total stockholders' equity  Total liabilities and stockholders' equity		2,228,073 12,611,266		2,044,704	

The accompanying notes are an integral part of these statements. 170

### FIRST BANCORP. CONSOLIDATED STATEMENTS OF INCOME

Year Ended December 31, 2019 2018 2017 (In thousands, except per share information)

		(In thousands, except per share information)		
Interest and dividend income:				
Loans	\$	602,998	\$ 553,647	\$ 532,684
Investment securities	Ψ	59,546	60,224	51,125
Money market investments and interest-bearing cash accounts		13.353	11.096	4.614
Total interest income		675,897	624,967	588,423
		072,057	021,707	200,123
Interest expense:				
Deposits		77,782	67,651	66,537
Securities sold under agreements to repurchase		6,647	9,401	10,911
Advances from FHLB		14,963	13,549	11,140
Other borrowings		9,424	8,983	8,284
Total interest expense		108,816	99,584	96,872
Net interest income		567,081	525,383	491,551
Provision for loan and lease losses		40,225	59,253	144,254
Net interest income after provision for loan and lease losses		526,856	466,130	347,297
Non-interest income:				
Service charges and fees on deposit accounts		23,916	21,679	22,314
Mortgage banking activities		17,058	17,228	13,491
Net (loss) gain on sale of investments		-	(34)	371
Other-than-temporary impairment ("OTTI") losses on available-for-sale debt securities:				
Total OTTI losses		(557)	-	(12,231)
Portion of OTTI recognized in other comprehensive income ("OCI")		60	(50)	-
Net impairment losses on available-for-sale debt securities		(497)	(50)	(12,231)
Gain on early extinguishment of debt		-	2,316	1,391
Insurance commission income		10,186	8,429	8,197
Other non-interest income		39,909	32,742	28,854
Total non-interest income		90,572	82,310	62,387
Non-interest expenses:				
Employees' compensation and benefits		162,374	159,494	151,845
Occupancy and equipment		63,169	57,942	56,659
Business promotion		15,710	14.808	12,485
Professional fees		45,889	43,497	45,929
Taxes, other than income taxes		15,325	14,707	14,550
Federal Deposit Insurance Corporation ("FDIC") deposit insurance		6,319	8,909	13,725
Net loss on OREO and OREO expenses		14,644	14,452	10,997
Credit and debit card processing expenses		16,472	15,546	13,212
Communications		6,891	6,372	6,148
Merger and restructuring costs		11,442	-	-
Other non-interest expenses		19,821	22,075	22,151
Total non-interest expenses		378,056	357,802	347,701
Income before income taxes		239,372	190,638	61,983
Income tax expense (benefit)		71,995	(10,970)	(4,973)
	•			
Net income	<u>\$</u>	167,377	\$ 201,608	\$ 66,956
Net income attributable to common stockholders	\$	164,701	\$ 198,932	\$ 64,280
Net income per common share:				
•				
Basic	\$	0.76	\$ 0.92	\$ 0.30
Diluted	\$	0.76	\$ 0.92	\$ 0.30
	<del></del>			

The accompanying notes are an integral part of these statements. 171

## FIRST BANCORP. CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

Year Ended December 31,

	2019	2018 (In thousands)			
Net income	\$ 167,377	\$ 201,608	\$	66,956	
Other comprehensive income (loss):					
Unrealized gain (loss) on debt securities on which an					
OTTI has been recognized	48	255		(896)	
Reclassification adjustment for OTTI					
on debt securities included in net income	497	50		12,231	
Reduction of non-credit OTTI component on securities sold	-	-		5,678	
Reclassification adjustments for net gain included in net income					
on debt securities sold on which an OTTI has been recognized	-	-		(371)	
Reclassification adjustments for net loss included in net income					
on other sales of available-for-sale securities	-	34		-	
All other unrealized holding gains (losses) on available-for-sale securities arising					
during the year	46,634	(20,145)		(2,867)	
Other comprehensive income (loss) for the year	47,179	(19,806)		13,775	
Total comprehensive income	\$ 214,556	\$ 181,802	\$	80,731	

The accompanying notes are an integral part of these statements. 172

### FIRST BANCORP. CONSOLIDATED STATEMENTS OF CASH FLOWS

Year Ended December 31,

	2019	2019		019 2018		2018		2017	
		(In thousands)							
Cash flows from operating activities:	Φ 16	7 277	Φ.	201 600	•	(( 05(			
Net income	\$ 16	7,377	\$	201,608	\$	66,956			
Adjustments to reconcile net income to net cash provided by operating activities:	1.	7.500		15.006		16.404			
Depreciation and amortization		7,592		15,026		16,424			
Amortization of intangible assets		3,086		3,593		4,403			
Provision for loan and lease losses		0,225		59,253		144,254			
Deferred income tax expense (benefit)		5,009		(25,043)		(13,152)			
Stock-based compensation		3,949		5,825		7,296			
Loss (gain) on sale of investments		405		34		(371)			
OTTI on debt securities	,	497		50		12,231			
Unrealized gain on derivative instruments	(	2,934)		(46)		(187)			
Gain on early extinguishment of debt		-		(2,316)		(1,391)			
Net loss (gain) on sales of premises and equipment and other assets		242		(1,366)		(149)			
Net gain on sales of loans		0,446)		(2,639)		(6,291)			
Net amortization/accretion of premiums, discounts, and deferred loan fees and costs		8,117)		(8,397)		(8,757)			
Originations and purchases of loans held for sale		2,612)		(319,770)		(316,258)			
Sales and repayments of loans held for sale	36	0,572		344,935		329,554			
Amortization of broker placement fees		732		1,163		1,900			
Net amortization/accretion of premiums and discounts on investment securities		2,483		2,407		2,764			
(Increase) decrease in accrued interest receivable		1,971)		6,649		(12,755)			
Increase in accrued interest payable		1,081		236		1,390			
Decrease (increase) in other assets	3.	2,521		8,906		(202)			
(Decrease) increase in other liabilities	(	5,002)		(1,785)		8,305			
Net cash provided by operating activities	29	4,284		288,323		235,964			
Cash flows from investing activities:									
Net (disbursement) repayments on loans held for investment	(34	1,870)		(277,863)		(150,772)			
Proceeds from sales of loans held for investment	8	3,428		82,526		53,245			
Proceeds from sales of repossessed assets	6	0,124		51,799		35,239			
Proceeds from sales of available-for-sale securities		-		47,805		23,408			
Purchases of available-for-sale securities	(76	5,432)		(509,884)		(265,415)			
Proceeds from principal repayments and maturities of available-for-sale securities	62	8,675		387,817		232,977			
Proceeds from principal repayments of held-to-maturity securities		6,138		5,828		5,563			
Additions to premises and equipment	(2	2,478)		(20,514)		(9,417)			
Proceeds from sales of premises and equipment and other assets	· ·	1,568		2,548		2,043			
Net redemptions/purchases of other investments securities		6,292		(993)		(127)			
Proceeds from the settlement of insurance claims-investing activity		587		7.673					
Net cash used in investing activities	(34	2,968)		(223,258)		(73,256)			
Cash flows from financing activities:	(6.	-,, ,		(===,===)		(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
Net increase (decrease) in deposits	36	1,657		(36,889)		220,105			
Net decrease in short-term borrowings		5,086)		(49,914)		(70,000)			
Repayments of long-term borrowings		5,000)		(216.434)		(305.930)			
Proceeds from long-term borrowings	(20	-		120,000		415,000			
Repurchase of outstanding common stock	(	1,959)		(2,827)		(2,497)			
Dividends paid on common stock		0,356)		(6,517)		(2,477)			
Dividends paid on preferred stock		2,676)		(2,676)		(2,676)			
Net cash provided by (used in) financing activities		6,580		(195,257)		254.002			
Net increase (decrease) in cash and cash equivalents		7,896		(130,192)		416,710			
Cash and cash equivalents at beginning of year		6,203		716,395		299,685			
			•	586,203	¢.				
Cash and cash equivalents at end of year	\$ 64	4,099	\$	360,203	\$	716,395			
Cash and cash equivalents include: Cash and due from banks	\$ 54	6.391	S	578.613	\$	705.980			
Money market instruments		7,708	Ф	7,590	Э	10,415			
ivioney market instruments		7,708 4,099	¢.	586,203	\$				
	\$ 64	+,099	\$	360,203	Þ	716,395			

The accompanying notes are an integral part of these statements. 173

### FIRST BANCORP. CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY Year Ended December 31,

	2019	2018	2017
Preferred Stock	\$ 36,104	(In thousands) \$ 36,104	\$ 36,104
Trefficu Stock	\$ 50,104	5 50,104	5 50,104
Common Stock Outstanding:			
Balance at beginning of year	21,724	21,628	21,745
Common stock issued as compensation	-	27	58
Common stock issued for exercised warrants	-	73	-
Common stock withheld for taxes	(18)	(43)	(44)
Restricted stock grants	31	40	110
Restricted stock forfeited	(1)	(1)	(241)
Balance at end of year	21,736	21,724	21,628
Additional Paid-In Capital:			
Balance at beginning of year	939.674	936,772	931,856
Stock-based compensation	3.949	5,825	7,296
Common stock issued for exercised warrants	5,717	(73)	7,250
Common stock withheld for taxes	(1,941)	(2,784)	(2,453)
Restricted stock grants	(31)	(40)	(110)
Common stock issued as compensation	-	(27)	(58)
Restricted stock forfeited	1	1	241
Balance at end of year	941,652	939,674	936,772
Retained Earnings:			
Balance at beginning of year	1,087,617	895,208	830,928
Net income	167,377	201,608	66,956
Dividends declared on common stock (2019 - \$0.14 per share; 2018 - \$0.03 per share)	(30,501)	(6,517)	-
Dividends declared on preferred stock	(2,676)	(2,676)	(2,676)
Amount reclassified from accumulated other comprehensive			
loss per Accounting Standards Update No. ("ASU") 2016-01	-	(6)	-
Balance at end of year	1,221,817	1,087,617	895,208
Accumulated Other Comprehensive Income (Loss), net of tax:			
Balance at beginning of year	(40,415)	(20,615)	(34,390)
Amount reclassified out of accumulated other comprehensive loss per ASU 2016-01	(40,413)	(20,013)	(34,390)
Other comprehensive income (loss), net of tax	47,179	(19,806)	13,775
Balance at end of year	6,764	(40,415)	(20,615)
Buttines in old of year	0,704	(40,413)	(20,013)
Total stockholders' equity	\$ 2,228,073	\$ 2,044,704	\$ 1,869,097

The accompanying notes are an integral part of these statements.

#### NOTE 1 - NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying consolidated financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP"). The following is a description of First BanCorp.'s ("First BanCorp." or the "Corporation") most significant policies:

#### Nature of business

First BanCorp. is a publicly owned, Puerto Rico-chartered financial holding company that is subject to regulation, supervision, and examination by the Board of Governors of the Federal Reserve System (the "Federal Reserve Board"). The Corporation is a full service provider of financial services and products with operations in Puerto Rico, the United States, the U.S. Virgin Islands (the "USVI"), and the British Virgin Islands (the "BVI").

The Corporation provides a wide range of financial services for retail, commercial, and institutional clients. The Corporation has two wholly-owned subsidiaries: FirstBank Puerto Rico ("FirstBank" or the "Bank"), and FirstBank Insurance Agency, Inc. ("FirstBank Insurance Agency"). FirstBank is a Puerto Rico-chartered commercial bank, and FirstBank Insurance Agency is a Puerto Rico-chartered insurance agency. FirstBank is subject to the supervision, examination, and regulation of both the Office of the Commissioner of Financial Institutions of the Commonwealth of Puerto Rico (the "OCIF") and the FDIC. Deposits are insured through the FDIC Deposit Insurance Fund. FirstBank also operates in the State of Florida, subject to regulation and examination by the Florida Office of Financial Regulation and the FDIC, in the USVI, subject to regulation and examination by the United States Virgin Islands Banking Board, and in the BVI, subject to regulation by the British Virgin Islands Financial Services Commission. The Consumer Financial Protection Bureau (the "CFPB") regulates FirstBank's consumer financial products and services.

FirstBank Insurance Agency is subject to the supervision, examination, and regulation of the Office of the Insurance Commissioner of the Commonwealth of Puerto Rico and the Division of Banking and Insurance Financial Regulation in the USVI and operates four offices in Puerto Rico and two offices in the USVI.

FirstBank conducts its business through its main office located in San Juan, Puerto Rico, 46 banking branches in Puerto Rico, 11 banking branches in the USVI and the BVI, and 10 banking branches in the state of Florida (USA). As of December 31, 2019, FirstBank has 5 wholly owned subsidiaries with operations in Puerto Rico: First Federal Finance Corp. (d/b/a Money Express La Financiera), a finance company specializing in the origination of small loans with 28 offices in Puerto Rico; First Management of Puerto Rico, a domestic corporation, which holds tax-exempt assets; FirstBank Overseas Corporation, an international banking entity organized under the International Banking Entity Act of Puerto Rico; and two other dormant companies formerly engaged in the operation of certain other real estate owned ("OREO") properties.

#### Principles of consolidation

The consolidated financial statements include the accounts of the Corporation and its subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation. Statutory business trusts that are wholly-owned by the Corporation and are issuers of trust-preferred securities ("TRuPs"), and entities in which the Corporation has a non-controlling interest, are not consolidated in the Corporation's consolidated financial statements in accordance with authoritative guidance issued by the Financial Accounting Standards Board (the "FASB") for consolidation of variable interest entities ("VIE"). See "Variable Interest Entities" below for further details regarding the Corporation's accounting policy for these entities.

#### Use of estimates in the preparation of financial statements

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and contingent liabilities as of the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Cash and cash equivalents

For purposes of reporting cash flows, cash and cash equivalents include cash on hand, cash items in transit, and amounts due from the Federal Reserve Bank of New York (the "New York FED" or "Federal Reserve") and other depository institutions. The term also includes money market funds and short-term investments with original maturities of three months or less.

#### Investment securities

The Corporation classifies its investments in debt and equity securities into one of four categories:

Held-to-maturity — Securities that the entity has the intent and ability to hold to maturity. These securities are carried at amortized cost. The Corporation may not sell or transfer held-to-maturity securities without calling into question its intent to hold other debt securities to maturity, unless a nonrecurring or unusual event that could not have been reasonably anticipated has occurred.

*Trading* — Securities that are bought and held principally for the purpose of selling them in the near term. These securities are carried at fair value, with unrealized gains and losses reported in earnings. As of December 31, 2019 and 2018, the Corporation did not hold investment securities for trading purposes.

Available-for-sale — Securities not classified as held-to-maturity or trading. These securities are carried at fair value, with unrealized holding gains and losses, net of deferred taxes, reported in OCI as a separate component of stockholders' equity, and do not affect earnings until they are realized or are deemed to be other-than-temporarily impaired.

Equity securities — Equity securities that do not have readily available fair values are classified as equity securities in the consolidated statements of financial condition. These securities are stated at the lower of cost or realizable value. This category is principally composed of stock that is owned by the Corporation to comply with Federal Home Loan Bank ("FHLB") regulatory requirements. Their realizable value equals their cost. Also included in this category are marketable equity securities held at fair value with changes in unrealized gains or losses recorded through earnings pursuant to the requirements of ASU 2016-01.

Premiums and discounts on debt securities are amortized as an adjustment to interest income on investments over the life of the related securities under the interest method without anticipating prepayments, except for mortgage-backed securities ("MBS") where prepayments are anticipated. Premiums on callable debt securities, if any, are amortized to the earliest call date. Net realized gains and losses and valuation adjustments considered other-than-temporary, if any, related to investment securities are determined using the specific identification method and are reported in non-interest income as net gain (loss) on sale of investments and net impairment losses on debt securities, respectively. Purchases and sales of securities are recognized on a trade-date basis.

#### Evaluation of other-than-temporary impairment ("OTTI") on held-to-maturity and available-for-sale securities

On a quarterly basis, the Corporation performs an assessment to determine whether there have been any events or economic circumstances indicating that a security with an unrealized loss has suffered an OTTI. A security is considered impaired if the fair value is less than its amortized cost basis. The Corporation employs a systematic methodology that considers all available evidence in evaluating a potential impairment of its investments.

The impairment analysis of debt securities places special emphasis on the analysis of the cash position of the issuer and its cash and capital generation capacity, which could increase or diminish the issuer's ability to repay its bond obligations, the length of time and the extent to which the fair value has been less than the amortized cost basis, any adverse change to the credit conditions and liquidity of the issuer, taking into consideration the latest information available about the financial condition of the issuer, credit ratings, the failure of the issuer to make scheduled principal or interest payments, recent legislation and government actions affecting the issuer's industry, and actions taken by the issuer to deal with the economic climate. The Corporation also takes into consideration changes in the near-term prospects of the underlying collateral of a security, if any, such as changes in default rates, loss severity given default, and significant changes in prepayment assumptions and the level of cash flows generated from the underlying collateral, if any, supporting the principal and interest payments of the debt securities. OTTI must be recognized in earnings if the Corporation has the intent to sell the debt security or it is more likely than not that it will be required to sell the debt security before recovery of its amortized cost basis. However, even if the Corporation does not expect to sell a debt security, it must evaluate expected cash flows to be received and determine if a credit loss has occurred. An unrealized loss is generally deemed to be other-than-temporary and a credit loss is deemed to exist if the present value of the expected future cash flows is less than the amortized cost basis of the debt security. For available-for-sale and held-to-maturity debt securities the Corporations intends to hold, the credit loss component of an OTTI, if any, is recorded as net impairment losses on debt securities in the consolidated statements of income, while the remaining portion of the impairment loss is recognized in OCI, net of taxes, and included as a component of stockholders' equity. The previous amortized cost basis less the OTTI recognized in earnings is the new amortized cost basis of the investment. The new amortized cost basis is not adjusted for subsequent recoveries in fair value. Subsequent increases and decreases (if not an OTTI) in the fair value of available-for-sale securities is included in OCI. For held-tomaturity debt securities, any OTTI recognized in OCI should be accreted from OCI to the amortized cost of the debt security over the remaining life of the debt security. However, for debt securities for which OTTI was recognized in earnings, the difference between the new amortized cost basis and the cash flows expected to be collected is accreted as interest income as long as the security is not placed in nonaccrual status. Debt securities held by the Corporation at year-end primarily consisted of securities issued by U.S. government-sponsored entities ("GSEs"), private label MBS, certain bonds issued by the Puerto Rico Housing Finance Authority, a government instrumentality of the Commonwealth of Puerto Rico, and obligations of certain municipalities in Puerto Rico. Given the explicit and implicit guarantees provided by the U.S. federal government, the Corporation believes the credit risk in securities issued by the GSEs is low. The Corporation's OTTI assessment was concentrated on Puerto Rico government debt securities and private label MBS. For further information, including the methodology and assumptions used for the discounted cash flow analyses performed on these securities, refer to Note 6 - Investment Securities, to the consolidated financial statements. In addition, refer to Recently Issued Accounting Standards Not Yet Effective -Accounting for Financial Instruments - Credit Losses below for information about the adoption in 2020 of ASU 2016-13, Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments ("ASC 326"), that modifies the OTTI model for available-for-sale debt securities to require an allowance for credit impairment instead of a direct write-down to the amortized cost of the debt securities, which allows for reversal of credit impairments in future periods based on improvements in credit. ASC 326 also requires the Corporation to estimate an allowance for credit losses for the estimated life of certain financial assets, including held to maturity securities.

#### Loans held for investment

Loans that the Corporation has the ability and intent to hold for the foreseeable future are classified as held for investment. The substantial majority of the Corporation's loans are classified as held for investment. Loans are stated at the principal outstanding balance, net of unearned interest, cumulative charge-offs, unamortized deferred origination fees and costs, and unamortized premiums and discounts. Fees collected and costs incurred in the origination of new loans are deferred and amortized using the interest method or a method that approximates the interest method over the term of the loan as an adjustment to interest yield. Unearned interest on certain personal loans, auto loans and finance leases and discounts and premiums are recognized as income under a method that approximates the interest method. When a loan is paid-off or sold, any unamortized net deferred fee (cost) is credited (charged) to income. Credit card loans are reported at their outstanding unpaid principal balance plus uncollected billed interest and fees net of amounts deemed uncollectible. Purchased Credit Impaired ("PCI") loans are reported net of any remaining purchase accounting adjustments. See "Loans Acquired" below for the accounting policy for PCI loans.

Nonaccrual and Past-Due Loans - Loans on which the recognition of interest income has been discontinued are designated as nonaccrual. Loans are classified as nonaccrual when they are 90 days past due for interest and principal, with the exception of residential mortgage loans guaranteed by the Federal Housing Administration (the "FHA") or the Veterans Administration (the "VA") and credit cards. It is the Corporation's policy to report delinquent mortgage loans insured by the FHA, or guaranteed by the VA or the Puerto Rico Housing Authority, as loans past due 90 days and still accruing as opposed to nonaccrual loans since the principal repayment is insured. However, the Corporation discontinues the recognition of income relating to FHA/VA loans when such loans are over 15 months delinquent, taking into consideration the FHA interest curtailment process, and relating to loans guaranteed by the Puerto Rico Housing Finance Authority when such loans are over 90 days delinquent. As permitted by regulatory guidance issued by the Federal Financial Institutions Examination Council, credit card loans are generally charged off in the period in which the account becomes 180 days past due. Credit card loans continue to accrue finance charges and fees until charged off at 180 days. Loans generally may be placed on nonaccrual status prior to when required by the policies described above when the full and timely collection of interest or principal becomes uncertain (generally based on an assessment of the borrower's financial condition and the adequacy of collateral, if any). When a loan is placed on nonaccrual status, any accrued but uncollected interest income is reversed and charged against interest income and amortization of any net deferred fees is suspended. Interest income on nonaccrual loans is recognized only to the extent it is received in cash. However, when there is doubt regarding the ultimate collectability of loan principal, all cash thereafter received is applied to reduce the carrying value of such loans (i.e., the cost recovery method). Generally, the Corporation returns a loan to accrual status when all delinquent interest and principal becomes current under the terms of the loan agreement, or after a sustained period of repayment performance (6 months) and the loan is well secured and in the process of collection, and full repayment of the remaining contractual principal and interest is expected. PCI loans are not reported as nonaccrual as these loans were written down to fair value at the acquisition date and the accretable yield is recognized in interest income over the remaining life of the loans. Loans that are past due 30 days or more as to principal or interest are considered delinquent, with the exception of residential mortgage, commercial mortgage, and construction loans, which are considered past due when the borrower is in arrears on two or more monthly payments.

Impaired Loans - A loan is considered impaired when, based upon current information and events, it is probable that the Corporation will be unable to collect all amounts due (including principal and interest) according to the contractual terms of the loan agreement, or the loan has been modified in a Troubled Debt Restructuring ("TDR"). Loans with insignificant delays or insignificant shortfalls in the amounts of payments expected to be collected are not considered to be impaired. The Corporation individually evaluates for impairment those loans in the construction, commercial mortgage, and commercial and industrial portfolios of \$1 million or more as well as any boat loan of \$1 million or more. Although the authoritative accounting guidance for a specific impairment of a loan excludes large groups of smaller balance homogeneous loans that are collectively evaluated for impairment (e.g., mortgage and consumer loans), it specifically requires that loan modifications considered TDRs be analyzed under its provision. The Corporation also evaluates for impairment purposes certain residential mortgage loans and home equity lines of credit with high delinquency and loan to value levels. Heldfor-sale loans are not reported as impaired, as these loans are recorded at the lower of cost or fair value.

The Corporation generally measures impairment and the related specific allowance for individually impaired loans based on the difference between the recorded investment of the loan and the present value of the loans' expected future cash flows, discounted at the effective original interest rate of the loan at the time of modification, or the loan's observable market price. If the loan is collateral dependent, the Corporation measures impairment based upon the fair value of the underlying collateral, instead of discounted cash flows, regardless of whether foreclosure is probable. Loans are identified as collateral dependent if the repayment is expected to be provided solely by the underlying collateral, through liquidation or operation of the collateral. When the fair value of the collateral is used to measure impairment on an impaired collateral-dependent loan and repayment or satisfaction of the loan is dependent on the sale of the collateral, the fair value of the collateral is adjusted to consider estimated costs to sell. If repayment is dependent only on the operation of the collateral, the fair value of the collateral is not adjusted for estimated costs to sell. If the fair value of the loan is less than the recorded investment, the Corporation recognizes impairment by either a direct write-down or establishing a specific allowance for the loan or by adjusting the previously-established specific allowance for the impaired loan. For an impaired loan that is collateral dependent, charge-offs are taken in the period in which the loan, or a portion of the loan, is deemed uncollectible, and any portion of the loan that is not charged off is adversely credit-risk rated at a level no better than substandard.

A restructuring of a loan constitutes a TDR if the creditor, for economic or legal reasons related to the debtor's financial difficulties, grants a concession to the debtor that it would not otherwise consider. TDR loans typically result from the Corporation's loss mitigation activities and the modification of residential mortgage loans in accordance with guidelines similar to those of the U.S. government's Home Affordable Modification Program, and could include rate reductions to a rate that is below market on the loan, principal forgiveness, term extensions, payment forbearance, refinancing of any past-due amounts, including interest, escrow, and late charges and fees, and other actions intended to minimize the economic loss and to avoid foreclosure or repossession of collateral. Residential mortgage loans for which a binding offer to restructure has been extended are also classified as TDR loans. PCI loans are not classified as TDR loans.

TDR loans are classified as either accrual or nonaccrual loans. Loans in accrual status may remain in accrual status when their contractual terms have been modified in a TDR if the loans had demonstrated performance prior to the restructuring and payment in full under the restructured terms is expected. Otherwise, loans on nonaccrual and restructured as a TDR will remain on nonaccrual status until the borrower has proven the ability to perform under the modified structure, generally for a minimum of six months, and there is evidence that such payments, can, and are likely to, continue as agreed. Refer to Note 9 – Loans Held for Investment, to the consolidated financial statements, for additional qualitative and quantitative information about TDR loans.

In connection with commercial loan restructurings, the decision to maintain a loan that has been restructured on accrual status is based on a current, well-documented credit evaluation of the borrower's financial condition and prospects for repayment under the modified terms. The credit evaluation reflects consideration of the borrower's future capacity to pay, which may include evaluation of cash flow projections, consideration of the adequacy of collateral to cover all principal and interest, and trends indicating improving profitability and collectability of receivables. This evaluation also includes an evaluation of the borrower's current willingness to pay, which may include a review of past payment history, an evaluation of the borrower's willingness to provide information on a timely basis, and consideration of offers from the borrower to provide additional collateral or guarantor support.

The evaluation of mortgage and consumer loans for restructurings includes an evaluation of the client's disposable income and credit report, the value of the property, the loan-to-value relationship, and certain other client-specific factors that have affected the borrower's ability to make timely principal and interest payments on the loan.

The Corporation removes loans from TDR classification, consistent with authoritative accounting guidance that allows for a loan to be removed from the TDR classification in years following the modification, only when the following two circumstances are met:

- The loan is in compliance with the terms of the restructuring agreement and, therefore, is not considered impaired under the revised terms; and
- The loan yields a market interest rate at the time of the restructuring. In other words, the loan was restructured with an interest rate equal to or greater than what the Corporation would have been willing to accept at the time of the restructuring for a new loan with comparable risk.

If both of the conditions are met, the loan can be removed from the TDR classification in calendar years after the year in which the restructuring took place. However, the loan continues to be individually evaluated for impairment. Loans classified as TDRs, including loans in trial payment periods (trial modifications), are considered impaired loans.

With respect to the restructuring of a loan into two new loan notes, or loan splits, generally Note A of a loan split is restructured under market terms, and Note B is fully charged off. A partial charge-off may be recorded if Note B is collateral dependent and the source of repayment is independent of Note A. If Note A is in compliance with the restructured terms in years following the restructuring, Note A will be removed from the TDR classification and will continue to be individually evaluated for impairment. Refer to Note 9 – Loans Held for Investment, to the consolidated financial statements, for additional information about loan splits.

A loan that had previously been modified in a TDR and is subsequently refinanced under then-current underwriting standards at a market rate with no concessionary terms is accounted for as a new loan and is no longer reported as a TDR.

Interest income on impaired loans is recognized based on the Corporation's policy for recognizing interest on accrual and nonaccrual loans.

Loans Acquired - All purchased loans are recorded at fair value at the date of acquisition. Loans acquired with evidence of credit deterioration since their origination and where it is probable at the date of acquisition that the Corporation will not collect all contractually required principal and interest payments are considered PCI loans. Evidence of credit quality deterioration as of the purchase date may include statistics such as past due and nonaccrual status, credit scores, and modified loan terms. PCI loans have been aggregated into pools based on common risk characteristics. Each pool is accounted for as a single asset with a single composite interest rate and an aggregate expectation of cash flows. In accounting for PCI loans, the difference between contractually required payments and the cash flows expected to be collected at acquisition is referred to as the nonaccretable difference. The nonaccretable difference, which is neither accreted into income nor recorded on the consolidated statements of financial condition, reflects estimated future credit losses expected to be incurred over the life of the pool of loans. The excess of cash flows expected to be collected over the estimated fair value of PCI loans is referred to as the accretable yield. This amount is not recorded on the statements of financial condition, but is accreted into interest income over the remaining life of the pool of loans, using the effective-yield method.

Subsequent to acquisition, the Corporation continues to estimate cash flows expected to be collected over the life of the PCI loans using models that incorporate current key assumptions, such as default rates, loss severity, and prepayment speeds. Decreases in expected cash flows will generally result in an impairment charge to the provision for loan and lease losses and the establishment of an allowance for loan and lease losses. Increases in expected cash flows will generally result in a reduction in any allowance for loan and lease losses established subsequent to acquisition and an increase in the accretable yield. The adjusted accretable yield is recognized in interest income over the remaining life of the pool of loans.

Resolutions of loans may include sales of loans to third parties, receipt of payments in settlement with the borrower, or foreclosure of the collateral. The Corporation's policy is to remove an individual loan from a pool at its relative carrying amount. The carrying amount is defined as the loan's current contractually required payments receivable less its remaining nonaccretable difference and accretable yield, but excluding any post-acquisition loan loss allowance. To determine the carrying value, the Corporation performs a pro-rata allocation of the pool's total remaining nonaccretable difference and accretable yield to an individual loan in proportion to the loan's current contractually required payments receivable compared to the pool's total contractually required payments receivable. This removal method assumes that the amount received from a PCI loan resolution approximates pool performance expectations. The remaining accretable yield balance is unaffected and any material change in the remaining effective yield caused by this removal method is addressed by the Corporation's quarterly cash flow evaluation process for each pool. Modified PCI loans are not removed from a pool even if those loans would otherwise be deemed TDRs.

Because the initial fair value of PCI loans recorded at acquisition includes an estimate of credit losses expected to be realized over the remaining lives of the loans, the Corporation separately tracks and reports PCI loans and excludes these loans from its nonaccrual loan statistics.

For acquired loans that are not deemed impaired at acquisition, subsequent to acquisition, the Corporation recognizes the difference between the initial fair value at acquisition and the undiscounted expected cash flows in interest income over the period in which substantially all of the inherent losses associated with the non-PCI loans at the acquisition date are estimated to occur. Thus, such loans are accounted for consistently with other originated loans, potentially being classified as nonaccrual or impaired, as well as being classified under the Corporation's standard practices and procedures. In addition, these loans are considered in the determination of the allowance for loan losses.

Refer to Recently Issued Accounting Standards Not Yet Effective – Accounting for Financial Instruments – Credit Losses below for information about the adoption in 2020 of ASC 326 that eliminates the existing guidance for PCI loans, but requires an allowance for purchased financial assets with more than insignificant deterioration since origination.

Charge-off of Uncollectible Loans - Net charge-offs consist of the unpaid principal balances of loans held for investment that the Corporation determines are uncollectible, net of recovered amounts. Charge-offs are recorded as a reduction to the allowance for loan and lease losses and subsequent recoveries of previously charged-off amounts are credited to the allowance for loan and lease losses. Collateral dependent loans in the construction, commercial mortgage, and commercial and industrial loan portfolios are charged off to their net realizable value (fair value of collateral, less estimated costs to sell) when loans are considered to be uncollectible. Within the consumer loan portfolio, auto loans and finance leases are reserved once they are 120 days delinquent and are charged off to their estimated net realizable value when the collateral deficiency is deemed uncollectible (i.e., when foreclosure/repossession is probable) or when the loan is 365 days past due. Within the other consumer loan portfolio, closed-end loans are charged off when payments are 120 days in arrears, except small personal loans. Open-end (revolving credit) consumer loans, including credit card loans, and small personal loans are charged off when payments are 180 days in arrears. On a quarterly basis, residential mortgage loans that are 180 days delinquent and have an original loan-to-value ratio that is higher than 60% are reviewed and charged-off, as needed, to the fair value of the underlying collateral. Generally, all loans may be charged off or written down to the fair value of the collateral prior to the application of the policies described above if a loss-confirming event has occurred. Loss-confirming events include, but are not limited to, bankruptcy (unsecured), continued delinquency, or receipt of an asset valuation indicating a collateral deficiency when the asset is the sole source of repayment. The Corporation does not record charge-offs on PCI loans that are performing in accordance with or better than expectations as of the date of acquisition, as the fair value of these loans already reflects a credit component. The Corporation records charge-offs on PCI loans only if actual losses exceed estimated losses incorporated into the fair value recorded at acquisition and the amount is deemed uncollectible.

### Loans held for sale

Loans that the Corporation intends to sell or that the Corporation does not have the ability and intent to hold for the foreseeable future are classified as held-for-sale loans. Loans held for sale are recorded at the lower of aggregate cost or fair value. Generally, the loans held-for-sale portfolio consists of conforming residential mortgage loans that the Corporation intends to sell to the Government National Mortgage Association ("GNMA") and GSEs, such as the Federal National Mortgage Association ("FNMA") and the U.S. Federal Home Loan Mortgage Corporation ("FHLMC"). Generally, residential mortgage loans held for sale are valued on an aggregate portfolio basis and the value is primarily derived from quotations based on the MBS market. The amount by which cost exceeds market value in the aggregate portfolio of loans held for sale, if any, is accounted for as a valuation allowance with changes therein included in the determination of net income and reported as part of mortgage banking activities in the consolidated statements of income. Loan costs and fees are deferred at origination and are recognized in income at the time of sale. The fair value of commercial and construction loans held for sale, if any, is primarily derived from external appraisals, or broker price opinions that the Corporation considers, with changes in the valuation allowance reported as part of other non-interest income in the consolidated statements of income.

In certain circumstances, the Corporation transfers loans from/to held for sale or held for investment based on a change in strategy. If such a change in holding strategy is made, significant adjustments to the loans' carrying values may be necessary. Reclassifications of loans held for investment to held for sale are made at the lower of cost or fair value on the date of transfer and establish a new cost basis upon transfer. Write-downs of loans transferred from held for investment to held for sale are recorded as charge-offs at the time of transfer. Subsequent changes in value below amortized cost are reflected in non-interest income. Reclassifications of loans held for sale to held for investment are made at the lower cost or fair value on the transfer date.

### Allowance for loan and lease losses

The Corporation maintains the allowance for loan and lease losses at a level considered adequate to absorb incurred losses that are considered to be inherent in the loan and lease portfolio at that time. The Corporation does not maintain an allowance for held-for-sale loans or PCI loans that are performing in accordance with or better than expectations as of the date of acquisition, as the fair values of these loans already reflect a credit component. The allowance for loan and lease losses provides for probable incurred losses that have been identified with specific valuation allowances for individually evaluated impaired loans and for probable incurred losses believed to be inherent in the loan portfolio that have not been specifically identified. The determination of the allowance for loan and lease losses requires significant estimates, including with respect to the timing and amounts of expected future cash flows on impaired loans, consideration of current economic conditions and business strategies, and historical loss experience pertaining to the portfolios and pools of homogeneous loans, all of which may be susceptible to change.

The Corporation evaluates the need for changes to the allowance by portfolio loan segments and classes of loans within certain of those portfolio segments. The Corporation combines loans with similar credit risk characteristics into the following portfolio segments: commercial mortgage, construction, commercial and industrial, residential mortgage, and consumer loans. Classes are usually disaggregations of the portfolio segments. The classes within the residential mortgage segment are residential mortgages guaranteed by the U.S. government and other residential loans. The classes within the consumer portfolio are auto loans, finance leases, and other consumer loans. Other consumer loans mainly include unsecured personal loans, credit cards, home equity lines, lines of credits, and boat loans. The classes within the construction loan portfolio are land loans, construction of commercial projects, and construction of residential projects. The commercial mortgage and commercial and industrial segments are not further segmented into classes. The adequacy of the allowance for loan and lease losses is based on judgments related to the credit quality of each portfolio segment. These judgments consider ongoing evaluations of each portfolio segment, including such factors as the economic risks associated with each loan class, the financial condition of specific borrowers, the geography (Puerto Rico, Florida or the Virgin Islands), the level of delinquent loans, historical loss experience, the value of any collateral and, where applicable, the existence of any guarantees or other documented support. In addition to the general economic conditions and other factors described above, additional factors considered include the internal risk ratings assigned to loans. An internal risk rating is assigned to each commercial and construction loan at the time of approval and is subject to subsequent periodic review by the Corporation's senior management. The allowance for loan and lease losses is reviewed on a quarterly basis as par

The allowance for loan and lease losses is increased through a provision for credit losses that is charged to earnings, based on the quarterly evaluation of the factors previously mentioned, and is reduced by charge-offs, net of recoveries.

The allowance for loan and lease losses consists of specific reserves based upon valuations of loans considered to be impaired and general reserves. A specific valuation allowance is established for individual impaired loans in the commercial mortgage, construction, and commercial and industrial portfolios and certain boat loans, residential mortgage loans, and home equity lines of credit, primarily when the collateral value of the loan (if the impaired loan is determined to be collateral dependent) or the present value of the expected future cash flows discounted at the loan's effective rate is lower than the carrying amount of that loan. The loans within the commercial mortgage, construction, commercial and industrial portfolios, and boat loans of \$1 million or more are individually evaluated for impairment. Also, certain residential mortgage loans and home equity lines of credit are individually evaluated for impairment purposes based on their delinquency and loan to value levels. When foreclosure of a collateral dependent loan is probable, the impairment measure is based on the fair value of the collateral, less estimated costs to sell. The fair value of the collateral is generally obtained from appraisals. Updated appraisals are obtained when the Corporation determines that loans are impaired and are generally updated annually thereafter according to the Corporation's appraisal policy. In addition, appraisals and/or appraiser price opinions are also obtained for residential mortgage loans based on specific characteristics, such as delinquency levels, age of the appraisal, and loan-to-value ratios. The excess of the recorded investment in a collateral dependent loan over the resulting fair value of the collateral is charged-off when deemed uncollectible.

For all other loans, which include small, homogeneous loans, such as auto loans, and the other classes in the consumer loan portfolio, residential mortgages and commercial and construction loans that are not individually evaluated for impairment, the Corporation maintains a general valuation allowance established through a process that begins with estimates of incurred losses based upon various statistical analyses. The general reserve is primarily determined by applying loss factors according to the loan type and assigned risk category (pass, special mention, substandard, and doubtful loans that are not considered to be impaired).

The Corporation uses a roll-rate methodology to estimate losses on its consumer loan portfolio based on delinquencies and considering credit bureau score bands. The Corporation tracks the historical portfolio performance to arrive at a weighted-average distribution in each subgroup of each delinquency bucket. Roll-to-loss rates (loss factors) are calculated by multiplying the roll rates from each subgroup within the delinquency buckets forward through loss. Once roll rates are calculated, the resulting loss factor is applied to the existing receivables in the applicable subgroups within the delinquency buckets and the end results are aggregated to arrive at the required allowance level. The Corporation's assessment also involves evaluating key qualitative and environmental factors, which include credit and macroeconomic indicators such as unemployment, bankruptcy trends, recent market transactions, and collateral values to account for current market conditions that are likely to cause estimated credit losses to differ from historical loss experience. The Corporation analyzes the expected delinquency migration to determine the future volume of delinquencies.

The cash flow analysis for each residential mortgage pool is performed at the individual loan level and then aggregated to the pool level in determining the overall loss ratio (the "base methodology"). The model applies risk-adjusted prepayment curves, default curves, and severity curves to each loan in the pool. For loan restructuring pools, the present value of future cash flows under the new terms, at the loan's effective interest rate, is taken into consideration. Additionally, estimates of default risk and prepayments related to loan restructurings are based on, among other things, the historical experience of these loans. Loss severity is affected by the house price scenario, which is based in part on recent house price trends. Default curves are used in the model. The attributes that are most significant to the probability of default include present collection status (current, delinquent, in bankruptcy, in foreclosure stage), vintage, loan-to-values, and geography (Puerto Rico, Florida or the Virgin Islands). The estimates of the risk-adjusted timing of liquidations and associated costs are used in the model, and are risk-adjusted for the geographic area in which each property is located.

For commercial loans, the Corporation calculates historical charge-off rates on a quarterly basis for each commercial loan regulatory-based credit risk category (*i.e.* pass, special mention, substandard, and doubtful) using the historical charge-offs and portfolio balances over their average loss emergence period (the "raw loss rate") for each credit risk classification. However, when not enough loss experience is observed in a particular risk-rated category and the calculation results in a loss rate for such risk-rated category that is lower than the loss rate of a less severe risk-rated category, the Corporation uses the loss rate of such less severe category. A qualitative factor adjustment is applied to the base rate average derived from a set of risk-based ratings and weights assigned to credit and economic indicators over a reasonable period applied to a developed expected range of historical losses and a basis point adjustment that is derived from the difference between the average raw loss rate and the highest loss rate observed during a look-back period that management determined was appropriate to use for each region to identify any relevant effect during an economic cycle.

During 2017, management established a separate qualitative element of the allowance to estimate inherent losses associated with the effect of Hurricanes Irma and Maria on the Corporation's loan portfolios in the Puerto Rico and Virgin Islands regions. This qualitative element of the allowance was initially determined based on the estimated effect that the hurricanes could have on employment levels (*e.g.*, an unemployment rate that significantly increases from levels in Puerto Rico at the time of the hurricanes based on statistics observed in the aftermath of similar natural disasters in the U.S. mainland like Hurricane Katrina), economic activity in the Corporation's geographic regions, and the time it could take for the affected regions to return to a more normalized operating environment.

For large commercial and construction loan relationships, loan officers performed individual reviews of the effect of the hurricanes on these borrowers' sources of repayment. These large relationships, that represented 80% of the outstanding balance of the Corporation's commercial and construction loan portfolio at the time of the hurricanes, were analyzed and divided into three hurricane-affected categories (i.e. Low, Medium and High). Clients categorized as Low had no effect, or relatively insignificant effect, as a result of the hurricanes. Clients in the Medium category had demonstrated that they had sufficient liquidity to satisfy their obligations, but the complexity of the insurance claim process may affect their primary or secondary source of repayment. Finally, clients categorized as High could potentially have problems with their primary or secondary sources of repayment as they have a higher degree of uncertainty with respect to the timing of the insurance claim resolution, and the full reestablishment of their businesses was highly dependent on the timely receipt of insurance proceeds. Reserve levels were then recognized for these particular loans based on this stratification. For loans in the Low category, no additional qualitative hurricane-related reserve was calculated. For loans in the Medium and High categories, the Corporation stressed the general reserve loss factors applicable to these loans to reflect higher default probabilities not reflected in the historical data.

This review also resulted in downgrades in the credit risk classification of certain loans and their reserves were determined following the methodology applicable to criticized and adversely classified loans, as appropriate.

During 2018, the Corporation performed additional procedures to evaluate the adequacy of the qualitative reserve, including the consideration of updated payment patterns and probability of default credit risk analyses applied to consumer loan borrowers subject to payment deferral programs that expired early in 2018. For the determination of the hurricane-related qualitative reserve for residential mortgage loans as of December 31, 2018, the Corporation stressed the loss factors derived from its above-described base methodology by incorporating assumptions of further deterioration in the housing price index and higher loan modification levels. For the determination of the hurricane-related qualitative reserve for commercial and construction loans not individually reviewed as of December 31, 2018, the Corporation segregated the portfolio based on delinquency levels and stressed the general reserve loss factors applicable to 30-89 days past due loans to reflect higher default probabilities.

The significant overall uncertainties in the early assessments of hurricane-related credit losses have been largely addressed and the hurricane's effect on credit quality is now reflected in the normal process for determining the allowance for loan and lease losses and not through a separate hurricane-related qualitative reserve. Refer to Note 3 – Effects of Natural Disasters, to the consolidated financial statements, for additional information.

As of January 1, 2020, the Corporation is required to adopt ASC 326 which replaces the above-described incurred loss methodology with a methodology referred to as current expected credit losses ("CECL") to estimate the allowance for credit losses for the remaining estimated life of the financial asset (including loans, debt securities, and off-balance sheet credit exposures) using historical experience, current conditions, and reasonable and supportable forecasts. Refer to Recently Issued Accounting Standards Not Yet Effective - Accounting for Financial Instruments – Credit Losses below for additional information.

### Transfers and servicing of financial assets and extinguishment of liabilities

After a transfer of financial assets in a transaction that qualifies for sale accounting, the Corporation derecognizes the financial assets when control has been surrendered, and derecognizes liabilities when they are extinguished.

A transfer of financial assets in which the Corporation surrenders control over the assets is accounted for as a sale to the extent that consideration other than beneficial interests is received in exchange. The criteria that must be met to determine that the control over transferred assets has been surrendered include: (1) the assets must be isolated from creditors of the transferor; (2) the transferee must obtain the right (free of conditions that constrain it from taking advantage of that right) to pledge or exchange the transferred assets; and (3) the transferor cannot maintain effective control over the transferred assets through an agreement to repurchase them before their maturity. When the Corporation transfers financial assets and the transfer fails any one of the above criteria, the Corporation is prevented from derecognizing the transferred financial assets and the transaction is accounted for as a secured borrowing.

### Servicing assets

The Corporation recognizes as separate assets the rights to service loans for others, whether those servicing assets are originated or purchased. In the ordinary course of business, the Corporation sells residential mortgage loans (originated or purchased) to GNMA, which generally securitizes the transferred loans into MBS for sale into the secondary market. Also, certain conventional conforming loans are sold to FNMA or FHLMC, with servicing retained. When the Corporation sells mortgage loans, it recognizes any retained servicing right, based on its fair value.

Servicing assets ("MSRs") retained in a sale or securitization arise from contractual agreements between the Corporation and investors in mortgage securities and mortgage loans. The value of MSRs is derived from the net positive cash flows associated with the servicing contracts. Under these contracts, the Corporation performs loan-servicing functions in exchange for fees and other remuneration. The servicing functions typically include: collecting and remitting loan payments, responding to borrower inquiries, accounting for principal and interest, holding custodial funds for payment of property taxes and insurance premiums, supervising foreclosures and property dispositions, and generally administering the loans. The servicing rights, included as part of other assets in the statements of financial condition, entitle the Corporation to servicing fees based on the outstanding principal balance of the mortgage loans and the contractual servicing rate. The servicing fees are credited to income on a monthly basis when collected and recorded as part of mortgage banking activities in the consolidated statements of income. In addition, the Corporation generally receives other remuneration consisting of mortgagor-contracted fees such as late charges and prepayment penalties, which are credited to income when collected.

Considerable judgment is required to determine the fair value of the Corporation's MSRs. Unlike highly liquid investments, the market value of MSRs cannot be readily determined because these assets are not actively traded in securities markets. The initial carrying value of an MSR is generally determined based on its fair value. The Corporation determines the fair value of the MSRs based on a combination of market information on trading activity (MSR trades and broker valuations), benchmarking of servicing assets (valuation surveys), and cash flow modeling. The valuation of the Corporation's MSRs incorporates two sets of assumptions: (1) market-derived assumptions for discount rates, servicing costs, escrow earnings rates, floating earnings rates, and the cost of funds; and (2) market assumptions calibrated to the Corporation's loan characteristics and portfolio behavior for escrow balances, delinquencies and foreclosures, late fees, prepayments, and prepayment penalties.

Once recorded, the Corporation periodically evaluates MSRs for impairment. Impairment occurs when the current fair value of the MSRs is less than its carrying value. If MSRs are impaired, the impairment is recognized in current-period earnings and the carrying value of the MSRs is adjusted through a valuation allowance. If the value of the MSRs subsequently increases, the recovery in value is recognized in current period earnings and the carrying value of the MSRs is adjusted through a reduction in the valuation allowance. For purposes of performing the MSR impairment evaluation, the servicing portfolio is stratified on the basis of certain risk characteristics such as region, terms, and coupons. The Corporation conducts an other-than-temporary impairment analysis to evaluate whether a loss in the value of the MSRs in a particular stratum, if any, is other than temporary or not. When the recovery of the value is unlikely in the foreseeable future, a write-down of the MSRs in the stratum to its estimated recoverable value is charged to the valuation allowance. As of December 31, 2019, the carrying value of the MSRs amounted to \$26.8 million (2018 - \$27.4 million).

The MSRs are amortized over the estimated life of the underlying loans based on an income forecast method as a reduction of servicing income. The income forecast method of amortization is based on projected cash flows. A particular periodic amortization is calculated by applying to the carrying amount of the MSRs the ratio of the cash flows projected for the current period to total remaining net MSR forecasted cash flow.

#### Premises and equipment

Premises and equipment are carried at cost, net of accumulated depreciation and amortization. Depreciation is provided on the straight-line method over the estimated useful life of each type of asset. Amortization of leasehold improvements is computed over the terms of the leases (i.e., the contractual term plus lease renewals that are reasonably assured) or the estimated useful lives of the improvements, whichever is shorter. Costs of maintenance and repairs that do not improve or extend the life of the respective assets are expensed as incurred. Costs of renewals and betterments are capitalized. When the Corporation sells or disposes assets, their cost and related accumulated depreciation are removed from the accounts and any gain or loss is reflected in earnings as part of other non-interest income in the consolidated statements of income. When the asset is no longer used in operations, and the Corporation intends to sell it, the asset is reclassified to other assets held for sale and is reported at the lower of the carrying amount or fair value less cost to sell.

### Leases

The Corporation determines if an arrangement is a lease or contains a lease at inception. Operating and finance lease liabilities are recognized based on the present value of the remaining lease payments, discounted using the discount rate for the lease at the commencement date. As the rate implicit in the lease is not readily determinable for the Corporation's operating leases, the Corporation generally uses an incremental borrowing rate based on information available at the commencement date to determine the present value of future lease payments. Operating right-of-use ("ROU") assets and finance lease assets are generally recognized based on the amount of the initial measurement of the lease liability. The Corporation's leases are primarily related to operating leases for the Bank's branches and automated teller machines ("ATMs"). Most of the Corporation's leases with operating ROU assets have terms of two years to thirty years, some of which include options to extend the leases for up to seven years. The Corporation does not recognize ROU assets and lease liabilities that arise from short-term leases, primarily related to certain month-to-month ATM operating leases. As of December 31, 2019, the Corporation did not have a lease that qualifies as a finance lease. Lease expense is recognized on a straight-line basis over the lease term. The Corporation includes the lease ROU asset and lease liability as part of Other assets and Accounts payable and other liabilities, respectively, in the consolidated statement of financial condition. Refer to "Accounting Standards Adopted in 2019 – Lease Accounting" below for additional accounting guidance and effect of adopting new accounting guidance for leasing transactions in 2019.

### Other real estate owned (OREO)

OREO, which consists of real estate acquired in settlement of loans, is recorded at the lower of cost (carrying value of the loan) or fair value minus estimated costs to sell the real estate acquired. Generally, loans have been written down to their net realizable value prior to foreclosure. Any further reduction to their net realizable value is recorded with a charge to the allowance for loan losses at the time of foreclosure or shortly thereafter. Thereafter, gains or losses resulting from the sale of these properties and losses recognized on the periodic reevaluations of these properties are credited or charged to earnings and are included as part of net loss on OREO and OREO expenses in the consolidated statements of income. The cost of maintaining and operating these properties is expensed as incurred. The Corporation estimates fair values primarily based on appraisals, when available, and periodically reviews and updates the net realizable value.

### Goodwill and other intangible assets

Goodwill – Goodwill is the purchase premium after adjusting for the fair value of net assets acquired. Goodwill is not amortized but is reviewed for potential impairment on an annual basis, generally during the fourth quarter, or more often if events or circumstances indicate there may be an impairment. The Corporation evaluated goodwill for impairment as of October 1, 2019. Goodwill impairment testing is performed at the segment (or "reporting unit") level. Goodwill is assigned to reporting units at the date the goodwill is initially recorded. Once goodwill has been assigned to a reporting unit, it no longer retains its association with a particular acquisition, and all of the activities within a reporting unit, whether acquired or internally generated, are available to support the value of the goodwill. The Corporation's goodwill is related to the United States (Florida) reporting unit.

In 2019, the Corporation performed a qualitative assessment to test for impairment the goodwill of the Florida reporting unit. This assessment involved identifying the inputs and assumptions that most affects fair value, evaluating the significance of all identified relevant events and circumstances that affect fair value of the reporting entity and weighing such factors to determine if it is more likely than not that the fair value of the reporting unit was greater than its carrying amount.

In the qualitative assessment, the Corporation evaluated events and circumstances that could impact the fair value including the following:

- Macroeconomic conditions, such as improvement or deterioration in general economic conditions
- Industry and market considerations
- Interest rate fluctuations
- Overall financial performance of the entity
- · Performance of industry peers over the last year
- Recent market transactions

Management considered positive and negative evidence obtained during the evaluation of significant events and circumstances and weighted such information to conclude that it is more likely than not that the reporting unit's fair value is greater than its carrying amount, thus quantitative tests were not required.

In the past, the Corporation has applied quantitative valuation methodologies, including market multiples and discounted cash flow approaches to determine the estimated fair value, which was compared to the carrying value of the reporting unit. If the fair value was less than the carrying amount, an additional test was required to measure the amount of impairment.

The Corporation determined that goodwill was not impaired as of December 31, 2019 or 2018.

Intangible Assets subject to Amortization – The Corporation amortizes core deposit intangibles over their estimated lives, generally on a straight-line basis, and are reviewed periodically for impairment when events or changes in circumstances indicate that the carrying amount may not be recoverable. The carrying value of core deposit intangible assets amounted to \$3.5 million as of December 31, 2019 (\$4.3 million as of December 31, 2018).

In connection with the acquisition of a FirstBank-branded credit card loan portfolio in 2012, the Corporation recognized at acquisition a purchased credit card relationship intangible of \$24.5 million (\$3.6 million and \$5.7 million as of December 31, 2019 and 2018, respectively), which is being amortized on an accelerated basis based on the estimated attrition rate of the purchased credit card accounts, which reflects the Corporation's estimate that it will realize the economic benefits of the intangible asset as the revenue stream generated by the cardholder relationship is realized. These benefits are consumed as the revenue stream generated by the cardholder relationship is realized. For further disclosures, refer to Note 15 – Goodwill and other Intangibles, to the consolidated financial statements.

In the first quarter of 2016, FirstBank Insurance Agency acquired certain insurance customer accounts and related customer records and recognized an insurance customer relationship intangible of \$1.1 million (\$0.5 million and \$0.6 million as of December 31, 2019 and 2018, respectively), which the Corporation is amortizing on a straight-line basis. The list of accounts acquired has a direct relationship to previous mortgage loan portfolio acquisitions from Doral Bank and Doral Financial in 2015 and 2014, respectively.

For intangible assets subject to amortization, the Corporation recognizes an impairment loss if it determines that the carrying value of the intangible asset is not recoverable and exceeds the fair value. The carrying value of the intangible asset is considered to be not recoverable if it exceeds the sum of the undiscounted cash flows expected to result from the use of the asset. The Corporation performed impairment tests for the years ended December 31, 2019, 2018, and 2017 and determined that no impairment was needed for intangible assets subject to amortization.

### Securities purchased and sold under agreements to repurchase

The Corporation accounts for securities purchased under resale agreements and securities sold under repurchase agreements as collateralized financing transactions. Generally, the Corporation records these agreements at the amount at which the securities were purchased or sold. The Corporation monitors the fair value of securities purchased and sold, and obtains collateral from, or returns it to, the counterparties when appropriate. These financing transactions do not create material credit risk given the collateral involved and the related monitoring process. The Corporation sells and acquires securities under agreements to repurchase or resell the same or similar securities. Generally, similar securities are securities from the same issuer, with identical form and type, similar maturity, identical contractual interest rates, similar assets as collateral, and the same aggregate unpaid principal amount. The counterparty to certain agreements may have the right to repledge the collateral by contract or custom. The Corporation presents such assets separately in the consolidated statements of financial condition as securities pledged with creditors' rights to repledge. Repurchase and resale activities may be transacted under legally enforceable master repurchase agreements that give the Corporation, in the event of default by the counterparty, the right to liquidate securities held and to offset receivables and payables with the same counterparty. The Corporation offsets repurchase and resale transactions with the same counterparty in the consolidated statements of financial condition where it has such a legally enforceable master netting agreement and the transactions have the same maturity date.

From time to time, the Corporation modifies repurchase agreements to take advantage of prevailing interest rates. Following applicable GAAP guidance, if the Corporation determines that the debt under the modified terms is substantially different from the original terms, the modification must be accounted for as an extinguishment of debt. The Corporation considers modified terms to be substantially different if the present value of the cash flows under the terms of the new debt instrument is at least 10% different from the present value of the remaining cash flows under the terms of the original instrument. The new debt instrument will be initially recorded at fair value, and that amount will be used to determine the debt extinguishment gain or loss to be recognized through the consolidated statements of income and the effective rate of the new instrument. If the Corporation determines that the debt under the modified terms is not substantially different, then the new effective interest rate is determined based on the carrying amount of the original debt instrument. The Corporation has considered that none of the repurchase agreements modified in the past were substantially different from the original terms, and, therefore, these modifications were not accounted for as extinguishments of debt.

### Rewards liability

The Corporation offers products, primarily credit cards, that offer various rewards to reward program members, such as airline tickets, cash, or merchandise, based on account activity. The Corporation generally recognizes the cost of rewards as part of business promotion expenses when the rewards are earned by the customer and, at that time, records the corresponding reward liability. The Corporation determines the reward liability based on points earned to date that the Corporation expects to be redeemed and the average cost per point redemption. The reward liability is reduced as points are redeemed. In estimating the reward liability, the Corporation considers historical reward redemption behavior, the terms of the current reward program, and the card purchase activity. The reward liability is sensitive to changes in the reward redemption type and redemption rate, which is based on the expectation that the vast majority of all points earned will eventually be redeemed. The reward liability, which is included in other liabilities in the consolidated statements of financial condition, totaled \$7.1 million and \$7.0 million as of December 31, 2019 and 2018, respectively.

#### Income taxes

The Corporation uses the asset and liability method for the recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been recognized in the Corporation's financial statements or tax returns. Deferred income tax assets and liabilities are determined for differences between financial statement and tax bases of assets and liabilities that will result in taxable or deductible amounts in the future. The computation is based on enacted tax laws and rates applicable to periods in which the temporary differences are expected to be recovered or settled. Valuation allowances are established, when necessary, to reduce deferred tax assets to the amount that is more likely than not to be realized. In making such assessment, significant weight is given to evidence that can be objectively verified, including both positive and negative evidence. The authoritative guidance for accounting for income taxes requires the consideration of all sources of taxable income available to realize the deferred tax asset, including the future reversal of existing temporary differences, tax planning strategies and future taxable income, exclusive of the impact of the reversal of temporary differences and carryforwards. In estimating taxes, management assesses the relative merits and risks of the appropriate tax treatment of transactions taking into account statutory, judicial, and regulatory guidance. Refer to Note 27 – Income Taxes, to the consolidated financial statements, for additional information.

Under the authoritative accounting guidance, income tax benefits are recognized and measured based on a two-step analysis: 1) a tax position must be more likely than not to be sustained based solely on its technical merits in order to be recognized; and 2) the benefit is measured at the largest dollar amount of that position that is more likely than not to be sustained upon settlement. The difference between a benefit not recognized in accordance with this analysis and the tax benefit claimed on a tax return is referred to as an Unrecognized Tax Benefit ("UTB"). The Corporation classifies interest and penalties, if any, related to UTBs as components of income tax expense. As of December 31, 2019 and 2018, the Corporation did not have any UTBs recorded on its books.

### Treasury stock

The Corporation accounts for treasury stock at par value. Under this method, the treasury stock account is increased by the par value of each share of common stock reacquired. Any excess amount paid per share over the par value is debited to additional paid-in capital for the amount per share that was originally credited. Any remaining excess is charged to retained earnings.

### Stock-based compensation

Compensation cost is recognized in the financial statements for all share-based payment grants.

On May 24, 2016, the Corporation's stockholders approved the amendment and restatement of the First BanCorp. Omnibus Incentive Plan, as amended (the "Omnibus Plan"), to, among other things, increase the number of shares of common stock reserved for issuance under the Omnibus Plan, extend the term of the Omnibus Plan to May 24, 2026 and re-approve the material terms of the performance goals under the Omnibus Plan for purposes of the theneffective Section 162(m) of the U.S. Internal Revenue Code of 1986, as amended. The Omnibus Plan provides for equity-based compensation incentives (the "awards") through the grant of stock options, stock appreciation rights, restricted stock, restricted stock units, performance shares, cash-based awards and other stock-based awards. The compensation cost for an award, determined based on the estimate of the fair value at the grant date (considering forfeitures and any post-vesting restrictions), is recognized over the period during which an employee or director is required to provide services in exchange for an award, which is the vesting period.

Stock-based compensation accounting guidance requires the Corporation to reverse compensation expense for any awards that are forfeited due to employee or director turnover. Quarterly changes in the estimated forfeiture rate may have a significant effect on share-based compensation, as the effect of adjusting the rate for all expense amortization is recognized in the period in which the forfeiture estimate is changed. If the actual forfeiture rate is higher than the estimated forfeiture rate, an adjustment is made to increase the estimated forfeiture rate, which will result in a decrease in the expense recognized in the financial statements. If the actual forfeiture rate is lower than the estimated forfeiture rate, an adjustment is made to decrease the estimated forfeiture rate, which will result in an increase in the expense recognized in the financial statements. For additional information regarding the Corporation's equity-based compensation and awards granted, refer to Note 22 – Stock-Based Compensation, to the consolidated financial statements.

### Comprehensive income

Comprehensive income for First BanCorp. includes net income and the unrealized gain (loss) on available-for-sale securities, net of estimated tax effects.

### Segment information

The Corporation reports financial and descriptive information about its reportable segments. Operating segments are components of an enterprise about which separate financial information is available that is evaluated regularly by management in deciding how to allocate resources and in assessing performance. The Corporation's management determined that the segregation that best fulfills the segment definition described above is by lines of business for its operations in Puerto Rico, the Corporation's principal market, and by geographic areas for its operations outside of Puerto Rico. As of December 31, 2019, the Corporation had the following six operating segments that are all reportable segments: Commercial and Corporate Banking; Mortgage Banking; Consumer (Retail) Banking; Treasury and Investments; United States Operations; and Virgin Islands Operations. Refer to Note 36 – Segment Information, to the consolidated financial statements, for additional information.

### Valuation of financial instruments

The measurement of fair value is fundamental to the Corporation's presentation of its financial condition and results of operations. The Corporation holds debt and equity securities, derivatives, and other financial instruments at fair value. The Corporation holds its investments and liabilities mainly to manage liquidity needs and interest rate risks. A meaningful part of the Corporation's total assets is reflected at fair value on the Corporation's financial statements.

The FASB's authoritative guidance for fair value measurement defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. This guidance also establishes a fair value hierarchy for classifying financial instruments. The hierarchy is based on whether the inputs to the valuation techniques used to measure fair value are observable or unobservable. Three levels of inputs may be used to measure fair value:

- Level 1 Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.
- Level 2 Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3 Valuations are based on unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

Under the fair value accounting guidance, an entity has the irrevocable option to elect, on a contract-by-contract basis, to measure certain financial assets and liabilities at fair value at the inception of the contract and, thereafter, to reflect any changes in fair value in current earnings. The Corporation did not make any fair value option election as of December 31, 2019 or 2018. See Note 30 – Fair Value, to the consolidated financial statements, for additional information.

### Income recognition— Insurance agency

Commission revenue is recognized as of the effective date of the related insurance policy. Additional premiums and rate adjustments are recorded as they occur. The Corporation also receives contingent commissions from insurance companies as additional incentive for achieving specified premium volume goals and/or the loss experience of the insurance placed by the Corporation. The Corporation recognizes contingent commissions from insurance companies generally when it receives such commissions or when the insurance company reports the amount to be paid to the Corporation. The Corporation establishes an allowance for expected adjustments to commissions earned relating to policy cancellations. Refer to Note 31 - Revenue from Contracts with Customers, to the consolidated financial statements, for additional information about the Corporation's evaluation of insurance commissions for purposes of compliance with the revenue recognition accounting guidelines as required by Accounting Standard Codification ("ASC" or "the Codification") Topic 606

### Earnings per common share

Earnings per share-basic is calculated by dividing net income attributable to common stockholders by the weighted-average number of common shares issued and outstanding. Net income attributable to common stockholders represents net income adjusted for any preferred stock dividends, including any preferred stock dividends declared but not yet paid, and any cumulative preferred stock dividends related to the current dividend period that have not been declared as of the end of the period. Basic weighted-average common shares outstanding excludes unvested shares of restricted stock that do not contain non-forfeitable dividend rights. The computation of diluted earnings per share is similar to the computation of basic earnings per share except that the number of weighted-average common shares is increased to include the number of additional common shares that would have been outstanding if the dilutive common shares had been issued, referred to as potential common shares.

Potential dilutive common shares consist of unvested shares of restricted stock that do not contain non-forfeitable dividend rights, warrants outstanding during the period and common stock issued under the assumed exercise of stock options, if any, using the treasury stock method. This method assumes that the potential dilutive common shares are issued and outstanding and the proceeds from the exercise, in addition to the amount of compensation cost attributable to future services, are used to purchase common stock at the exercise date. The difference between the number of potential dilutive shares issued and the shares purchased is added as incremental shares to the actual number of shares outstanding to compute diluted earnings per share. Unvested shares of restricted stock, stock options, and warrants outstanding during the period that result in lower potential dilutive shares issued that shares purchased under the treasury stock method are not included in the computation of dilutive earnings per share since their inclusion would have an antidilutive effect on earnings per share. Potential dilutive common shares also include performance units that do not contain non-forfeitable dividend rights if the performance condition is met as of the end of the reporting period.

### **Accounting Standards Adopted in 2019**

### Lease Accounting

In February 2016, the FASB updated the ASC to replace ASC Topic 840, "Leases (Topic 840)" ("ASC Topic 840"), with new guidance for the financial reporting about leasing transactions. Under the new guidance, a lessee is required to recognize a ROU asset and a lease liability for leases with lease terms of more than 12 months. Similar to the practice before the adoption of this guidance, a lessee's recognition, measurement, and presentation of expenses and cash flows arising from a lease primarily depend on the classification of the lease as a finance or operating lease. However, unlike previous guidance, which required the recognition of only capital leases on the balance sheet, the guidance requires both types of leases to be recognized on the balance sheet. The guidance also requires disclosures to help investors and other financial statement users better understand the amount, timing, and uncertainty of cash flows arising from leases. These disclosures include qualitative and quantitative information and additional information about the amounts recorded in the financial statements. The FASB issued an update in January 2018 providing an optional transition practical expedient under which an entity need not evaluate under new ASC Topic 842, "Leases" ("ASC Topic 842"), land easements that existed or expired before the entity's adoption of ASC Topic 842 and were not previously accounted for as leases. In addition, the FASB issued an update in July 2018 that provides entities with an additional optional transition method that allows entities to adopt the new standard prospectively as of the effective date, without adjusting comparative periods presented. Also, the amendments provide lessors with a practical expedient, by class of underlying asset, to not separate non lease components, subject to certain circumstances. Also in July 2018, the FASB issued an update that makes various technical corrections to clarify how to apply certain aspects of the new leases standard, such as reassessment of lease classification, variable lease payments that depend on an index or a rate, lease term and purchase options, and certain transition adjustments, among others. The guidance on leases took effect for public business entities for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2018.

The update affected the Corporation's consolidated financial statements since the Corporation has operating and lease arrangements for which it is a lessee. The new standard provides a number of optional practical expedients in transition. The Corporation adopted this guidance in 2019, and elected the optional transition approach to not apply the new lease standard in comparative periods presented and the package of practical expedients, which allows the Corporation not to reassess prior conclusions about lease classification and initial direct costs. The adoption of this standard in January 2019 resulted in the recognition of ROU assets and lease liabilities for operating leases of \$59.6 million and \$62.1 million, respectively, with the most significant impact from recognition of ROU assets and liabilities related to the operating leases for the Bank's branches and ATMs. Disclosures required by the standard have been included in Note 29 - Leases, to the consolidated financial statements.

### Amortization of Premiums and Discounts of Callable Debt Securities

In March 2017, the FASB updated the Codification to shorten the amortization period for certain purchased callable debt securities held at a premium. Specifically, the amendments require the premium to be amortized to the earliest call date. With respect to securities held at a discount, the amendments do not require an accounting change; thus, the discount continues to be amortized to maturity. The amendments in this update more closely align the amortization period of premiums and discounts to expectations incorporated in market pricing on the underlying securities. In most cases, market participants price securities to the call date that produces the worst yield when the coupon is above current market rates (that is, the security is trading at a premium) and price securities to maturity when the coupon is below market rates (that is, the security is trading at a discount) in anticipation that the borrower will act in its economic best interest. As a result, the amendments more closely align interest income recorded on bonds held at a premium or a discount with the economics of the underlying instrument. For public business entities, the amendments in this update took effect for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2018. The adoption of this guidance during the first quarter of 2019, did not have a material effect on the Corporation's consolidated statement of financial condition or results of operations. As of December 31, 2019, the Corporation did not have callable debt securities held at a premium.

### **Derivatives and Hedging**

In August 2017, the FASB updated the Codification to: (i) expand hedge accounting for nonfinancial and financial risk components and amend measurement methodologies to more closely align hedge accounting with a company's risk management activities; (ii) decrease the complexity of preparing and understanding hedge results by eliminating the separate measurement and reporting of hedge ineffectiveness; (iii) enhance transparency, comparability, and understanding of hedge results through enhanced disclosures and a change in the presentation of hedge results to align the effects of the hedging instrument and the hedged item; and (iv) reduce the cost and complexity of applying hedge accounting by simplifying the manner in which assessments of hedge effectiveness may be performed. This update took effect for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2018. The guidance requires companies to apply requirements to existing hedging relationships on the date of adoption, and the effect of the adoption must be reflected as of the beginning of the fiscal year of adoption. In April 2019, the FASB issued ASU 2019-04, "Codification Improvements to Topic 326, Financial Instruments – Credit Losses, Topic 815, Derivatives and Hedging, and Topic 825, Financial Instruments" to provide further clarification on previously issued updates. This update addresses the following areas of the guidance: (i) partial-term fair value hedges; (ii) fair value hedge basis adjustments; (iii) not-for-profit entities and private companies; and (iv) first-payments-received cash flow hedging. As of December 31, 2019, all of the derivatives held by the Corporation were considered economic undesignated hedges. The adoption of this guidance during the first quarter of 2019 did not have an effect on the Corporation's consolidated statement of financial condition or results of operations.

### Reclassification of Certain Tax Effects From Accumulated Other Comprehensive Income

In February 2018, the FASB updated the Codification to provide entities with an option to reclassify to retained earnings, tax effects that were stranded in accumulated other comprehensive income, pursuant to the Tax Cuts and Jobs Act of 2017 (the "Tax Act"). This guidance took effect for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years. This guidance could be applied either in the period of adoption or retrospectively to each period in which the effect of the change in the corporate tax rate in the Tax Act is recognized. The adoption of this guidance during the first quarter of 2019 did not have an effect on the Corporation's consolidated financial statements.

### Recently Issued Accounting Standards Not Yet Effective

### Accounting for Financial Instruments - Credit Losses

In June 2016, the FASB updated the Codification to introduce new guidance for the accounting for credit losses. As of January 1, 2020, the Corporation is required to adopt ASU 2016-13, "Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments" ("ASC 326"). ASC 326 replaces the incurred loss methodology with a methodology that is referred to as the CECL model to estimate the allowance for credit losses (the "ACL") for the remaining estimated life of certain financial assets. The estimate of expected credit losses considers historical information, current information, and reasonable and supportable forecasts of economic conditions, including estimates of prepayments. The measurement of expected credit losses under the CECL methodology is applicable to financial assets measured at amortized cost, including loans held for investment and held-tomaturity debt securities. It also applies to off-balance sheet credit exposures not accounted for as insurance (e.g. loan commitments, standby letters of credit, financial guarantees, and other similar instruments). In addition, ASC 326 makes changes to the accounting for available-for-sale debt securities. One such change is to require credit losses to be presented as an allowance rather than as a write-down on available-for-sale debt securities that management does not intend to sell or believes that it is more likely than not they will not be required to sell.

The Corporation is adopting ASC 326 using the modified retrospective method for certain financial assets measured at amortized cost, including loans held for investment and held-to-maturity debt securities, and off-balance sheet credit exposures. The resulting one-time adjustment to the ACL as a result of the adoption of the CECL model, will be recorded, net of applicable income taxes, as an adjustment to decrease retained earnings effective January 1, 2020. Based on current estimates and macro-economic assumptions, the Corporation expects that the adoption of ASC 326 will result in a combined increase in the ACL for all applicable on-balance sheet and off-balance sheet exposures of approximately 60%. The related decrease in retained earnings, net of applicable taxes, is expected to be approximately 3% of total stockholders' equity. The expected increase in the ACL is primarily related to longer duration residential mortgage and consumer loan portfolios. Although the ASC 326 requires an ACL for debt securities and other financial assets, the Corporation does not expect a significant effect on the initial transition adjustment in connection with these allowances. After adoption, the Corporation will assess the ACL each quarter, and will recognize both negative and positive changes to the estimate through an adjustment to the ACL and earnings.

The Corporation's methodology for estimating the ACL under CECL for applicable loans and debt securities includes the following key components:

- An initial forecast period ("reasonable and supportable period") of 2 years and a reversion period of up to 3 years, utilizing a straight-line approach and reverting back to the historical macroeconomic mean for Puerto Rico and the Virgin Islands regions.
- For the Florida region, the methodology considers a reasonable and supportable forecast period and an implicit reversion towards the historical trend that varies for each macroeconomic variable, achieving the steady state by year 5.
- A historical loss forecast period covering the remaining contractual life, adjusted for prepayments, by portfolio segments and classes of financing
  receivables based on the change in key historical economic variables during representative historical expansionary and recessionary periods.
- The utilization of discounted cash flow methods to measure credit impairment for loans modified in a TDR, unless they are collateral dependent and measured based on the fair value of the collateral. The discounted cash flow methods will provide the estimated life-time credit losses.
- For held-to-maturity debt securities, the Corporation utilizes a discounted cash flow method to measure the ACL, which incorporates expected
  credit losses using the conceptual components described above.

The Corporation is adopting ASC 326 using the prospective transition approach for available-for-sale debt securities for which OTTI had been recognized prior to January 1, 2020, such as private label MBS. As a result, the amortized cost basis remains the same before and after the effective date of ASC 326. There is currently no expected incremental material adjustment to the ACL related to available-for-sale securities in connection with the adoption of ASC 326 effective January 1, 2020.

The Corporation is adopting ASC 326 using the prospective transition approach for financial assets purchased with credit deterioration ("PCD") that were previously classified as PCI and accounted for under ASC Topic 310-30. As allowed by ASC 326, the Corporation elected to maintain pools of loans accounted for under ASC 310-30. As of December 31, 2019, such PCI loans consisted of \$133.7 million of residential mortgage loans and \$3.0 million of commercial mortgage loans acquired by the Corporation as part of previously completed asset acquisitions. As the Corporation is electing to maintain pools of loans accounted for ASC Topic 310-30, the Corporation is not able to remove loans from the pools until they are paid off, written off or sold (consistent with the current practice), but is required to follow ASC 326 for purposes of interest income and ACL.

The Corporation is adopting the option provided by the regulatory capital framework that permits institutions to limit the initial regulatory capital day-one impact by allowing a three-year phase in period for this impact, on a straight-line basis. Based on the three-year phase in option allowed by the regulatory framework, the Corporation expects that all capital ratios will remain well in excess of minimum capital ratios.

### **Subsequent Measurement of Goodwill**

In January 2017, the FASB updated the Codification to simplify the subsequent measurement of goodwill by eliminating Step 2 from the current two-step goodwill impairment test. Step 1 involves a comparison of the estimated fair value of the reporting unit to its carrying value, including goodwill. If the estimated fair value of a reporting unit exceeds its carrying value, goodwill is not considered impaired. If the carrying value exceeds the estimated fair value, there is an indication of potential impairment and the second step is performed to measure the amount of the impairment. Step 2, if necessary, involves calculating an implied fair value of the goodwill for each reporting unit for which Step 1 indicated a potential impairment. The 2017 guidance provides that a goodwill impairment test must be conducted by comparing the fair value of a reporting unit with its carrying amount. Entities must recognize an impairment charge for goodwill equal to the excess of the carrying amount over the reporting unit's fair value. Entities have the option to perform a qualitative assessment for a reporting unit to determine if the quantitative impairment test is necessary. This guidance is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2019. The adoption of this guidance on January 1, 2020 is not expected to have an effect on the Corporation's consolidated financial statements and subsequent effects will depend upon the performance of the reporting units that have goodwill, the market conditions affecting the fair value of each reporting unit going forward, and subsequent acquisitions.

### Changes to the Disclosure Requirements for Fair Value Measurement

In August 2018, the FASB updated the Codification and amended ASC Topic 820, "Fair Value Measurement and Disclosures," to add, remove, and modify fair value measurement disclosure requirements. The requirements that are removed for public entities include disclosure about: (i) transfers between Level 1 and Level 2 of the fair value hierarchy; (ii) the policy for determining when transfers between any of the three levels have occurred; and (iii) the valuation processes used for Level 3 measurements. The disclosure requirements that are modified for public entities include: (i) for certain investments in entities that calculate the net asset value, revisions to require disclosures about the timing of liquidation and lapses of redemption restrictions, if the latter has been communicated to the reporting entity; and (ii) revisions to clarify that the disclosure of Level 3 measurement uncertainty should communicate information about the uncertainty as of the balance sheet date. The additional or new disclosure requirements include: (i) the changes in unrealized gains and losses for the period must be included in other comprehensive income for recurring Level 3 instruments held as of the balance sheet date; and (ii) the range and weighted average of significant unobservable inputs used for Level 3 measurements must be disclosed, but an entity has the option to disclose other quantitative information in place of the weighted average to the extent that it would be a more reasonable and rational method to reflect the distribution of certain unobservable inputs.

This update is effective for all entities in fiscal years, including interim periods within those fiscal years, beginning after December 15, 2019. Immediate early adoption was permitted for any of the removed or modified disclosures even if adoption of the new disclosures was delayed until the effective date. In the third quarter of 2018, the Corporation early adopted the disclosure requirements that were removed or modified by this guidance. The adoption of additional or new disclosure requirements required by this guidance on January 1, 2020 is not expected to have an effect on the Corporation's consolidated financial statements.

#### Collaborative Arrangements

In November 2018, the FASB issued new guidance to clarify the interaction between Collaborative Arrangements ("ASC Topic 808") and Revenue from Contracts with Customers ("ASC Topic 606") standards. The guidance (i) clarifies that certain transactions between collaborative arrangement participants should be accounted for under the ASC Topic 606 guidance; (ii) adds unit of account guidance to ASC Topic 808 to align with ASC Topic 606; and (iii) clarifies presentation guidance for transactions with a collaborative arrangement participant that is not accounted for under ASC Topic 606. The guidance is effective for annual reporting periods beginning after December 1, 2019, including interim reporting periods within these annual reporting periods, with early adoption permitted. The adoption of this guidance on January 1, 2020 is not expected to have an effect on the Corporation's consolidated financial statements.

### **Income Taxes Simplification**

In December 2019, the FASB issued new guidance to simplify the accounting for income taxes by removing certain exceptions to the general principles and the accounting related to areas such as franchise taxes, step-up in tax basis goodwill, separate entity financial statements and interim recognition of enactment of tax laws or rate changes. For public business entities, the standard will be effective for annual reporting periods beginning after December 15, 2020, including interim reporting periods within those fiscal years. The Corporation is evaluating the impact of adopting this new accounting guidance, if any, on its consolidated financial statements.

### Accounting for Equity Securities and Certain Derivatives

In January 2020, the FASB issued new guidance to clarify the accounting for equity securities under ASC Topic 321, "Investments - Equity Securities"; investments accounted for under the equity method of accounting in ASC Topic 323, "Investments - Equity Method and Joint Ventures"; and the accounting for certain forward contracts and purchased options accounted for under ASC Topic 815, "Derivatives and Hedging". The guidance clarifies that an entity should consider observable transactions that result in either applying or discontinuing the equity method of accounting for the purpose of applying the measurement alternative provided by ASC Topic 321 that allows certain equity securities without a readily determinable fair value to be measured at cost, less any impairment. When an entity accounts for an investment in equity securities under the measurement alternative and is required to transition to the equity method of accounting because of an observable transaction, it should remeasure the investment at fair value immediately before applying the equity method of accounting. Likewise, when an entity accounts for an investment in equity securities under the equity method of accounting and is required to transition to ASC Topic 321 because of an observable transaction, it should remeasure the investment at fair value immediately after discontinuing the equity method of accounting. These amendments align the accounting for equity securities under the measurement alternative with that of other equity securities accounted for under ASC Topic 321, reducing diversity in accounting outcomes. The guidance also clarifies that when determining the accounting for nonderivative forward contracts and purchased options, an entity should not consider whether the underlying securities would be accounted for under the equity method or fair value option upon settlement or exercise. These instruments won't fail to meet the scope of ASC 815-10 solely because the securities would be accounted for under the equity method upon settlement of the contract or exercise of the option. For public business entities, the standard will be effective for annual reporting periods beginning after December 15, 2020, including interim reporting periods within those fiscal years. The adoption of this standard is not expected to have an effect on the Corporation's consolidated financial statements.

### NOTE 2 – POTENTIAL ACQUISITION OF BANCO SANTANDER PUERTO RICO

On October 21, 2019, the Corporation announced the signing of a stock purchase agreement between FirstBank and Santander Holdings USA, Inc., pursuant to which FirstBank will acquire Santander Bancorp ("Santander Bancorp"), a wholly-owned subsidiary of Santander Holdings USA, Inc. and the holding company of Banco Santander Puerto Rico ("BSPR"). The purchase price is based on a formula set forth in the stock purchase agreement and is subject to adjustment based on Santander BanCorp's consolidated balance sheet as of the closing date of the acquisition (the "Closing"). The purchase price formula consists of the following: (i) a base purchase price equal to 117.5% of Santander BanCorp's core tangible common equity; (ii) a fixed \$65 million premium on core tangible common equity; and (iii) an adjustment equal to 100% of the deemed excess capital of Santander BanCorp at Closing. The transaction is structured as an all-cash acquisition of all of the issued and outstanding common stock of Santander Bancorp, the sole shareholder of BSPR, a corporation incorporated under the laws of the Commonwealth of Puerto Rico and sole shareholder of Santander Insurance Agency, Inc. (Santander Bancorp is referred to together with BSPR collectively as the "Acquired Companies"). Immediately following the Closing, Santander Bancorp (a direct wholly-owned subsidiary of FirstBank following the Closing) will merge with and into FirstBank (the "HoldCo Merger"), with FirstBank surviving the HoldCo Merger (the "Surviving Bank"). Immediately following the effectiveness of the HoldCo Merger, BSPR (a direct wholly-owned subsidiary of the Surviving Bank following the effectiveness of the HoldCo Merger) will merge with and into FirstBank, with FirstBank as the surviving entity in the merger.

Prior to the Closing, Santander Holdings USA, Inc., has agreed to sell or otherwise transfer to Santander Holdings USA, Inc., any of its affiliates or any other third party (other than any Acquired Company) (i) all non-performing assets (along with all collateral and rights to collection related thereto) of BSPR (the "Non-Performing Assets Transfer"), and (ii) Santander Asset Management, LLC, a limited liability company organized under the laws of the Commonwealth of Puerto Rico and a direct wholly-owned subsidiary of Santander Bancorp (the "Reorganization"). The Closing is conditioned on, among other things, consummation of the Non-Performing Assets Transfer, the Reorganization, and receipt of all required regulatory approvals.

As of December 31, 2019, the Corporation has incurred approximately \$11.4 million in merger and restructuring cost in connection with the pending acquisition of BSPR, which are presented as Merger and Restructuring costs in the accompanying consolidated statements of income for the year ended December 31, 2019. Merger and restructuring costs primarily have included advisory, legal, valuation, and other professional service fees, as well as charges related to a voluntary separation program (the "VSP") offered to eligible employees at FirstBank in connection with initiatives to capitalize on expected operational efficiencies from the acquisition.

The transaction has been unanimously approved by both companies' Boards of Directors. The transaction is expected to close in the middle of 2020, subject to the satisfaction of customary closing conditions, including, as previously mentioned, receipt of all required regulatory approvals. There can be no assurance that the regulatory approvals received will not contain a condition or requirement that results in a failure to satisfy the conditions to closing set forth in the stock purchase agreement.

### NOTE 3 – UPDATE ON EFFECTS OF NATURAL DISASTERS

Two strong hurricanes affected the Corporation's service areas during September 2017. The following summarizes the more significant continuing financial repercussions of these natural disasters on the Corporation and its major subsidiary, FirstBank.

Credit Quality and Allowance for Loan and Lease Losses

During the first quarter of 2019, the Corporation recorded a loan loss reserve release of approximately \$6.4 million in connection with revised estimates associated with the effects of the hurricanes. The revised estimates were primarily attributable to updated payment patterns and probability of default credit risk analyses applied to consumer borrowers, and updated assessments of financial performance and repayment prospects of certain individually-assessed commercial credits.

The significant overall uncertainties in the early assessments of hurricane-related credit losses have been largely addressed and the hurricanes' effect on credit quality is now reflected in the normal process for determining the allowance for loan and lease losses and not through a separate hurricane-related qualitative reserve.

Casualty Losses and Insurance Claims

The Corporation incurred a variety of costs to operate in disaster response mode, and some facilities and their contents, including certain OREO properties, were damaged by the hurricanes. The Corporation maintains insurance for casualty losses, as well as for reasonable and necessary disaster response costs and certain revenue lost through business interruption. Insurance claim receivables were established for some of the individual costs, when incurred, based on management's understanding of the underlying coverage and when realization of the claim was deemed probable.

During 2019, the Corporation reached settlements on certain claims arising from the hurricanes. As a result, the Corporation received insurance proceeds of approximately \$4.1 million, primarily involving repairs and maintenance costs, and impairments related to facilities in the USVI and the BVI. The insurance proceeds were recorded against incurred losses or previously-established accounts receivable. Insurance recoveries are recorded in the same income statement caption as the incurred losses. Recoveries from insurance proceeds in excess of losses incurred, amounting to \$0.6 million in the second quarter of 2019, were recognized as a gain from insurance proceeds and reported as part of Other non-interest income in the consolidated statements of income.

As of December 31, 2019, the Corporation had an insurance claim receivable of \$0.6 million (December 31, 2018 - \$3.4 million), which is included as part of Other assets in the consolidated statements of financial condition. Management also believes that there is a possibility that some gains will be recognized with respect to casualty and lost revenue claims in future periods, but this is contingent on reaching agreements on the Corporation's claims with the insurance carriers.

During the first quarter of 2019, the Corporation recorded a \$2.3 million credit against employees' compensation and benefits expenses related to an employee retention benefit payment (the "Benefit") received by the Corporation by virtue of the Disaster Tax Relief and Airport Extension Act of 2017, as amended (the "Act"). The Benefit was available to eligible employers affected by Hurricanes Irma and Maria. An eligible employer, as established in the Internal Revenue Circular Letter No. 18-11 issued by the Puerto Rico Department of Treasury, is an employer that (i) on September 16, 2017 (or September 4, 2017 for Hurricane Irma) was engaged in a trade or business in Puerto Rico; (ii) whose business became inoperable on any day after such date and before January 1, 2018, due to damage caused by Hurricane Irma or Maria; and (iii) continued to pay wages to its eligible employees during the period in which the business was inoperable. For purposes of the income tax return, the Benefit did not affect the Corporation's right to claim a deduction on wages paid and the amount of the Benefit was not treated as taxable income.

### NOTE 4 – RESTRICTIONS ON CASH AND DUE FROM BANKS

The Corporation's bank subsidiary, FirstBank, is required by law to maintain minimum average weekly reserve balances to cover demand deposits. The amount of those minimum average weekly reserve balances for the period that ended December 31, 2019 was \$422.1 million (2018 - \$420.9 million). As of December 31, 2019 and 2018, the Bank complied with the requirement. Cash and due from banks as well as other highly liquid securities are used to cover the required average reserve balances.

As of December 31, 2019, and as required by the Puerto Rico International Banking Law, the Corporation maintained \$300,000 in time deposits, which were considered restricted assets related to FirstBank Overseas Corporation, an international banking entity that is a subsidiary of FirstBank.

### NOTE 5 – MONEY MARKET INVESTMENTS

Money market investments are composed of time deposits, overnight deposits with other financial institutions, and other short-term investments with original maturities of three months or less.

Money market investments as of December 31, 2019 and 2018 were as follows:

	2019	2018
(Dollars in thousands)		
Time deposits with other financial institutions (1) (2)	\$ 300	\$ 300
Overnight deposits with other financial institutions (3)	96,228	6,111
Other short-term investments (4)	1,180	1,179
	\$ 97,708	\$ 7,590

- Consists of restricted time deposits required by the Puerto Rico International Banking Law. (1)
- (2) Weighted-average interest rate of 1.00% as of each December 31, 2019 and 2018.
- Weighted-average interest rate of 1.63% and 0.32% as of December 31, 2019 and 2018, respectively. Weighted-average interest rate of 0.11% as of each December 31, 2019 and 2018. (3)
- (4)

As of December 31, 2019 and 2018, the Corporation had no money market investments pledged as collateral.

### NOTE 6 – INVESTMENT SECURITIES

### Investment Securities Available for Sale

The amortized cost, non-credit loss component of OTTI recorded in OCI, gross unrealized gains and losses recorded in OCI, estimated fair value, and weighted-average yield on investment securities available for sale by contractual maturities as of December 31, 2019 and 2018 were as follows:

		Non-credit Loss Component of OTTI Recorded in	December G Unre		Weighted-	
(Dollars in thousands)	Amortized cost	OCI OCI	Gains	Losses	Fair value	average yield%
U.S. Treasury securities:						
After 1 to 5 years	\$ 7,478	\$ -	\$ 1	\$ -	\$ 7,479	1.65
U.S. government-sponsored agencies' obligations:						
Due within one year	93,299	-	103	106	93,296	1.67
After 1 to 5 years	142,513	=	676	52 150	143,137	2.12 2.33
After 5 to 10 years	63,764	-	165	116	63,779 24,508	2.00
After 10 years	24,624	-	-	110	24,308	2.00
Puerto Rico government obligations:						
After 5 to 10 years	4,000	-	348	-	4,348	5.12
After 10 years (1)	4,166	-	-	1,192	2,974	6.97
United States and Puerto Rico government						
obligations	339,844	-	1,293	1,616	339,521	2.11
MBS:						
FHLMC certificates:						
After 5 to 10 years	81,418	_	589	228	81,779	2.16
After 10 years	424,316	_	3,873	758	427,431	2.50
Titter to yours	505,734	-	4,462	986	509,210	2.44
GNMA certificates:	,		, .		,	
After 1 to 5 years	4,357	-	45	-	4,402	3.26
After 5 to 10 years	42,303	-	607	-	42,910	2.77
After 10 years	258,944	-	7,126	500	265,570	3.03
	305,604	-	7,778	500	312,882	3.00
FNMA certificates:						
After 1 to 5 years	19,779	-	415	3	20,191	2.79
After 5 to 10 years	140,599	-	1,257	641	141,215	2.14
After 10 years	700,213	-	9,006	1,208	708,011	2.58
Collateralized mortgage obligations issued or guaranteed by the FHLMC, FNMA and GNMA:	860,591	-	10,678	1,852	869,417	2.51
After 1 to 5 years	608	_	_	1	607	2.43
After 10 years	80,130	_	362	220	80,272	2.76
111111 11 / 111111	80,738	-	362	221	80,879	2.75
Private label:	,				, and the second second	
After 10 years	15,997	4,881	-	-	11,116	3.90
Total MBS	1,768,664	4,881	23,280	3,559	1,783,504	2.60
Other						
After 1 to 5 years	500	-	-	-	500	2.95
Total investment securities available for sale	\$ 2,109,008	\$ 4,881	<u>\$</u> 24,573	\$ 5,175	\$ 2,123,525	2.52

<sup>(1)</sup> Consist of a residential pass-through MBS issued by the Puerto Rico Housing Finance Authority ("PRHFA") that is collateralized by certain second mortgages originated under a program launched by the Puerto Rico government in 2010.

	Amortized cost	Non-credit Loss Component of OTTI Recorded in OCI	December 31, 2 Gross Unrealize Gains		Fair value	Weighted-
(Dollars in thousands)	rimortized cost	oe.	Gams	Losses	Tun value	average yield/0
U.S. Treasury securities:						
Due within one year	\$ 7,489	\$ -	\$ - \$	33 \$	7,456	1.29
U.S. government-sponsored						
agencies' obligations:						
Due within one year	191,531	-	-	1,908	189,623	1.28
After 1 to 5 years	184,851	-	203	2,249	182,805	2.07
After 5 to 10 years	195,750	-	286	1,674	194,362	2.95
After 10 years	34,627	-	-	217	34,410	2.68
Puerto Rico government obligations:						
After 5 to 10 years	4,000	_	128	_	4,128	5.12
After 10 years (1)	4,185	-	-	1,361	2,824	6.97
United States and Puerto Rico						
government obligations	622,433	-	617	7,442	615,608	2.18
MBS:						
FHLMC certificates:						
After 5 to 10 years	92,149	_	31	1,850	90.330	2.09
After 10 years	265,624	_	523	6,699	259,448	2.52
Titor 10 years	357,773	_	554	8,549	349,778	2.41
GNMA certificates:	331,113		331	0,5 17	515,770	2.11
After 1 to 5 years	176	_	3	_	179	3.43
After 5 to 10 years	61,604	_	408	503	61,509	2.88
After 10 years	118,898	_	2,938	747	121,089	3.92
Title: 10 years	180,678	_	3,349	1,250	182,777	3.56
FNMA certificates:	100,070		3,517	1,230	102,777	5.50
Due within one year	119	_	2	_	121	2.20
After 1 to 5 years	19,798	_	50	122	19,726	2.79
After 5 to 10 years	165,067		2	3,822	161,247	2.13
After 10 years	543,972	_	2,211	13,233	532,950	2.67
Titol 10 years	728,956	-	2,265	17,177	714,044	2.55
Collateralized mortgage obligations issued or guaranteed by the FHLMC and GNMA:						
After 1 to 5 years	6,530	-	1	18	6,513	3.15
After 10 years	59,020	-	474	60	59,434	3.22
	65,550	-	475	78	65,947	3.22
Private label:						
After 10 years	19,340	5,426	-	-	13,914	4.89
Total MBS	1,352,297	5,426	6,643	27,054	1,326,460	2.71
Other						
After 1 to 5 years	500	-	-	-	500	2.96
Total investment securities available for sale	\$ 1,975,230	\$ 5,426	\$ 7,260 \$	34,496	1,942,568	2.55

<sup>(1)</sup> Consist of a residential pass-through MBS issued by the PRHFA that is collateralized by certain second mortgages originated under a program launched by the Puerto Rico government in 2010.

Maturities of MBS are based on the period of final contractual maturity. Expected maturities of investments might differ from contractual maturities because they may be subject to prepayments and/or call options. The weighted-average yield on investment securities available for sale is based on amortized cost and, therefore, does not give effect to changes in fair value. The net unrealized gain or loss on securities available for sale and the noncredit loss component of OTTI are presented as part of OCI.

The aggregate amortized cost and approximate market value of investment securities available for sale as of December 31, 2019 by contractual maturity are shown below:

(Dollars in thousands)	Amortized Cost	Fair Value
United States and Puerto Rico government obligations, and other debt securities:		
Within 1 year	\$ 93,299	\$ 93,296
After 1 to 5 years	150,491	151,116
After 5 to 10 years	67,764	68,127
After 10 years	28,790	27,482
	340,344	340,021
MBS and Collateralized Mortgage Obligations (1)	1,768,664	1,783,504
Total investment securities available for sale	\$ 2,109,008	\$ 2,123,525

(1) The expected maturities of MBS and collateralized mortgage obligations may differ from their contractual maturities because they may be subject to prepayments.

The following tables show the Corporation's available-for-sale investments' fair value and gross unrealized losses, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position, as of December 31, 2019 and December 31, 2018. The tables also include debt securities for which an OTTI was recognized and only the amount related to a credit loss was recognized in earnings. For unrealized losses for which OTTI was recognized, the related credit loss was charged against the amortized cost basis of the debt security.

Tot which of 111 was recognized, the related credit loss	As of December 31, 2019											
	]	Less than	12 n	nonths		12 month	s or	more		To	tal	
			υ	Unrealized		U		Unrealized			Unrealized	
	Fair	r Value		Losses		Fair Value		Losses	F	air Value		Losses
(In thousands)												
Debt securities:												
Puerto Rico-government obligations	\$	-	\$	-	\$	2,974	\$	1,192	\$	2,974	\$	1,192
U.S. Treasury and U.S. government												
agencies' obligations		45,073		172		99,764		252		144,837		424
MBS:												
FNMA		58,668		499		173,708		1,353		232,376		1,852
FHLMC		74,134		270		63,864		716		137,998		986
GNMA		79,145		472		7,203		28		86,348		500
Collateralized mortgage obligations												
issued or guaranteed by the FHLMC,												
FNMA and GNMA		21,873		221		-		-		21,873		221
Private label MBS		-		-		11,116		4,881		11,116		4,881
	\$	278,893	\$	1,634	\$	358,629	\$	8,422	\$	637,522	\$	10,056

						As of Decem	ber	31, 2018				
	]	Less than 12 months				12 month	s or	r more		To	tal	
				Unrealized				Unrealized			Uı	nrealized
	Fair	r Value	L	osses	I	air Value		Losses	F	Fair Value		Losses
(In thousands)												
Debt securities:												
Puerto Rico-government obligations	\$	-	\$	-	\$	2,824	\$	1,361	\$	2,824	\$	1,361
U.S. Treasury and U.S. government												
agencies' obligations		16,669		77		468,094		6,004		484,763		6,081
MBS:												
FNMA		25,079		129		521,871		17,048		546,950		17,177
FHLMC		3,382		32		263,798		8,517		267,180		8,549
GNMA		3,364		15		57,535		1,235		60,899		1,250
Collateralized mortgage obligations issued or guaranteed by the FHLMC												
and GNMA		16,065		78		-		-		16,065		78
Private label MBS		-		-		13,914		5,426		13,914		5,426
	\$	64,559	\$	331	\$	1,328,036	\$	39,591	\$	1,392,595	\$	39,922
			201									

### Assessment for OTTI

Debt securities issued by U.S. government agencies, U.S. government-sponsored entities, and the U.S. Treasury accounted for approximately 99% of the total available-for-sale portfolio as of December 31, 2019, and no credit losses are expected, given the explicit and implicit guarantees provided by the U.S. federal government. Because the decline in fair value is attributable to changes in interest rates, and not credit quality, and because the Corporation does not have the intent to sell these U.S. agencies debt securities and it is likely that it will not be required to sell the securities before their anticipated recovery, the Corporation does not consider these securities to be other-than-temporarily impaired as of December 31, 2019. The Corporation's OTTI assessment was focused on private label MBS, and on Puerto Rico government debt securities, for which credit losses are evaluated on a quarterly basis. The Corporation considered the following factors in determining whether a credit loss existed and the period over which the debt security is expected to recover:

- The length of time and the extent to which the fair value has been less than the amortized cost basis;
- Any adverse change to the credit conditions and liquidity of the issuer, taking into consideration the latest information available about the financial condition of the issuer, credit ratings, the failure of the issuer to make scheduled principal or interest payments, any recent legislation and government actions affecting the issuer's industry, and actions taken by the issuer to deal with the present economic climate;
- Changes in the near term prospects of the underlying collateral for a security, if any, such as changes in default rates, loss severity given a
  default, and significant changes in prepayment assumptions; and
- The level of cash flows generated from the underlying collateral, if any, supporting the principal and interest payments of the debt securities.

The Corporation recorded OTTI losses on available-for-sale debt securities as follows:

	Year Ended December 31,								
	2019	2018	2017						
(In thousands)									
Total OTTI losses	\$ (557) \$	- \$	(12,231)						
Portion of OTTI recognized in OCI	60	(50)	-						
Net impairment losses recognized in earnings (1)	\$ (497) \$	(50) \$	(12,231)						

(1) For the years ended December 31, 2019 and 2018, the credit impairments of \$0.5 million and \$50 thousand, respectively, recognized in earnings consisted of credit losses on private label MBS. For the year ended December 31, 2017, approximately \$12.2 million of the credit impairment recognized in earnings consisted of credit losses on Puerto Rico government debt securities that were sold in the second quarter of 2017, as further discussed below.

The following tables summarize the roll-forward of credit losses on debt securities held by the Corporation for which a portion of an OTTI is also recognized in OCI:

		Cumulative OTTI credit losses recognized in earnings on securities still held										
	December 31, 2018	Credit impairments recognized in earnings on securities that have been	Credit loss reductions for securities sold	December 31, 2019								
	Balance	previously impaired	during the period	Balance								
(In thousands)												
Available-for-sale securities												
Private label MBS	<u>\$ 6,842</u> <u>\$</u>	497	\$	- \$ 7,339								

		Cu	mulative OTTI credit losses recognize	ll held		
			Credit impairments	Credit loss		
	December 31, 2017 Balance		recognized in earnings on securities that have been previously impaired	reductions for securities sold during the period		eember 31, 2018 Balance
(In thousands)						
Available-for-sale securities						
Private label MBS	\$	6,792 \$	50 \$		- \$	6,842

	Cumulative OTTI credit losses recognized in earnings on securities still held											
		December 31, 2016 Balance		Credit impairments recognized in earnings on securities that have been previously impaired		Credit loss reductions for securities sold during the period	December 3 2017 Balance	31,				
(In thousands)												
Available-for-sale securities												
Puerto Rico government obligations	\$	22,189	\$	12,231	\$	(34,420)	S	-				
Private label MBS		6,792		-		-	(	6,792				
Total OTTI credit losses for available-for-sale												
debt securities	\$	28,981	\$	12,231	\$	(34,420)	5	6,792				

During the second quarter of 2017, the Corporation sold for an aggregate of \$23.4 million three Puerto Rico government available-for-sale debt securities, specifically bonds of the Government Development Bank for Puerto Rico (the "GDB") and the Puerto Rico Public Buildings Authority, carried on its book at an amortized cost at the time of sale of \$23.0 million (net of \$34.4 million in cumulative OTTI impairment charges). This transaction resulted in a \$0.4 million recovery from previous OTTI charges reflected in the consolidated statement of income as part of "net gain on sale of investments." Approximately \$12.2 million of the cumulative OTTI charges on these securities was recorded in the first quarter of 2017.

For the OTTI charge recorded on the Puerto Rico government debt securities during 2017, the Corporation considered the latest available information about the Puerto Rico government's financial condition, including but not limited to credit ratings downgrades, revised estimates of recovery rates, and other relevant developments, such as government actions, including debt exchange proposals and the fiscal plan published by the Puerto Rico government in March 2017, as applicable. The Corporation applied a discounted cash flow analysis to its Puerto Rico government debt securities in order to calculate the cash flows expected to be collected and to determine whether any portion of the decline in market value of these securities was considered a credit-related OTTI. The analysis derived an estimate of value based on the present value of risk-adjusted cash flows of the underlying securities and included the following components:

- The contractual future cash flows of the bonds were projected based on the key terms as set forth in the official statements for each security. Such key terms include, among others, the interest rate, amortization schedule, if any, and maturity date.
- The risk-adjusted cash flows were calculated based on a probability of default analysis and recovery rate assumptions, including the weighting of different scenarios of ultimate recovery, considering the credit rating of each security. Constant monthly default rates were assumed throughout the life of the bonds, which considered the respective security's credit rating as of the date of the analysis.
- The adjusted future cash flows were then discounted at the original effective yield of each investment based on the purchase price and expected risk-adjusted future cash flows as of the purchase date of each investment.

The discounted risk-adjusted cash flow analysis for the three Puerto Rico government bonds mentioned above assumed a default probability of 100%, as these three nonaccrual bonds had been in default since the third quarter of 2016. Based on this analysis, the Corporation recorded in the first quarter of 2017 credit-related OTTI amounting to \$12.2 million, assuming recovery rates ranging from 15% to 80% (with a weighted average of 41%).

As of December 31, 2019, the Corporation's available-for-sale investment securities portfolio included bonds of the PRHFA at an amortized cost of \$8.2 million (fair value - \$7.3 million). Approximately \$4.2 million (fair value - \$3.0 million) of those bonds consisted of a residential pass-through MBS issued by the PRHFA that is collateralized by certain second mortgages originated under a program launched by the Puerto Rico government in 2010. This bond was structured as a zero-coupon bond for the first ten years (up to July 2019). The underlying source of payment on this bond is second mortgage loans in Puerto Rico; PRHFA and not the central government provides a guarantee in the event of default and subsequent foreclosure of the underlying properties. Based on the quarterly analyses performed, management concluded that these obligations were not other-than-temporarily impaired as of December 31, 2019. In the event that the second mortgage loans default and the collateral is insufficient to satisfy the outstanding balance of this bond, PRHFA's ability to honor its insurance will depend on, among other factors, the financial condition of PRHFA at the time such obligation become due and payable. A deterioration of the Puerto Rico economy or fiscal health of the PRHFA could further impact the value of these securities, resulting in losses to the Corporation does not have the intent to sell these debt securities prior to recovery of the amortized cost basis.

In addition, during 2019 and 2018, the Corporation recorded credit-related impairment losses of \$0.5 million and \$50 thousand, respectively, associated with private label MBS, which are collateralized by fixed-rate mortgages on single-family residential properties in the United States. The interest rate on these private-label MBS is variable, tied to 3-month LIBOR and limited to the weighted-average coupon on the underlying collateral. The underlying mortgages are fixed-rate, single-family loans with original FICO scores (over 700) and moderate loan-to-value ratios (under 80%), as well as moderate delinquency levels.

Based on the expected cash flows, and since the Corporation does not have the intention to sell the securities and has sufficient capital and liquidity to hold these securities until a recovery of the fair value occurs, only the credit loss component, if any, has been reflected in earnings. Significant assumptions in the valuation of the private label MBS were as follows:

		As of		As of						
	Dec	ember 31, 2019		<b>December 31, 2018</b>						
	Weighted	Rar	ıge	Weighted	Range					
	Average	Minimum	Maximum	Average	Minimum	Maximum				
Discount rate	13.7%	13.7%	13.7%	14.5%	14.5%	14.5%				
Prepayment rate	7.9%	6.8%	10.3%	11.4%	3.3%	20.9%				
Projected Cumulative Loss Rate	2.8%	0.0%	7.4%	3.0%	0.0%	6.8%				

Total proceeds from the sale of securities available for sale during 2018 and 2017 amounted to approximately \$47.8 million and \$23.4 million, respectively. There were no sales of securities available for sale during 2019. For the year ended December 31, 2018, the Corporation recorded a loss of approximately \$59 thousand on the sale of U.S. agencies MBS and a gain of approximately \$22 thousand on the sale of the U.S. agency callable debt securities. In 2017, the Corporation recorded a \$0.4 million recovery from previous OTTI charges on the sale of Puerto Rico government debt securities with an amortized cost of \$23.0 million.

The following table states the names of issuers, and the aggregate amortized cost and market value of the securities of such issuers, when the aggregate amortized cost of such securities exceeds 10% of the Corporation's stockholders' equity. This information excludes securities of the U.S. and Puerto Rico government. Investments in obligations issued by a state of the U.S. and its political subdivisions and agencies that are payable and secured by the same source of revenue or taxing authority, other than the U.S. government, are considered securities of a single issuer and include debt securities and MBS.

		P		A3 01						
		December 31, 2019					December 31, 2018			
	A	Amortized			Amortized					
		Cost Fa		Fair Value	Fair Value		F	air Value		
(In thousands)										
FHLMC	\$	509,769	\$	513,249	\$	387,703	\$	379,653		
GNMA		370,511		377,872		239,698		242,211		
FNMA		915,704		924,663		791,200		775,673		
FHLB		191,581		191,869		334,717		330,714		
		204								

### Investments Held to Maturity

The amortized cost, gross unrecognized gains and losses, estimated fair value, weighted-average yield and contractual maturities of investment securities held to maturity as of December 31, 2019 and December 31, 2018 were as follows:

### December 31, 2019

(Dollars in thousands)	Amo	rtized cost	Gross Ur gains	irecogi	losses	Fair value	Weighted- average yield%
Puerto Rico Municipal Bonds:							
Due within one year	\$	321	\$ -	\$	6	\$ 315	5.84
After 1 to 5 years		8,264	-		736	7,528	5.18
After 5 to 10 years		56,511	-		8,646	47,865	5.77
After 10 years		73,579	-		18,913	54,666	5.44
Total investment securities							
held to maturity	\$	138,675	\$ -	\$	28,301	\$ 110,374	5.56

### December 31, 2018

				Weighted-			
(Dollars in thousands)	Amo	rtized cost	gains	losses		Fair value	average yield%
Don't Dis Marina 1 Dan 1s.							
Puerto Rico Municipal Bonds:							
After 1 to 5 years	\$	6,100	\$ -	\$ 435	\$	5,665	4.79
After 5 to 10 years		53,016	-	5,360		47,656	6.00
After 10 years		85,699	-	13,362		72,337	5.86
Total investment securities							
held to maturity	\$	144,815	\$ <u>-</u>	\$ 19,157	\$	125,658	5.86

The following tables show the Corporation's held-to-maturity investments' fair value and gross unrecognized losses, aggregated by investment category and length of time that individual securities have been in a continuous unrecognized loss position, as of December 31, 2019 and December 31, 2018:

	Less th	nan 12 months Unrecognized Losses	Fair Value	oer 31, 2019 ths or more     Unrecognized     Losses usands)	T Fair Value	Ootal Unrecognized Losses
Debt securities:						
Puerto Rico Municipal Bonds	\$	s -	As of December 12 months			\$ 28,301
		Unrecognized		Unrecognized		Unrecognized
	Fair Value	Losses	Fair Value (In tho	Losses usands)	Fair Value	Losses
Debt securities:						
Puerto Rico Municipal Bonds	\$	\$ -	\$ 125,658	\$ 19,157	\$ 125,658	\$ 19,157

The Corporation determines the fair market value of Puerto Rico Municipal Bonds based on a discounted cash flow analysis using risk-adjusted discount rates. A security with similar characteristics traded in the open market is used as a proxy for each municipal bond. Then, the cash flow is discounted at the average spread over the discount curve exhibited by the proxy security at the end of each quarter, plus any corresponding discount rate adjustments to reflect recent transactions or market yield expectations for these types of transactions.

All of the Puerto Rico Municipal Bonds were current as to scheduled contractual payments as of December 31, 2019. Approximately 70% of the held-to-maturity municipal bonds were issued by three of the largest municipalities in Puerto Rico. The vast majority of revenues of these three municipalities is independent of the Puerto Rico central government. These obligations typically are not issued in bearer form, nor are they registered with the SEC, and are not rated by external credit agencies. In most cases, these bonds have priority over the payment of operating costs and expenses of the municipality, which are required by law to levy special property taxes in such amounts as are required for the payment of all of their respective general obligation bonds and loans. The Corporation performs periodic credit quality reviews on these issuers. During 2019, the Corporation received scheduled principal payments amounting to approximately \$6.0 million from these Puerto Rico Municipal Bonds. Based on the quarterly analysis performed, management concluded that no individual debt security held to maturity was other-than-temporarily impaired as of December 31, 2019.

During the second quarter of 2019, the oversight board established by the Puerto Rico Oversight, Management, and Economic Stability Act ("PROMESA") announced the designation of the Puerto Rico's 78 municipalities as covered instrumentalities under PROMESA. Meanwhile, the latest fiscal plan certified by the PROMESA oversight board did not contemplate a restructuring of the debt of Puerto Rico's municipalities, but the plan did call for the gradual elimination of budgetary subsidies provided to municipalities by the central government. Furthermore, municipalities are also likely to be affected by the negative economic and other effects resulting from expense, revenue or cash management measures taken by the Puerto Rico government to address its fiscal and liquidity shortfalls, or measures included in fiscal plans of other government entities, such as the fiscal plans of the GDB and the Puerto Rico Electric Power Authority ("PREPA"). Given the uncertain effect that the negative fiscal situation of the Puerto Rico central government and the measures taken, or to be taken, by other government entities may have on municipalities, the Corporation cannot be certain whether impairment charges relating to these securities will be required in the future.

From time to time, the Corporation has securities held to maturity with an original maturity of three months or less that are considered cash and cash equivalents and are classified as money market investments in the consolidated statements of financial condition. As of December 31, 2019 and December 31, 2018, the Corporation had no outstanding securities held to maturity that were classified as cash and cash equivalents.

### **NOTE 7 – EQUITY SECURITIES**

Institutions that are members of the FHLB system are required to maintain a minimum investment in FHLB stock. Such minimum investment is calculated as a percentage of aggregate outstanding mortgages, and the FHLB requires an additional investment that is calculated as a percentage of total FHLB advances, letters of credit, and the collateralized portion of outstanding interest-rate swaps. The stock is capital stock issued at \$100 par value. Both stock and cash dividends may be received on FHLB stock.

As of December 31, 2019 and 2018, the Corporation had investments in FHLB stock carried at a cost of \$34.1 million and \$41.9 million, respectively. Dividend income from FHLB stock for each of the years ended December 31, 2019 and 2018 amounted to \$2.7 million, and for 2017 amounted to \$2.1 million.

The FHLB of New York issued the shares of FHLB stock owned by the Corporation. The FHLB of New York is part of the Federal Home Loan Bank System, a national wholesale banking network of 11 regional, stockholder-owned congressionally chartered banks. The FHLBs are all privately capitalized and operated by their member stockholders. The system is supervised by the Federal Housing Finance Agency, which ensures that the FHLBs operate in a financially safe and sound manner, remain adequately capitalized and able to raise funds in the capital markets, and carry out their housing finance mission.

As of December 31, 2019 and 2018, the Corporation owned other equity securities with a readily determinable fair value of approximately \$1.4 million and \$0.4 million, respectively. During 2019, the Corporation recognized a marked-to-market gain of \$0.4 thousand associated with these securities (marked-to-market losses of \$9 thousand for 2018) recorded as part of other non-interest income in the consolidated statements of income. In addition, the Corporation had other equity securities that do not have a readily-determinable fair value. The carrying value of such securities as of December 31, 2019 and December 31, 2018 was \$2.8 million and \$2.2 million, respectively.

# NOTE 8 – INTEREST AND DIVIDEND INCOME ON INVESTMENT SECURITIES, MONEY MARKET INVESTMENTS AND INTEREST-BEARING CASH ACCOUNTS

The following provides information about interest on investments, interest-bearing cash accounts, and FHLB dividend income:

	Yea	r Ended Dece	nber 31,
(In thousands)	2019	2018	2017
MBS:			
Taxable	\$ 7,812	\$ 8,688	\$ 9,656
Exempt (1)	29,232	27,741	24,575
	37,044	36,429	34,231
Puerto Rico government obligations, U.S. Treasury securities, and U.S. government agencies:			
Taxable	165	470	2,091
Exempt (1)	19,623	20,582	12,690
	19,788	21,052	14,781
Other investment securities (including FHLB dividends)			
Taxable	2,714	2,743	2,113
Total interest income on investment securities	59,546	60,224	51,125
Interest on money market investments and interest-bearing cash accounts:			
Taxable	13,205	10,863	4,609
Exempt	148	233	5
Total interest income on money market investments and interest-bearing cash accounts	13,353	11,096	4,614
Total interest and dividend income on investment securities, money market			
investments, and interest-bearing cash accounts	\$ 72,899	\$ 71,320	\$ 55,739

<sup>(1)</sup> Primarily MBS and government obligations held by International Banking Entities (as defined in the International Baking Entity Act of Puerto Rico), whose interest income and sales is exempt from Puerto Rico income taxation under that act.

The following table summarizes the components of interest and dividend income on investments:

	Ye	70,217 \$ 68,592 \$ 2,682 2,728			
	2019		2018		2017
(In thousands)					
Interest income on investment securities, money					
market investments, and interest-bearing cash accounts	\$ 70,217	\$	68,592	\$	53,634
Dividends on FHLB stock	2,682		2,728		2,105
Total interest income and dividends on investments	\$ 72,899	\$	71,320	\$	55,739

### NOTE 9 – LOANS HELD FOR INVESTMENT

The following provides information about the loan portfolio held for investment:

	D	As of December 31, 2019	As of December 31, 2018
(In thousands)	Ф	2.022.772 0	2.162.200
Residential mortgage loans, mainly secured by first mortgages	\$	2,933,773 \$	3,163,208
Commercial loans:			
Construction loans		111,317	79,429
Commercial mortgage loans		1,444,586	1,522,662
Commercial and Industrial loans (1)		2,230,876	2,148,111
Total commercial loans		3,786,779	3,750,202
Finance leases		414,532	333,536
Consumer loans		1,867,121	1,611,177
Loans held for investment		9,002,205	8,858,123
Allowance for loan and lease losses		(155,139)	(196,362)
Loans held for investment, net	\$	8,847,066 \$	8,661,761

<sup>(1)</sup> As of December 31, 2019 and 2018, includes \$719.0 million and \$796.8 million, respectively, of commercial loans that were secured by real estate but are not dependent upon the real estate for repayment.

As of December 31, 2019, and 2018, the Corporation had net deferred origination costs on its loan portfolio amounting to \$9.2 million and \$5.6 million, respectively. The total loan portfolio is net of unearned income of \$63.8 million and \$51.3 million as of December 31, 2019 and 2018, respectively.

As of December 31, 2019, the Corporation was servicing residential mortgage loans owned by others aggregating \$3.1 billion (2018 — \$2.9 billion), and commercial loan participations owned by others amounting to \$267.6 million as of December 31, 2019 (2018 — \$273.4 million).

Various loans, mainly secured by first mortgages, were assigned as collateral for CDs, individual retirement accounts, and advances from the FHLB. Total loans pledged as collateral amounted to \$1.8 billion and \$1.9 billion as of December 31, 2019 and 2018, respectively.

Loans held for investment on which accrual of interest income had been discontinued were as follows:

	D	As of eccember 31, 2019	As of December 31, 2018	
(In thousands)				
Nonaccrual loans:				
Residential mortgage	\$	121,408	\$	147,287
Commercial mortgage		40,076		109,536
Commercial and Industrial		18,773		30,382
Construction:				
Land		2,743		6,260
Construction-commercial		6,035		-
Construction-residential		1,004		2,102
Consumer:				
Auto loans		12,220		11,212
Finance leases		1,354		1,329
Other consumer loans		7,055		7,865
Total nonaccrual loans held for investment (1)(2)(3)	\$	210,668	\$	315,973

<sup>(1)</sup> Excludes \$16.1 million of nonaccrual loans held for sale as of December 31, 2018.

If these nonaccrual loans were accruing interest, the additional interest income realized in 2019 would have been \$13.9 million (2018—\$21.4 million; 2017—\$35.2 million).

<sup>(2)</sup> Amount excludes PCI loans with a carrying value of approximately \$136.7 million and \$146.6 million as of December 31, 2019 and 2018, respectively, primarily mortgage loans acquired from Doral Bank in the first quarter of 2015 and from Doral Financial in the second quarter of 2014, as further discussed below. These loans are not considered nonaccrual due to the application of the accretion method, under which these loans will accrete interest income over the remaining life of the loans using an estimated cash flow analysis.

<sup>(3)</sup> Nonaccrual loans exclude \$398.3 million and \$478.9 million of TDR loans that were in compliance with modified terms and in accrual status as of December 31, 2019 and 2018, respectively.

As of December 31, 2019, the recorded investment of residential mortgage loans collateralized by residential real estate property that were in the process of foreclosure amounted to \$159.6 million, including \$39.4 million of loans insured by the FHA or guaranteed by the VA, and \$18.7 million of PCI loans. The Corporation commences the foreclosure process on residential real estate loans when a borrower becomes 120 days delinquent in accordance with the requirements of the CFPB. Foreclosure procedures and timelines vary depending on whether the property is located in a judicial or non-judicial state. Judicial states (*i.e.*, Puerto Rico, Florida and the USVI) require the foreclosure to be processed through the state's court while foreclosure in non-judicial states (*i.e.*, the BVI) is processed without court intervention. Foreclosure timelines vary according to local jurisdiction law and investor guidelines. Occasionally, foreclosures may be delayed due to, among other reasons, mandatory mediations, bankruptcy, court delays and title issues.

The Corporation's aging of the loans held for investment portfolio is as follows:

As of December 31, 2019	30-59 Day Due		Days Past Due	90 d	lays or more Past Due (1)	Tot	tal Past Due	urchased dit-Impaired Loans	Current	l loans held investment	90 days past due and still accruing
(In thousands)											
Residential mortgage:											
FHA/VA government-guaranteed loans (2) (3) (4)	\$	-	\$ 2,068	\$	81,140	\$	83,208	\$ -	\$ 40,701	\$ 123,909	\$ 81,140
Other residential mortgage loans (2) (4)		-	77,971		136,598		214,569	133,744	2,461,551	2,809,864	15,190
Commercial:											
Commercial and Industrial loans		1,785	105		25,834		27,724	-	2,203,152	2,230,876	7,061
Commercial mortgage loans (4)		-	3,551		40,278		43,829	2,956	1,397,801	1,444,586	202
Construction:											
Land (4)		-	105		2,743		2,848	-	13,645	16,493	-
Construction-commercial		-	-		6,035		6,035	-	79,488	85,523	-
Construction-residential		-	-		1,004		1,004	-	8,297	9,301	-
Consumer:											
Auto loans	3	6,433	8,539		12,220		57,192	-	1,077,663	1,134,855	-
Finance leases		6,501	1,402		1,354		9,257	-	405,275	414,532	-
Other consumer loans	1	0,921	5,757		11,466		28,144	-	704,122	732,266	4,411
Total loans held for investment	\$ 5	5,640	\$ 99,498	\$	318,672	\$	473,810	\$ 136,700	\$ 8,391,695	\$ 9,002,205	\$108,004

- Includes nonaccrual loans and accruing loans that were contractually delinquent 90 days or more (i.e., FHA/VA guaranteed loans and credit cards). Credit card loans continue to accrue finance charges and fees until charged-off at 180 days.
- (2) It is the Corporation's policy to report delinquent residential mortgage loans insured by the FHA, guaranteed by the VA, and other government-insured loans as past-due loans 90 days and still accruing as opposed to nonaccrual loans since the principal repayment is insured. The Corporation continues accruing interest on these loans until they have passed the 15 months delinquency mark, taking into consideration the FHA interest curtailment process. These balances include \$37.9 million of residential mortgage loans insured by the FHA that were over 15 months delinquent.
- (3) As of December 31, 2019, includes \$35.6 million of defaulted loans collateralizing GNMA securities for which the Corporation has an unconditional option (but not an obligation) to repurchase the defaulted loans.
- (4) According to the Corporation's delinquency policy and consistent with the instructions for the preparation of the Consolidated Financial Statements for Bank Holding Companies (FR Y-9C) required by the Federal Reserve Board, residential mortgage, commercial mortgage, and construction loans are considered past due when the borrower is in arrears on two or more monthly payments. FHA/VA government-guaranteed loans, other residential mortgage loans, commercial mortgage loans, and land loans past due 30-59 days as of December 31, 2019 amounted to \$7.1 million, \$105.1 million, \$6.6 million, and \$0.1 million respectively.

As of December 31, 2018	30-59 Days Due	Past	60-8	39 Days Past Due	days or more Past Due (1)	Purchased Credit-Impaired Total Past Due Loans Current				al loans held investment	:	ys past due and still ccruing	
(In thousands)													_
Residential mortgage:													
FHA/VA government-guaranteed													
loans (2) (3) (4)	\$	-	\$	4,183	\$ 104,751	\$	108,934	\$	-	\$ 38,271	\$ 147,205	\$	104,751
Other residential mortgage loans (2) (4)		-		62,077	161,851		223,928		143,176	2,648,899	3,016,003		14,564
Commercial:													
Commercial and Industrial loans	2	,550		66	35,385		38,001		-	2,110,110	2,148,111		5,003
Commercial mortgage loans (4)		-		1,038	110,482		111,520		3,464	1,407,678	1,522,662		946
Construction:													
Land (4)		-		207	6,327		6,534		-	13,779	20,313		67
Construction-commercial (4)		-		-	-		-		-	47,965	47,965		-
Construction-residential (4)		-		-	2,102		2,102		-	9,049	11,151		-
Consumer:													
Auto loans	31	,070		7,103	11,212		49,385		-	897,091	946,476		-
Finance leases	5	,502		1,362	1,329		8,193		-	325,343	333,536		-
Other consumer loans	9	,898		4,542	11,617		26,057		-	638,644	664,701		3,752
Total loans held for investment	\$ 49	,020	\$	80,578	\$ 445,056	\$	574,654	\$	146,640	\$ 8,136,829	\$ 8,858,123	\$	129,083

- (1) Includes nonaccrual loans and accruing loans that were contractually delinquent 90 days or more (i.e., FHA/VA guaranteed loans and credit cards). Credit card loans continue to accrue finance charges and fees until charged-off at 180 days.
- (2) It is the Corporation's policy to report delinquent residential mortgage loans insured by the FHA, guaranteed by the VA, and other government-insured loans as past-due loans 90 days and still accruing as opposed to nonaccrual loans since the principal repayment is insured. The Corporation continues accruing interest on these loans until they have passed the 15 months delinquency mark, taking into consideration the FHA interest curtailment process. These balances include \$51.4 million of residential mortgage loans insured by the FHA that were over 15 months delinquent.
- (3) As of December 31, 2018, includes \$43.6 million of defaulted loans collateralizing GNMA securities for which the Corporation has an unconditional option (but not an obligation) to repurchase the defaulted loans.
- (4) According to the Corporation's delinquency policy and consistent with the instructions for the preparation of the Consolidated Financial Statements for Bank Holding Companies (FR Y-9C) required by the Federal Reserve Board, residential mortgage, commercial mortgage, and construction loans are considered past due when the borrower is in arrears on two or more monthly payments. FHA/VA government-guaranteed loans, other residential mortgage loans, commercial mortgage loans, and land loans past due 30-59 days as of December 31, 2018 amounted to \$5.6 million, \$101.4 million, \$5.1 million, and \$0.2 million, respectively.

The Corporation's commercial and construction loans by credit quality indicators as of December 31, 2019 and 2018 are set forth below:

### Commercial Credit Exposure-Credit Risk Profile Based on Creditworthiness Category:

					Total Criticized					
December 31, 2019 (In thousands)	Spec	ial Mention	Substandard	Doubtful		Loss		Assets	T	otal Portfolio
Commercial mortgage	\$	13,080	\$ 175,838	\$ -	\$	-	\$	188,918	\$	1,444,586
Construction:										
Land		-	5,527	-		-		5,527		16,493
Construction-commercial		-	6,035	-		-		6,035		85,523
Construction-residential		-	1,004	-		-		1,004		9,301
Commercial and Industrial		39,327	29,031	2,768		249		71,375		2,230,876
Total	\$	52,407	\$ 217,435	\$ 2,768	\$	249	\$	272,859	\$	3,786,779

### Commercial Credit Exposure-Credit Risk Profile Based on Creditworthiness Category:

							7	Total Criticized		
December 31, 2018	Spec	ial Mention	Substandard	Doubtful	Loss			Assets (1)	T	otal Portfolio
(In thousands)										
Commercial mortgage	\$	172,260	\$ 276,935	\$ 1,701	\$	-	\$	450,896	\$	1,522,662
Construction:										
Land		-	7,407	-		-		7,407		20,313
Construction-commercial		-	-	-		-		-		47,965
Construction-residential		-	2,102	-		-		2,102		11,151
Commercial and Industrial		85,557	45,274	6,114	3	96		137,341		2,148,111
Total	\$	257,817	\$ 331,718	\$ 7,815	\$ 3	96	\$	597,746	\$	3,750,202

<sup>(1)</sup> Excludes \$16.1 million of nonaccrual loans held for sale (\$11.4 million commercial mortgage, \$3.0 million construction-commercial, and \$1.7 million commercial and industrial) as of December 31, 2018.

The Corporation considers a loan as a criticized asset if its risk rating is Special Mention, Substandard, Doubtful, or Loss. These categories are defined as follows:

Special Mention – A Special Mention asset has potential weaknesses that deserve management's close attention. If left uncorrected, these potential weaknesses may result in deterioration of the repayment prospects for the asset or in the Corporation's credit position at some future date. Special Mention assets are not adversely classified and do not expose the Corporation to sufficient risk to warrant adverse classification.

Substandard – A Substandard asset is inadequately protected by the current sound worth and paying capacity of the obligor or of the collateral pledged, if any. Assets so classified must have a well-defined weakness or weaknesses that jeopardize the liquidation of the debt. They are characterized by the distinct possibility that the institution will sustain some loss if the deficiencies are not corrected.

Doubtful – Doubtful classifications have all of the weaknesses inherent in those classified Substandard with the added characteristic that the weaknesses make collection or liquidation in full highly questionable and improbable on the basis of currently known facts, conditions and values. A Doubtful classification may be appropriate in cases where significant risk exposures are perceived, but loss cannot be determined because of specific reasonable pending factors, which may strengthen the credit in the near term.

Loss – Assets classified as Loss are considered uncollectible and of such little value that their continuance as bankable assets is not warranted. This classification does not mean that the asset has absolutely no recovery or salvage value, but, rather, that it is not practical or desirable to defer writing off this asset even though partial recovery may occur in the future. There is little or no prospect for near term improvement and no realistic strengthening action of significance pending.

The Corporation periodically reviews its loan classifications to evaluate if loans are properly classified, and to determine impairment, if any. The frequency of these reviews depends on the amount of the aggregate outstanding debt, and the risk rating classification of the obligor. In addition, during the renewal and annual review process of applicable credit facilities, the Corporation evaluates the corresponding loan grades.

The Corporation has a Loan Review Group that reports directly to the Risk Management Committee of the Corporation's Board of Directors and administratively to the Chief Risk Officer and performs annual comprehensive credit process reviews of the Bank's commercial portfolios. This group evaluates the credit risk profile of portfolios, including the assessment of the risk rating representative of the current credit quality of the loans, and the evaluation of collateral documentation. The monitoring performed by this group contributes to the assessment of compliance with credit policies and underwriting standards, the determination of the current level of credit risk, the evaluation of the effectiveness of the credit management process and the identification of any deficiency that may arise in the credit-granting process. Based on its findings, the Loan Review Group recommends corrective actions, if necessary, that help maintain a sound credit process. The Loan Review Group reports the results of the credit process reviews to the Risk Management Committee.

The Corporation's residential and consumer loans by credit quality indicators as of December 31, 2019 and 2018 are summarized below:

December 31, 2019	Residential and Consumer Credit Exposure-Credit Risk Profile Based on Payment Acti												
	Residential Real-Estate							Consumer					
	F	HA/VA/		Other					Other				
	Gua	aranteed (1)	resi	dential loans		Auto	Fina	ance Leases	Consumer				
(In thousands)													
Performing	\$	123,909	\$	2,554,712	\$	1,122,635	\$	413,178	\$ 725,211				
Purchased Credit-Impaired (2)		-		133,744		-		-	-				
Nonaccrual		-		121,408		12,220		1,354	7,055				
Total	\$	123,909	\$	2,809,864	\$	1,134,855	\$	414,532	\$ 732,266				

December 31, 2018	Res	idential and C Residentia			re-Credit Risk Profile Based on Payment Activity Consumer						
	_	THA/VA/ aranteed (1)	resi	Other dential loans		Auto	Fina	ance Leases	Other Consumer		
(In thousands)											
Performing	\$	147,205	\$	2,725,540	\$	935,264	\$	332,207	\$ 656,836		
Purchased Credit-Impaired (2)		-		143,176		-		-	-		
Nonaccrual		-		147,287		11,212		1,329	7,865		
Total	\$	147,205	\$	3,016,003	\$	946,476	\$	333,536	\$ 664,701		

<sup>(1)</sup> It is the Corporation's policy to report delinquent residential mortgage loans insured by the FHA, guaranteed by the VA, and other government-insured loans as 90 days past-due loans and still accruing as opposed to nonaccrual loans since the principal repayment is insured. This balance includes \$37.9 million and \$51.4 million of residential mortgage loans insured by the FHA that were over 15 months delinquent, and were no longer accruing interest as of December 31, 2019 and 2018, respectively, taking into consideration the FHA interest curtailment process.

<sup>(2)</sup> PCI loans are excluded from nonaccrual statistics due to the application of the accretion method, under which these loans accrete interest income over the remaining life of the loans using estimated cash flow analyses.

The following tables present, as of the indicated dates, information about impaired loans held for investment, excluding PCI loans, which are reported separately, as discussed below:

### **Impaired Loans**

	Impaired Loans - With a Related Specific Allowance						Impaired Loans With No Related Specific Allowance					Impaired Loans Total						
(In thousands) As of December 31, 2019		decorded estment (1)		Unpaid Principal Balance		Related Specific Allowance		Recorded Investment (1)		Unpaid Principal Balance		Recorded Investment (1)		Unpaid Principal Balance		Related Specific Ilowance		
FHA/VA-Guaranteed loans	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
Other residential mortgage loans		265,280		288,663		17,037		111,960		158,063		377,240		446,726		17,037		
Commercial:																		
Commercial mortgage loans		34,437		43,936		6,788		44,120		48,195		78,557		92,131		6,788		
Commercial and Industrial loans		49,324		86,762		7,123		27,209		31,360		76,533		118,122		7,123		
Construction:																		
Land		2,034		2,404		528		1,883		2,530		3,917		4,934		528		
Construction-commercial		6,035		6,035		279		-		-		6,035		6,035		279		
Construction-residential		514		514		13		956		1,531		1,470		2,045		13		
Consumer:																		
Auto loans		14,460		14,446		3,438		79		155		14,539		14,601		3,438		
Finance leases		1,533		1,711		80		-		-		1,533		1,711		80		
Other consumer loans		8,243		8,591		829		1,105		3,832		9,348		12,423		829		
	\$	381,860	\$	453,062	\$	36,115	\$	187,312	\$	245,666	\$	569,172	\$	698,728	\$	36,115		

(1) Excluding accrued interest receivable.

	Impaired I	Loans - With a Rela	ated Specific	In With N	paired o Rela Allowa	Loans ted Specific ance	Impaired Loans Total						
(In thousands) As of December 31, 2018	ecorded stment (1)	Unpaid Principa Balance	Related Specific Allowance	Recorde Investmen		Unpaid Principal Balance	orded ment <sup>(1)</sup>		Unpaid Principal Balance	Sp	elated ecific owance		
FHA/VA-Guaranteed loans	\$ -	\$ -	\$ -	\$	- S	-	\$ -	\$	-	\$	-		
Other residential mortgage loans Commercial:	293,494	325,897	19,965	110,	238	148,920	403,732		474,817		19,965		
Commercial mortgage loans	184,068	201,116	17,684	43,	58	49,253	227,426		250,369		17,684		
Commercial and Industrial loans Construction:	61,162	76,027	9,693	30,	30	48,085	91,192		124,112		9,693		
Land	2,444	2,923	552	2,	31	2,927	4,875		5,850		552		
Construction-commercial	-	-	-		-	-	-		-		-		
Construction-residential	1,718	2,370	208		-	-	1,718		2,370		208		
Consumer:													
Auto loans	17,781	17,781	3,689		250	250	18,031		18,031		3,689		
Finance leases	1,914	1,914	102		22	22	1,936		1,936		102		
Other consumer loans	9,291	10,066			068	2,750	11,359		12,816		2,083		
(1) Excluding accrued interest receivable.	\$ 571,872	\$ 638,094	216	: :	<u> </u>	5 252,207	\$ 760,269	<u>\$</u>	890,301	\$	53,976		

### **Impaired Loans**

	Average Recorded Investment (1)			Income on ual Basis	Interest In Cash			al Interest ncome
(In thousands) Year Ended December 31, 2019								
FHA/VA-Guaranteed loans	\$	-	\$	-	\$	-	\$	-
Other residential mortgage loans		385,160		17,038		907		17,945
Commercial:								
Commercial mortgage loans		80,846		1,916		156		2,072
Commercial and Industrial loans		82,526		3,673		113		3,786
Construction:								
Land		4,258		85		28		113
Construction-commercial		6,036		-		-		-
Construction-residential		1,482		21		-		21
Consumer:								
Auto loans		16,832		1,084		-		1,084
Finance leases		1,815		136		-		136
Other consumer loans		10,453		824		131		955
	\$	589,408	\$	24,777	\$	1,335	\$	26,112
(1) Excluding accrued interest receivable.								
(In thousands)		age Recorded vestment (1)		Income on ual Basis		Income on Basis		al Interest ncome
(In thousands) Year Ended December 31, 2018 FHA/VA-Guaranteed loans		vestment (1)		ual Basis		Basis		ncome -
(In thousands) Year Ended December 31, 2018 FHA/VA-Guaranteed loans Other residential mortgage loans	Inv	vestment (1)	Accri	ual Basis	Cash	Basis	1	
(In thousands) Year Ended December 31, 2018 FHA/VA-Guaranteed loans Other residential mortgage loans Commercial:	Inv	411,730	Accri	18,131	Cash	1,376	1	- 19,507
(In thousands) Year Ended December 31, 2018 FHA/VA-Guaranteed loans Other residential mortgage loans Commercial: Commercial mortgage loans	Inv	411,730 233,372	Accri		Cash	1,376 2,135	1	- 19,507 6,569
(In thousands) Year Ended December 31, 2018 FHA/VA-Guaranteed loans Other residential mortgage loans Commercial: Commercial mortgage loans Commercial and Industrial loans	Inv	411,730	Accri	18,131	Cash	1,376	1	- 19,507
(In thousands) Year Ended December 31, 2018  FHA/VA-Guaranteed loans Other residential mortgage loans Commercial: Commercial mortgage loans Commercial and Industrial loans Construction:	Inv	411,730 233,372 99,050	Accri	18,131 4,434 2,530	Cash	1,376 2,135	1	19,507 6,569 2,539
(In thousands) Year Ended December 31, 2018 FHA/VA-Guaranteed loans Other residential mortgage loans Commercial: Commercial mortgage loans Commercial and Industrial loans Construction: Land	Inv	411,730 233,372	Accri		Cash	1,376 2,135 9	1	- 19,507 6,569
(In thousands) Year Ended December 31, 2018 FHA/VA-Guaranteed loans Other residential mortgage loans Commercial: Commercial mortgage loans Commercial and Industrial loans Construction: Land Construction-commercial	Inv	411,730 233,372 99,050 5,025	Accri	- 18,131 4,434 2,530	Cash	1,376 2,135 9	1	19,507 6,569 2,539
(In thousands) Year Ended December 31, 2018  FHA/VA-Guaranteed loans Other residential mortgage loans Commercial: Commercial mortgage loans Commercial and Industrial loans Construction: Land Construction-commercial Construction-residential	Inv	411,730 233,372 99,050	Accri		Cash	1,376 2,135 9	1	19,507 6,569 2,539
(In thousands) Year Ended December 31, 2018  FHA/VA-Guaranteed loans Other residential mortgage loans Commercial: Commercial mortgage loans Commercial and Industrial loans Construction: Land Construction-commercial Construction-residential Construction-residential Consumer:	Inv	411,730 233,372 99,050 5,025	Accri	18,131 4,434 2,530	Cash	1,376 2,135 9	1	19,507 6,569 2,539
(In thousands) Year Ended December 31, 2018 FHA/VA-Guaranteed loans Other residential mortgage loans Commercial: Commercial mortgage loans Commercial and Industrial loans Construction: Land Construction-commercial Construction-residential Construction-residential Construction-residential Consumer: Auto loans	Inv	411,730 233,372 99,050 5,025 1,724 20,156	Accri	18,131 4,434 2,530 93 - - 1,449	Cash	1,376 2,135 9	1	19,507 6,569 2,539 119 - -
(In thousands) Year Ended December 31, 2018  FHA/VA-Guaranteed loans Other residential mortgage loans Commercial: Commercial mortgage loans Commercial and Industrial loans Construction: Land Construction-commercial Construction-residential Construction-residential Consumer: Auto loans Finance leases	Inv	411,730 233,372 99,050 5,025 1,724 20,156 2,197	Accri	18,131 4,434 2,530 93 - 1,449 145	Cash	1,376 2,135 9 26	1	19,507 6,569 2,539 119 - - 1,449 145
(In thousands) Year Ended December 31, 2018 FHA/VA-Guaranteed loans Other residential mortgage loans Commercial: Commercial mortgage loans Commercial and Industrial loans Construction: Land Construction-commercial Construction-residential Construction-residential Consumer: Auto loans	Inv	411,730 233,372 99,050 5,025 1,724 20,156	Accri		Cash	1,376 2,135 9	1	19,507 6,569 2,539 119 - -

(1) Excluding accrued interest receivable.

20,156 2,197 12,177 785,431

1,449 145 913 27,695

1,449 145 1,077 31,405

164 3,710

(In thousands) Year Ended December 31, 2017	Average Recorded Investment (1)	Interest Income on Accrual Basis	Interest Income on Cash Basis	Total Interest Income
FHA/VA-Guaranteed loans	\$ -	\$ -	\$ -	\$ -
Other residential mortgage loans	438,847	17,316	2,478	19,794
Commercial:				
Commercial mortgage loans	180,283	1,983	390	2,373
Commercial and Industrial loans	121,233	1,447	403	1,850
Construction:				
Land	14,174	372	38	410
Construction-commercial	35,996	-	-	-
Construction-residential	252	-	-	-
Consumer:				
Auto loans	24,618	1,781	-	1,781
Finance leases	2,428	168	-	168
Other consumer loans	14,324	1,176	144	1,320
	\$ 832,155	\$ 24,243	\$ 3,453	\$ 27,696

<sup>(1)</sup> Excluding accrued interest receivable.

The following table shows the activity for impaired loans for 2019, 2018 and 2017:

	2019	2018	2017
(In thousands)			
Impaired Loans:			
Balance at beginning of year	\$ 760,269	\$ 790,308	\$ 887,905
Loans determined impaired during the year	52,639	250,524	140,977
Charge-offs (1)	(37,806)	(57,152)	(82,113)
Loans sold, net of charge-offs	-	(4,121)	(53,245)
Increases to existing impaired loans	1,928	7,335	8,292
Foreclosures	(25,310)	(36,453)	(37,513)
Loans no longer considered impaired	(3,355)	(5,417)	(3,526)
Loans transferred to held for sale	-	(74,052)	-
Paid in full, partial payments and other	(179,193)	(110,703)	(70,469)
Balance at end of year	\$ 569,172	\$ 760,269	\$ 790,308

<sup>(1)</sup> For the year ended December 31, 2018, includes charge-offs totaling \$22.2 million associated with the \$74.4 million in nonaccrual loans transferred to held for sale. For the year ended December 31, 2017, includes a charge-off of \$10.7 million related to the sale of a \$64 million loan extended to PREPA.

### **PCI Loans**

The Corporation acquired PCI loans accounted for under ASC Topic 310-30, "Receivables – Loans and Debt Securities Acquired with Deteriorated Credit Quality" ("ASC Topic 310-30"), as part of a transaction that closed on February 27, 2015 in which FirstBank acquired 10 Puerto Rico branches of Doral Bank, acquired certain assets, including PCI loans, and assumed deposits, through an alliance with Banco Popular of Puerto Rico, which was the successful lead bidder with the FDIC on the failed Doral Bank, as well as other co-bidders. The Corporation also acquired PCI loans in previously completed asset acquisitions that are accounted for under ASC Topic 310-30. These previous transactions include the acquisition from Doral Financial in the second quarter of 2014 of all of its rights, title and interest in first and second residential mortgage loans in full satisfaction of secured borrowings owed by such entity to FirstBank.

Under ASC Topic 310-30, the acquired PCI loans were aggregated into pools based on similar characteristics (*e.g.*, delinquency status and loan terms). Each loan pool is accounted for as a single asset with a single composite interest rate and an aggregate expectation of cash flows. Since the loans are accounted for under ASC Topic 310-30, they are not considered nonaccrual and will continue to have an accretable yield as long as there is a reasonable expectation about the timing and amount of cash flows expected to be collected. The Corporation recognizes additional losses on this portfolio when it is probable that the Corporation will be unable to collect all cash flows expected as of the acquisition date.

The carrying amounts of PCI loans were as follows as of December 31, 2019 and 2018:

		As of December 31, 2019	As of December 31, 2018
(In thousands)			
Residential mortgage loans		\$ 133,744	\$ 143,176
Commercial mortgage loans		2,956	3,464
Total PCI loans		\$ 136,700	\$ 146,640
Allowance for loan losses		(11,434)	(11,354)
Total PCI loans, net of allowance for loan losses		\$ 125,266	\$ 135,286
	219		

The following tables present PCI loans by past due status as of December 31, 2019 and 2018:

As of December 31, 2019					90	days or					Total PCI
	30-59	Days	60-8	89 Days	1	more	Total	Past Due	(	Current	loans
(In thousands)											
Residential mortgage loans	\$	-	\$	7,530	\$	25,018	\$	32,548	\$	101,196	\$133,744
Commercial mortgage loans		-		-		2,020		2,020		936	2,956
Total (1)	\$	-	\$	7,530	\$	27,038	\$	34,568	\$	102,132	\$136,700
As of December 31, 2018				_	90	days or					Total PCI
As of December 31, 2018	30-59	Days	60-8	39 Days		days or more	Total	Past Due	C	Current	Total PCI loans
As of December 31, 2018 (In thousands)	30-59	Days	60-8	39 Days		•	Total	Past Due	C	Current	
,	30-59	Days -	60-8 \$	<b>89 Days</b> 6,979		•	Total	<b>Past Due</b> 33,911	\$	Current 109,265	
(In thousands)		•			1	more					loans

<sup>(1)</sup> According to the Corporation's delinquency policy and consistent with the instructions for the preparation of the Consolidated Financial Statements for Bank Holding Companies (FR Y-9C) required by the Federal Reserve Board, residential mortgage and commercial mortgage loans are considered past due when the borrower is in arrears two or more monthly payments. PCI residential mortgage loans past due 30-59 days as of December 31, 2019 and 2018 amounted to \$11.2 million and \$11.6 million, respectively. No PCI commercial mortgage loans were 30-59 days past due as of December 31, 2019 and 2018.

#### Initial Fair Value and Accretable Yield of PCI Loans

At acquisition of the PCI loans, the Corporation estimated the cash flows the Corporation expected to collect on the loans. Under the accounting guidance for PCI loans, the difference between the contractually required payments and the cash flows expected to be collected at acquisition is referred to as the non-accretable difference. This difference is neither accreted into income nor recorded on the Corporation's consolidated statements of financial condition. The excess of cash flows expected to be collected over the estimated fair value is referred to as the accretable yield and is recognized in interest income over the remaining life of the loans, using the effective-yield method.

### Changes in Accretable Yield of Acquired PCI Loans

Subsequent to the acquisition of PCI loans, the Corporation is required to periodically evaluate its estimate of cash flows expected to be collected. These evaluations, performed quarterly, require the continued use of key assumptions and estimates, similar to the initial estimate of fair value. Subsequent changes in the estimated cash flows expected to be collected may result in changes in the accretable yield and non-accretable difference or reclassifications from non-accretable yield to accretable yield. Increases in the cash flows expected to be collected will generally result in an increase in interest income over the remaining life of the loan or pool of loans. Decreases in expected cash flows due to further credit deterioration will generally result in an impairment charge recognized in the Corporation's provision for loan and lease losses, resulting in an increase to the allowance for loan and lease losses. As of each December 31, 2019 and 2018, the reserve related to PCI loans amounted to \$11.4 million.

Changes in the accretable yield of PCI loans for the years ended December 31, 2019, 2018 and 2017 were as follows:

	Decemb	er 31, 2019	December 31, 2018	December 31, 2017
(In thousands)				
Balance at beginning of year	\$	93,493	\$ 103,682	\$ 116,462
Accretion recognized in earnings		(9,370)	(10,189)	(10,810)
Reclassification (to) from non-accretable		-	-	(1,970)
Balance at end of year	\$	84,123	\$ 93,493	\$ 103,682
	<del></del>		 	
		221		

Changes in the carrying amount of PCI loans accounted for pursuant to ASC Topic 310-30 were as follows:

	Dec	Year ended cember 31, 2019	Year ended December 31, 2018				
(In thousands)							
Balance at beginning of year	\$	146,640	\$	158,174			
Accretion		9,370		10,189			
Collections		(15,645)		(16,749)			
Foreclosures		(3,665)		(4,974)			
Ending balance	\$	136,700	\$	146,640			
Allowance for loan losses		(11,434)		(11,354)			
Ending balance, net of allowance for loan losses	\$	125,266	\$	135,286			

Changes in the allowance for loan losses related to PCI loans were as follows:

	Year	ended	
	December 31, 2019		December 31, 2018
Balance at beginning of year	\$ 11,354	\$	11,251
Provision for loan losses	80		103
Balance at end of period	\$ 11,434	\$	11,354

The outstanding principal balance of PCI loans, including amounts charged off by the Corporation, amounted to \$167.9 million as of December 31, 2019 (2018 - \$181.1 million).

#### **Purchases and Sales of Loans**

During 2019, the Corporation purchased \$18.8 million of residential mortgage loans as part of a strategic program to purchase ongoing residential mortgage loan production from mortgage bankers in Puerto Rico, compared to purchases of \$46.1 million in 2018 and \$58.9 million in 2017. In general, the loans purchased from mortgage bankers were conforming residential mortgage loans. Purchases of conforming residential mortgage loans provide the Corporation the flexibility to retain or sell the loans, including through securitization transactions, depending upon the Corporation's interest rate risk management strategies. When the Corporation sells such loans, it generally keeps the servicing of the loans. In addition, during 2019, 2018, and 2017, the Corporation purchased commercial and industrial loan participations of \$20.0 million, \$21.4 million, and \$52.6 million, respectively.

In the ordinary course of business, the Corporation sells residential mortgage loans (originated or purchased) to GNMA and GSEs, such as FNMA and FHLMC, which generally securitize the transferred loans into MBS for sale into the secondary market. During 2019, the Corporation sold \$235.3 million of FHA/VA mortgage loans to GNMA, which packaged them into MBS, compared to sales of \$233.2 million in 2018 and \$235.1 million in 2017. Also, during 2019, the Corporation sold approximately \$138.7 million of performing residential mortgage loans to FNMA and FHLMC, compared to sales of \$104.9 million in 2018 and \$87.5 million in 2017. The Corporation's continuing involvement in these sold loans consists primarily of servicing the loans. In addition, the Corporation agreed to repurchase loans if it breaches any of the representations and warranties included in the sale agreement. These representations and warranties are consistent with the GSEs' selling and servicing guidelines (*i.e.*, ensuring that the mortgage was properly underwritten according to established guidelines).

For loans sold to GNMA, the Corporation holds an option to repurchase individual delinquent loans issued on or after January 1, 2003 when the borrower fails to make any payment for three consecutive months. This option gives the Corporation the ability, but not the obligation, to repurchase the delinquent loans at par without prior authorization from GNMA.

Under ASC Topic 860, "Transfer and Servicing", once the Corporation has the unilateral ability to repurchase the delinquent loan, it is considered to have regained effective control over the loan and is required to recognize the loan and a corresponding repurchase liability on the balance sheet regardless of the Corporation's intent to repurchase the loan. As of December 31, 2019 and 2018, rebooked GNMA delinquent loans included in the residential mortgage loan portfolio amounted to \$35.6 million and \$43.6 million, respectively.

During 2019, 2018, and 2017, the Corporation repurchased, pursuant to its repurchase option with GNMA, \$33.5 million, \$49.1 million, and \$25.1 million, respectively, of loans previously sold to GNMA. The principal balance of these loans is fully guaranteed and the risk of loss related to the repurchased loans is generally limited to the difference between the delinquent interest payment advanced to GNMA, which is computed at the loan's interest rate, and the interest payments reimbursed by FHA, which are computed at a pre-determined debenture rate. Repurchases of GNMA loans allow the Corporation, among other things, to maintain acceptable delinquency rates on outstanding GNMA pools and remain as a seller and servicer in good standing with GNMA. Historically, losses for violations of representations and warranties, and on optional repurchases of GNMA delinquent loans, have been immaterial and no provision has been made at the time of sale.

Loan sales to FNMA and FHLMC are without recourse in relation to the future performance of the loans. The Corporation repurchased at par loans previously sold to FNMA and FHLMC in the amount of \$0.3 million, \$0.1 million, and \$36 thousand during 2019, 2018, and 2017, respectively. The Corporation's risk of loss with respect to these loans is also minimal as these repurchased loans are generally performing loans with documentation deficiencies.

In addition, during 2019, the Corporation sold \$11.4 million in nonaccrual commercial loans held for sale. Also, during 2019, the Corporation sold three commercial and industrial loan participations in Puerto Rico totaling \$48.2 million.

Other loan sales include: (i) the sale in 2018 of a \$5.6 million commercial and industrial adversely-classified loan in Puerto Rico; (ii) the sale in 2018 of a \$9.2 million commercial and industrial loan participation in the Florida region; and (iii) the sale in 2018 of \$34.9 million in nonaccrual commercial and construction loans in Puerto Rico and a \$27.0 million nonaccrual construction loan in the Virgin Islands.

### Sale of the Puerto Rico Electric Power Authority ("PREPA") Loan

During the first quarter of 2017, the Corporation sold its outstanding participation in the PREPA line of credit with a book value of \$64 million at the time of sale (principal balance of \$75 million) after receiving an unsolicited offer for such participation, thereby reducing its direct exposure to the Puerto Rico government.

#### Loan Portfolio Concentration

The Corporation's primary lending area is Puerto Rico. The Corporation's banking subsidiary, FirstBank, also lends in the USVI and BVI markets and in the United States (principally in the state of Florida). Of the total gross loans held for investment of \$9.0 billion as of December 31, 2019, credit risk concentration was approximately 74% in Puerto Rico, 21% in the United States, and 5% in the USVI and BVI.

As of December 31, 2019, the Corporation had \$57.7 million outstanding in loans extended to the Puerto Rico government, its municipalities and public corporations, compared to \$61.6 million as of December 31, 2018. Approximately \$43.8 million of the outstanding loans as of December 31, 2019 consisted of loans extended to municipalities in Puerto Rico, which in most cases are supported by assigned property tax revenues. The vast majority of revenues of the municipalities included in the Corporation's loan portfolio are independent of the Puerto Rico central government. These municipalities are required by law to levy special property taxes in such amounts as are required for the payment of all of their respective general obligation bonds and notes. Late in 2015, the GDB and the Municipal Revenue Collection Center ("CRIM") signed and perfected a deed of trust. Through this deed, the Puerto Rico Fiscal Agency and Financial Advisory Authority, as fiduciary, is bound to keep the CRIM funds separate from any other deposits and must distribute the funds pursuant to applicable law. The CRIM funds are deposited at another commercial depository financial institution in Puerto Rico. In addition to loans extended to municipalities, the Corporation's loan exposure to the Puerto Rico government as of December 31, 2019 included a \$13.8 million loan granted to an affiliate of PREPA.

In addition, as of December 31, 2019, the Corporation had \$106.9 million in exposure to residential mortgage loans that are guaranteed by the PRHFA, compared to \$112.1 million as of December 31, 2018. Residential mortgage loans guaranteed by the PRHFA are secured by the underlying properties and the guarantees serve to cover shortfalls in collateral in the event of a borrower default. The Puerto Rico government guarantees up to \$75 million of the principal for all loans under the mortgage loan insurance program. According to the most recently-released audited financial statements of the PRHFA, as of June 30, 2016, the PRHFA's mortgage loans insurance program covered loans in an aggregate of approximately \$576 million. The regulations adopted by the PRHFA require the establishment of adequate reserves to guarantee the solvency of the mortgage loan insurance fund. As of June 30, 2016, the most recent date as to which information is available, the PRHFA had a restricted net position for such purposes of approximately \$77.4 million.

The Corporation also has credit exposure to USVI government entities. As of December 31, 2019, the Corporation had \$64.1 million in loans to USVI government instrumentalities and public corporations, compared to \$55.8 million as of December 31, 2018. Of the amount outstanding as of December 31, 2019, public corporations of the USVI owed approximately \$40.8 million and an independent instrumentality of the USVI government owed approximately \$23.2 million. As of December 31, 2019, all loans were currently performing and up to date on principal and interest payments.

The Corporation cannot predict at this time the ultimate effect on the Puerto Rico economy, the Corporation's clients, and the Corporation's financial condition and results of operations of the current fiscal situation and political environment of the Commonwealth of Puerto Rico, the uncertainty about the ultimate outcomes of the debt restructuring process, the various legislative and other measures adopted and to be adopted by the Puerto Rico government and the PROMESA oversight board in response to such fiscal situation, and the uncertainty about the timing of the receipt of disaster relief funds.

#### **Troubled Debt Restructurings**

The Corporation provides homeownership preservation assistance to its customers through a loss mitigation program in Puerto Rico that is similar to the U.S. government's Home Affordable Modification Program guidelines. Depending upon the nature of borrowers' financial condition, restructurings or loan modifications through this program, as well as other restructurings of individual commercial, commercial mortgage, construction, and residential mortgage loans, fit the definition of a TDR. A restructuring of a debt constitutes a TDR if the creditor, for economic or legal reasons related to the debtor's financial difficulties, grants a concession to the debtor that it would not otherwise consider. Modifications involve changes in one or more of the loan terms that bring a defaulted loan current and provide sustainable affordability. Changes may include, among others, the extension of the maturity of the loan and modifications of the loan rate. As of December 31, 2019, the Corporation's total TDR loans held for investment of \$488.0 million consisted of \$316.6 million of residential mortgage loans, \$66.8 million of commercial and industrial loans, \$75.0 million of commercial mortgage loans, \$4.3 million of construction loans, and \$25.2 million of consumer loans. Outstanding unfunded commitments on TDR loans amounted to \$3.7 million as of December 31, 2019.

The Corporation's loss mitigation programs for residential mortgage and consumer loans can provide for one or a combination of the following: movement of interest past due to the end of the loan, extension of the loan term, deferral of principal payments and reduction of interest rates either permanently or for a period of up to six years (increasing back in step-up rates). Additionally, in certain cases, the restructuring may provide for the forgiveness of contractually-due principal or interest. Uncollected interest is added to the end of the loan term at the time of the restructuring and not recognized as income until collected or when the loan is paid off. These programs are available only to those borrowers who have defaulted, or are likely to default, permanently on their loans and would lose their homes in a foreclosure action absent some lender concession. Nevertheless, if the Corporation is not reasonably assured that the borrower will comply with its contractual commitment, properties are foreclosed.

Prior to permanently modifying a loan, the Corporation may enter into trial modifications with certain borrowers. Trial modifications generally represent a six month period during which the borrower makes monthly payments under the anticipated modified payment terms prior to a formal modification. Upon successful completion of a trial modification, the Corporation and the borrower enter into a permanent modification. TDR loans that are participating in or that have been offered a binding trial modification are classified as TDRs when the trial offer is made and continue to be classified as TDRs regardless of whether the borrower enters into a permanent modification. As of December 31, 2019, the Corporation included as TDRs \$1.4 million of residential mortgage loans that were participating in or had been offered a trial modification.

For the commercial real estate, commercial and industrial, and construction loan portfolios, at the time of a restructuring, the Corporation determines, on a loan-by-loan basis, whether a concession was granted for economic or legal reasons related to the borrower's financial difficulty. Concessions granted for loans in these portfolios could include: reductions in interest rates to rates that are considered below market; extension of repayment schedules and maturity dates beyond original contractual terms; waivers of borrower covenants; forgiveness of principal or interest; or other contractual changes that are considered to be concessions. The Corporation mitigates loan defaults for these loan portfolios through its collection function. The function's objective is to minimize both early stage delinquencies and losses upon default of loans in these portfolios. In the case of the commercial and industrial, commercial mortgage, and construction loan portfolios, the Corporation's Special Asset Group ("SAG") focuses on strategies for the accelerated reduction of non-performing assets through note sales, short sales, loss mitigation programs, and sales of OREO.

In addition, the Corporation extends, renews, and restructures loans with satisfactory credit profiles. Many commercial loan facilities are structured as lines of credit, which generally have one-year terms and, therefore, are required to be renewed annually. Other facilities may be restructured or extended from time to time based upon changes in the borrower's business needs, use of funds, and timing of completion of projects, and other factors. If the borrower is not deemed to have financial difficulties, extensions, renewals, and restructurings are done in the normal course of business and not considered to be concessions, and the loans continue to be recorded as performing.

Selected information on all of the Corporation's TDR loans held for investment based on the recorded investment by loan class and modification type is summarized in the following tables as of the indicated dates:

	As of December 31, 2019 Combination of												
		rest rate v market	Matur term ex		reduc intere and ex	tion in st rate tension iturity	1	rgiveness of principal l/or interest		rbearance greement		Other (1)	Total
(In thousands)													
TDRs:													
Non-FHA/VA residential mortgage loans	\$	19,570	\$	11,600	\$	221,667	\$	-	\$	142	\$	63,670	\$ 316,649
Commercial mortgage loans		3,810		2,276		40,896		-		19,848		8,149	74,979
Commercial and Industrial loans		579		16,160		12,077		142		692		37,199	66,849
Construction loans:													
Land		24		1,955		1,639		-		-		189	3,807
Construction-commercial		-		-		-		-		-		-	-
Construction-residential		-		514		-		-		-		-	514
Consumer loans - Auto		-		898		7,393		-		-		6,249	14,540
Finance leases		-		40		1,066		-		-		426	1,532
Consumer loans - Other		2,085		1,239		4,565		204		-		1,034	9,127
Total TDRs	\$	26,068	\$	34,682	\$	289,303	\$	346	\$	20,682	\$	116,916	\$ 487,997

<sup>(1)</sup> Other concessions granted by the Corporation include deferral of principal and/or interest payments for a period longer than what would be considered insignificant, payment plans under judicial stipulation, or a combination of the concessions listed in the table.

				As	of De	ecember 31, 20	18			
(In thousands)	erest rate w market	turity or extension	re in and	nbination of duction in terest rate d extension f maturity		orgiveness of ncipal and/or interest		bearance reement	Other (1)	Total
TDRs:										
Non-FHA/VA residential mortgage loans	\$ 22,729	\$ 11,586	\$	239,348	\$	-	\$	145	\$ 60,094	\$ 333,902
Commercial mortgage loans (2)	3,966	2,005		122,709		-		-	9,269	137,949
Commercial and Industrial loans (3)	664	19,769		13,323		-		2,673	38,492	74,921
Construction loans:										
Land	16	2,524		1,933		-		-	292	4,765
Construction-commercial	-	-		-		-		-	-	-
Construction-residential	-	545		-		-		-	217	762
Consumer loans - Auto	-	1,517		10,085		-		-	6,429	18,031
Finance leases	-	101		1,186		-		-	648	1,935
Consumer loans - Other	1,396	1,236		5,651		275		-	1,824	10,382
Total TDRs	\$ 28,771	\$ 39,283	\$	394,235	\$	275	\$	2,818	\$ 117,265	\$ 582,647

<sup>(1)</sup> Other concessions granted by the Corporation include deferral of principal and/or interest payments for a period longer than what would be considered insignificant, payment plans under judicial stipulation, or a combination of the concessions listed in the table.

<sup>(2)</sup> Excludes commercial mortgage TDR loans held for sale amounting to \$11.1 million as of December 31, 2018.

<sup>(3)</sup> Excludes commercial and industrial TDR loans held for sale amounting to \$0.9 million as of December 31, 2018.

The following table presents the Corporation's TDR loans held for investment activity:

	 r Ended er 31, 2019	Year Ended ember 31, 2018	Year Ended cember 31, 2017
(In thousands)			
Beginning balance of TDRs	\$ 582,647	\$ 587,219	\$ 647,048
New TDRs	63,433	171,857	93,837
Increases to existing TDRs	1,840	7,027	6,575
Charge-offs post-modification(1)(2)	(10,342)	(27,951)	(32,963)
Sales, net of charge-offs	=	-	(53,245)
Foreclosures	(12,872)	(21,591)	(25,059)
TDRs transferred to held for sale, net of charge-offs	-	(34,541)	-
Paid-off, partial payments and other (3)	(136,709)	(99,373)	(48,974)
Ending balance of TDRs	\$ 487,997	\$ 582,647	\$ 587,219

- (1) For the year ended December 31, 2018, includes charge-offs of \$8.5 million associated with \$34.5 million of commercial and construction loans transferred to held for sale
- (2) For the year ended December 31, 2017, includes a \$10.7 million charge-off related to the sale of the PREPA credit line.
- (3) For the year ended December 31, 2019, includes the payoff of a \$92.4 million commercial mortgage loan.

TDR loans are classified as either accrual or nonaccrual loans. Loans in accrual status may remain in accrual status when their contractual terms have been modified in a TDR if the loans had demonstrated performance prior to the restructuring and payment in full under the restructured terms is expected. Otherwise, loans on nonaccrual status and restructured as a TDR will remain on nonaccrual status until the borrower has proven the ability to perform under the modified structure, generally for a minimum of six months, and there is evidence that such payments can, and are likely to, continue as agreed. Performance prior to the restructuring, or significant events that coincide with the restructuring, are included in assessing whether the borrower can meet the new terms and may result in the loan being returned to accrual status at the time of the restructuring or after a shorter performance period. If the borrower's ability to meet the revised payment schedule is uncertain, the loan remains classified as a nonaccrual loan. Loan modifications increase the Corporation's interest income by returning a nonaccrual loan to performing status, if applicable, increase cash flows by providing for payments to be made by the borrower, and limit increases in foreclosure and OREO costs. A TDR loan that specifies an interest rate that at the time of the restructuring is greater than or equal to the rate the Corporation is willing to accept for a new loan with comparable risk may not be reported as a TDR or an impaired loan in the calendar years subsequent to the restructuring, if it is in compliance with its modified terms. The Corporation did not remove any loans from the TDR classification during 2019, 2018 and 2017 other than a \$9.9 million loan refinanced at market terms as the borrower was no longer experiencing financial difficulties and the refinancing did not contain any concession to the borrowers. This refinancing was included as part of "Paid-off, partial payments and other" in the above table for the year ended Dec

The following table provides a breakdown of the TDR loans held for investment by those in accrual and nonaccrual status as of the indicated dates:

### As of December 31, 2019

	Accrual			Nonaccrual (1)	To	tal TDRs
(In thousands)						
Non-FHA/VA residential mortgage loans	\$	265,746	\$	50,903	\$	316,649
Commercial mortgage loans		51,062		23,917		74,979
Commercial and Industrial loans		59,689		7,160		66,849
Construction loans:						
Land		2,724		1,083		3,807
Construction-commercial		-		-		-
Construction-residential		514		-		514
Consumer loans - Auto		8,556		5,984		14,540
Finance leases		1,502		30		1,532
Consumer loans - Other		8,464		663		9,127
Total TDRs	\$	398,257	\$	89,740	\$	487,997

<sup>(1)</sup> Included in nonaccrual loans are \$14.8 million in loans that are performing under the terms of the restructuring agreement but are reported in nonaccrual status until the restructured loans meet the criteria of sustained payment performance under the revised terms for reinstatement to accrual status and are deemed fully collectible.

### As of December 31, 2018

	Accrual	Nonaccrual (1)	To	tal TDRs
(In thousands)				
Non-FHA/VA residential mortgage loans	\$ 271,766	\$ 62,136	\$	333,902
Commercial mortgage loans (2)	116,830	21,119		137,949
Commercial and Industrial loans (3)	66,603	8,318		74,921
Construction loans:				
Land	1,071	3,694		4,765
Construction-commercial	-	-		-
Construction-residential	-	762		762
Consumer loans - Auto	11,842	6,189		18,031
Finance leases	1,791	144		1,935
Consumer loans - Other	9,025	1,357		10,382
Total TDRs	\$ 478,928	\$ 103,719	\$	582,647

<sup>(1)</sup> Included in nonaccrual loans are \$17.7 million in loans that are performing under the terms of the restructuring agreement but are reported in nonaccrual status until the restructured loans meet the criteria of sustained payment performance under the revised terms for reinstatement to accrual status and are deemed fully collectible.

<sup>(2)</sup> Excludes commercial mortgage TDR loans held for sale amounting to \$11.1 million as of December 31, 2018.

<sup>(3)</sup> Excludes commercial and industrial TDR loans held for sale amounting to \$0.9 million as of December 31, 2018.

TDR loans exclude restructured residential mortgage loans that are government-guaranteed (*e.g.*, FHA/VA loans) totaling \$60.1 million as of December 31, 2019 (compared with \$60.5 million as of December 31, 2018). The Corporation excludes FHA/VA guaranteed loans from TDR loan statistics given that, in the event that the borrower defaults on the loan, the principal and interest (at the specified debenture rate) are guaranteed by the U.S. government; therefore, the risk of loss on these types of loans is very low. The Corporation does not consider loans with U.S. federal government guarantees to be impaired loans for the purpose of calculating the allowance for loan and lease losses.

Loan modifications that are considered TDR loans completed during 2019, 2018 and 2017 were as follows:

		Y	ear Ended December 31,	2019	
		]	Pre-modification	P	ost-modification
	Number of Contracts	Ou	tstanding Recorded Investment	Out	standing Recorded Investment
(In thousands)					
TDRs:					
Non-FHA/VA residential mortgage loans	118	\$	14,606	\$	14,084
Commercial mortgage loans	13		40,988		38,750
Commercial and Industrial loans	14		1,754		1,750
Construction loans:					
Land	4		118		117
Construction-residential	-		-		-
Consumer loans - Auto	256		4,201		4,154
Finance leases	42		804		801
Consumer loans - Other	862		3,713		3,777
Total TDRs	1,309	\$	66,184	\$	63,433

		1	Year Ended December 31,	2018	
			Pre-modification	]	Post-modification
	Number of Contracts	Ou	itstanding Recorded Investment		
(In thousands)					
TDRs:					
Non-FHA/VA residential mortgage loans	104	\$	14,827	\$	14,159
Commercial mortgage loans	11		138,994		138,785
Commercial and Industrial loans	10		9,141		8,786
Construction loans:					
Land	1		97		97
Construction-residential	1		587		558
Consumer loans - Auto	285		4,500		4,489
Finance leases	48		1,001		987
Consumer loans - Other	768		3,935		3,996
Total TDRs	1,228	\$	173,082	\$	171,857

		Year Ended December 3	1, 2017
		Pre-modification	Post-modification
	Number of Contracts	Outstanding Recorded Investment	
(In thousands)			
TDRs:			
Non-FHA/VA residential mortgage loans	132	\$ 19,484	\$ 19,263
Commercial mortgage loans	13	25,722	25,018
Commercial and Industrial loans	21	39,428	39,338
Construction loans:			
Land	4	122	125
Construction-Residential	-	-	-
Consumer loans - Auto	426	6,451	6,451
Finance leases	22	548	548
Consumer loans - Other	657	3,041	3,094
Total TDRs	1,275	\$ 94,796	\$ 93,837

Recidivism, or the borrower defaulting on its obligation pursuant to a modified loan, results in the loan once again becoming a nonaccrual loan. Recidivism on a modified loan occurs at a notably higher rate than do defaults on new origination loans, so modified loans present a higher risk of loss than do new origination loans. The Corporation considers a loan to have defaulted if the borrower has failed to make payments of either principal, interest, or both for a period of 90 days or more.

Loan modifications considered TDR loans that defaulted during the years ended December 31, 2019, 2018, and 2017, and had become TDR loans during the 12-months preceding the default date, were as follows:

				Year Ended I	Decemb	er 31,					
	2	2019		2	2018		2017				
	Number of	Number of Recorded Num		Number of	R	ecorded	Number of	Re	corded		
	Contracts	In	vestment	Contracts	Investment		Contracts	Investmen			
(In thousands)											
Non-FHA/VA residential mortgage loans	11	\$	2,019	15	\$	1,994	46	\$	5,355		
Commercial mortgage loans	-		-	-		-	1		57		
Consumer loans - Auto	130		2,221	62		1,003	14		207		
Finance leases	1		14	1		22	1		39		
Consumer loans - Other	78		247	56		206	99		387		
Total	220	\$	4,501	134	\$	3,225	161	\$	6,045		

For certain TDR loans, the Corporation splits the loans into two new notes, A and B Notes. The A Note is restructured to comply with the Corporation's lending standards at current market rates, and is tailored to suit the customer's ability to make timely interest and principal payments. The B Note includes the granting of the concession to the borrower and varies by situation. The B Note is fully charged off but the borrower's obligation is not forgiven, and payments that are collected are accounted for as recoveries of previously charged-off amounts. A partial charge-off may be recorded if the B Note is collateral dependent and the source of repayment is independent of the A Note. At the time of the restructuring, the A Note is identified and classified as a TDR loan. If the loan performs for at least six months according to the modified terms, the A Note may be returned to accrual status. The borrower's payment performance prior to the restructuring is included in assessing whether the borrower can meet the new terms and may result in the loan being returned to accrual status at the time of the restructuring. In the periods following the calendar year in which a loan is restructured, the A Note may no longer be reported as a TDR loan if it is in accrual status, is in compliance with its modified terms, and yields a market rate (as determined and documented at the time of the restructuring).

The following table provides additional information about the volume of this type of loan restructuring as of December 31, 2019, 2018, and 2017, and its effect on the allowance for loan and lease losses in 2019, 2018 and 2017:

(In thousands)	Decemb	per 31, 2019	Dece	ember 31, 2018	Dece	ember 31, 2017
Beginning balance	\$	33,840	\$	35,577	\$	36,971
New TDR loan splits		20,059		32,104		-
Paid-off and partial payments		(2,671)		(33,841)		(1,394)
Ending balance	\$	51,228	\$	33,840	\$	35,577

(In thousands)	Decemb	oer 31, 2019	Dec	ember 31, 2018	Decen	ıber 31, 2017
Allowance for loan losses at the beginning of the year	\$	473	\$	3,846	\$	5,141
Charges (release) to the provision for loan losses		3,057		(10,789)		(1,295)
Net loan loss recoveries		-		7,416		=
Allowance for loan losses at the end of the year	\$	3,530	\$	473	\$	3,846

Approximately \$41.6 million of the loans restructured using the A/B Note restructure workout strategy were in accrual status as of December 31, 2019. These loans continue to be individually evaluated for impairment purposes.

### NOTE 10 – ALLOWANCE FOR LOAN AND LEASE LOSSES

The changes in the allowance for loan and lease losses were as follows for the indicated periods:

Year Ended December 31, 2019 (In thousands)	Residential Mortgage Loans		Commercial Mortgage Loans		Commercial and Industrial Loans	Construction Loans		Consumer Loans			Total
Allowance for loan and lease losses:											
Beginning balance	\$ 50,794	\$	55,581	\$	32,546	\$	3,592	\$	53,849	\$	196,362
Charge-offs	(22,742	()	(15,088)		(7,206)		(391)		(52,160)		(97,587)
Recoveries	2,663		398		3,554		665		8,859		16,139
Provision (release)	14,091		(1,697)		(13,696)		(1,496)		43,023		40,225
Ending balance	\$ 44,806	\$	39,194	\$	15,198	\$	2,370	\$	53,571	\$	155,139
Ending balance: specific reserve for impaired loans	\$ 17,037	\$	6,788	\$	7,123	\$	820	\$	4,347	\$	36,115
Ending balance: PCI loans (1)	\$ 11,063	\$	371	\$	=	\$	-	\$	_	\$	11,434
Ending balance: general allowance	\$ 16,706	\$	32,035	\$	8,075	\$	1,550	\$	49,224	\$	107,590
Loans held for investment:	-			_				_		_	
Ending balance	\$ 2,933,773	\$	1,444,586	\$	2,230,876	\$	111,317	\$	2,281,653	\$	9,002,205
Ending balance: impaired loans	\$ 377,240	\$	78,557	\$	76,533	\$	11,422	\$	25,420	\$	569,172
Ending balance: PCI loans	\$ 133,744	\$	2,956	\$	-	\$	-	\$	-	\$	136,700
Ending balance: loans with general allowance	\$ 2,422,789	\$	1,363,073	\$	2,154,343	\$	99,895	\$	2,256,233	\$	8,296,333

Year Ended December 31, 2018 (In thousands)	 esidential tgage Loans	1	Commercial Mortgage Loans	Commercial and Industrial Loans	Construction Loans	Consumer Loans	Total
Allowance for loan and lease losses:							
Beginning balance	\$ 58,975	\$		\$ 48,871	\$ 4,522	\$ 70,982	\$ 231,843
Charge-offs (2)	(24,775)		(23,911)	(9,704)	(8,296)	(50,106)	(116,792)
Recoveries	3,392		7,925	1,819	334	8,588	22,058
Provision (release) (2)	13,202		23,074	(8,440)	7,032	24,385	59,253
Ending balance	\$ 50,794	\$	55,581	\$ 32,546	\$ 3,592	\$ 53,849	\$ 196,362
Ending balance: specific reserve for impaired loans	\$ 19,965	\$	17,684	\$ 9,693	\$ 760	\$ 5,874	\$ 53,976
Ending balance: PCI loans (1)	\$ 10,954	\$	400	\$ -	\$ -	\$ -	\$ 11,354
Ending balance: general allowance	\$ 19,875	\$	37,497	\$ 22,853	\$ 2,832	\$ 47,975	\$ 131,032
Loans held for investment:					 		
Ending balance	\$ 3,163,208	\$	1,522,662	\$ 2,148,111	\$ 79,429	\$ 1,944,713	\$ 8,858,123
Ending balance: impaired loans	\$ 403,732	\$	227,426	\$ 91,192	\$ 6,593	\$ 31,326	\$ 760,269
Ending balance: PCI loans	\$ 143,176	\$	3,464	\$ -	\$ 	\$ -	\$ 146,640
Ending balance: loans with general allowance	\$ 2,616,300	\$	1,291,772	\$ 2,056,919	\$ 72,836	\$ 1,913,387	\$ 7,951,214

Year Ended December 31, 2017 (In thousands)	 idential age Loans	N	Commercial Mortgage Loans		Commercial and Industrial Loans	Construction Loans	Consumer Loans	Total
Allowance for loan and lease losses:								
Beginning balance	\$ 33,980	\$	57,261	\$	61,953	\$ 2,562	\$ 49,847	\$ 205,603
Charge-offs	(28,186)		(39,092)		(19,855)	(3,607)	(44,030)	(134,770)
Recoveries	2,437		270		5,755	732	7,562	16,756
Provision	50,744		30,054		1,018	4,835	57,603	144,254
Ending balance	\$ 58,975	\$	48,493	\$	48,871	\$ 4,522	\$ 70,982	\$ 231,843
Ending balance: specific reserve for impaired loans	\$ 22,086	\$	9,783	\$	12,359	\$ 2,017	\$ 5,165	\$ 51,410
Ending balance: PCI loans (1)	\$ 10,873	\$	378	\$	-	\$ =	\$ -	\$ 11,251
Ending balance: general allowance	\$ 26,016	\$	38,332	\$	36,512	\$ 2,505	\$ 65,817	\$ 169,182
Loans held for investment:	 							
Ending balance	\$ 3,290,957	\$	1,614,972	\$	2,083,253	\$ 111,397	\$ 1,749,897	\$ 8,850,476
Ending balance: impaired loans	\$ 433,434	\$	152,914	\$	118,300	\$ 47,266	\$ 38,394	\$ 790,308
Ending balance: PCI loans	 							
loans	\$ 153,991	\$	4,183	\$	-	\$ <u>-</u>	\$ <u>-</u>	\$ 158,174
Ending balance: loans with general				_				
allowance	\$ 2,703,532	\$	1,457,875	\$	1,964,953	\$ 64,131	\$ 1,711,503	\$ 7,901,994

- (1) Refer to Note 9 Loans Held for Investment PCI Loans, to the consolidated financial statements, for additional information about changes in the allowance for loan losses related to PCI loans.
- During 2018, the Corporation transferred to held for sale \$74.4 million (net of fair value write downs of \$22.2 million) in nonaccrual loans. Approximately \$6.5 million of the \$22.2 million in charge-offs recorded on the transfer was taken against previously established reserves for loan losses, resulting in a charge to the provision of \$15.7 million for the year ended December 31, 2018. Loans transferred to held for sale in 2018 consisted of \$33.0 million in nonaccrual construction loans (net of fair value write downs of \$6.7 million), \$39.6 million in nonaccrual commercial mortgage loans (net of fair value write downs of \$13.8 million), and \$1.8 million in nonaccrual commercial and industrial loans (net of fair value write-downs of \$1.7 million).

The tables below present the allowance for loan and lease losses and the carrying value of loans by portfolio segment as of December 31, 2019 and 2018:

#### As of December 31, 2019 Residential Construction Loans Commercial Commercial and (Dollars in thousands) Mortgage Loans Mortgage Loans Industrial Loans Consumer Loans Total (Dollars in thousands) Impaired loans without specific reserves: Principal balance of loans, net of charge-offs Impaired loans with specific reserves: Principal balance of loans, net of charge-offs Allowance for loan and lease losses \$ 111,960 44,120 \$ 27,209 2,839 \$ 1,184 \$ 187,312 265,280 17,037 34,437 6,788 49,324 7,123 8,583 820 24,236 4,347 381,860 36,115 Allowance for loan and lease losses to principal balance PCI loans: 6.42 % 19.71 % 14.44 % 9.55 % 17.94 % 9.46 % Carrying value of PCI loans Allowance for PCI loans Allowance for PCI loans to carrying value 133,744 \$ 11,063 8.27 % 2,956 371 12.55 % 136.700 \$ 11,434 8.36 % Loans with general allowance: Principal balance of loans Allowance for loan and lease losses \$ 2,422,789 1,363,073 32,035 2,154,343 99,895 1,550 2,256,233 8,296,333 107,590 16,706 Allowance for loan and lease losses to principal balance 0.69 % 2.35 % 0.37 % 1.55 % 2.18 % 1.30 % Total loans held for investment: Principal balance of loans Allowance for loan and lease losses Allowance for loan and lease losses to principal balance (1) 2,281,653 \$ 53,571 9,002,205 155,139 2,933,773 \$ 1,444,586 \$ 2,230,876 111,317 \$ 44.806 39,194 15.198 2,370 1.53 % 2.71 % 0.68 % 2.13 % 2.35 % 1.72 %

#### As of December 31, 2018

(Dollars in thousands)	_	Residential ortgage Loans		Commercial Iortgage Loans		nmercial and ustrial Loans	(	Construction Loans	Co	nsumer Loans	Total
Impaired loans without specific reserves:	S	110 220	•	42.250	6	20.020	•	2.421	6	2.240 6	100 207
Principal balance of loans, net of charge-offs	3	110,238	\$	43,358	\$	30,030	\$	2,431	\$	2,340 \$	188,397
Impaired loans with specific reserves:											
Principal balance of loans, net of charge-offs	\$	293,494	\$	184,068	\$	61,162	\$	4,162	\$	28,986 \$	571,872
Allowance for loan and lease losses		19,965		17,684		9,693		760		5,874	53,976
Allowance for loan and lease losses to											
principal balance		6.80 9	6	9.61 %		15.85 %		18.26	%	20.26 %	9.44 %
PCI loans:											
Carrying value of PCI loans	\$	143,176	\$	3,464		-		-		- S	146,640
Allowance for PCI loans		10,954		400		-		-		-	11,354
Allowance for PCI loans to carrying value		7.65 9	6	11.55 %		-		-		-	7.74 %
Loans with general allowance:											
Principal balance of loans	\$	2,616,300	\$	1,291,772	\$	2,056,919	\$	72,836	\$	1,913,387 \$	7,951,214
Allowance for loan and lease losses		19,875		37,497		22,853		2,832		47,975	131,032
Allowance for loan and lease losses to											
principal balance		0.76 9	%	2.90 %	,	1.11 %		3.89 9	%	2.51 %	1.65 %
Total loans held for investment:											
Principal balance of loans	\$	3,163,208	\$	1,522,662	\$	2,148,111	\$	79,429	\$	1,944,713 \$	8,858,123
Allowance for loan and lease losses		50,794		55,581		32,546		3,592		53,849	196,362
Allowance for loan and lease losses to											
principal balance (1)		1.61	6	3.65 %	,	1.52 %		4.52 9	%	2.77 %	2.22 %

<sup>(1)</sup> Loans used in the denominator include PCI loans of \$136.7 million and \$146.6 million as of December 31, 2019 and 2018, respectively. However, the Corporation separately tracks and reports PCI loans and excludes these loans from the amounts of nonaccrual loans, impaired loans, TDRs and non-performing assets.

During 2019, the Corporation reduced to zero the reserve for unfunded loan commitments (compared to \$0.4 million as of December 31, 2018). The reserve for unfunded loan commitments is an estimate of the losses inherent in off-balance sheet loan commitments to borrowers that are experiencing financial difficulties at the balance sheet date. It is calculated by multiplying an estimated loss factor by an estimated probability of funding, and then by the period-end amounts for unfunded commitments. The reserve for unfunded loan commitments is included as part of accounts payable and other liabilities in the consolidated statements of financial condition and any changes to the reserve are included as part of other non-interest expenses in the consolidated statements of income.

Refer to Note 1, Nature of Business and Summary of Significant Accounting Policies – Recently Issued Accounting Standards Not Yet Effective – Accounting for Financial Instruments – Credit Losses, to the consolidated financial statements, for information about the adoption in 2020 of ASC 326, which replaces the incurred loss methodology with the CECL model to estimate the allowance for credit losses for the remaining estimated life of the financial asset (including loans, debt securities and off-balance sheet credit exposures).

#### Hurricane-Related Qualitative Allowance for Loan and Lease Losses

As described in Note 3 – Update on Effects of Natural Disasters, to the consolidated financial statements, two strong hurricanes affected the Corporation's service areas during September 2017. These hurricanes caused widespread property damage, flooding, power outages, and water and communication service interruptions, and severely disrupted normal economic activity in the affected areas. During the third quarter of 2017, the Corporation recorded a \$66.5 million charge to the allowance for loan and lease losses related to the establishment of qualitative reserves associated with the effects of Hurricanes Irma and Maria. Refer to Note 1, Nature of Business and Summary of Significant Accounting Policies – Allowance for loan and lease losses, to the consolidated financial statements, for a description of the methodology used to established the hurricane-related qualitative reserves.

Subsequently, during 2019 and 2018, the Corporation recorded net loan loss reserve releases of \$6.4 million and \$16.9 million, respectively, in connection with revised estimates associated with the effects of the hurricanes. In addition, the individual review of large commercial loans resulted in downgrades in the credit risk classification of certain loans and the Corporation transferred their hurricane-related qualitative reserves of approximately \$5.7 million to the general reserve. Furthermore, approximately \$10.9 million of consumer loan charge-offs recorded in 2018 were taken against previously-established hurricane-related qualitative reserves. The significant overall uncertainties in the early assessments of hurricane-related credit losses have been largely addressed and the hurricanes' effect on the credit quality is now reflected in the normal process for determining the allowance for loan and lease losses and not through a separate hurricane-related qualitative reserve.

#### NOTE 11 - LOANS HELD FOR SALE

The Corporation's loans held-for-sale portfolio as of the dates indicated was composed of:

	December 31,									
	2019		2018							
(In thousands)										
Residential mortgage loans	\$ 39,477	\$	27,075							
Construction loans	-		3,015							
Commercial and Industrial loans (1)	-		1,725							
Commercial mortgage loans (1)	-		11,371							
Total	\$ 39,477	\$	43,186							

<sup>(1)</sup> During 2019, the Corporation completed the sale of \$11.4 million in nonaccrual loans held for sale (\$10.4 million commercial mortgage and \$1.1 million commercial and industrial)

### NOTE 12 - OTHER REAL ESTATE OWNED

The following table presents OREO inventory as of the dates indicated:

	December 31,					
(In thousands)		2019		2018		
OREO						
OREO balances, carrying value:						
Residential (1)	\$	46,912	\$	49,239		
Commercial		47,271		71,838		
Construction		7,443		10,325		
Total	\$	101,626	\$	131,402		

<sup>(1)</sup> Excludes \$16.7 million and \$14.4 million as of December 31, 2019 and 2018, respectively, of foreclosures that meet the conditions of ASC Topic 310-40 "Reclassification of Residential Real Estate Collateralized Consumer Mortgage Loans upon Foreclosure," and are presented as a receivable (other assets) in the consolidated statements of financial condition.

#### NOTE 13 - RELATED-PARTY TRANSACTIONS

The Corporation granted loans to its directors, executive officers, and certain related individuals or entities in the ordinary course of business. The movement and balance of these loans were as follows:

	A	mount
(In thousands)		
Balance at December 31, 2017	\$	1,084
New loans		57
Payments		(117)
Other changes		=
Balance at December 31, 2018		1,024
New loans		154
Payments		(146)
Other changes		-
Balance at December 31, 2019	\$	1,032

These loans were made subject to the provisions of the Federal Reserve's Regulation O-"Loans to Executive Officers, Directors and Principal Shareholders of Member Banks," which governs the permissible lending relationships between a financial institution and its executive officers, directors, principal shareholders, their families and related parties. Amounts related to changes in the status of those who are considered related parties are reported as other changes in the table above. There were no changes in the status of related parties during 2019 and 2018.

From time to time, the Corporation, in the ordinary course of its business, obtains services from related parties or makes contributions to non-profit organizations that have some association with the Corporation.

### NOTE 14 - PREMISES AND EQUIPMENT

Premises and equipment comprise:

	Useful Life In Years			As of December 31,			
(Dollars in thousands)	Minimum	Maximum		2019		2018	
Buildings and improvements	10	35	\$	135,263	\$	131,206	
Leasehold improvements	1	10		56,530		54,734	
Furniture and equipment	2	10		146,835		176,116	
				338,628		362,056	
Accumulated depreciation and amortization				(228,712)		(256,355)	
				109,916		105,701	
Land				22,939		24,640	
Projects in progress				17,134		17,473	
Total premises and equipment, net			\$	149,989	\$	147,814	

Depreciation and amortization expense amounted to \$17.6 million, \$15.0 million, and \$16.4 million for the years ended December 31, 2019, 2018, and 2017, respectively.

During 2019 and 2018, the Corporation received insurance proceeds of \$0.6 million and \$2.0 million, respectively, related to casualty losses incurred at some facilities. The insurance proceeds were recorded against impairment losses. Insurance recoveries in excess of losses amounted to \$0.1 million and \$0.5 million for 2019 and 2018, respectively, and were recognized as a gain from insurance proceeds and reported as part of other non-interest income in the consolidated statements of income.

#### NOTE 15 - GOODWILL AND OTHER INTANGIBLES

Goodwill as of both December 31, 2019 and 2018 amounted to \$28.1 million, recognized as part of Other Assets in the consolidated statements of financial condition. The Corporation conducted its annual evaluation of goodwill and other intangibles during the fourth quarter of 2019. The Corporation's goodwill is related to the Florida reporting unit.

The Corporation performed a qualitative assessment in 2019 to test for impairment the goodwill of the Florida reporting unit. This assessment involved identifying the inputs and assumptions that most affects fair value, evaluating the significance of all identified relevant events and circumstances that affect fair value of the reporting entity and weighing such factors to determine if a positive assertion can be made that it is more likely than not that the fair value of the reporting unit is greater than its carrying amount.

In 2018, the Corporation bypassed the qualitative assessment and proceeded directly to perform the first step of the two-step goodwill impairment test. The Step 1 evaluation of goodwill allocated to the Florida reporting unit under both valuation approaches (market and discounted cash flow analysis) indicated that the fair value of the unit was above the carrying amount of its equity book value as of the valuation date (October 1); therefore, the completion of Step 2 was not required. Based on the analyses conducted in 2019 and 2018, the Corporation concluded that the goodwill was not impaired, nor was any goodwill written off due to impairment during 2019, 2018, or 2017.

In connection with the acquisition of the FirstBank-branded credit card loan portfolio in the second quarter of 2012, the Corporation recognized a purchased credit card relationship intangible of \$24.5 million (\$3.6 million as of December 31, 2019 and \$5.7 million as of December 31, 2018), which is being amortized over the remaining estimated life of 1.9 years on an accelerated basis based on the estimated attrition rate of the purchased credit card accounts, which reflects the Corporation's estimate that it will realize the economic benefits of the intangible asset as the revenue stream generated by the cardholder relationship is realized.

The core deposit intangible of December 31, 2019 of \$3.5 million (2018 - \$4.3 million) primarily consists of the core deposit acquired in the February 2015 Doral Bank transaction.

In the first quarter of 2016, FirstBank Insurance Agency acquired certain insurance customer accounts and related customer records and recognized an insurance customer relationship intangible of \$1.1 million (\$0.5 million as of December 31, 2019 and \$0.6 million as of December 31. 2018). The acquired accounts have a direct relationship to the previous mortgage loan portfolio acquisitions from Doral Bank and Doral Financial in 2015 and 2014.

The following table shows the gross amount and accumulated amortization of the Corporation's intangible assets recognized as part of Other assets in the consolidated statements of financial condition as of the indicated dates:

	As o Decemb	
	2019	2018
(Dollars in thousands)		
Core deposit intangible:		
Gross amount	\$ 51,664	\$ 51,664
Accumulated amortization (1)	(48,176)	(47,329)
Net carrying amount	\$ 3,488	\$ 4,335
Remaining amortization period (in years)	5.1	6.0
Purchased credit card relationship intangible:		
Gross amount	\$ 24,465	\$ 24,465
Accumulated amortization (2)	(20,850)	(18,763)
Net carrying amount	\$ 3,615	\$ 5,702
Remaining amortization period (in years)	1.9	2.9
Insurance customer relationship intangible:		
Gross amount	\$ 1,067	\$ 1,067
Accumulated amortization (3)	(597)	(445)
Net carrying amount	\$ 470	\$ 622
Remaining amortization period (in years)	3.0	4.0

For the years ended December 31, 2019, 2018 and 2017, the amortization expense of core deposit intangibles amounted to \$0.8 million, \$1.1 million and \$1.7 million,

The estimated aggregate annual amortization expense related to the intangible assets for future periods is as follows as of December 31, 2019:

	Amount
(In thousands)	
2020	\$ 2,851
2021	2,656
2022	915
2023	622
2024	457
2025 and after	72

For the years ended December 31, 2019, 2018 and 2017, the amortization expense of the purchased credit card relationship intangible amounted to \$2.1 million, \$2.3 million and \$2.5 million, respectively.

(3) For each of the years ended December 31, 2019, 2018 and 2017, the amortization expense of the insurance customer relationship intangible amounted to \$0.2 million.

### NOTE 16 - NON CONSOLIDATED VARIABLE INTEREST ENTITIES ("VIE") AND SERVICING ASSETS

The Corporation transfers residential mortgage loans in sale or securitization transactions in which it has continuing involvement, including servicing responsibilities and guarantee arrangements. All such transfers have been accounted for as sales as required by applicable accounting guidance.

When evaluating the need to consolidate counterparties to which the Corporation has transferred assets, or with which the Corporation has entered into other transactions, the Corporation first determines if the counterparty is an entity for which a variable interest exists. If no scope exception is applicable and a variable interest exists, the Corporation then evaluates whether it is the primary beneficiary of the VIE and whether the entity should be consolidated or not

Below is a summary of transactions with VIEs for which the Corporation has retained some level of continuing involvement:

#### **GNMA**

The Corporation typically transfers first lien residential mortgage loans in conjunction with GNMA securitization transactions in which the loans are exchanged for cash or securities that are readily redeemed for cash proceeds and servicing rights. The securities issued through these transactions are guaranteed by GNMA and, under seller/servicer agreements, the Corporation is required to service the loans in accordance with the issuers' servicing guidelines and standards. As of December 31, 2019, the Corporation serviced loans securitized through GNMA with a principal balance of \$1.9 billion.

#### **Trust-Preferred Securities**

In 2004, FBP Statutory Trust I, a financing trust that is wholly owned by the Corporation, sold to institutional investors \$100 million of its variable-rate TRuPs. FBP Statutory Trust I used the proceeds of the issuance, together with the proceeds of the purchase by the Corporation of \$3.1 million of FBP Statutory Trust I variable-rate common securities, to purchase \$103.1 million aggregate principal amount of the Corporation's Junior Subordinated Deferrable Debentures. Also in 2004, FBP Statutory Trust II, a financing trust that is wholly owned by the Corporation, sold to institutional investors \$125 million of its variable-rate TRuPs. FBP Statutory Trust II used the proceeds of the issuance, together with the proceeds of the purchase by the Corporation of \$3.9 million of FBP Statutory Trust II variable-rate common securities, to purchase \$128.9 million aggregate principal amount of the Corporation's Junior Subordinated Deferrable Debentures. The debentures are presented in the Corporation's consolidated statement of financial condition as other borrowings, net of related issuance costs. The variable-rate TRuPs are fully and unconditionally guaranteed by the Corporation. The Junior Subordinated Deferrable Debentures issued by the Corporation in April 2004 and September 2004 mature on June 17, 2034 and September 20, 2034, respectively; however, under certain circumstances, the maturity of Junior Subordinated Deferrable Debentures may be shortened (such shortening would result in a mandatory redemption of the variable rate TRuPs).

During the first quarter of 2018, the Corporation completed the repurchase of \$23.8 million of TRuPs of the FBP Statutory Trust I that were auctioned in a public sale at which the Corporation was invited to participate. The Corporation's winning bid equated to 90% of the \$23.8 million par value. The 10% discount resulted in a gain of approximately \$2.3 million. In addition, during the third quarter of 2017, the Corporation completed the repurchase of \$7.3 million of TRuPs of the FBP Statutory Trust I that were offered to the Corporation by an investment banking firm. The Corporation's purchase price equated to 81% of the \$7.3 million par value. The 19% discount, plus accrued interest, resulted in a gain of approximately \$1.4 million. These gains are reflected in the consolidated statements of income as "Gain on early extinguishment of debt."

The Collins Amendment to the Dodd-Frank Wall Street Reform and Consumer Protection Act eliminated certain TRuPs from Tier 1 Capital; however, these instruments may remain in Tier 2 capital until the instruments are redeemed or mature. Under the indentures, the Corporation has the right, from time to time, and without causing an event of default, to defer payments of interest on the Junior Subordinated Deferrable Debentures by extending the interest payment period at any time and from time to time during the term of the subordinated debentures for up to twenty consecutive quarterly periods. As of December 31, 2019, the Corporation was current on all interest payments due on its subordinated debt. The Corporation is no longer required to obtain the approval of the Federal Reserve Bank before paying dividends, receiving dividends from the Bank, making payments on subordinated debt or TRuPs, incurring or guaranteeing debt or purchasing or redeeming any corporate stock.

#### **Private Label MBS**

During 2004 and 2005, an unaffiliated party, referred to in this subsection as the seller, established a series of statutory trusts to effect the securitization of mortgage loans and the sale of trust certificates ("private label MBS"). The seller initially provided the servicing for a fee, which is senior to the obligations to pay private label MBS holders. The seller then entered into a sales agreement through which it sold and issued these private label MBS in favor of the Corporation's banking subsidiary. Currently, the Bank is the sole owner of these private label MBS; the servicing of the underlying residential mortgages that generate the principal and interest cash flows is performed by another third party, which receives a servicing fee. These private label MBS are variable-rate securities indexed to 90-day LIBOR plus a spread. The principal payments from the underlying loans are remitted to a paying agent (servicer), who then remits interest to the Bank. Interest income is shared to a certain extent with the FDIC, which has an interest only strip ("IO") tied to the cash flows of the underlying loans and is entitled to receive the excess of the interest income less a servicing fee over the variable rate income that the Bank earns on the securities. This IO is limited to the weighted-average coupon on the securities. The FDIC became the owner of the IO upon its intervention of the seller, a failed financial institution. No recourse agreement exists, and the Bank, as the sole holder of the securities, absorbs all risks from losses on non-accruing loans and repossessed collateral. As of December 31, 2019, the amortized cost and fair value of these private label MBS amounted to \$16.0 million and \$11.1 million, respectively, with a weighted-average yield of 3.90%, which is included as part of the Corporation recorded a \$0.5 million OTTI charge on these private label MBS during 2019.

### Investment in unconsolidated entity

On February 16, 2011, FirstBank sold an asset portfolio consisting of performing and nonaccrual construction, commercial mortgage and commercial and industrial loans with an aggregate book value of \$269.3 million to CPG/GS, an entity organized under the laws of the Commonwealth of Puerto Rico and majority owned by PRLP Ventures LLC ("PRLP"), a company created by Goldman, Sachs & Co. and Caribbean Property Group. In connection with the sale, the Corporation received \$88.5 million in cash and a 35% interest in CPG/GS, and made a loan in the amount of \$136.1 million representing seller financing provided by FirstBank. The loan was refinanced and consolidated with other outstanding loans of CPG/GS in the second quarter of 2018 and was paid in full in October 2019. FirstBank's equity interest in CPG/GS is accounted for under the equity method. FirstBank recorded a loss on its interest in CPG/GS in 2014 that reduced to zero the carrying amount of the Bank's investment in CPG/GS. No negative investment needs to be reported as the Bank has no legal obligation or commitment to provide further financial support to this entity; thus, no further losses have been or will be recorded on this investment.

CPG/GS has used cash proceeds on the loan to cover operating expenses and debt service payments, including those related to the refinanced loan that was paid off in October 2019. FirstBank will not receive any return on its equity interest until PRLP receives an aggregate amount equivalent to its initial investment and a priority return of at least 12%, which has not occurred, resulting in FirstBank's interest in CPG/GS being subordinate to PRLP's interest. CPG/GS will then begin to make payments pro rata to PRLP and FirstBank, 35% and 65%, respectively, until FirstBank has achieved a 12% return on its invested capital and the aggregate amount of distributions is equal to FirstBank's capital contributions to CPG/GS.

The Bank has determined that CPG/GS is a VIE in which the Bank is not the primary beneficiary. In determining the primary beneficiary of CPG/GS, the Bank considered applicable guidance that requires the Bank to qualitatively assess the determination of the primary beneficiary (or consolidator) of CPG/GS based on whether it has both the power to direct the activities of CPG/GS that most significantly affect the entity's economic performance and the obligation to absorb losses of, or the right to receive benefits from, CPG/GS that could potentially be significant to the VIE. The Bank determined that it does not have the power to direct the activities that most significantly impact the economic performance of CPG/GS as it does not have the right to manage or influence the loan portfolio, foreclosure proceedings, or the construction and sale of the property; therefore, the Bank concluded that it is not the primary beneficiary of CPG/GS.

### **Servicing Assets**

The Corporation sells residential mortgage loans to GNMA, which generally securitizes the transferred loans into MBS. Also, certain conventional conforming loans are sold to FNMA or FHLMC with servicing retained. The Corporation recognizes as separate assets the rights to service loans for others, whether those servicing assets are originated or purchased. Servicing assets are included as part of Other assets in the consolidated statements of financial condition.

The changes in servicing assets are shown below for the indicated periods:

	Year Ended December 31,					
	2019		2018		2017	
(In thousands)						
Balance at beginning of year	\$ 27,428	\$	25,255	\$	26,244	
Capitalization of servicing assets	4,039		3,864		3,318	
Amortization	(4,592)		(2,895)		(3,091)	
Temporary impairment (charges) recoveries, net	(43)		1,289		(1,611)	
Other (1)	(70)		(85)		395	
Balance at end of year	\$ 26,762	\$	27,428	\$	25,255	

(1) Amount represents adjustments related to the repurchase of loans serviced for others.

Impairment charges are recognized through a valuation allowance for each individual stratum of servicing assets. The valuation allowance is adjusted to reflect the amount, if any, by which the cost basis of the servicing asset for a given stratum of loans being serviced exceeds its fair value. Any fair value in excess of the cost basis of the servicing asset for a given stratum is not recognized.

Changes in the impairment allowance were as follows for the indicated periods:

		Year Ended December 31,				
			2019		2018	2017
(In thousands)						
Balance at beginning of year		\$	30	\$	1,451	\$ 461
Temporary impairment charges			78		123	1,611
OTTI of servicing assets			-		(132)	(621)
Recoveries			(35)		(1,412)	-
Balance at end of year		\$	73	\$	30	\$ 1,451
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The components of net servicing income, included as part of mortgage banking activities in the consolidated statements of income, are shown below for the indicated periods:

	Year Ended December 31,					
		2019		2018		2017
(In thousands)						
Servicing fees	\$	8,522	\$	8,704	\$	7,630
Late charges and prepayment penalties		610		510		405
Adjustment for loans repurchased		(70)		(85)		395
Other		(15)		(8)		(35)
Servicing income, gross		9,047		9,121		8,395
Amortization and impairment of servicing assets		(4,635)		(1,606)		(4,702)
Servicing income, net	\$	4,412	\$	7,515	\$	3,693

The Corporation's servicing assets are subject to prepayment and interest rate risks. Key economic assumptions used in determining the fair value at the time of sale of the related mortgages ranged as follows for the indicated periods:

	Maximum	Minimum
Year Ended December 31, 2019		
Constant prepayment rate:		
Government-guaranteed mortgage loans	6.4 %	6.2 %
Conventional conforming mortgage loans	6.9 %	6.7 %
Conventional non-conforming mortgage loans	9.3 %	8.9 %
Discount rate:		
Government-guaranteed mortgage loans	12.0 %	12.0 %
Conventional conforming mortgage loans	10.0 %	10.0 %
Conventional non-conforming mortgage loans	14.3 %	14.3 %
Year Ended December 31, 2018		
Constant prepayment rate:		
Government-guaranteed mortgage loans	6.0 %	5.6 %
Conventional conforming mortgage loans	6.5 %	6.2 %
Conventional non-conforming mortgage loans	10.3 %	9.1 %
Discount rate:		
Government-guaranteed mortgage loans	12.0 %	12.0 %
Conventional conforming mortgage loans	10.0 %	10.0 %
Conventional non-conforming mortgage loans	14.3 %	14.3 %
Year Ended December 31, 2017		
Constant prepayment rate:		
Government-guaranteed mortgage loans	6.2 %	6.0 %
Conventional conforming mortgage loans	6.7 %	6.3 %
Conventional non-conforming mortgage loans	9.5 %	9.1 %
Discount rate:		
Government-guaranteed mortgage loans	12.0 %	12.0 %
Conventional conforming mortgage loans	10.0 %	10.0 %
Conventional non-conforming mortgage loans	14.3 %	14.3 %
	244	

The weighted averages of the key economic assumptions that the Corporation used in its valuation model and the sensitivity of the current fair value to immediate 10% and 20% adverse changes in those assumptions for mortgage loans as of December 31, 2019 and 2018 were as follows:

	2019	2018		
(In thousands)				
Carrying amount of servicing assets	\$ 26,762	\$	27,428	
Fair value	\$ 31,027	\$	31,738	
Weighted-average expected life (in years)	8.39		8.45	
Constant prepayment rate (weighted-average annual rate)	6.45 %		6.26 %	
Decrease in fair value due to 10% adverse change	\$ 748	\$	747	
Decrease in fair value due to 20% adverse change	\$ 1,464	\$	1,462	
Discount rate (weighted-average annual rate)	11.27 %		11.25 %	
Decrease in fair value due to 10% adverse change	\$ 1,450	\$	1,528	
Decrease in fair value due to 20% adverse change	\$ 2,783	\$	2,930	

These sensitivities are hypothetical and should be used with caution. As the figures indicate, changes in fair value based on a 10% variation in assumptions generally cannot be extrapolated because the relationship between the change in assumption and the change in fair value may not be linear. Also, in this table, the effect of a variation in a particular assumption on the fair value of the servicing asset is calculated without changing any other assumption; in reality, changes in one factor may result in changes in another (for example, increases in market interest rates may result in lower prepayments), which may magnify or counteract the sensitivities.

### NOTE 17 - DEPOSITS AND RELATED INTEREST

The following table summarizes deposit balances as of the dates indicated:

The following work duminated deposit duminous as of the dutter material.		December 31,			
		2019		2018	
(In thousands)					
Type of account and interest rate:					
7.1	¢	2 267 956	\$	2 205 491	
Non-interest-bearing checking accounts	Þ	2,367,856	3	2,395,481	
Interest-bearing savings accounts - 0.05% to 2.00% (2018- 0.05% to 0.40%)		2,437,345		2,334,949	
Interest-bearing checking accounts - 0.05% to 1.00%					
(2018- 0.05% to 1.00%)		1,412,390		1,304,043	
Certificates of deposit- 0.10% to 4.00% (2018- 0.10% to 4.00%)		2,695,749		2,404,644	
Brokered certificates of deposit- 1.20% to 3.00% (2018- 1.10% to 3.00%)		435,089		555,597	
	\$	9,348,429	\$	8,994,714	

The weighted-average interest rate on total interest-bearing deposits as of December 31, 2019 and 2018 was 1.18% and 1.03%, respectively.

As of December 31, 2019, the aggregate amount of unplanned overdrafts of demand deposits that were reclassified as loans amounted to \$4.1 million (2018 - \$2.1 million). Pre-arranged overdrafts lines of credit amounted to \$28.6 million as of December 31, 2019 (2018- \$21.7 million).

The following table presents the contractual maturities of CDs, including brokered CDs, as of December 31, 2019:

(In thousands)	Total
Three months or less	\$ 553,322
Over three months to six months	447,694
Over six months to one year	770,191
Over one year to two years	744,805
Over two years to three years	323,033
Over three years to four years	161,959
Over four years to five years	122,722
Over five years	7,112
Total	\$ 3,130,838

As of December 31, 2019, CDs in denominations of \$100,000 or higher amounted to \$2.4 billion (2018- \$2.2 billion) including brokered CDs of \$434.8 million (2018 - \$555.6 million) at a weighted-average rate of 2.15% (2018 - 1.88%) issued to deposit brokers in the form of large certificates of deposits that are generally participated out by brokers in shares of less than the FDIC insurance limit. As of December 31, 2019, unamortized broker placement fees amounted to \$0.9 million (2018 - \$1.1 million), which are amortized over the contractual maturity of the brokered CDs under the interest method. As of December 31, 2019, time deposits in denominations of \$250,000 or more amounted to \$1.3 billion.

Brokered CDs mature as follows:

(In thousands)	December 31, 2019
Three months or less	\$ 61,157
Over three months to six months	51,368
Over six months to one year	118,852
Over one year to three years	169,483
Over three years to five years	28,281
Over five years	5,948
Total	\$ 435,089

As of December 31, 2019, deposit accounts issued to government agencies amounted to \$1.1 billion (2018-\$900.8 million). These deposits are insured by the FDIC up to the applicable limits, generally \$250,000. The uninsured portions were collateralized by securities and loans with an amortized cost of \$780.9 million (2018 - \$615.7 million) and an estimated market value of \$769.6 million (2018 - \$592.9 million). In addition, as of December 31, 2019, the Corporation used \$212.0 million in letters of credit issued by the FHLB as pledges for public deposits in the Virgin Islands (2018 - \$182.0 million). As of December 31, 2019, the Corporation had \$826.9 million of government deposits in Puerto Rico (2018 - \$677.3 million), \$227.7 million in the Virgin Islands (2018 - \$223.4 million) and \$7.6 million in Florida (2018 - \$0).

A table showing interest expense on deposits for the indicated periods follows:

	Year Ended December 31,							
		2019		2018		2017		
(In thousands)								
Interest-bearing checking accounts	\$	6,071	\$	5,208	\$	4,566		
Savings		16,017		14,298		12,520		
Certificates of deposit		44,658		33,652		30,277		
Brokered certificates of deposit		11,036		14,493		19,174		
Total	\$	77,782	\$	67,651	\$	66,537		

The total interest expense on deposits included the amortization of broker placement fees related to brokered CDs amounting to \$0.7 million, \$1.2 million, and \$1.9 million for 2019, 2018 and 2017, respectively. For 2019, 2018 and 2017, total interest expense included \$7 thousand, \$9 thousand, and \$0.1 million, respectively, for the accretion of premiums related to time deposits assumed in the Doral Bank transaction in 2015.

### NOTE 18 - SECURITIES SOLD UNDER AGREEMENTS TO REPURCHASE

Securities sold under agreements to repurchase (repurchase agreements) as of the dates indicated consisted of the following:

	December 31,				
	2019		2018		
(Dollars in thousands)					
Short-term fixed-rate repurchase agreement (1)	\$ -	\$	50,086		
Long-term fixed-rate repurchase agreement (2)(3)(4)	100,000		100,000		
	\$ 100,000	\$	150,086		

- (1) Interest rate 2.85%.
- (2) Interest rate 2.26% as of December 31, 2019 and 2018.
- Reported net of securities purchased under agreements to repurchase (reverse repurchase agreements) by counterparty, when applicable, pursuant to ASC Topic 210-20-45-11, "Balance Sheet Offsetting Repurchase and Reverse Repurchase Agreements."
- (4) Subsequent to December 31, 2019, the lender has not exercised its call option on this callable repurchase agreement.

The weighted-average interest rates on repurchase agreements as of December 31, 2019 and 2018 were 2.26% and 2.46%, respectively. Accrued interest payable on repurchase agreements amounted to \$0.8 million and \$2.8 million as of December 31, 2019 and 2018, respectively.

Repurchase agreements mature as follows as of the indicated date:

(In thousands)		Decem	ber 31, 2019
Over one year to three years		\$	100,000
	247		

The following securities were sold under agreements to repurchase:

	December 31, 2019								
Underlying Securities	Amortized Cost of Underlying Securities		Balance of Borrowing		Approximate Fair Value of Underlying Securities	Weighted Average Interest Rate of Security			
(Dollars in thousands)			8			•			
U.S. government-sponsored agencies	\$ 13,776	\$	4,723	\$	13,768	1.53 %			
MBS	115,630		95,277		116,397	2.31 %			
Total	\$ 129,406	\$	100,000	\$	130,165				
Accrued interest receivable	\$ 347								

December 31, 2018								
Amortized Cost of Underlying Securities		Balance of Borrowing		Approximate Fair Value of Underlying Securities	Weighted Average Interest Rate of Security			
\$ 31,396	\$	25,276	\$	30,958	1.55 %			
155,963		124,810		151,777	2.39 %			
\$ 187,359	\$	150,086	\$	182,735				
\$ 483	:							
248								
·	Cost of Underlying Securities  \$ 31,396	Cost of Underlying Securities  \$ 31,396 \$ 155,963  \$ 187,359 \$ \$ 483	Amortized   Cost of   Underlying   Balance of   Borrowing	Amortized   Cost of   Underlying   Balance of   Borrowing	Cost of Underlying Securities   Balance of Borrowing   Fair Value of Underlying Securities     \$ 31,396			

The maximum aggregate balance of repurchase agreements outstanding at any month-end during 2019 was \$150.1 million (2018 - \$200 million). The average balance during 2019 was \$110.6 million (2018 - \$166.0 million). The weighted-average interest rate during 2019 and 2018 was 6.01% and 5.66%, respectively, considering negative market rates on reverse repurchase agreements.

As of December 31, 2019 and 2018, the securities underlying such agreements were delivered to the dealers with which the repurchase agreements were transacted.

Repurchase agreements as of December 31, 2019, grouped by counterparty, were as follows:

(Dollars in thousands)	A	Amount	Weighted-Average Maturity (In Months)
Counterparty			
JP Morgan Chase	\$	100,000	25

### NOTE 19 – ADVANCES FROM THE FEDERAL HOME LOAN BANK (FHLB)

The following is a summary of the advances from the FHLB as of the indicated dates:

(In thousands)	December 31, 2019	December 31, 2018
Short-term Fixed-rate advances from FHLB (1)	\$ 35,000	\$ -
Long-term Fixed-rate advances from FHLB (2)	535,000	740,000
	\$ 570,000	\$ 740,000

Interest rate of 1.83% as of December 31, 2019.

Advances from FHLB mature as follows as of December 31, 2019:

(In thousands)	December 31, 2019
Within one month	\$ 35,000
Over three to six months	45,000
Over six months to one year	50,000
Over one to three years	440,000
Total	\$ 570,000
	 <u> </u>

<sup>(1)</sup> (2) Weighted-average interest rate of 2.21% and 2.07% as of December 31, 2019 and 2018, respectively.

The Corporation receives advances from the FHLB under an Advances, Collateral Pledge, and Security Agreement (the "Collateral Agreement"). The Collateral Agreement requires the Corporation to maintain a minimum amount of qualifying mortgage collateral with a market value of generally 125% or higher than the outstanding advances. As of each December 31, 2019 and 2018, the estimated value of specific mortgage loans pledged as collateral amounted to \$1.3 billion, as computed by the FHLB for collateral purposes. The carrying value of such loans as of December 31, 2019 amounted to \$1.6 billion (2018 - \$1.7 billion). As of December 31, 2019, the Corporation had additional capacity of approximately \$547.6 million on this credit facility based on collateral pledged at the FHLB, including a haircut reflecting the perceived risk associated with the collateral. Haircut refers to the percentage by which an asset's market value is reduced for the purpose of collateral levels. Advances may be repaid prior to maturity, in whole or in part, at the option of the borrower upon payment of any applicable fee specified in the contract governing such advance. In calculating the fee, due consideration is given to (i) all relevant factors, including, but not limited to, any and all applicable costs of repurchasing and/or prepaying any associated liabilities and/or hedges entered into with respect to the applicable advance; (ii) the financial characteristics, in their entirety, of the advance being prepaid; and (iii), in the case of adjustable-rate advances, the expected future earnings of the replacement borrowing as long as the replacement borrowing is at least equal to the original advance's par value and the replacement borrowing's tenor is at least equal to the remaining maturity of the prepaid advance.

#### **NOTE 20 – OTHER BORROWINGS**

Other borrowings, as of the indicated dates, consisted of:

(In thousands)	De	cember 31, 2019	December 31, 2018
Floating rate junior subordinated debentures (FBP Statutory Trust I) (1)	\$	65,593	\$ 65,593
Floating rate junior subordinated debentures (FBP Statutory Trust II) (2)		118,557	118,557
	\$	184,150	\$ 184,150

<sup>(1)</sup> Amount represents junior subordinated interest-bearing debentures due in 2034 with a floating interest rate of 2.75% over 3-month LIBOR (4.65% as of December 31, 2019 and 5.54% as of December 31, 2018).

<sup>(2)</sup> Amount represents junior subordinated interest-bearing debentures due in 2034 with a floating interest rate of 2.50% over 3-month LIBOR (4.41% as of December 31, 2019 and 5.29% as of December 31, 2018).

Year Ended December 31,

0.92 \$

0.76 \$

0.30

### NOTE 21 - EARNINGS PER COMMON SHARE

Diluted

The calculation of earnings per common share for the years ended December 31, 2019, 2018, and 2017 are as follows:

	Tear Ended December 51,					
	2019	2018	2017			
(In thousands, except per share information)						
Net income	\$ 167,377	\$ 201,608	\$ 66,956			
Less: Preferred stock dividends	(2,676)	(2,676)	(2,676)			
Net income attributable to common stockholders	\$ 164,701	\$ 198,932	\$ 64,280			
Weighted-Average Shares:						
Average common shares outstanding	216,614	215,709	213,963			
Average potential dilutive common shares	520	968	2,155			
Average common shares outstanding - assuming dilution	217,134	216,677	216,118			
Earnings per common share:						
Basic	\$ 0.76	\$ 0.92	\$ 0.30			

Earnings per common share is computed by dividing net income attributable to common stockholders by the weighted-average number of common shares issued and outstanding. Net income attributable to common stockholders represents net income adjusted for any preferred stock dividends, including any dividends declared but not yet paid, and any cumulative dividends related to the current dividend period that have not been declared as of the end of the period. Basic weighted-average common shares outstanding exclude unvested shares of restricted stock that do not contain non-forfeitable dividend rights.

Potential dilutive common shares consist of unvested shares of restricted stock that do not contain non-forfeitable dividend rights, warrants outstanding during the period and common stock issued under the assumed exercise of stock options using the treasury stock method. This method assumes that the potential dilutive common shares are issued and outstanding and the proceeds from the exercise, in addition to the amount of compensation cost attributable to future services, are used to purchase common stock at the exercise date. The difference between the numbers of potential dilutive shares issued and the shares purchased is added as incremental shares to the actual number of shares outstanding to compute diluted earnings per share. Unvested shares of restricted stock, stock options, and warrants outstanding during the period that result in lower potential dilutive shares issued than shares purchased under the treasury stock method are not included in the computation of dilutive earnings per share since their inclusion would have an antidilutive effect on earnings per share. Potential dilutive common shares also include performance units that do not contain non-forfeitable dividend rights if the performance condition is met as of the end of the reporting period.

On May 17, 2018, the U.S. Treasury exercised its warrant to purchase 1,285,899 shares of the Corporation's common stock on a cashless basis, resulting in the issuance of 730,571 shares of common stock.

#### NOTE 22 - STOCK-BASED COMPENSATION

On May 24, 2016, the Corporation's stockholders approved the amendment and restatement of the First BanCorp. Omnibus Incentive Plan, as amended (the "Omnibus Plan"), to, among other things, increase the number of shares of common stock reserved for issuance under the Omnibus Plan, extend the term of the Omnibus Plan to May 24, 2026 and re-approve the material terms of the performance goals under the Omnibus Plan for purposes of the theneffective Section 162(m) of the U.S. Internal Revenue Code of 1986, as amended. The Omnibus Plan provides for equity-based compensation incentives (the "awards") through the grant of stock options, stock appreciation rights, restricted stock, restricted stock units, performance shares, cash-based awards and other stock-based awards. The Omnibus Plan authorizes the issuance of up to 14,169,807 shares of common stock, subject to adjustments for stock splits, reorganizations and other similar events. As of December 31, 2019, 6,597,643 authorized shares of common stock were available for issuance under the Omnibus Plan. The Corporation's Board of Directors, based on the recommendation of the Corporation's Compensation and Benefits Committee, has the power and authority to determine those eligible to receive awards and to establish the terms and conditions of any awards, subject to various limits and vesting restrictions that apply to individual and aggregate awards.

#### Restricted Stock

Under the Omnibus Plan, the Corporation may grant restricted stock to plan participants, subject to forfeiture upon the occurrence of certain events until the dates specified in the participant's award agreement. While the restricted stock is subject to forfeiture and does not contain non-forfeitable dividend rights, participants may exercise full voting rights with respect to the shares of restricted stock granted to them. The restricted stock granted under the Omnibus Plan is typically subject to a vesting period. During 2019, the Corporation awarded to its independent directors 51,841 shares of restricted stock that are subject to one year vesting periods. In addition, during 2019, the Corporation awarded 262,371 shares of restricted stock to employees; fifty percent (50%) of those shares vest on the two-year anniversary of the grant date and the remaining 50% vest on three-year anniversary of the grant date. Included in those 262,371 shares of restricted stock were 16,808 shares granted to retirement-eligible employees. The total expense determined for the restricted stock awarded to retirement-eligible employees was charged against earnings. The fair value of the shares of restricted stock granted in 2019 was based on the market price of the Corporation's outstanding common stock on the date of the respective grant.

The following table summarizes the restricted stock activity in 2019 under the Omnibus Plan:

	2		
	Number of shares of restricted stock		Weighted- Average Grant Date Fair Value
Unvested shares outstanding at beginning of year	964,110	\$	4.79
Granted	314,212		10.97
Forfeited	(14,000)		8.55
Vested	(619,517)		3.97
Unvested shares outstanding at end of year	644,805	\$	8.51

For the years ended December 31, 2019, 2018 and 2017, the Corporation recognized \$2.8 million, \$3.4 million and \$4.0 million, respectively, of stock-based compensation expense related to restricted stock awards. As of December 31, 2019, there was \$2.7 million of total unrecognized compensation cost related to unvested shares of restricted stock. The weighted average period over which the Corporation expects to recognize such cost was 1.5 years as of December 31, 2019.

During 2018, the Corporation awarded to its independent directors 65,447 shares of restricted stock that were subject to one year vesting periods. In addition, during 2018, the Corporation awarded 342,439 shares of restricted stock to employees; 50% of those shares vest on the two-year anniversary of the grant date and the remaining 50% vest on the three-year anniversary of the grant date. Included in those 342,439 shares of restricted stock were 20,447 shares granted to retirement-eligible employees.

Stock-based compensation accounting guidance requires the Corporation to reverse compensation expense for any awards that are forfeited due to employee or director turnover. Quarterly changes in the estimated forfeiture rate may have a significant effect on stock-based compensation, as the Corporation's recognized the effect of adjusting the rate for all expense amortization in the period in which the forfeiture estimate is changed. If the actual forfeiture rate is higher than the estimated forfeiture rate, an adjustment is made to increase the estimated forfeiture rate, which will result in a decrease in the expense recognized in the financial statements. If the actual forfeiture rate is lower than the estimated forfeiture rate, an adjustment is made to decrease the estimated forfeiture rate, which will result in an increase in the expense recognized in the financial statements.

#### Performance Units

Under the Omnibus Plan, the Corporation may award performance units to Omnibus Plan participants. During 2019, the Corporation granted 200,053 units to executives, with each unit representing the value of one share of the Corporation's common stock. The performance units granted in 2019 are for the performance period beginning January 1, 2019 and ending on December 31, 2021 and are subject to three year requisite service periods. These awards do not contain non-forfeitable rights to dividend equivalent amounts and can only be settled in shares of the Corporation's common stock. The performance units will vest based on the achievement of a pre-established tangible book value per share target as of December 31, 2021. All of the performance units will vest if performance is at the pre-established performance target level or above. However, the participants may vest on 50% of the awards to the extent that performance is below the target but at 80% of the pre-established performance target level (the "80% minimum threshold"), which is measured based upon the growth in the tangible book value during the performance cycle. If performance is between the 80% minimum threshold and the pre-established performance target level, the participants will vest on a proportional amount. No performance units will vest if performance is below the 80% minimum threshold.

During 2018, the Corporation awarded 304,408 performance units to executives. The performance units granted in 2018 are for the performance period beginning January 1, 2018 and ending on December 31, 2020 and are subject to three year requisite service periods and a pre-established performance target level as describe above.

The fair value of the performance units awarded during 2019 and 2018 was based on the market price of the Corporation's outstanding common stock on the respective date of the grant. For the year ended December 31, 2019, and 2018, the Corporation recognized \$1.1 million and \$0.6 million, respectively, of stock-based compensation expense related to performance units. As of December 31, 2019, there was \$2.4 million of total unrecognized compensation cost related to unvested performance units that the Corporation expects to recognize over the next two years. The total amount of compensation expense recognized reflects management's assessment of the probability that the pre-established performance goal will be achieved. The Corporation will recognize a cumulative adjustment to compensation expense in the then-current period to reflect any changes in the probability of achievement of the performance goals.

#### Salary stock

Also, effective April 1, 2013, the Corporation's Board of Directors determined to increase the salary amounts paid to certain executive officers, primarily by paying the increased salary amounts in the form of shares of the Corporation's common stock issued under the Omnibus Plan, instead of cash. During 2018, the Corporation issued 268,709 shares of common stock with a weighted-average market value per share of \$6.51 as salary stock compensation. This resulted in compensation expense of \$1.7 million recorded in 2018. Effective July 1, 2018, the Corporation ceased paying additional salary amounts in the form of stock in accordance with the previously disclosed revised executive compensation program.

#### Shares withheld

During 2019, the Corporation withheld 176,015 shares (2018 – 337,689 shares) of the restricted stock that vested during such period and withheld 96,377 shares from the common stock paid to certain senior officer as additional compensation in 2018 to cover the officers' payroll and income tax withholding liabilities; these shares are held as treasury shares. The Corporation paid in cash any fractional share of salary stock to which an officer was entitled. In the consolidated financial statements, the Corporation treats shares withheld for tax purposes as common stock repurchases.

#### NOTE 23 - STOCKHOLDERS' EQUITY

#### Common Stock

As of December 31, 2019 and 2018, the Corporation had 2,000,000,000 authorized shares of common stock with a par value of \$0.10 per share. As of December 31, 2019 and 2018, there were 222,103,721 and 221,789,509 shares issued, respectively, and 217,359,337 and 217,235,140 shares outstanding, respectively. Refer to Note 22 – Stock-Based Compensation, to the consolidated financial statements, for information about transactions related to common stock under the Omnibus Plan.

On October 25, 2019, the Corporation announced that its Board of Directors declared a quarterly cash dividend of \$0.05 per common share, which represents an increase of \$0.02 per common share compared to the dividend paid on September 13, 2019. The dividend was paid on December 13, 2019 to shareholders of record at the close of business on November 29, 2019. For the year ended December 31, 2019 and 2018, total cash dividends declared on shares of common stock amounted to \$30.5 million and \$6.5 million, respectively. The Corporation intends to continue to pay quarterly dividends on common stock. As mentioned above, the Corporation is no longer required to obtain the approval of the Federal Reserve Bank before paying dividends, receiving dividends from the Bank, making payments on subordinated debt or TRuPs, incurring or guaranteeing debt or purchasing or redeeming any corporate stock.

On May 17, 2018, the U.S. Treasury exercised its warrant to purchase 1,285,899 shares of the Corporation's stock on a cashless basis resulting in the issuance of 730,571 shares of common stock and the use of 555,328 shares to cover the strike price of the transaction.

#### Preferred Stock

The Corporation has 50,000,000 authorized shares of preferred stock with a par value of \$1.00, redeemable at the Corporation's option, subject to certain terms. This stock may be issued in series and the shares of each series have such rights and preferences as are fixed by the Board of Directors when authorizing the issuance of that particular series. As of December 31, 2019, the Corporation has five outstanding series of non-convertible, non-cumulative preferred stock: 7.125% non-cumulative perpetual monthly income preferred stock, Series A; 8.35% non-cumulative perpetual monthly income preferred stock, Series B; 7.40% non-cumulative perpetual monthly income preferred stock, Series C; 7.25% non-cumulative perpetual monthly income preferred stock, Series E. The liquidation value per share is \$25.

Effective January 17, 2012, the Corporation delisted all of its outstanding series of non-convertible, non-cumulative preferred stock from the New York Stock Exchange. The Corporation has not arranged for listing and/or registration on another national securities exchange or for quotation of the Series A through E preferred stock in a quotation medium. In December 2016, for the first time since July 2009, the Corporation paid dividends on its non-cumulative perpetual monthly income preferred stock, after receiving regulatory approval. Since then, the Corporation has continued to pay monthly dividend payments on the non-cumulative perpetual monthly income preferred stock. The Corporation intends to continue monthly dividend payments on the non-cumulative perpetual monthly income preferred stock.

#### Treasury stock

During 2019 and 2018, the Corporation withheld an aggregate of 176,015 shares and 434,066 shares, respectively, of the restricted stock that vested during 2019 and 2018, and common stock paid to certain senior officers as additional compensation in 2018, to cover the officers' payroll and income tax withholding liabilities; these shares are held as treasury stock. As mentioned above, effective July 1, 2018, the Corporation ceased paying additional salary amounts in form of stock. As of December 31, 2019 and 2018, the Corporation had 4,744,384 and 4,554,369 shares held as treasury stock, respectively.

#### FirstBank Statutory Reserve (Legal Surplus)

The Banking Law of the Commonwealth of Puerto Rico requires that a minimum of 10% of FirstBank's net income for the year be transferred to a legal surplus reserve until such surplus equals the total of paid-in-capital on common and preferred stock. Amounts transferred to the legal surplus reserve from Retained earnings are not available for distribution to the Corporation, including for payment as dividends to the stockholders, without the prior consent of the Puerto Rico Commissioner of Financial Institutions. The Puerto Rico Banking Law provides that, when the expenditures of a Puerto Rico commercial bank are greater than receipts, the excess of the expenditures over receipts must be charged against the undistributed profits of the bank, and the balance, if any, must be charged against the legal surplus reserve, as a reduction thereof. If there is no legal surplus reserve sufficient to cover such balance in whole or in part, the outstanding amount must be charged against the capital account and the Bank cannot pay dividends until it can replenish the legal surplus reserve to an amount of at least 20% of the original capital contributed. During 2019 and 2018, the Corporation transferred \$17.4 million and \$20.5 million, respectively, to the legal surplus reserve. FirstBank's legal surplus reserve, included as part of Retained earnings in the Corporation's consolidated statements of financial condition, amounted to \$97.6 million and \$80.2 million as of December 31, 2019 and 2018, respectively.

#### NOTE 24 - EMPLOYEES' BENEFIT PLAN

FirstBank provides contributory retirement plans pursuant to Section 1081.01 of the Puerto Rico Internal Revenue Code of 2011 for Puerto Rico employees and Section 401(k) of the U.S. Internal Revenue Code for USVI and U.S. employees (the "Plans"). All employees are eligible to participate in the Plans after three months of service for purposes of making elective deferral contributions and one year of service for purposes of sharing in the Bank's matching, qualified matching, and qualified non-elective contributions. Under the provisions of the Plans, the Bank contributes 50% of the first 6% of the participant's compensation contributed to the Plans on a pretax basis, up to an annual limit. The matching contribution of fifty cents for every dollar of the employee's contribution is comprised of: (i) twenty-five cents for every dollar of the employee's contribution up to 6% of the employee's eligible compensation to be paid to the Plan as of each bi-weekly payroll; and, (ii) an additional twenty-five cents for every dollar of the employee's contribution up to 6% of the employee's eligible compensation to be deposited as a lump sum subsequent to the Plan Year. Puerto Rico employees were permitted to contribute up to \$15,000 for each of 2019, 2018 and 2017 (USVI and U.S. employees - \$19,000 for 2019, \$18,500 for 2018 and \$18,000 for 2017). Additional contributions to the Plans are voluntarily made by the Bank as determined by its Board of Directors. No additional discretionary contributions were made for the years ended December 31, 2019, 2018 and 2017. The Bank had a total plan expense of \$2.9 million, \$1.5 million and \$0.9 million for the years ended December 31, 2019, 2018 and 2017, respectively.

### NOTE 25 -OTHER NON-INTEREST EXPENSES

A detail of other non-interest expenses is as follows for the indicated periods:

	Year End	ded December 31	Ι,
	2019	2018	2017
(In thousands)			
Supplies and printing	\$ 1,966 \$	2,177 \$	1,990
Release of reserve for unfunded lending commitments	(412)	(264)	(928)
Amortization of intangible assets	3,086	3,593	4,403
Servicing and processing fees	4,781	4,991	4,421
Write-down and losses on sale of non-real estate repossessed properties	8	62	253
Insurance and supervisory fees	3,596	4,602	4,809
Provision for operational losses	2,164	1,774	2,568
Other	4,632	5,140	4,635
Total	\$ 19,821 \$	22,075 \$	22,151

### NOTE 26 -OTHER NON-INTEREST INCOME

A detail of other non-interest income is as follows for the indicated periods:

		Year	<b>Ended Decemb</b>	er 31,
		2019	2018	2017
(In thousands)				
Non-deferrable loan fees	\$	2,789	\$ 2,384	\$ 2,109
	Þ			
Merchant-related income		5,635	5,244	4,209
ATM and POS fees		9,147	9,515	8,929
Credit and debit card interchange and other fees		11,759	9,598	7,587
Mail and cable transmission commissions		2,207	2,101	1,729
Fair value adjustments and gain (losses) on sales of commercial and				
construction loans held for sale		2,316	(3,186)	-
(Loss) gain from sales of fixed-assets		(242)	1,366	149
Gain from insurance proceeds		660	537	-
Other		5,638	5,183	4,142
Total	\$	39,909	\$ 32,742	\$ 28,854

#### **NOTE 27 – INCOME TAXES**

Income tax expense includes Puerto Rico and USVI income taxes, as well as applicable U.S. federal and state taxes. The Corporation is subject to Puerto Rico income tax on its income from all sources. As a Puerto Rico corporation, First BanCorp. is treated as a foreign corporation for U.S. and USVI income tax purposes and, accordingly, is generally subject to U.S. and USVI income tax only on its income from sources within the U.S. and USVI or income effectively connected with the conduct of a trade or business in those jurisdictions. Any such tax paid in the U.S. and USVI is also creditable against the Corporation's Puerto Rico tax liability, subject to certain conditions and limitations.

Under the Puerto Rico Internal Revenue Code of 2011, as amended (the "2011 PR Code"), the Corporation and its subsidiaries are treated as separate taxable entities and are not entitled to file consolidated tax returns and, thus, the Corporation is generally not entitled to utilize losses from one subsidiary to offset gains in another subsidiary. Accordingly, in order to obtain a tax benefit from a net operating loss ("NOL"), a particular subsidiary must be able to demonstrate sufficient taxable income within the applicable NOL carry-forward period. Pursuant to the 2011 PR Code, the carry-forward period for NOLs incurred during taxable years that commenced after December 31, 2004 and ended before January 1, 2013 is 12 years; for NOLs incurred during taxable years commencing after December 31, 2012, the carryover period is 10 years. The 2011 PR Code provides a dividend received deduction of 100% on dividends received from "controlled" subsidiaries subject to taxation in Puerto Rico and 85% on dividends received from other taxable domestic corporations.

On December 10, 2018, the Governor of Puerto Rico signed into law Act 257 ("Act 257") to amend some of the provisions of the 2011 PR Code, as amended. Act 257 introduced various changes to the income tax regime in the case of individuals and corporations, and the sales and use taxes, which took effect on January 1, 2019, including, among others, (i) a reduction in the Puerto Rico maximum corporate tax rate from 39% to 37.5%; (ii) an increase in the net operating and capital losses usage limitation from 80% to 90%; (iii) amendments to the provisions related to "pass-through" entities that provide that corporations that own 50% or more of a partnership will not be able to claim a current or carryover non-partnership NOL deduction against a partnership distributable share, adversely impacting a tax action taken in 2017 under which the Corporation and the Bank were previously allowed to offset pass-through income earned by pass-through entities with non-partnership net operating losses at the parent company level, more significantly in connection with the pass-through income earned by FirstBank Insurance; and (iv) other limitations on certain deductions, such as meals and entertainment deductions.

The Corporation has maintained an effective tax rate lower than the maximum statutory rate, mainly by investing in government obligations and MBS exempt from U.S. and Puerto Rico income taxes and by doing business through an International Banking Entity ("IBE") unit of the Bank, and through the Bank's subsidiary, FirstBank Overseas Corporation, whose interest income and gain on sales is exempt from Puerto Rico income taxation. The IBE and FirstBank Overseas Corporation were created under the International Banking Entity Act of Puerto Rico, which provides for total Puerto Rico tax exemption on net income derived by IBEs operating in Puerto Rico on the specific activities identified in the IBE Act. An IBE that operates as a unit of a bank pays income taxes at the corporate standard rates to the extent that the IBE's net income exceeds 20% of the bank's total net taxable income.

The components of income tax expense (benefit) are summarized below for the indicated periods:

		2019	Year	Ended December 3 2018	81,	2017
(In thousands)						
Current income tax expense	\$	16,986	\$	14,073	\$	8,179
Deferred income tax expense (benefit):						
Adjustment for enacted changes in tax law		-		15,402		138
Reversal of deferred tax asset valuation allowance		-		(63,228)		(1,792)
Other deferred income tax expense (benefit)		55,009		22,783		(11,498)
Total income tax expense (benefit)	\$	71,995	\$	(10,970)	\$	(4,973)
	257					

The differences between the income tax expense applicable to income before the provision for income taxes and the amount computed by applying the statutory tax rate in Puerto Rico were as follows for the indicated periods:

	2019	9		Y	ear Ended De 201				201	7
		% of Pretax				% of Pretax				% of Pretax
	Amount	Income			Amount	Income		Aı	mount	Income
(Dollars in thousands)										
Computed income tax at statutory rate	\$ 89,764	37.5	%	\$	74,349	39.0	%	\$	24,173	39.0 %
Federal and state taxes	4,467	1.6	%		3,768	2.0	%		2,335	3.8 %
Benefit of net exempt income	(24,811)	(10.4)	%		(22,782)	(12.0)	%		(16,596)	(26.8) %
Disallowed NOL carryforward resulting from										
net exempt income	15,887	6.6	%		14,904	7.8	%		5,091	8.2 %
Deferred tax valuation allowance	(14,108)	(5.9)	%		(90,521)	(47.5)	%		(10,037)	(16.2) %
Adjustments in net deferred tax assets due to changes										
in enacted tax rates	-	-	%		15,402	8.1	%		138	0.2 %
Change in tax status of subsidiaries	-	-	%		-	-	%		(13,161)	(21.2) %
Share-based compensation windfall	(1,165)	(0.5)	%		(1,595)	(0.8)	%		(40)	- %
Effect of capital losses subject to preferential rates	-	-	%		-	-	%		2,102	3.4 %
Nondeductible expenses										
and other permanent differences	(1,712)	(0.7)	%		(839)	(0.4)	%		(470)	(0.8) %
Tax return to provision adjustments	1,846	0.8	%		4	-	%		607	1.0 %
Other-net	1,827	1.1	%		(3,660)	(1.9)	%		885	1.4 %
Total income tax expense (benefit)	\$ 71,995	30.1	%	\$	(10,970)	(5.7)	%	\$	(4,973)	(8.0) %
		258				<u> </u>				

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Significant components of the Corporation's deferred tax assets and liabilities as of December 31, 2019 and 2018 were as follows:

	Decem	nber 31,	
	2019		2018
(In thousands)			
Deferred tax asset:			
NOL carryforward	\$ 259,717	\$	316,059
Allowance for loan and lease losses	58,793		75,010
Alternative Minimum Tax credits available for carryforward	13,813		9,238
Unrealized loss on OREO valuation	13,963		15,405
Unrealized loss on available-for-sale securities, net	-		189
Settlement payment-closing agreement	7,031		7,031
Legal and other reserves	2,791		3,293
Reserve for insurance premium cancellations	613		610
Other	9,722		7,526
Total gross deferred tax assets	\$ 366,443	\$	434,361
Deferred tax liabilities:			
Differences between the assigned values and tax bases of assets			
and liabilities recognized in purchase business combinations	3,823		4,192
Servicing assets	8,906		9,143
Unrealized gain on available-for-sale securities, net	1,808		, -
Other	511		514
Total gross deferred tax liabilities	15,048		13,849
Valuation allowance	(86,553)		(100,661)
Net deferred tax asset	\$ 264,842	\$	319,851

Accounting for income taxes requires that companies assess whether a valuation allowance should be recorded against their deferred tax asset based on an assessment of the amount of the deferred tax asset that is "more likely than not" to be realized. Valuation allowances are established, when necessary, to reduce deferred tax assets to the amount that is more likely than not to be realized. Management assesses the valuation allowance recorded against deferred tax assets at each reporting date. The determination of whether a valuation allowance for deferred tax assets is appropriate is subject to considerable judgment and requires the evaluation of positive and negative evidence that can be objectively verified. Consideration must be given to all sources of taxable income available to realize the deferred tax asset, including, as applicable, the future reversal of existing temporary differences, future taxable income forecasts exclusive of the reversal of temporary differences and carryforwards, and tax planning strategies. In estimating taxes, management assesses the relative merits and risks of the appropriate tax treatment of transactions taking into account statutory, judicial, and regulatory guidance.

After completion of the deferred tax asset valuation allowance analysis for the fourth quarter of 2019, management concluded that, as of December 31, 2019, it is more likely than not that FirstBank, the banking subsidiary, will generate sufficient taxable income to realize \$206.4 million of its deferred tax assets related to NOLs within the applicable carry-forward periods. The net deferred tax assets of FirstBank amounted to \$264.8 million as of December 31, 2019, net of a valuation allowance of \$55.6 million, compared to a deferred tax asset of \$319.8 million, net of a valuation allowance of \$68.1 million, as of December 31, 2018. The positive evidence considered by management in arriving at its conclusion includes factors such as: FirstBank's three-year cumulative income position; sustained periods of profitability; management's proven ability to forecast future income accurately and execute tax strategies; forecasts of future profitability, under several potential scenarios that support the partial utilization of NOLs prior to their expiration from 2021 through 2024; and the utilization of NOLs over the past three-years. The negative evidence considered by management includes: uncertainties around the state of the Puerto Rico economy, including considerations on the impact of hurricane recovery funds together with Puerto Rico government debt renegotiation efforts and the ultimate sustainability of the latest fiscal plan certified by the PROMESA oversight board.

Management's estimate of future taxable income is based on internal projections that consider historical performance, multiple internal scenarios and assumptions, as well as external data that management believes is reasonable. If events are identified that affect the Corporation's ability to utilize its deferred tax assets, the analysis will be updated to determine if any adjustments to the valuation allowance are required. If actual results differ significantly from the current estimates of future taxable income, even if caused by adverse macro-economic conditions, the remaining valuation allowance may need to be increased. Such an increase could have a material adverse effect on the Corporation's financial condition and results of operations. Conversely, a higher than projected proportion of taxable income to exempt income could lead to a higher usage of available NOLs and a lower amount of disallowed NOLs from projected levels of tax-exempt income, per the 2011 PR code, which in turn could result in further releases to the deferred tax valuation allowance; any such decreases could have a material positive effect on the Corporation's financial condition and results of operations.

As of December 31, 2019, approximately \$92.0 million of the deferred tax assets of the Corporation are attributable to temporary differences or tax credit carry-forwards that have no expiration date, compared to \$104 million in 2018. The valuation allowance attributable to FirstBank's deferred tax assets of \$55.6 million as of December 31, 2019 is related to the estimated NOL disallowance attributable to projected levels of tax-exempt income, NOLs attributable to the Virgin Islands jurisdiction, and capital losses. The remaining balance of \$30.9 million of the deferred tax asset valuation allowance non-attributable to FirstBank is mainly related to NOLs and capital losses at the holding company level. The Corporation will continue to provide a valuation allowance against its deferred tax assets in each applicable tax jurisdiction until the need for a valuation allowance is eliminated. The need for a valuation allowance is eliminated when the Corporation determines that it is more likely than not the deferred tax assets will be realized. The ability to recognize the remaining deferred tax assets that continue to be subject to a valuation allowance will be evaluated on a quarterly basis to determine if there are any significant events that would affect the ability to utilize these deferred tax assets.

The Corporation has U.S. and USVI sourced NOL carryforwards. Section 382 of the U.S. Internal Revenue Code ("Section 382") limits the ability to utilize U.S. and USVI NOLs for income tax purposes in such jurisdictions following an event that is considered to be an "ownership change". Generally, an "ownership change" occurs when certain shareholders increase their aggregate ownership by more than 50 percentage points over their lowest ownership percentage over a three-year testing period. Upon the occurrence of a Section 382 ownership change, the use of NOLs attributable to the period prior to the ownership change is subject to limitations and only a portion of the U.S. and USVI NOLs may be used by the Corporation to offset its annual U.S. and USVI taxable income, if any.

In 2017, the Corporation completed a formal ownership change analysis within the meaning of Section 382 covering a comprehensive period, and concluded that an ownership change had occurred during such period. The Section 382 limitation has resulted in higher U.S. and USVI income tax liabilities than we would have incurred in the absence of such limitation. The Corporation has mitigated to an extent the adverse effects associated with the Section 382 limitation as any such tax paid in the U.S. or USVI can be creditable against Puerto Rico tax liabilities or taken as a deduction against taxable income. However, our ability to reduce our Puerto Rico tax liability through such a credit or deduction depends on our tax profile at each annual taxable period, which is dependent on various factors. For 2019 and 2018, the Corporation incurred an income tax expense of approximately \$4.5 million and \$3.8 million, respectively, related to its U.S. operations. The limitation did not impact the USVI operations in 2019 and 2018.

As of December 31, 2019, the Corporation did not have UTBs recorded on its books. The Corporation classifies all interest and penalties, if any, related to tax uncertainties as income tax expense. Audit periods remain open for review until the statute of limitations has passed. The statute of limitations under the 2011 PR code is four years; the statute of limitations for U.S. and USVI income tax purposes is three years after a tax return is due or filed, whichever is later. The completion of an audit by the taxing authorities or the expiration of the statute of limitations for a given audit period could result in an adjustment to the Corporation's liability for income taxes. Any such adjustment could be material to the results of operations for any given quarterly or annual period based, in part, upon the results of operations for the given period. For U.S. and USVI income tax purposes, all tax years subsequent to 2014 remain open to examination. For Puerto Rico tax purposes, all tax years subsequent to 2015 remain open to examination.

### NOTE 28 - OTHER COMPREHENSIVE INCOME (LOSS)

The following table presents changes in Accumulated other comprehensive income (loss) for the years ended December 31, 2019, 2018 and 2017:

Changes in Accumulated Other Comprehensive Income (Loss) by Component (1) Year ended December 31, 2018 2019 2017 (In thousands) Unrealized net holding gains (losses) on debt securities Beginning balance (40,415) \$ (20,609) \$ (34,383) 13,774 (20,609) 47,179 6,764 \$ (19,806) (40,415) \$ Other comprehensive income (loss) Ending balance Unrealized holding losses on equity securities Beginning balance (6) \$ (7) Reclassification to retained earnings per ASU 2016-01 Other comprehensive income 6 Ending balance (6)

The following table presents the amounts reclassified out of each component of Accumulated other comprehensive income (loss) for the years ended December 31, 2019, 2018 and 2017:

Affected Line Item in the Consolidated Statements of Income		Reclassifications Out 2019	of Accı	imulated Other Compre Year ended December 31, 2018	hensi	ve Income (Loss)
Net (loss) gain on sale of investments	\$	_	\$	(34)	\$	371
Net impairment losses on available-for-sale		(407)				(12.221)
	6		¢.		e.	(12,231)
Income tax	\$	(497)	Э	(84)	3	(11,860)
Total, net of tax	\$	(497)	\$	(84)	\$	(11,860)
	Net (loss) gain on sale of investments Net impairment losses on available-for-sale debt securities Total before tax Income tax	Affected Line Item in the Consolidated Statements of Income  Net (loss) gain on sale of investments \$ Net impairment losses on available-for-sale debt securities Total before tax \$ Income tax	Affected Line Item in the Consolidated Statements of Income 2019  Net (loss) gain on sale of investments \$ - Net impairment losses on available-for-sale debt securities (497) Total before tax \$ (497) Income tax -	Affected Line Item in the Consolidated Statements of Income 2019  Net (loss) gain on sale of investments \$ - \$ Net impairment losses on available-for-sale debt securities (497) Total before tax \$ (497) \$ Income tax	Affected Line Item in the Consolidated Statements of Income 2019 Seamber 31, 2018  Net (loss) gain on sale of investments \$	Consolidated Statements of Income         2019         December 31, 2018           Net (loss) gain on sale of investments         \$ - \$ (34) \$           Net impairment losses on available-for-sale debt securities         (497) (50)           Total before tax         \$ (497) \$ (84) \$           Income tax

<sup>(1)</sup> All amounts presented are net of tax.

#### NOTE 29 - LEASES

The Corporation's operating leases are primarily related to the Corporation's branches and leased commercial space for ATMs. Our leases mainly have terms ranging from two years to thirty years, some of which include options to extend the leases for up to seven years. As of December 31, 2019, the Corporation did not have a lease that qualifies as a finance lease.

Operating lease cost for the year ended December 31, 2019 amounted to \$10.7 million.

Supplemental balance sheet information related to leases is as follows:

As of December 31, 2019

(Dollars in thousands)

Operating lease ROU asset	\$ 61,327
Operating lease liability	\$ 64,259
Operating lease weighted-average remaining lease term (in years)	10.8
Operating lease weighted-average discount rate	3.29%

Generally, the Corporation cannot practically determine the interest rate implicit in the lease. Therefore, the Corporation uses its incremental borrowing rate as the discount rate for the lease.

Supplemental cash flow information related to leases is as follows:

Year Ended December 31, 2019

(In thousands)

Operating cash flow from operating leases (1)	\$ 10,219
ROU assets obtained in exchange for operating lease liabilities (2)	10,762

- (1) Represents cash paid for amounts included in the measurement of operating lease liabilities.
- (2) Represents non-cash activity and, accordingly, is not reflected in the consolidated statements of cash flows.

Maturities under lease liabilities as of December 31, 2019, were as follows:

Amount

(In thousands)

2020	\$	10,329
2021		9,678
2022		8,664
2023		6,982
2024		6,395
2025 and later years		35,205
Total lease payments		77,253
Less: imputed interest		(12,994)
Total present value of lease liability	\$	64,259
	262	

#### NOTE 30 - FAIR VALUE

#### Fair Value Measurement

The FASB authoritative guidance for fair value measurement defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. This guidance also establishes a fair value hierarchy for classifying financial instruments. The hierarchy is based on whether the inputs to the valuation techniques used to measure fair value are observable or unobservable. One of three levels of inputs may be used to measure fair value:

- Level 1 Valuations of Level 1 assets and liabilities are obtained from readily-available pricing sources for market transactions involving identical assets or liabilities. Level 1 assets and liabilities include equity securities that trade in an active exchange market, as well as certain U.S. Treasury and other U.S. government and agency securities and corporate debt securities that are traded by dealers or brokers in active markets.
- Level 2 Valuations of Level 2 assets and liabilities are based on observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities. Level 2 assets and liabilities include (i) MBS for which the fair value is estimated based on the value of identical or comparable assets, (ii) debt securities with quoted prices that are traded less frequently than exchange-traded instruments, and (iii) derivative contracts whose value is determined using a pricing model with inputs that are observable in the market or can be derived principally from or corroborated by observable market data.
- Level 3 Valuations of Level 3 assets and liabilities are based on unobservable inputs that are supported by little or no market activity and are significant to the fair value of the assets or liabilities. Level 3 assets and liabilities include financial instruments whose value is determined by using pricing models for which the determination of fair value requires significant management judgments as to the estimation.

#### Financial Instruments Recorded at Fair Value on a Recurring Basis

Investment securities available for sale and marketable equity securities held at fair value

The fair value of investment securities was the market value based on quoted market prices (as is the case with Treasury notes, non-callable U.S. agencies debt securities, and equity securities with readily determinable fair values), when available (Level 1), or, when available, market prices for identical or comparable assets (as is the case with MBS and callable U.S. agency debt) that are based on observable market parameters, including benchmark yields, reported trades, quotes from brokers or dealers, issuer spreads, bids, offers and reference data, including market research operations (Level 2). Observable prices in the market already consider the risk of nonperformance. If listed prices or quotes are not available, fair value is based upon discounted cash flow models that use unobservable inputs due to the limited market activity of the instrument, as is the case with certain private label MBS held by the Corporation (Level 3).

#### Derivative instruments

The fair value of most of the Corporation's derivative instruments is based on observable market parameters and takes into consideration the credit risk component of paying counterparties, when appropriate. On interest caps, only the seller's credit risk is considered. The Corporation valued the caps using a discounted cash flow approach based on the related LIBOR and swap rate for each cash flow.

The Corporation considers a credit spread for those derivative instruments that are not secured. The cumulative mark-to-market effect of credit risk in the valuation of derivative instruments in 2019, 2018 and 2017 was immaterial.

Assets and liabilities measured at fair value on a recurring basis are summarized below as of December 31, 2019 and 2018:

			As of Decemb Fair Value Measu		ssets/Liabilities		As of Decem Fair Value Meas		<b>A 4</b> /	/Liabilities
(In thousands)	1	Level 1	Level 2	Level 3	at Fair Value	Level 1	Level 2	Level 3		ir Value
Assets:										
Securities available for sale :										
U.S. Treasury Securities	\$	7,479	\$ -	\$ -	\$ 7,479	\$ 7,456	\$ -	\$ -	\$	7,456
Noncallable U.S. agencies debt securities		-	146,777	-	146,777	-	319,124	-		319,124
Callable U.S. agencies debt securities and MBS		-	1,950,331	-	1,950,331	-	1,594,622	-		1,594,622
Puerto Rico government obligations		-	4,348	2,974	7,322	-	4,128	2,824		6,952
Private label MBS		-	-	11,116	11,116	-	-	13,914		13,914
Other investments		-	-	500	500	-	-	500		500
Equity securities		1,428	-	-	1,428	418	-	-		418
Derivatives, included in assets:										
Purchased interest rate cap agreements		-	11	-	11	-	623	-		623
Interest rate lock commitments		_	341	-	341	-	383	-		383
Forward loan sales commitments		-	20	-	20	-	12	-		12
Liabilities:										
Derivatives, included in liabilities:										
Written interest rate cap agreements		-	11	-	11	-	617	-		617
Forward contracts		-	138	-	138	-	383	-		383

The table below presents a reconciliation of the beginning and ending balances of all assets and liabilities measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the years ended December 31, 2019, 2018, and 2017:

Level 3 Instruments Only (In thousands)	Securities A	019 Available for lle (1)	Securities	018 Available for ale (1)	Secui	2017 rities Available for Sale (1)
Beginning balance	\$	17,238	\$	19,855	\$	22,914
Total gain (losses) (realized/unrealized):						
Included in earnings		(497)		(50)		-
Included in other comprehensive income		714		222		2,777
Purchases		-		500		-
Principal repayments and amortization		(2,865)		(3,289)		(5,836)
Ending balance	\$	14,590	\$	17,238	\$	19,855

<sup>(1)</sup> Amounts mostly related to private label MBS.

The tables below present qualitative information for significant assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) as of December 31, 2019 and December 31, 2018:

				December 31, 2019	n-		W-:-L4-J
(Dollars in thousands)	Fa	ir Value	Valuation Technique	Unobservable Input	Minimum	nge Maximum	Weighted Average
Investment securities available-for-sale:							
Private label MBS	\$	11,116	Discounted cash flows	Discount rate	13.7%	13.7%	13.7%
				Prepayment rate	6.8%	10.3%	7.9%
				Projected Cumulative Loss Rate	0.0%	7.4%	2.8%
Puerto Rico government obligations		2,974	Discounted cash flows	Discount rate	6.9%	6.9%	6.9%
		_,,,,		Prepayment rate	3.0%	3.0%	3.0%
				December 31, 2018			
(Dollars in thousands)	Fai	iir Value	Valuation Technique	December 31, 2018 Unobservable Input	Ra: Minimum	nge Maximum	
(Dollars in thousands)  Investment securities available-for-sale:	Fai	iir Value	Valuation Technique	,			Weighted Average
Investment securities available-for-sale:			·	Unobservable Input	Minimum	Maximum	Average
		13,914	Valuation Technique  Discounted cash flows	Unobservable Input  Discount rate	Minimum		
Investment securities available-for-sale:			·	Unobservable Input	Minimum	Maximum 14.5%	Average
Investment securities available-for-sale: Private label MBS		13,914	·	Unobservable Input  Discount rate Prepayment rate	14.5% 3.3% 0.0%	Maximum  14.5% 20.9% 6.8%	14.5% 11.4% 3.0%
Investment securities available-for-sale:			Discounted cash flows	Unobservable Input  Discount rate Prepayment rate Projected Cumulative Loss Rate	Minimum  14.5% 3.3%	Maximum  14.5% 20.9%	Average 14.5% 11.4%

#### Information about Sensitivity to Changes in Significant Unobservable Inputs

<u>Private label MBS</u>: The significant unobservable inputs in the valuation include probability of default, the loss severity assumption, and prepayment rates. Shifts in those inputs would result in different fair value measurements. Increases in the probability of default, loss severity assumptions, and prepayment rates in isolation would generally result in an adverse effect on the fair value of the instruments. The Corporation modeled meaningful and possible shifts of each input to assess the effect on the fair value estimation.

<u>Puerto Rico Government Obligations</u>: The significant unobservable input used in the fair value measurement is the assumed prepayment rate of the underlying residential mortgage loans that collateralize these obligations, which are guaranteed by the PRHFA. A significant increase (decrease) in the assumed rate would lead to a higher (lower) fair value estimate. The fair value of these bonds was based on a discounted cash flow analysis that contemplates the credit quality of the holder of second mortgages and a discount for liquidity constraints on the bonds considering the absence of an active market for them. Due to the guarantee of the PRHFA and other applicable contractual safeguards, the Corporation does not apply any additional credit spread for debt service default.

The table below summarizes changes in unrealized gains and losses recorded in earnings for the years ended December 31, 2019, 2018 and 2017 for Level 3 assets and liabilities that were still held at the end of each year:

Level 3 Instruments Only (In thousands)	Changes in Unrealized Losses (Year Ended December 31, 2019) Securities Available for Sale	Changes in Unrealized Losses (Year Ended December 31, 2018) Securities Available for Sale	Changes in Unrealized Losses (Year Ended December 31, 2017) Securities Available for Sale
Changes in unrealized losses relating to assets still held at reporting date:			
Net impairment losses on available-for-sale investment securities (credit component)	\$ (497)	\$ (50)	<u>\$</u>
	266		

Additionally, fair value is used on a nonrecurring basis to evaluate certain assets in accordance with GAAP. Adjustments to fair value usually result from the application of lower-of-cost or market accounting (e.g., loans held for sale carried at the lower-of-cost or fair value and repossessed assets) or write-downs of individual assets (e.g., goodwill and loans).

As of December 31, 2019, the Corporation recorded impairment or valuation adjustments for assets recognized at fair value on a non-recurring basis as shown in the following table:

		Carrying value as o	of December 31,	2019	led for the Year Ended ember 31, 2019
(In thousands)	Le	vel 1 Le	evel 2	Level 3	
Loans receivable (1)	\$	- \$	- \$	217,252	\$ (18,013)
OREO (2)		-	-	101,626	(6,572)

- (1) Consists mainly of impaired commercial and construction loans. The Corporation generally measured impairments based on the fair value of the collateral. The Corporation derived the fair values from external appraisals that took into consideration prices in observed transactions involving similar assets in similar locations but adjusted for specific characteristics and assumptions of the collateral (e.g., absorption rates), which are not market observable.
- (2) The Corporation derived the fair values from appraisals that took into consideration prices in observed transactions involving similar assets in similar locations but adjusted for specific characteristics and assumptions of the properties (e.g., absorption rates and net operating income of income producing properties), which are not market observable. Losses were related to market valuation adjustments after the transfer of the loans to the OREO portfolio.

As of December 31, 2018, the Corporation recorded impairment or valuation adjustments for assets recognized at fair value on a non-recurring basis as shown in the following table:

		Carrying value as o	f December 31	, 2018	orded for the Year Ended ecember 31, 2018
(In thousands)	Le	vel 1 Le	vel 2	Level 3	
Loans receivable (1)	\$	- \$	- \$	365,726	\$ (29,799)
OREO (2)		-	-	131,402	(11,499)
Loans Held For Sale (3)		-	-	16,111	(10,102)

- (1) Consists mainly of impaired commercial and construction loans. The Corporation generally measured the impairments based on the fair value of the collateral. The Corporation derived the fair values from external appraisals that took into consideration prices in observed transactions involving similar assets in similar locations but adjusted for specific characteristics and assumptions of the collateral (e.g., absorption rates), which are not market observable.
- (2) The Corporation derived the fair values from appraisals that took into consideration prices in observed transactions involving similar assets in similar locations but adjusted for specific characteristics and assumptions of the properties (e.g., absorption rates and net operating income of income producing properties), which are not market observable. Losses were related to market valuation adjustments after the transfer of the loans to the OREO portfolio.
- (3) Represents nonaccrual commercial and construction loans transferred to held for sale in 2018 and still in inventory at year-end. The Corporation derived the fair value of these loans primarily from broker price opinions that the Corporation considered.

As of December 31, 2017, the Corporation recorded impairment or valuation adjustments for assets recognized at fair value on a nonrecurring basis as shown in the following table:

	Carrying val	ue as of Decem	ber 31	, 2017	Los	sses recorded for the Year Ended December 31, 2017
(In thousands)	Level 1	Level 2		Level 3		
Loans receivable (1)	\$ - \$		- \$	410,428	\$	(39,493)
OREO (2)	-		-	147,940		(8,511)
Mortgage servicing rights (3)	_		-	25.255		(1.611)

- (1) Consists mainly of impaired commercial and construction loans. The Corporation generally measured the impairments based on the fair value of the collateral. The Corporation derived the fair values from external appraisals that took into consideration prices in observed transactions involving similar assets in similar locations but adjusted for specific characteristics and assumptions of the collateral (e.g., absorption rates), which are not market observable.
- (2) The Corporation derived the fair values from appraisals that took into consideration prices in observed transactions involving similar assets in similar locations but adjusted for specific characteristics and assumptions of the properties (e.g., absorption rates and net operating income of income producing properties), which are not market observable. Losses were related to market valuation adjustments after the transfer of the loans to the OREO portfolio.
- (3) Fair value adjustments to the mortgage servicing rights were mainly due to assumptions associated with mortgage prepayments rates. The Corporation carries its mortgage servicing rights at the lower of cost or market, measured at fair value on a non-recurring basis. Assumptions for the value of mortgage servicing rights include: Prepayment rate 6.30%, Discount rate 11.23%.

Qualitative information regarding the fair value measurements for Level 3 financial instruments as of December 31, 2019 are as follows:

# December 31, 2019 Method Inputs Loans Income, Market, Comparable Sales, Discounted Cash Flows management assumptions regarding market trends or other relevant factors OREO Income, Market, Comparable Sales, Discounted Cash Flows management assumptions regarding market trends or other relevant factors External appraised values; probability weighting of broker price opinions; management assumptions regarding market trends or other relevant factors

The following tables present the carrying value, estimated fair value and estimated fair value level of the hierarchy of financial instruments as of December 31, 2019 and 2018:

	g Amount in Statement ondition as of December 31, 2019	 Value Estimate December 31, 2019	Level 1	Level 2	Level 3
(In thousands)					
Assets:					
Cash and due from banks and money					
market investments (amortized cost)	\$ 644,099	\$ 644,099	\$ 644,099	\$ -	\$ -
Investment securities available					
for sale (fair value)	2,123,525	2,123,525	7,479	2,101,456	14,590
Investment securities held to maturity (amortized cost)	138,675	110,374	-	-	110,374
Equity securities (fair value)	38,249	38,249	1,428	36,821	-
Loans held for sale (lower of cost or market)	39,477	40,234	-	40,234	-
Loans, held for investment (amortized cost)	9,002,205				
Less: allowance for loan and lease losses	(155,139)				
Loans held for investment, net of allowance	\$ 8,847,066	8,715,144	-	-	8,715,144
Derivatives, included in assets (fair value)	372	372	-	372	-
Liabilities:					
Deposits (amortized cost)	9,348,429	9,372,591	-	9,372,591	-
Securities sold under agreements to					
repurchase (amortized cost)	100,000	120,020	-	120,020	-
Advances from FHLB (amortized cost)	570,000	578,498	-	578,498	-
Other borrowings (amortized cost)	184,150	180,577	-	-	180,577
Derivatives, included in liabilities (fair value)	149	149	-	149	-
	268				

	Statement	Carrying Amount in of Financial Condition as December 31, 2018	Value Estimate f December 31, 2018	Level 1	Level 2	Level 3
(In thousands)						
Assets:						
Cash and due from banks and money						
market investments (amortized cost)	\$	586,203	\$ 586,203	\$ 586,203	\$ -	\$ -
Investment securities available						
for sale (fair value)		1,942,568	1,942,568	7,456	1,917,874	17,238
Investment securities held to maturity (amortized cost)		144,815	125,658	-	-	125,658
Equity Securities (fair value)		44,530	44,530	418	44,112	-
Loans held for sale (lower of cost or market)		43,186	43,831	-	27,720	16,111
Loans held for investment (amortized cost)		8,858,123				
Less: allowance for loan and lease losses		(196,362)				
Loans held for investment, net of allowance	\$	8,661,761	8,213,144	-	-	8,213,144
Derivatives, included in assets (fair value)		1,018	1,018	-	1,018	-
Liabilities:						
Deposits (amortized cost)		8,994,714	9,005,679	-	9,005,679	-
Securities sold under agreements to						
repurchase (amortized cost)		150,086	169,366	-	169,366	-
Advances from FHLB (amortized cost)		740,000	730,253	-	730,253	-
Other borrowings (amortized cost)		184,150	177,201	-	-	177,201
Derivatives, included in liabilities (fair value)		1,000	1,000	-	1,000	-

The short-term nature of certain assets and liabilities result in their carrying value approximating fair value. These include cash and cash due from banks and other short-term assets, such as FHLB stock. Certain assets, the most significant being premises and equipment, mortgage servicing rights, deposits base, and other customer relationship intangibles, are not considered financial instruments and are not included above. Accordingly, this fair value information is not intended to, and does not, represent the Corporation's underlying value. Many of these assets and liabilities that are subject to the disclosure requirements are not actively traded, requiring management to estimate fair values. These estimates necessarily involve the use of assumptions and judgment about a wide variety of factors, including but not limited to, relevancy of market prices of comparable instruments, expected futures cash flows, and appropriate discount rates.

#### NOTE 31 – REVENUE FROM CONTRACTS WITH CUSTOMERS

#### **Revenue Recognition**

In accordance with ASC Topic 606, "Revenues from Contracts with Customers," revenues are recognized when control of promised goods or services is transferred to customers in an amount that reflects the consideration to which the Corporation expects to be entitled in exchange for those goods or services. To determine revenue recognition for arrangements that an entity determines are within the scope of ASC Topic 606, the Corporation performs the following five steps: (i) identifies the contract(s) with a customer; (ii) identifies the performance obligations in the contract; (iii) determines the transaction price; (iv) allocates the transaction price to the performance obligations in the contract; and (v) recognizes revenue when (or as) the Corporation satisfies a performance obligation. The Corporation only applies the five-step model to contracts when it is probable that the entity will collect the consideration to which it is entitled in exchange for the goods or services it transfers to the customer. At contract inception, once the contract is determined to be within the scope of ASC Topic 606, the Corporation assesses the goods or services that are promised within each contract, identifies those that contain performance obligations, and assesses whether each promised good or service is distinct. The Corporation then recognizes as revenue the amount of the transaction price that is allocated to the respective performance obligation when (or as) the performance obligation is satisfied.

#### Disaggregation of Revenue

The following table summarizes the Corporation's revenue, which includes net interest income on financial instruments and non-interest income, disaggregated by type of service and business segments for the years ended December 31, 2019 and 2018:

(In thousands)	ortgage inking	onsumer il) Banking	(	Commercial and Corporate		Freasury and Investments	United States Operations	`	irgin Islands Operations	Total
Year ended December 31, 2019:										
Net interest income (1)	\$ 68,803	\$ 244,535	\$	91,266	\$	73,626	\$ 62,539	\$	26,312	\$ 567,081
Service charges and fees on deposit accounts	-	14,534		5,811		-	631		2,940	23,916
Insurance commissions	-	9,621		-		-	67		498	10,186
Merchant-related income	-	4,120		466		-	-		1,049	5,635
Credit and debit card fees	-	19,014		104		-	43		1,744	20,905
Other service charges and fees	216	3,012		2,690		-	1,558		1,313	8,789
Not in scope of ASC Topic 606 (1)	16,609	1,428		2,643		(225)	508		178	21,141
Total non-interest income	16,825	51,729		11,714		(225)	2,807		7,722	90,572
Total Revenue	\$ 85,628	\$ 296,264	\$	102,980	S	73,401	\$ 65,346	\$	34,034	\$ 657,653
	,	,		270						

(In thousands)	ortgage anking	onsumer ail) Banking	mmercial and Corporate	Treasury and Investments	United States Operations	,	Virgin Islands Operations	Total
Year ended December 31, 2018:					•			
Net interest income (1)	\$ 79,389	\$ 217,933	\$ 78,675	\$ 61,628	\$ 59,056	\$	28,702	\$ 525,383
Service charges and fees on deposit accounts	-	13,332	4,965	-	559		2,812	21,668
Insurance commissions	-	7,889	-	-	87		455	8,431
Merchant-related income	-	3,561	748	-	-		934	5,243
Credit and debit card fees	-	17,538	1,225	-	618		2,061	21,442
Other service charges and fees	252	4,391	1,280	71	1,351		525	7,870
Not in scope of Topic 606 (1)	16,821	995	(3,060)	2,434	405		61	17,656
Total non-interest income	17,073	47,706	5,158	2,505	3,020		6,848	82,310
Total Revenue	\$ 96,462	\$ 265,639	\$ 83,833	\$ 64,133	\$ 62,076	\$	35,550	\$ 607,693

<sup>(1)</sup> Most of the Corporation's revenue is not within the scope of ASC Topic 606. The guidance explicitly excludes net interest income from financial assets and liabilities, as well as other non-interest income from loans, leases, investment securities and derivative financial instruments.

For 2019 and 2018, substantially all of the Corporation's revenue within the scope of ASC Topic 606 was related to performance obligations satisfied at a point in time.

The following is a discussion of the Corporation's revenues that are within the scope of ASC Topic 606.

#### Service Charges and Fees on Deposit Accounts

Service charges and fees on deposit accounts relate to fees generated from a variety of deposit products and services rendered to customers. Charges include, but are not limited to, overdraft fees, non-sufficient fund fees, dormant fees and monthly service charges. Such fees are recognized concurrently with the event on a daily basis or on a monthly basis depending upon the customer's cycle date. These depository arrangements are considered day-to-day contracts that do not extend beyond the services performed, as customers have the right to terminate these contracts with no penalty or, if any, nonsubstantive penalties.

#### Insurance Commissions

For insurance commissions, which include regular and contingent commissions paid to the Corporation's insurance agency, the agreements contain a performance obligation related to the sale/issuance of the policy and ancillary administrative post-issuance support. The performance obligations are satisfied when the policies are issued, and revenue is recognized at that point in time. In addition, contingent commission income may be considered to be constrained, as defined under ASC Topic 606. Contingent commission income is included in the transaction price only to the extent that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur or payments are received. For 2019 and 2018, the Corporation recognized revenue of \$3.0 million and \$2.4 million, respectively, at the time that payments were confirmed and constraints were released.

#### Merchant-related Income

For merchant-related income, the determination of which included the consideration of a 2015 sale of merchant contracts that involved sales of point of sale ("POS") terminals and entry into a marketing alliance under a revenue-sharing agreement, the Corporation concluded that control of the POS terminals and merchant contracts was transferred to the customer at the contract's inception. With respect to the related revenue-sharing agreement, the Corporation satisfies the marketing alliance performance obligation over the life of the contract, and recognizes the associated transaction price as the entity performs and any constraints over the variable consideration are resolved.

#### Credit and Debit Card Fees

Credit and debit card fees primarily represent revenues earned from interchange fees and ATM fees. Interchange and network revenues are earned on credit and debit card transactions conducted with payment networks. ATM fees are primarily earned as a result of surcharges assessed to non-FirstBank customers who use a FirstBank ATM. Such fees are generally recognized concurrently with the delivery of services on a daily basis.

#### Other Fees

Other fees primarily include revenues generated from wire transfers, lockboxes, and bank issuances of checks. The Corporation recognizes such fees concurrently with the event or on a monthly basis.

#### **Contract Balances**

A contract liability is an entity's obligation to transfer goods or services to a customer in exchange for consideration from the customer. During 2019, the Bank entered into a growth agreement with an international card service association to expand the customer base and enhance product offerings. As part of this agreement, the Bank received a signing bonus of approximately \$0.7 million. The contract requires the Bank to either launch a new debit card product by March 30, 2021 or maintain a ratio of over 50% of the portfolio with the related card service association by the end of year 2021. The Corporation recognized \$0.7 million as a contract liability as the revenue is constrained to the fulfillment of either of the above conditions. In addition, as discussed above, during 2015, the Bank entered into a long-term strategic marketing alliance under a revenue-sharing agreement with another entity to which the Bank sold its merchant contracts portfolio and related POS terminals. Merchant services are marketed through FirstBank's branches and offices in Puerto Rico and the Virgin Islands. Under the revenue-sharing agreement, FirstBank shares with this entity revenues generated by the merchant contracts over the term of the 10-year agreement. As of December 31, 2019 and 2018, these contract liabilities amounted to approximately \$2.5 million and \$2.1 million, respectively, which will be recognized over the remaining term of the contracts. For 2019 and 2018, the Corporation recognized revenue and its contract liabilities decreased by approximately \$0.3 million due to the completion of performance over time. There were no changes in contract liabilities due to changes in transaction price estimates.

A contract asset is the right to consideration for transferred goods or services when the amount is conditioned on something other than the passage of time. As of December 31, 2019 and 2018, there were no contract assets from contracts with customers or contract assets recorded on the Corporation's consolidated financial statements.

The following table show the activity of contract liabilities for the years ended December 31, 2019 and 2018:

(In thousands)	2019		2018
Beginning Balance	\$ 2,071	\$	2,396
Plus:			
Additions	730		-
Less:			
Amortizations	(325)	)	(325)
Ending balance	\$ 2,476	\$	2,071

#### Other

Except for the contract liabilities noted above, the Corporation did not have any significant performance obligations as of December 31, 2019. The Corporation also did not have any material contract acquisition costs and did not make any significant judgments or estimates in recognizing revenue for financial reporting purposes.

### NOTE 32 – SUPPLEMENTAL STATEMENT OF CASH FLOWS INFORMATION

Supplemental statement of cash flows information is as follows for the indicated periods:

	Yea	ır End	led December :	31,	
	2019		2018		2017
(In thousands)					
Cash paid for:					
Interest on borrowings	\$ 107,010	\$	98,194	\$	93,634
Income tax	13,495		7,175		4,037
Operating cash flow from operating leases	10,219		-		-
Non-cash investing and financing activities:					
Additions to OREO	40,398		48,767		47,711
Additions to auto and other repossessed assets	47,643		52,023		40,987
Capitalization of servicing assets	4,039		3,864		3,318
Loan securitizations	235,258		233,175		235,074
Loans held for investment transferred to held for sale	24,470		90,319		-
Loans held for sale transferred to held for investment	-		2,179		10,234
Property plant and equipment transferred to other assets	-		-		1,185
ROU asset obtained in exchange for operating lease liabilities	10,762		-		-
Adoption of lease accounting standard:					
ROU assets operating leases	57,178		-		-
Operating lease liabilities	59,818		-		-
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#### NOTE 33 - REGULATORY MATTERS, COMMITMENTS, AND CONTINGENCIES

The Corporation and FirstBank are each subject to various regulatory capital requirements imposed by the federal banking agencies. Failure to meet minimum capital requirements can result in certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material adverse effect on the Corporation's financial statements and activities. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Corporation must meet specific capital guidelines that involve quantitative measures of the Corporation's and FirstBank's assets, liabilities, and certain off-balance sheet items as calculated under regulatory accounting practices. The Corporation's capital amounts and classification are also subject to qualitative judgments and adjustment by the regulators with respect to minimum capital requirements, components, risk weightings, and other factors. As of December 31, 2019, and 2018, the Corporation and FirstBank exceeded the minimum regulatory capital ratios to be considered a well capitalized institution under the regulatory framework for prompt corrective action. As of December 31, 2019, management does not believe that any condition has changed or event has occurred that would have changed the institution's status.

Although the Corporation and FirstBank became subject to the U.S. Basel III capital rules ("Basel III rules") beginning on January 1, 2015, certain elements of the Basel III have been deferred by the federal banking agencies. The Corporation and FirstBank compute risk-weighted assets using the Standardized Approach required by the Basel III rules.

The Basel III rules require the Corporation to maintain an additional capital conservation buffer of 2.5% to avoid limitations on both (i) capital distributions (e.g., repurchases of capital instruments, dividends and interest payments on capital instruments) and (ii) discretionary bonus payments to executive officers and heads of major business lines. The phase-in of the capital conservation buffer began on January 1, 2016 with a first year requirement of 0.625% of additional Common Equity Tier 1 Capital ("CET1"), which was progressively increased over a four-year period, increasing by that same percentage amount on each subsequent January 1 until it reached the fully phased-in 2.5% CET1 requirement on January 1, 2019.

Under the fully phased-in Basel III rules, in order to be considered adequately capitalized and not subject to the above-described limitations, the Corporation is required to maintain: (i) a minimum CET1 capital to risk-weighted assets ratio of at least 4.5%, plus the 2.5% "capital conservation buffer," resulting in a required minimum CET1 ratio of at least 7%; (ii) a minimum ratio of total Tier 1 capital to risk-weighted assets of at least 6.0%, plus the 2.5% capital conservation buffer, resulting in a required minimum Tier 1 capital ratio of 8.5%; (iii) a minimum ratio of total Tier 1 plus Tier 2 capital to risk-weighted assets of at least 8.0%, plus the 2.5% capital conservation buffer, resulting in a required minimum total capital ratio of 10.5%; and (iv) a required minimum leverage ratio of 4%, calculated as the ratio of Tier 1 capital to average on-balance sheet (non-risk adjusted) assets.

In addition, as required under the Basel III rules, the Corporation's TRuPs were fully phased-out from Tier 1 capital as of January 1, 2016. However, the Corporation's TRuPs may continue to be included in Tier 2 capital until the instruments are redeemed or mature.

The Federal Reserve Board, the FDIC, and the Office of the Comptroller of the Currency (collectively "the agencies") have issued several rulemakings over the last two years to simplify certain aspects of the capital rule. For example, the capital rule included transitional arrangements for certain requirements. Under such transitional arrangements in the capital rule, any amount of mortgage servicing assets, temporary difference deferred tax assets, and investments in the capital of unconsolidated financial institutions that a banking organization did not deduct from common equity tier 1 capital was risk weighted at 100 percent until January 1, 2018. In 2017, the agencies adopted a transition rule to allow non-advanced approaches banking organizations, such as the Corporation and FirstBank, to continue to apply the transition treatment in effect in 2017 (including the 100 percent risk weight for mortgage servicing assets, temporary difference deferred tax assets, and significant investments in the capital of unconsolidated financial institutions) while the agencies considered the simplifications proposal.

On July 9, 2019, the agencies adopted a final rule that supersedes the regulatory capital transition rules and eliminates the transition provisions that are no longer operative. The final rule will be generally effective April 1, 2020 and eliminates: (i) the 10% common equity tier 1 capital deduction threshold, which applies individually to holdings of mortgage servicing assets, temporary difference deferred tax assets, and significant investments in the capital of unconsolidated financial institutions in the form of common stock; (ii) the 15% common equity tier 1 capital deduction threshold, which applies to the aggregate amount of such items; (iii) the 10% threshold for non-significant investments, which applies to holdings of regulatory capital of unconsolidated financial institutions; and (iv) the deduction treatment for significant investments in the capital of unconsolidated financial institutions that are not in the form of common stock. Instead of the current capital rule's treatments for mortgage servicing assets, temporary difference deferred tax assets, and investments in the capital of unconsolidated financial institutions, the final rule requires non-advanced approaches banking organizations to deduct from common equity tier 1 capital any amount of mortgage servicing assets, temporary difference deferred tax assets, and investments in the capital of unconsolidated financial institutions that individually exceeds 25% of common equity tier 1 capital of the banking organization (the 25% common equity tier 1 capital deduction threshold). The final rule retains the deferred requirement that a banking organization must apply a 250% risk weight to non-deducted mortgage servicing assets or temporary difference deferred tax assets.

The regulatory capital positions of the Corporation and FirstBank as of December 31, 2019 and 2018 were as follows:

			Regulatory Requiremen	ts		
	Actual		For Capital Adequacy Pu	•	To be Well-Capitalize Thresholds	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
(Dollars in thousands)						
As of December 31, 2019						
Total Capital (to						
Risk-Weighted Assets)						
First BanCorp.	\$ 2,286,337	25.22% \$	725,236	8.0%	N/A	N/A
FirstBank	\$ 2,242,262	24.74% \$	725,047	8.0% \$	906,309	10.0%
Common Equity Tier 1 Capital						
(to Risk-Weighted Assets)						
First BanCorp.	\$ 1,957,887	21.60% \$	407,946	4.5%	N/A	N/A
FirstBank	\$ 1,820,571	20.09% \$	407,839	4.5% \$	589,101	6.5%
Tier I Capital (to						
Risk-Weighted Assets)						
First BanCorp.	\$ 1,993,991	22.00% \$	543,927	6.0%	N/A	N/A
FirstBank	\$ 2,128,571	23.49% \$	543,785	6.0% \$	725,047	8.0%
Leverage ratio						
First BanCorp.	\$ 1,993,991	16.15% \$	493,786	4.0%	N/A	N/A
FirstBank	\$ 2,128,571	17.26% \$	493,242	4.0% \$	616,552	5.0%
As of December 31, 2018						
Total Capital (to						
Risk-Weighted Assets)						
First BanCorp.	\$ 2,118,940	24.00% \$	706,418	8.0%	N/A	N/A
FirstBank	\$ 2,075,894	23.51% \$	706,426	8.0% \$	883,032	10.0%
Common Equity Tier 1 Capital						
(to Risk-Weighted Assets)						
First BanCorp.	\$ 1,792,880	20.30% \$	397,360	4.5%	N/A	N/A
FirstBank	\$ 1,656,563	18.76% \$	397,365	4.5% \$	573,971	6.5%
Tier I Capital (to						
Risk-Weighted Assets)						
First BanCorp.	\$ 1,828,984	20.71% \$	529,814	6.0%	N/A	N/A
FirstBank	\$ 1,964,563	22.25% \$	529,819	6.0% \$	706,426	8.0%
Leverage ratio						
First BanCorp.	\$ 1,828,984	15.37% \$	475,924	4.0%	N/A	N/A
FirstBank	\$ 1,964,563	16.53% \$	475,490	4.0% \$	594,362	5.0%

The following table summarizes commitments to extend credit and standby letters of credit as of the indicated dates:

	Decem	ber 31,	
	2019	2018	3
(In thousands)			
Financial instruments whose contract amounts represent credit risk:			
Commitments to extend credit:			
Construction undisbursed funds	\$ 185,569	\$	160,905
Unused personal lines of credit	722,761		722,510
Commercial lines of credit	533,230		455,344
Commercial letters of credit	82,281		69,664
Standby letters of credit	4,452		2,865
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The Corporation's exposure to credit loss in the event of nonperformance by the other party to the financial instrument on commitments to extend credit and standby letters of credit is represented by the contractual amount of those instruments. Management uses the same credit policies and approval process in entering into commitments and conditional obligations as it does for on-balance sheet instruments.

Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any conditions established in the contract. Commitments generally have fixed expiration dates or other termination clauses. Since certain commitments are expected to expire without being drawn upon, the total commitment amount does not necessarily represent future cash requirements. For most of the commercial lines of credit, the Corporation has the option to reevaluate the agreement prior to additional disbursements. In the case of credit cards and personal lines of credit, the Corporation can cancel the unused credit facility at any time and without cause.

In general, commercial and standby letters of credit are issued to facilitate foreign and domestic trade transactions. Normally, commercial and standby letters of credit are short-term commitments used to finance commercial contracts for the shipment of goods. The collateral for these letters of credit includes cash or available commercial lines of credit. The fair value of commercial and standby letters of credit is based on the fees currently charged for such agreements, which, as of December 31, 2019 and 2018, was not significant.

The Corporation obtained from GNMA commitment authority to issue GNMA MBS. Under this program, for 2019, the Corporation sold approximately \$235.3 million (2018 - \$233.2 million) of FHA/VA mortgage loan production into GNMA MBS.

As of December 31, 2019, First BanCorp. and its subsidiaries were defendants in various legal proceedings, claims and other loss contingencies arising in the ordinary course of business. On at least a quarterly basis, the Corporation assesses its liabilities and contingencies in connection with threatened and outstanding legal proceedings, claims and other loss contingencies utilizing the latest information available. For legal proceedings, claims and other loss contingencies where it is both probable that the Corporation will incur a loss and the amount can be reasonably estimated, the Corporation establishes an accrual for the loss. Once established, the accrual is adjusted as appropriate to reflect any relevant developments. For legal proceedings, claims and other loss contingencies where a loss is not probable or the amount of the loss cannot be estimated, no accrual is established.

Any estimate involves significant judgment, given the varying stages of the proceedings (including the fact that some of them are currently in preliminary stages), the existence in some of the current proceedings of multiple defendants whose share of liability has yet to be determined, the numerous unresolved issues in the proceedings, and the inherent uncertainty of the various potential outcomes of such proceedings. Accordingly, the Corporation's estimate will change from time-to-time, and actual losses may be more or less than the current estimate.

While the final outcome of legal proceedings, claims and other loss contingencies is inherently uncertain, based on information currently available, management believes that the final disposition of the Corporation's legal proceedings, claims and other loss contingencies, to the extent not previously provided for, will not have a material adverse effect on the Corporation's consolidated financial position as a whole.

If management believes that, based on available information, it is at least reasonably possible that a material loss (or material loss in excess of any accrual) will be incurred in connection with any legal contingencies, the Corporation discloses an estimate of the possible loss or range of loss, either individually or in the aggregate, as appropriate, if such an estimate can be made, or discloses that an estimate cannot be made. Based on the Corporation's assessment as of December 31, 2019, no such disclosures were necessary.

#### NOTE 34 - DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES

One of the market risks facing the Corporation is interest rate risk, which includes the risk that changes in interest rates will result in changes in the value of the Corporation's assets or liabilities and will adversely affect the Corporation's net interest income from its loan and investment portfolios. The overall objective of the Corporation's interest rate risk management activities is to reduce the variability of earnings caused by changes in interest rates.

The Corporation designates a derivative as a fair value hedge, cash flow hedge or economic undesignated hedge when it enters into the derivative contract. As of December 31, 2019 and 2018, all derivatives held by the Corporation were considered economic undesignated hedges. The Corporation records these undesignated hedges at fair value with the resulting gain or loss recognized in current earnings.

The following summarizes the principal derivative activities used by the Corporation in managing interest rate risk:

<u>Interest rate cap agreements</u> - Interest rate cap agreements provide the right to receive cash if a reference interest rate rises above a contractual rate. The value of the interest rate cap increases as the reference interest rate rises. The Corporation enters into interest rate cap agreements for protection from rising interest rates.

Forward Contracts - Forward contracts are primarily sales of to-be-announced ("TBA") MBS that will settle over the standard delivery date and do not qualify as "regular way" security trades. Regular-way security trades are contracts that have no net settlement provision and no market mechanism to facilitate net settlement and that provide for delivery of a security within the time frame generally established by regulations or conventions in the market place or exchange in which the transaction is being executed. The forward sales are considered derivative instruments that need to be marked to market. The Corporation uses these securities to economically hedge the FHA/VA residential mortgage loan securitizations of the mortgage-banking operations. The Corporation also reports as forward contracts the mandatory mortgage loan sales commitments that it enters into with GSEs that require or permit net settlement via a pair-off transaction or the payment of a pair-off fee. Unrealized gains (losses) are recognized as part of Mortgage banking activities in the consolidated statements of income.

<u>Interest Rate Lock Commitments</u> - Interest rate lock commitments are agreements under which the Corporation agrees to extend credit to a borrower under certain specified terms and conditions in which the interest rate and the maximum amount of the loan are set prior to funding. Under the agreement, the Corporation commits to lend funds to a potential borrower, generally on a fixed rate basis, regardless of whether interest rates change in the market.

To satisfy the needs of its customers, the Corporation may enter into non-hedging transactions. In these transactions, the Corporation generally participates as a buyer in one of the agreements and as a seller in the other agreement under the same terms and conditions.

In addition, the Corporation enters into certain contracts with embedded derivatives that do not require separate accounting as these are clearly and closely related to the economic characteristics of the host contract. When the embedded derivative possesses economic characteristics that are not clearly and closely related to the economic characteristics of the host contract, it is bifurcated, carried at fair value, and designated as a trading or non-hedging derivative instrument.

The following table summarizes the notional amounts of all derivative instruments as of the indicated dates:

Notional Amounts <sup>(1)</sup> As of December 31, 2019 2018

(In thousands)

### Undesignated economic hedges:

Interest rate contracts:		
Written interest rate cap agreements	\$ 21,010	\$ 68,510
Purchased interest rate cap agreements	21,010	68,510
Interest rate lock commitments	11,456	11,722
Forward Contracts:		
Sale of TBA GNMA MBS pools	35,000	33,000
Forward loan sales commitments	6,418	6,339
	\$ 94,894	\$ 188,081

(1) Notional amounts are presented on a gross basis with no netting of offsetting exposure positions.

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The following table summarizes for derivative instruments their fair values and location in the consolidated statements of financial condition as of the indicated dates:

		Derivatives	mber 31.	D	Liability Der		ъ		
(In thousands)	Statements of Financial Condition Location	Financial Condition 2019 2018			Statements of Financial Condition Location	mber 31, 2019 r Value		mber 31, 2018 r Value	
Undesignated economic hedges:									
Interest rate contracts:									
Written interest rate cap agreements	Other assets	\$	-	\$	-	Accounts payable and other liabilities	\$ 11	\$	617
Purchased interest rate cap agreements	Other assets		11		623	Accounts payable and other liabilities	-		-
Interest rate lock commitments	Other assets		341		383		-		-
Forward Contracts:									
Sales of TBA GNMA MBS pools	Other assets		-		-	Accounts payable and other liabilities	138		383
Forward loan sales commitments	Other assets		20		12		-		-
		\$	372	\$	1,018		\$ 149	\$	1,000

The following table summarizes the effect of derivative instruments on the consolidated statements of income for the indicated periods:

Undesignated economic hedges:	Location of Unrealized Gain (loss) on Derivative Recognized in Statements of Income	2011	Y De	in (or Loss) ear ended cember 31, 2018 thousands)	2	017
Interest rate contracts:						
Written and purchased interest rate cap agreements	Interest income - Loans	\$	(6) \$	22	\$	(2)
Interest rate lock commitments	Mortgage Banking Activities		224	383		-
Forward contracts:						
Sales of TBA GNMA MBS pools	Mortgage Banking Activities		245	(371)		189
Forward loan sales commitments	Mortgage Banking Activities		8	12		-
Total gain on derivatives		\$	471 \$	46	\$	187
	281					

Derivative instruments are subject to market risk. As is the case with investment securities, the market value of derivative instruments is largely a function of the financial market's expectations regarding the future direction of interest rates. Accordingly, current market values are not necessarily indicative of the future impact of derivative instruments on earnings. This will depend, for the most part, on the shape of the yield curve, and the level of interest rates, as well as the expectations for rates in the future.

As of December 31, 2019, the Corporation had not entered into any derivative instrument containing credit-risk-related contingent features.

#### Credit and Market Risk of Derivatives

The Corporation uses derivative instruments to manage interest rate risk. By using derivative instruments, the Corporation is exposed to credit and market risk. If the counterparty fails to perform, credit risk is equal to the extent of the Corporation's fair value gain on the derivative. When the fair value of a derivative instrument contract is positive, this generally indicates that the counterparty owes the Corporation which, therefore, creates a credit risk for the Corporation. When the fair value of a derivative instrument contract is negative, the Corporation owes the counterparty and, therefore, it has no credit risk. The Corporation minimizes its credit risk in derivative instruments by entering into transactions with reputable broker dealers (financial institutions) that are reviewed periodically by the Management Investment and Asset Liability Committee of the Corporation (the "MIALCO") and by the Board of Directors. The Corporation also has a policy of requiring that all derivative instrument contracts be governed by an International Swaps and Derivatives Association Master Agreement, which includes a provision for netting. The Corporation has a policy of diversifying derivatives counterparties to reduce the consequences of counterparty default.

The Corporation had credit risk of \$0.4 million as of December 31, 2019 (2018 — \$1.0 million) related to derivative instruments with positive fair values. The credit risk does not consider the value of any collateral and the effects of legally enforceable master netting agreements. There were no credit losses associated with derivative instruments recognized in 2019, 2018, or 2017.

Market risk is the adverse effect that a change in interest rates or implied volatility rates has on the value of a financial instrument. The Corporation manages the market risk associated with interest rate contracts by establishing and monitoring limits as to the types and degree of risk that may be undertaken.

The MIALCO monitors Corporation's derivative activities as part of its risk-management oversight of the Corporation's treasury functions.

#### NOTE 35 - OFFSETTING OF ASSETS AND LIABILITIES

The Corporation enters into master agreements with counterparties, primarily related to derivatives and repurchase agreements, that may allow for netting of exposures in the event of default. In an event of default, each party has a right of set-off against the other party for amounts owed under the related agreement and any other amount or obligation owed with respect to any other agreement or transaction between them. The following tables present information about the offsetting of financial assets and liabilities as well as derivative assets and liabilities, as of the indicated dates:

### Offsetting of Financial Assets and Derivative Assets

#### As of December 31, 2019

	Gross mounts of ecognized	(	Gross Amounts Offset in the Statement of Financial	 Amounts of Asset Presented in the tement of Financia	-	Gross Amounts Statement of Fin Financial		cial Condition  Cash	N	
(In thousands)	Assets		Condition	Condition		Instruments		Collateral	Net Amou	ınt
Description										
Derivatives	\$ 11	\$	-	\$ 1	1	\$ -		\$ (11)	\$	-
Securities purchased under agreement										
to resell	200,000		(200,000)		-	-		-		-
Total	\$ 200,011	\$	(200,000)	\$ 1	1	\$ -	_	\$ (11)	\$	

#### As of December 31, 2018

		Gross mounts of ecognized Assets	•	Gross Amounts Offset in the Statement of Financial Condition		et Amounts of Assets Presented in the atement of Financial Condition	-	Fross Amounts N tatement of Fina Financial Instruments	ncia		Net	Amount
(In thousands)		1135003		Condition		Condition		instruments		Conacciai	1100	7 mount
Description												
Derivatives	\$	623	\$	-	\$	623	\$	-	\$	(623)	\$	-
Securities purchased under agreement												
to resell		200,000		(200,000)		-		-		-		-
Total	\$	200,623	\$	(200,000)	\$	623	\$		\$	(623)	\$	-
	-			283	3		_					

Offsetting of Financial Liabilities and Derivative Liabilities

As of December 31, 2019

Gross Amounts Not Offset in the Statement of Financial Condition

				Con	dition	
(In thousands)	Gross Amounts of Recognized Liabilities	Gross Amounts Offset in the Statement of Financial Condition	Net Amounts of Liabilities Presented in the Statement of Financial Condition	Financial Instruments	Cash Collateral	Net Amount
Description						
Securities purchased under agreement to repurchase	\$ 300,000	\$ (200,000)	\$ 100,000	\$ (100,000)	\$ -	<u>\$</u> -
As of December 31, 2018				Statement	s Not Offset in the of Financial adition	
	Gross Amounts of Recognized	Gross Amounts Offset in the Statement of Financial	Net Amounts of Liabilities Presented in the Statement of Financial	Financial		
As of December 31, 2018 (In thousands)	Liabilities	Condition	Condition	Instruments	Cash Collateral	Net Amount
Description						
Securities purchased under agreement to repurchase	\$ 350,086	\$ (200,000)	\$ 150,086	\$ (150,086)	\$ -	\$ -

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#### **NOTE 36 – SEGMENT INFORMATION**

Based upon the Corporation's organizational structure and the information provided to the Chief Executive Officer, the operating segments are based primarily on the Corporation's lines of business for its operations in Puerto Rico, the Corporation's principal market, and by geographic areas for its operations outside of Puerto Rico. As of December 31, 2019, the Corporation had six reportable segments: Commercial and Corporate Banking; Mortgage Banking; Consumer (Retail) Banking; Treasury and Investments; United States Operations; and Virgin Islands Operations. Management determined the reportable segments based on the internal structure used to evaluate performance and to assess where to allocate resources. Other factors, such as the Corporation's organizational chart, nature of the products, distribution channels, and the economic characteristics of the products, were also considered in the determination of the reportable segments.

The Commercial and Corporate Banking segment consists of the Corporation's lending and other services for large customers represented by specialized and middle-market clients and the public sector. The Commercial and Corporate Banking segment offers commercial loans, including commercial real estate and construction loans, and floor plan financings, as well as other products, such as cash management and business management services. The Mortgage Banking segment consists of the origination, sale, and servicing of a variety of residential mortgage loans. The Mortgage Banking segment also acquires and sells mortgages in the secondary markets. In addition, the Mortgage Banking segment includes mortgage loans purchased from other local banks and mortgage bankers. The Consumer (Retail) Banking segment consists of the Corporation's consumer lending and deposit-taking activities conducted mainly through its branch network and loan centers. The Treasury and Investments segment is responsible for the Corporation's investment portfolio and treasury functions that are executed to manage and enhance liquidity. This segment lends funds to the Commercial and Corporate Banking, Mortgage Banking, Consumer (Retail) Banking and United States Operations segments to finance their lending activities and borrows from those segments. The Consumer (Retail) Banking segment also lends funds to other segments. The interest rates charged or credited by Treasury and Investments and the Corporation's actual net interest income from centralized management of funding costs is reported in the Treasury and Investments segment. The United States Operations segment consists of all banking activities conducted by FirstBank in the United States mainland, including commercial and retail banking services. The Virgin Islands Operations segment consists of all banking activities conducted by the Corporation in the USVI and BVI, including commercial and retail banking services.

The accounting policies of the segments are the same as those referred to in Note 1 - Nature of Business and Summary of Significant Accounting Policies, to the consolidated financial statements.

The Corporation evaluates the performance of the segments based on net interest income, the provision for loan and lease losses, non-interest income and direct non-interest expenses. The segments are also evaluated based on the average volume of their interest-earning assets less the allowance for loan and lease losses.

The following tables present information about the reportable segments for the indicated periods:

(In thousands)	Mortg	age Banking	C	onsumer (Retail) Banking	C	ommercial and Corporate Banking	Treasury and Investments	United States Operations	Virgin Islands Operations	Total
For the year ended December 31, 2019:										
Interest income	\$	120,981	\$	216,066	\$	148,224	\$	\$ 97,406	\$ 30,045	\$ 675,897
Net (charge) credit for transfer of funds		(52,178)		66,675		(56,958)	47,477	(5,016)	-	-
Interest expense		-		(38,206)		-	(37,026)	(29,851)	(3,733)	(108,816)
Net interest income		68,803		244,535		91,266	73,626	62,539	26,312	567,081
(Provision) release for loan and lease losses		(13,499)		(41,043)		17,565	-	(7,296)	4,048	(40,225)
Non-interest income (loss)		16,825		51,729		11,714	(225)	2,807	7,722	90,572
Direct non-interest expenses		(34,825)		(116,854)		(34,718)	(2,729)	(34,070)	(28,995)	(252,191)
Segment income	\$	37,304	\$	138,367	\$	85,827	\$ 70,672	\$ 23,980	\$ 9,087	\$ 365,237
Average earnings assets	\$	2,161,772	\$	1,960,352 285	\$	2,489,933	\$ 2,487,084	\$ 1,931,015	\$ 467,252	\$ 11,497,408

(In thousands)	Mort	gage Banking	Co	onsumer (Retail) Banking		ommercial and Corporate Banking		Treasury and Investments		United States Operations		/irgin Islands Operations		Total
For the year ended December 31, 2018:														
Interest income	\$	127.042	S	181.166	S	138.706	S	61.913	S	83.971	S	32,169	S	624,967
Net (charge) credit for transfer of funds		(47,653)		65,092		(60,031)		44,540		(1,948)		,		
Interest expense		-		(28,325)		-		(44,825)		(22,967)		(3,467)		(99,584)
Net interest income		79.389		217,933		78,675		61,628		59,056		28,702		525,383
Provision for loan and lease losses		(13.083)		(23,516)		(4,804)		-		(11.882)		(5,968)		(59,253)
Non-interest income		17,073		47,706		5,158		2,505		3,020		6,848		82,310
Direct non-interest expenses		(38,213)		(112,176)		(32,371)		(2,966)		(33,566)		(30,963)		(250,255)
Segment income (loss)	\$	45,166	\$	129,947	\$	46,658	\$	61,167	\$	16,628	\$	(1,381)	\$	298,185
Average earnings assets	\$	2,258,974	\$	1,636,002	\$	2,530,635	\$	2,552,130	\$	1,750,155	\$	537,574	\$	11,265,470
					Co	mmanaial and								
(In thousands)	Mort	gage Banking	Co	onsumer (Retail) Banking		mmercial and Corporate Banking		Treasury and Investments	1	United States Operations		irgin Islands Operations		Total
(In thousands)	Mort	gage Banking	Со			Corporate			1					Total
For the year ended December 31, 2017:				Banking		Corporate Banking		Investments		Operations		Operations	\$	
For the year ended December 31, 2017: Interest income	Mort	131,718	Co \$	Banking 173,690		Corporate Banking		Investments 48,071	s	Operations 69,760			s	Total 588,423
For the year ended December 31, 2017: Interest income Net (charge) credit for transfer of funds				173,690 27,475		Corporate Banking		48,071 56,865		Operations 69,760 (1,677)		Operations 36,313	s	588,423
For the year ended December 31, 2017: Interest income Net (charge) credit for transfer of funds Interest expense		131,718 (45,759)		173,690 27,475 (25,240)		Corporate Banking 128,871 (36,904)		48,071 56,865 (49,577)		69,760 (1,677) (18,902)		36,313 (3,153)	s	588,423
For the year ended December 31, 2017: Interest income Net (charge) credit for transfer of funds		131,718 (45,759) - 85,959		173,690 27,475 (25,240) 175,925		128,871 (36,904) - 91,967		48,071 56,865		69,760 (1,677) (18,902) 49,181		36,313 - (3,153) 33,160	S	588,423 - (96,872) 491,551
For the year ended December 31, 2017: Interest income Net (charge) credit for transfer of funds Interest expense Net interest income Provision for loan and lease losses		131,718 (45,759)		173,690 27,475 (25,240)		Corporate Banking 128,871 (36,904)		48,071 56,865 (49,577)		69,760 (1,677) (18,902)		36,313 (3,153)	S	588,423
For the year ended December 31, 2017: Interest income Net (charge) credit for transfer of funds Interest expense Net interest income Provision for loan and lease losses Non-interest income (loss)		131,718 (45,759) - 85,959 (47,713) 12,825		173,690 27,475 (25,240) 175,925 (53,778) 43,924		Corporate Banking  128,871 (36,904) - 91,967 (33,296) 7,176		48,071 56,865 (49,577) 55,359 - (10,206)		69,760 (1,677) (18,902) 49,181 (3,644) 2,664		36,313 - (3,153) 33,160 (5,823) 6,004	\$	588,423 - (96,872) 491,551 (144,254) 62,387
For the year ended December 31, 2017: Interest income Net (charge) credit for transfer of funds Interest expense Net interest income Provision for loan and lease losses		131,718 (45,759) - 85,959 (47,713)		173,690 27,475 (25,240) 175,925 (53,778)		128,871 (36,904) - 91,967 (33,296)	\$	48,071 56,865 (49,577) 55,359		69,760 (1,677) (18,902) 49,181 (3,644)		36,313 (3,153) 33,160 (5,823)	\$	588,423 - (96,872) 491,551 (144,254)

The following table presents a reconciliation of the reportable segment financial information to the consolidated totals for the indicated periods:

(In thousands)	2019	Yea	r Ended December 31, 2018	2017
Net income:				
Total income for segments and other	\$ 365,237	\$	298,185	\$ 167,407
Other operating expenses (1)	(125,865)		(107,547)	(105,424)
Income before income taxes	239,372		190,638	61,983
Income tax expense (benefit)	71,995		(10,970)	(4,973)
Total consolidated net income	\$ 167,377	\$	201,608	\$ 66,956
Average assets:	 			
Total average earning assets for segments	\$ 11,497,408	\$	11,265,470	\$ 11,035,328
Average non-earning assets	954,726		940,731	937,950
Total consolidated average assets	\$ 12,452,134	\$	12,206,201	\$ 11,973,278

<sup>(1)</sup> Expenses pertaining to corporate administrative functions that support the operating segment, but are not specifically attributable to or managed by any segment, are not included in the reported financial results of the operating segments. The unallocated corporate expenses include certain general and administrative expenses and related depreciation and amortization expenses.

The following table presents revenues (interest income plus non-interest income) and selected balance sheet data by geography based on the location in which the transaction is originated as of indicated dates:

(In thousands)	2019	2018	2017
Revenues:			
Puerto Rico	\$ 628,489	\$ 581,269	\$ 536,069
United States	100,213	86,991	72,424
Virgin Islands	37,767	39,017	42,317
Total consolidated revenues	\$ 766,469	\$ 707,277	\$ 650,810
Selected Balance Sheet Information:			
Total assets:			
Puerto Rico	\$ 10,059,890	\$ 9,797,267	\$ 9,871,272
United States	2,048,260	1,940,633	1,780,654
Virgin Islands	503,116	505,661	609,342
Loans:			
Puerto Rico	\$ 6,695,953	\$ 6,586,033	\$ 6,633,432
United States	1,879,346	1,834,088	1,665,448
Virgin Islands	466,383	481,188	584,576
Deposits:			
Puerto Rico (1)	\$ 6,422,864	\$ 6,208,531	\$ 6,268,056
United States (2)	1,661,657	1,519,362	1,637,941
Virgin Islands	1,263,908	1,266,821	1,116,634

<sup>(1)</sup> For 2019, 2018, and 2017, includes \$243.4 million, \$441.1 million, and \$1.0 billion, respectively, of brokered CDs allocated to Puerto Rico operations.

<sup>(2)</sup> For 2019, 2018, and 2017 includes \$191.7 million, \$114.5 million, and \$158.0 million, respectively, of brokered CDs allocated to the United States operations.

# FIRST BANCORP. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS-(Continued)

# NOTE 37- FIRST BANCORP. (HOLDING COMPANY ONLY) FINANCIAL INFORMATION

The following condensed financial information presents the financial position of First BanCorp at the holding company level only as of December 31, 2019 and 2018, and the results of its operations and cash flows for the years ended December 31, 2019, 2018, and 2017:

# **Statements of Financial Condition**

		As of December 31,		
(In thousands)		2019		2018
Assets				
Cash and due from banks	\$	16,895	\$	10,984
Money market investments		6,211		6,111
Other investment securities		285		285
Investment in First Bank Puerto Rico, at equity		2,362,182		2,179,655
Investment in First Bank Insurance Agency, at equity		24,995		17,780
Investment in FBP Statutory Trust I		1,963		1,963
Investment in FBP Statutory Trust II		3,561		3,561
Other assets		509		12,219
Total assets	\$	2,416,601	\$	2,232,558
Liabilities and Stockholders' Equity				
Liabilities:				
Other borrowings	\$	184,150	\$	184,150
Accounts payable and other liabilities		4,378		3,704
Total liabilities		188,528		187,854
Stockholders' equity		2,228,073		2,044,704
Total liabilities and stockholders' equity	\$	2,416,601	\$	2,232,558
28	9			

# FIRST BANCORP. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS-(Continued)

# **Statements of Income**

		Year Ended December 31,				
(In thousands)		2019		2018		2017
Income	Φ.	222	ф	20	Ф	20
Interest income on money market investments	\$	233	\$	20	\$	20
Interest income on loans		-		105		-
Dividend income from banking subsidiaries		42,243		37,784		7,200
Dividend income from non-banking subsidiaries		-		-		3,000
Other income		283		275		262
		42,759		38,184		10,482
Expense						
Other borrowings		9,424		8,983		8,284
Other operating expenses		2,131		2,489		3,175
		11,555		11,472		11,459
Gain on early extinguishment of debt		-		2,316		1,391
, ,				•		,
Income before income taxes and equity						
in undistributed earnings of subsidiaries		31,204		29,028		414
Income tax provision		2,752		-		45
Equity in undistributed earnings of subsidiaries		138,925		172,580		66,587
Net income	\$	167,377	\$	201,608	\$	66,956
	<u> </u>	107,577	Ψ	201,000	Ψ	00,500
Other comprehensive income (loss) not of toy		47 170		(10.906)		12 775
Other comprehensive income (loss), net of tax		47,179		(19,806)		13,775
Communications in communication	¢	214 556	¢	101 002	ø	90.721
Comprehensive income	\$	214,556	\$	181,802	\$	80,731
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# FIRST BANCORP. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS-(Continued)

### Statements of Cash Flows

		Year Ended December 31,			
	201	9	2018	2	017
(In thousands)					
Cash flows from operating activities:	Φ.	1.00.000	0.01.600	Φ.	66.056
Net income	\$	167,377	\$ 201,608	\$	66,956
Adjustments to reconcile net income to net cash					
provided by operating activities:					
Stock-based compensation		314	2,202		3,769
Equity in undistributed earnings of subsidiaries		(138,925)	(172,580)		(66,587)
Gain on early extinguishment of debt		-	(2,316)		(1,391)
Accretion of discount on loans		-	(4)		(14)
Net decrease (increase) in other assets		11,710	(8,417)		(8)
Net increase (decrease) in other liabilities		526	2,890		(201)
Net cash provided by operating activities		41,002	23,383		2,524
Cash flows from investing activities:					
Principal collected on loans		-	191		50
Net cash provided by investing activities		-	191		50
Cash flows from financing activities:					
Repurchase of common stock		(1,959)	(2,827)		(2,497)
Repayment of junior subordinated debentures		-	(21,434)		(5,930)
Dividends paid on common stock		(30,356)	(6,517)		-
Dividends paid on preferred stock		(2,676)	(2,676)		(2,676)
Net cash used in financing activities		(34,991)	(33,454)		(11,103)
Net increase (decrease) in cash and cash equivalents		6,011	(9,880)		(8,529)
Cash and cash equivalents at beginning of the year		17,095	26,975		35,504
Cash and cash equivalents at end of year	\$	23,106	\$ 17,095	\$	26,975
Cash and cash equivalents include:					
Cash and due from banks	S	16.895	\$ 10,984	S	20,864
Money market instruments	y .	6,211	6,111	Ψ	6,111
money market installicitis	_\$		\$ 17,095	\$	26,975
	Ψ	23,100	Ψ 17,095	Ψ	20,713

# NOTE 38 – SUBSEQUENT EVENTS

At the end of December 2019 and in early January 2020, the southwestern part of Puerto Rico was struck by a series of seismic events. The largest and most damaging of these events occurred on January 7, 2020, an earthquake that had a magnitude of 6.4 on the Modified Mercalli intensity scale. This earthquake and related aftershocks damaged several structures, including residences, historical buildings, and high-rise buildings in the affected areas. However, damages on the Corporation's facilities and OREO properties in the affected areas were minor and we do not believe that such damages would be material to our financial position.

In working with borrowers affected by these events, the Corporation established a relief program that may provide deferred repayment arrangements, on a case by case basis, to those consumer and residential mortgage borrowers who were current or less than 90 days delinquent as of January 7, 2020 (less than 29 days delinquent for credit cards and other consumer credit lines), as well as commercial customers current in payments as of December 31, 2019. As of the date hereof, the Corporation has entered into deferred payment arrangements on 726 consumer loans totaling \$14.5 million, 59 residential mortgage loans totaling \$9.2 million, and two commercial mortgage loan of \$55.7 million.

The Corporation has performed an evaluation of all other events occurring subsequent to December 31, 2019; management has determined that, other than the adoption of ASC 326, which is disclosed in Note 1 above, there were no events occurring in this period that require disclosure in or adjustment to the accompanying financial statements.

## Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosures

Nothing to report.

### Item 9A. Controls and Procedures

### **Disclosure Controls and Procedures**

First BanCorp.'s management, under the supervision and with the participation of its Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of First BanCorp.'s disclosure controls and procedures as such term is defined in Rules 13a-15(e) and 15d-15(e) promulgated under the Securities Exchange Act of 1934 (the "Exchange Act"), as amended, as of the end of the period covered by this Annual Report on Form 10-K. Based on this evaluation, our CEO and CFO concluded that, as of December 31, 2019, the design and operation of the Corporation's disclosure controls and procedures were effective and provide reasonable assurance that the information required to be disclosed by the Corporation in reports that the Corporation files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms and is accumulated and reported to the Corporation's management, including the CEO and CFO, as appropriate to allow timely decisions regarding required disclosure.

## Management's Report on Internal Control over Financial Reporting

Our management's report on Internal Control over Financial Reporting is included in Item 8 and incorporated herein by reference. Management has conducted an assessment of the Corporation's internal control over financial reporting as of December 31, 2019 based on the criteria established in *Internal Control – Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based upon that assessment, management concluded that the Corporation's internal control over financial reporting was effective as of December 31, 2019.

The effectiveness of the Corporation's internal control over financial reporting as of December 31, 2019 has been audited by Crowe LLP, an independent registered public accounting firm, as stated in their report included in Item 8 of this Form 10-K.

## **Changes in Internal Control over Financial Reporting**

Item 9B. Other Information.

There have been no changes to the Corporation's internal control over financial reporting during our most recent quarter ended December 31, 2019 that have materially affected, or are reasonably likely to materially affect, the Corporation's internal control over financial reporting.

None.		
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## PART III

## Item 10. Directors, Executive Officers and Corporate Governance

Information in response to this item is incorporated herein by reference from the sections entitled "Information with Respect to Nominees Standing for Election as Directors and with respect to Executive Officers of the Corporation," "Corporate Governance and Related Matters," "Section 16(a) Beneficial Ownership Reporting Compliance" and "Audit Committee Report" contained in First BanCorp.'s definitive Proxy Statement for use in connection with its 2020 Annual Meeting of Stockholders (the "Proxy Statement") to be filed with the SEC within 120 days of the close of First BanCorp.'s 2019 fiscal year.

## Item 11. Executive Compensation.

Information in response to this item is incorporated herein by reference from the sections entitled "Compensation Committee Interlocks and Insider Participation," "Compensation of Directors," "Compensation Discussion and Analysis," "Executive Compensation Disclosure" and "Compensation Committee Report" in First BanCorp.'s Proxy Statement to be filed with the SEC within 120 days of the close of First BanCorp.'s 2019 fiscal year.

## Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

Information in response to this item is incorporated herein by reference from the section entitled "Security Ownership of Certain Beneficial Owners and Management" in First BanCorp.'s Proxy Statement to be filed with the SEC within 120 days of the close of First BanCorp.'s 2019 fiscal year and by reference to the section entitled "Securities authorized for issuance under equity compensation plans" in Part II, Item 5 of this Form 10-K.

## Item 13. Certain Relationships and Related Transactions, and Director Independence

Information in response to this item is incorporated herein by reference from the sections entitled "Certain Relationships and Related Person Transactions" and "Corporate Governance and Related Matters" in First BanCorp.'s Proxy Statement to be filed with the SEC within 120 days of the close of First BanCorp.'s 2019 fiscal year.

### Item 14. Principal Accounting Fees and Services.

## **Audit Fees**

Information in response to this item is incorporated herein by reference from the section entitled "Audit Fees" and "Audit Committee Report" in First BanCorp.'s Proxy Statement to be filed with the SEC within 120 days of the close of First BanCorp.'s 2019 fiscal year.

## PART IV

## Item 15. Exhibits, Financial Statement Schedules

- (a) List of documents filed as part of this report.
  - (1) Financial Statements.

The following consolidated financial statements of First BanCorp., together with the reports thereon of First BanCorp.'s independent registered public accounting firm, Crowe LLP, dated March 2, 2020, and FirstBanCorp's independent registered public accounting firm for its fiscal year ended December 31, 2017, KPMG LLP, are included in Item 8 of this report:

- Report of Crowe LLP, Independent Registered Public Accounting Firm.
- Report of KPMG LLP, Independent Registered Public Accounting Firm.
- Attestation Report of Crowe LLP, Independent Registered Public Accounting Firm on Internal Control over Financial Reporting.
- -Consolidated Statements of Financial Condition as of December 31, 2019 and 2018.
- -Consolidated Statements of Income for Each of the Three Years in the Period Ended December 31, 2019.
- Consolidated Statements of Comprehensive Income for Each of the Three Years in the Period Ended December 31, 2019.
- Consolidated Statements of Cash Flows for Each of the Three Years in the Period Ended December 31, 2019.
- Consolidated Statements of Changes in Stockholders' Equity for Each of the Three Years in the Period Ended December 31, 2019.
- Notes to the Consolidated Financial Statements.
- (2) Financial statement schedules.

All financial schedules have been omitted because they are not applicable or the required information is shown in the financial statements or notes thereto.

(b) Exhibits listed in the Exhibit Index below are filed herewith as part of this Form 10-K and are incorporated herein by reference.

## Item 16. Form 10-K Summary

Not applicable.

# EXHIBIT INDEX

Exhibit No.	<b>Description</b>
2.1	Stock Purchase Agreement, dated October 21, 2019, among Santander Holdings USA, Inc., FirstBank Puerto Rico, and, solely for the purpose set forth
	therein, First BanCorp, incorporated by reference from Exhibit 2.1 of the Form 8-K filed on October 22, 2019. (1)
3.1	Restated Articles of Incorporation, incorporated by reference from Exhibit 3.1 of the Registration Statement on Form S-1/A filed by First BanCorp on
	October 20, 2011.
3.2	By-Laws, incorporated by reference from Exhibit 3.2 of the Registration Statement on Form S-1/A filed by First BanCorp on October 20, 2011.
3.3	Certificate of Designation creating the 7.125% Noncumulative Perpetual Monthly Income Preferred Stock, Series A, incorporated by reference from
	Exhibit 4(B) to the Form S-3 filed by First BanCorp on March 30, 1999.
3.4	Certificate of Designation creating the 8.35% Noncumulative Perpetual Monthly Income Preferred Stock, Series B, incorporated by reference from
	Exhibit 4(B) to Form S-3 filed by First BanCorp on September 8, 2000.
3.5	Certificate of Designation creating the 7.40% Noncumulative Perpetual Monthly Income Preferred Stock, Series C, incorporated by reference from
	Exhibit 4(B) to the Form S-3 filed by First BanCorp on May 18, 2001.
3.6	Certificate of Designation creating the 7.25% Noncumulative Perpetual Monthly Income Preferred Stock, Series D, incorporated by reference from
	Exhibit 4(B) to the Form S-3/A filed by First BanCorp on January 16, 2002.
3.7	Certificate of Designation creating the 7.00% Noncumulative Perpetual Monthly Income Preferred Stock, Series E, incorporated by reference from
	Exhibit 4.2 to the Form 8-K filed by First BanCorp on September 5, 2003.
4.1	Description of First BanCorp. capital stock.
4.2	Amended and Restated Warrant, Annex A to the Exchange Agreement by and between First BanCorp and the United States Treasury dated as of July 7,
	2010, incorporated by reference from Exhibit 10.2 of the Form 8-K filed on July 7, 2010.
10.1*	First BanCorp Omnibus Incentive Plan, as amended, incorporated by reference from Exhibit 99.1 to the Form S-8 filed by First BanCorp on June
	<u>21,2016.</u>
10.2*	Employment Agreement—Aurelio Alemán, incorporated by reference from the Form 10-K for the year ended December 31, 1998 filed by First BanCorp
	on March 26, 1999.
10.3*	Amendment No. 1 to Employment Agreement—Aurelio Alemán, incorporated by reference from Exhibit 10.2 of the Form 10-Q for the quarter ended
	March 31, 2009 filed by First BanCorp on May 11, 2009.
10.4*	Amendment No. 2 to Employment Agreement—Aurelio Alemán, incorporated by reference from Exhibit 10.6 of the Form 10-K for the year ended
	December 31, 2009 filed by First BanCorp on March 2, 2010.
10.5*	Amended and Restated Employment Agreement—Lawrence Odell, incorporated by reference from Exhibit 10.1 of the Form 10-Q for the quarter ended
	June 30, 2012 filed by First BanCorp on August 9, 2012.
10.6*	Employment Agreement—Orlando Berges, incorporated by reference from Exhibit 10.1 of the Form 10-Q for the quarter ended June 30, 2009 filed by
	First BanCorp on August 11, 2009.
10.7*	Letter Agreement, dated as of January 16, 2009, and Securities Purchase Agreement, dated as of January 16, 2009, by and between First BanCorp and the
	United States Department of the Treasury, incorporated by reference from Exhibit 10.1 of the Form 8-K filed on January 20, 2009.
10.8*	Exchange Agreement by and between First BanCorp and the United States Treasury dated as of July 7, 2010, incorporated by reference from Exhibit 10.1
	of the Form 8-K filed on July 7, 2010.
10.9*	Form of Restricted Stock Award Agreement incorporated by reference from Exhibit 10.23 to the Form S-1/A filed by First BanCorp on July 16, 2010.
10.10*	Letter Agreement between First BanCorp. and Roberto R. Herencia, incorporated by reference from Exhibit 10.1 of the Form 8-K/A filed by First
	BanCorp on November 2, 2011.

10.11*	Revised Non-management Chairman of the Board Compensation Structure, incorporated by reference from Exhibit 10.1 of the Form 10-Q for the quarter
	ended September 30, 2017 filed by First BanCorp. on November 9, 2017.
10.12*	Stock Purchase Agreement between First BanCorp and Roberto Herencia dated February 17, 2012, incorporated by reference from Exhibit 10.36 of the
	Form 10-K for the fiscal year ended December 31, 2011 filed by First BanCorp. on March 13, 2012.
10.13*	Non - Employee Director Compensation Structure, incorporated by reference from Exhibit 10.1 of the Form 10-Q for the quarter ended September 30,
	2017 filed by First BanCorp on November 9, 2017.
10.14*	Offer Letter between First BanCorp and Robert T. Gormley incorporated by reference from Exhibit 10.1 of the Form 8-K filed on November 2, 2012.
10.15*	Offer Letter between First BanCorp and David I. Matson incorporated by reference from Exhibit 10.1 of the Form 8-K filed on October 1, 2013.
10.16*	Offer Letter between First BanCorp and Juan Acosta Reboyras incorporated by reference from Exhibit 10.1 of the Form 8-K filed on September 3, 2014.
10.17*	Offer Letter between First BanCorp and Luz A. Crespo incorporated by reference from Exhibit 10.1 of the Form 8-K filed on February 9, 2015.
10.18*	Offer Letter between First BanCorp and John A. Heffern incorporated by reference from Exhibit 10.1 of the Form 8-K filed on November 1, 2017.
10.19*	Form of First BanCorp Long-Term Incentive Award Agreement incorporated by reference from Exhibit 10.1 of the Form 10-Q for the quarter ended
	March 31, 2018.
10.20*	Form of Executive Employment Agreement executed by each executive officer incorporated by reference from Exhibit 10.1 of the Form 10-Q for the
	quarter ended June 30, 2018.
10.21*	Offer Letter between First BanCorp and Daniel E. Frye incorporated by reference from Exhibit 10.1 of the Form 8-K filed on August 31, 2018.
14.1	Code of Ethics for CEO and Senior Financial Officers, incorporated by reference from Exhibit 14.1 of the Form 10-K for the fiscal year ended December
	31, 2008 filed by First BanCorp on March 2, 2009.
21.1	<u>List of First BanCorp's subsidiaries</u>
23.1	Consent of Crowe LLP
23.2	Consent of KPMG LLP
31.1	Section 302 Certification of the CEO
31.2	Section 302 Certification of the CFO
32.1	Section 906 Certification of the CEO
32.2	Section 906 Certification of the CFO
Exhibit 101.INS	Inline XBRL Instance Document, filed herewith (2)
Exhibit 101.SCH	Inline XBRL Taxonomy Extension Schema Document, filed herewith (2)
Exhibit 101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document, filed herewith (2)
Exhibit 101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document, filed herewith (2)
Exhibit 101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document, filed herewith (2)
Exhibit 101.DEF	Inline XBRL Taxonomy Extension Definitions Linkbase Document, filed herewith (2)
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<sup>(1)</sup> Schedules and exhibits have been omitted pursuant to Item 601(a)(5) of Regulation S-K. The registrant will furnish a copy of any omitted schedule as a supplement to the Commission or its staff upon request. (2) Filed herewith.

\*Management contract or compensatory plan or agreement.

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Corporation has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## FIRST BANCORP.

By: /s/ Aurelio Alemán Date: 3/2/2020

Aurelio Alemán

President, Chief Executive Officer and Director

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

/s/ Aurelio Alemán Date: 3/2/2020

Aurelio Alemán

President, Chief Executive Officer and Director

/s/ Orlando Berges Date: 3/2/2020

Orlando Berges, CPA

Executive Vice President and Chief Financial Officer

and Acting Chief Accounting Officer

/s/ Roberto R. Herencia Date: 3/2/2020

Roberto R. Herencia,

Director and Chairman of the Board

/s/ José A. Menéndez-Cortada Date: 3/2/2020

José A. Menéndez-Cortada, Director

/s/ Robert T. Gormley Date: 3/2/2020

Robert T. Gormley,

Director

<u>/s/ Luz A. Crespo</u>
Date: 3/2/2020

Luz A. Crespo,

Director

<u>/s/ Juan Acosta-Reboyras</u>
Date: 3/2/2020

Juan Acosta-Reboyras,

Director

/s/ John A. Heffern

John A. Heffern,

Director

/s/ Daniel E. Frye

Daniel E. Frye,

Director

/s/ Tracey Dedrick Date: 3/2/2020

Tracey Dedrick,

Director

## DESCRIPTION OF THE REGISTRANT'S SECURITIES REGISTERED PURSUANT TO SECTION 12 OF THE SECURITIES EXCHANGE ACT OF 1934

First BanCorp. (the "Corporation," "we," or "our") has authorized capital stock consisting of 2,000,000,000 shares of Common Stock, par value \$0.10 per share "Common Stock") and 50,000,000 shares of Preferred Stock, par value \$1.00 per share (the "Preferred Stock"). It has outstanding one class of Common Stock and five sof nonconvertible, noncumulative Preferred Stock (the "Outstanding Preferred Stock") registered pursuant to the Securities Exchange Act of 1934, as amended. following summary describes the rights of holders of shares of the Common Stock and of the Outstanding Preferred Stock as set forth in our Restated Article Incorporation (the "Articles of Incorporation"), our By-laws (the "By-Laws"), and the certificates of designation for each of the series of Outstanding Preferred Stock "Certificates of Designation"), which Articles of Incorporation, By-Laws and Certificates of Designation are incorporated by reference as filed as Exhibits 3.1, 3.2, 3.3, 3.5, 3.6 and 3.7, respectively, to the Annual Report on Form 10-K of which this exhibit is a part. Holders of shares of Common Stock and holders of shares of Outstand Preferred Stock have the rights set forth in Puerto Rico law, except as otherwise provided in the Articles of Incorporation, the By-laws, and the Certificates of Designation

### Common Stock

## **Dividends**

Subject to the preferential rights of any other class or series of capital stock, including the Outstanding Preferred Stock, holders of our Common Stock are entitle receive dividends when and as declared by our Board of Directors out of funds legally available for the payment of dividends.

In general, we cannot declare, set apart or pay any dividends on shares of our Common Stock if all accrued and unpaid dividends on our Outstanding Preferred Stock the twelve monthly dividend periods ending on the immediately preceding dividend payment date have not been paid unless such accrued and unpaid dividends and the monthly dividend on our Outstanding Preferred Stock for the then current month are contemporaneously declared and paid or declared and set apart for payment.

## Ranking

The Common Stock ranks junior with respect to dividend rights and rights upon liquidation, dissolution or winding-up of the Corporation to all other securities indebtedness of the Corporation.

## Conversion Rights

The shares of Common Stock are not convertible into other securities.

## **Voting Rights**

Holders of shares of our Common Stock are entitled to one vote per share on all matters voted on by our stockholders. There are no cumulative voting rights for election of directors.

The vote required to take action is a majority of the votes of the stockholders represented in person or by proxy at a meeting and entitled to vote. Except as other permitted by the Articles of Incorporation, the prior affirmative vote of the holders of not less than seventy-five (75%) of the Corporation's outstanding voting shares, vo separately as a class, and an Independent Majority of Stockholders, as defined in the Articles of Incorporation, is required to approve a business combination, which include but is not limited to, the sale or purchase of all or substantially all of the Corporation's or any of its subsidiaries assets or business, as well as other provisions relating transactions with any Affiliate or a Related Person, each as defined in the Articles of Incorporation.

## Redemption

We have no obligation or right to redeem our Common Stock.

#### Preferred Stock

The Corporation has outstanding five series of Outstanding Preferred Stock: 7.125% noncumulative perpetual monthly income preferred stock, Series A; 8... noncumulative perpetual monthly income preferred stock, Series B Preferred Stock"); 7.40% noncumulative perpetual monthly income preferred stock, Sc (the "Series C Preferred Stock"); 7.25% noncumulative perpetual monthly income preferred stock, Series D (the "Series D Preferred Stock"); and 7.00% noncumulative perpetual monthly income preferred stock, Series C Preferred Stock, and Series D Preferred Stock, the "Series B, C and E Preferred Stock").

#### Dividends

Shares of our Outstanding Preferred Stock rank senior to shares of Common Stock and any other stock that is expressly junior to Outstanding Preferred Stock as to payment of dividends. Each series of Outstanding Preferred Stock ranks on parity with the other series of Outstanding Preferred Stock. Dividends on shares of Outstanding Preferred Stock are payable monthly and are not mandatory or cumulative. Holders of shares of Outstanding Preferred Stock are entitled to receive dividends, when, as, at declared by our Board of Directors, out of funds legally available for dividends.

If we are unable to pay in full the dividends on the Outstanding Preferred Stock and on any other shares of stock of equal rank as to the payment of dividends with Outstanding Preferred Stock, all dividends declared upon the Outstanding Preferred Stock and any such other shares of stock will be declared pro rata. In this event, a share of Outstanding Preferred Stock and of the other classes of stock of equal rank will receive dividends in the same proportion as the \$25.00 per share liquidate preference of the Outstanding Preferred Stock bears to the per share liquidation preference of the other classes of equally ranked stock.

## Ranking

Each series of Outstanding Preferred Stock currently ranks senior to the Common Stock with respect to dividend rights and rights upon liquidation, dissolution or wind up of the Corporation. Each series of Outstanding Preferred Stock is equal in right of payment with the other series of Outstanding Preferred Stock. The liquida preference of the shares of Outstanding Preferred stock is \$25 per share, plus accrued and unpaid dividends thereon for the current monthly dividend period to the dat distribution.

## Conversion Rights

The shares of Outstanding Preferred Stock are not convertible into other securities.

## **Voting Rights**

Whenever dividends remain unpaid on the shares of Outstanding Preferred Stock or any other class or series of Preferred Stock that ranks on a parity with share Outstanding Preferred Stock as to payment of dividends and has equivalent voting rights ("Parity Stock") for 18 monthly dividend periods (whether or not consecutive) holders of the shares of Outstanding Preferred Stock together with holders of Parity Stock, voting separately as a single class, have the right, pursuant to procedures set f in the applicable Certificate of Designation to appoint two additional members of our Board of Directors, thereby increasing the size of our Board of Directors by members. When the Corporation has paid full dividends on any class or series of noncumulative Parity Stock for at least 12 consecutive monthly dividend periods follow such non-payment, and has paid cumulative dividends in full on any class or series of cumulative Parity Stock, the voting rights will cease and the authorized number directors will be reduced by two.

Holders of shares of each series of Outstanding Preferred Stock have the right to one vote per share, with respect to:

- Any amendment, alteration or repeal of the provisions of the Restated Articles of Incorporation, including the relevant Certificate of Designation, or By-Laws would alter or change the voting powers, preferences or special rights of such series of shares of Preferred Stock; or
- Any amendment or alteration of the Restated Articles of Incorporation to authorize or increase the authorized amount of any shares of, or any securities convertinto shares of, any of the Corporation's capital stock ranking senior to such series of shares of Preferred Stock;

except in the case of the Series B, C, D and E Preferred Stock, only if any such amendment, alteration or repeal would affect the holders materially and adversely. In cases, approval of holders of at least two-thirds of the aggregate liquidation preference of the outstanding shares of each such affected series of Outstanding Preferred Stock required.

### Redemption

We may redeem all or a portion of each series of shares of Outstanding Preferred Stock, at our option at \$25 per share, on any dividend payment date for which divide have been declared in full. Shares of Outstanding Preferred Stock are not redeemable at the option of the holders.

## Sinking Fund Provisions

Our shares of Outstanding Preferred Stock are not subject to any sinking fund or similar obligation.

### Liquidation Rights

Upon any liquidation, dissolution, or winding up of the Corporation, the record holders of shares of Outstanding Preferred Stock will be entitled to receive out of the as of the Corporation available for distribution to shareholders, before any distribution is made to holders of Common Stock or any other equity securities ranking junior uliquidation to the Outstanding Preferred Stock, the amount of \$25.00 per share plus an amount equal to any accrued and unpaid dividends for the current monthly divide period to the date of payment. Each series of Outstanding Preferred Stock ranks on parity with the other series of Outstanding Preferred Stock.

If the Corporation is liquidated or dissolved and the amounts payable with respect to the Outstanding Preferred Stock and any other shares of stock of equal rank  $\upsilon$  liquidation are not paid in full, the holders of the Outstanding Preferred Stock and of the other shares will share ratably in any such distribution of assets in proportion to full liquidation preferences to which each would otherwise be entitled. After payment of the full amount of the liquidation preference to which they are entitled, the holder shares of Outstanding Preferred Stock will not be entitled to any further participation in any distribution of assets of the Corporation.

# FIRST BANCORP.

# AS OF DECEMBER 31, 2019

Subsidiaries of the Registrant

Name Jurisdiction of Incorporation

FirstBank Puerto Rico
First Federal Finance Limited Liability Company (D/B/A Money Express)
FirstBank Overseas Corp.
First Management of Puerto Rico, LLC
FirstBank Insurance Agency, LLC

Puerto Rico Puerto Rico

Puerto Rico Puerto Rico Puerto Rico The Board of Directors First BanCorp.:

We consent to the incorporation by reference in Registration Statements on Form S-3 (No. 333-209516) and on Form S-8 (Nos. 333-212157, 333-181178, 333-155764, 106661, and 333-106656) of First BanCorp. of our report dated March 2, 2020, relating to the financial statements and effectiveness of internal control over finar reporting, appearing in this Annual Report on Form 10-K.

/s/ Crowe, LLP New York, New York March 2, 2020

## CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors First BanCorp.:

We consent to the incorporation by reference in the registration statements (No. 333-209516) on Form S-3 and (No. 333-212157, No. 333-181178, No. 333-155764, No. 106661, and No. 333-106656) on Forms S-8 of FirstBanCorp. and subsidiaries of our report dated March 15, 2018, with respect to the consolidated statements of income, comprehensive income, cash flows, and changes in stockholders' equity of First BanCorp. and subsidiaries for the year ended December 31, 2017, and the related notes, which report appears in the December 31, 2019 annual report on Form 10-K of First BanCorp. and subsidiaries.

/s/ KPMG LLP San Juan, Puerto Rico March 2, 2020

## I, Aurelio Alemán, certify that:

- 1. I have reviewed this Form 10-K of First BanCorp.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements m in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the finar condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act R 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particul during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures, and presented in this report our conclusions about the effectivenes the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fit quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registra auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likel adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control in financial reporting.

Date: March 2, 2020

By: /s/ Aurelio Alemán

Aurelio Alemán

President and Chief Executive Officer

### I, Orlando Berges, certify that:

- 1. I have reviewed this Form 10-K of First BanCorp.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements mad light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the finar condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act R 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particul during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures, and presented in this report our conclusions about the effectivenes the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fi quarter (the registrant's fourth quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registra auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likel adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control of financial reporting.

Date: March 2, 2020 By: /s/ Orlando Berges

Orlando Berges Executive Vice President and Chief Financial Officer

# CERTIFICATION

## Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (Subsections (a) and (b) of Section 1350, Chapter 63 Title 18, United States Code)

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (subsections (a) and (b) of Section 1350, Chapter 63 of Title 18, United States Code), the undersig officer of First BanCorp., a Puerto Rico corporation (the "Company"), does hereby certify, to such officer's knowledge, that:

The Annual Report on Form 10-K for the year ended December 31,2019 (the "Form 10-K") of the Company fully complies with the requirements of section 13(a 15(d) of the Securities Exchange Act of 1934 and information contained in the Form 10-K fairly presents, in all material respects, the financial condition and result operations of the Company.

Date: March 2, 2020 /s/ Aurelio Alemán

Name: Aurelio Alemán

Title: President and Chief Executive Officer

# CERTIFICATION

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (Subsections (a) and (b) of Section 1350, Chapter 63 Title 18, United States Code)

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (subsections (a) and (b) of Section 1350, Chapter 63 of Title 18, United States Code), the undersig officer of First BanCorp., a Puerto Rico corporation (the "Company"), does hereby certify, to such officer's knowledge, that:

The Annual Report on Form 10-K for the year ended December 31,2019 (the "Form 10-K") of the Company fully complies with the requirements of section 13(a 15(d) of the Securities Exchange Act of 1934 and information contained in the Form 10-K fairly presents, in all material respects, the financial condition and result operations of the Company.

Date: March 2, 2020 /s/ Orlando Berges

Name: Orlando Berges

Title: Executive Vice President and Chief Financial Officer